

2009-2010
City of Rochester, NY
BUDGET





City of Rochester Vision

Rochester will be the best mid-sized city in the U.S. in which to live, raise a family, visit and grow a business. Our city will be renowned for its safe neighborhoods, vibrant economy, educational excellence and customer service.

City of Rochester Values and Guiding Principles

Our motivated employees take personal responsibility for serving our customers: residents, taxpayers, visitors and investors. We are guided by the following principles:

PERSONAL INTEGRITY

We conduct our professional duties with the utmost standards of ethics, transparency, professionalism and respect for our customers. Every action/decision is justifiable to our citizens. We always conduct ourselves “as if the world were watching.”

ACCOUNTABILITY

We set aggressive goals for customer satisfaction and continuously measure and report publicly on our progress in promptly meeting or exceeding expectations.

CUSTOMER FOCUS

We deliver the highest quality, cost-efficient and most responsive services possible to our customers. We judge our success on one basis: the extent to which we are the location of choice in our region to live, visit and conduct business.

COLLABORATION

We embrace our diverse internal teams and promote external partnerships with governmental, educational, business, nonprofit, neighborhood and faith-based community partners to the benefit of our customers.

“CAN DO” ATTITUDE

We approach every work day with a sense of urgency and a desire to find innovative solutions to our City’s challenges. Our motto is, “Oh yes, we can!”



Robert J. Duffy, Mayor
City of Rochester, NY

CITY OFFICIALS

City Council

Gladys Santiago (At-Large)

President

William F. Pritchard (At-Large)

Vice President

Carolee A. Conklin (At-Large)

John F. Lightfoot (At-Large)

Adam C. McFadden (South District)

Dana K. Miller (At-Large)

Carla M. Palumbo (Northwest District)

Elaine G. Spaul (East District)

Lovely A. Warren (Northeast District)

Mayor

Robert J. Duffy

Deputy Mayor

Patricia Malgieri

Office of Management & Budget

William J. Ansbrow

Budget Director

Budget Staff

Sarah E. Boyce

Alan Bredekamp

Sharla D. Davenport

Maria L. Fisher

James Gillis

Mary H. Kirkendale

Jean Missler

Kabutey Ocansey

Josephus Tisdale

Andrew Turner

Suzanne P. Warren

BUDGET AT A GLANCE

	Amended Budget <u>2008-09</u>	Approved Budget <u>2009-10</u>	Dollar Change
BUDGET	\$481,000,400	\$452,153,500	-\$28,846,900
PROPERTY TAX LEVY (Before STAR)	\$162,872,900	\$162,872,900	\$0
TYPICAL HOMESTEAD BURDEN*			
Property Tax	\$1,382.31	\$1,317.80	-\$64.51
Service Charges	<u>\$829.92</u>	<u>\$829.92</u>	<u>\$0.00</u>
Subtotal	\$2,212.23	\$2,147.72	-\$64.51
TYPICAL NON-HOMESTEAD BURDEN**			
Property Tax	\$10,659.60	\$10,929.57	\$269.97
Local Works Charge	<u>\$678.00</u>	<u>\$678.00</u>	<u>\$0.00</u>
Total	\$11,337.60	\$11,607.57	\$269.97
PROPERTY TAX RATES (PER \$1,000)			
Homestead	\$20.57	\$19.61	-\$0.96
Non-Homestead	\$40.67	\$41.70	\$1.03
TYPICAL HOMESTEAD SERVICE CHARGES			
Water	\$306.12	\$306.12	\$0.00
Refuse	\$343.00	\$343.00	\$0.00
Local Works	<u>\$180.80</u>	<u>\$180.80</u>	<u>\$0.00</u>
	\$829.92	\$829.92	\$0.00

*Based on a typical house assessed at \$67,200 with 40' front footage and using 80,000 gallons of water annually.

**Based on a business assessed at \$262,100 with 150' front footage.

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CITY OF ROCHESTER
DEMOGRAPHIC PROFILE

	1980	1990	2000	2007
Total Population	241,741	231,636	219,773	204,112
Population by Race/Ethnicity				
White, non-Hispanic	68%	59%	44%	42%
Black, non-Hispanic	25%	31%	37%	38%
Hispanic	5%	8%	13%	14%
Other Race/Ethnicity	2%	2%	6%	6%
Poverty Rate*	18%	24%	26%	29%
Median Family Income (adjusted for inflation to 2007 dollars)	\$49,011	\$46,276	\$38,901	\$35,368
<i>Source: Census 1980, Census 1990, Census 2000, American Community Survey 2007</i>				
<i>*Federal Poverty Level for a family of four in 2007 was \$20,650 (Federal Register, Vol. 72, No. 15, January 24, 2007, pp. 3147–3148).</i>				

City of Rochester 2007 Population by Age Group

Age Category	Total	Percentage
Total	204,112	100%
Under 10	26,957	13%
10 to 14	15,317	8%
15-17	9,299	5%
18-24	28,568	14%
25-34	33,482	16%
35-44	27,593	14%
45-64	44,737	22%
65 or older	18,169	9%
<i>Source: U.S. Census Bureau, American Community Survey, 2007</i>		

Budget Process

This budget is for the City's 2009-10 fiscal year, which begins on July 1, 2009 and closes on June 30, 2010. The process and content requirements of the annual budget are stipulated in Section 3–9 of the City Charter. Consistent with these requirements, the Mayor prepares a proposed budget. Detailed budget requests are made by each department, reviewed and analyzed by the Bureau of Budget and Efficiency, modified as necessary, and approved by the Mayor.

The Mayor's proposed budget is considered by the City Council, and at least one public hearing is scheduled. The City Council may adopt the budget as proposed by the Mayor or may modify it. If the City Council's action on the budget contains no additions, the budget is adopted without further action. Reductions to the proposed budget do not require the approval of the Mayor. If City Council's action includes any additions, the budget must be presented to the Mayor by June 20. The Mayor may accept or reject any additions. If the Mayor accepts the additions, the budget is adopted without further action. If the Mayor rejects any additions, he must inform the City Council of the items rejected with his reasons and return the budget to the Council by June 25. The City Council may then reconsider the budget and, by June 30, may revise its actions in conformity with the Mayor's objections or may, upon a two-thirds vote, override the Mayor's objections. If City Council does not, by June 30, adopt a budget according to these procedures, the budget as submitted by the Mayor plus any City Council additions not objected to by the Mayor will be the budget for the ensuing year.

Scope of the Budget

The budget contains most of the ongoing operations of the City of Rochester. Certain programs are not included:

City School District: A summary of the proposed City School District budget is included (Tab 17). The complete text of the School budget is included in a separate document.

Federal Programs: The administrative costs and certain program expenses are included. However, most program expenditures from the Consolidated

Plan, Law Enforcement Block Grant (LEBG), and Enterprise Community Zone (ECZ) are not included. Appropriations from these programs are made during the year.

Capital Programs: The budget includes two types of capital expenditures: Cash Capital, the direct outlay for capital purposes, and Debt Service, the repayment of principal and interest on previously authorized borrowing. Not included is the appropriation of the proceeds from note and bond sales that may occur during the year. These will be appropriated individually during the year, and their repayment will be included in future budgets as Debt Service. The Capital Improvement Program (CIP) section in the Budget document details all expected capital program expenditures for the upcoming year and each of the subsequent four years.

Trust and Agency Funds: On occasion, the City receives income that is to be used for restricted purposes. An example is the income in the Fund for the City's Future, which is restricted to the promotion of City tourism, living, and marketing. Such funds are not included in the budget; their use requires City Council appropriation during the year.

Budget Format – Organization

The budget is organized into five presentations:

1. The Mayor's Message
2. City Council Report (in Approved Budget only)
3. Summary (Tab 1)
4. Departmental Sections (Tabs 2-15)
5. Informational Sections (Tabs 16-17 & Index)

The departmental sections are indicated by white tabs with the name of each department.

Budget Format - Departmental Sections

Each departmental section contains a Department Summary that includes Mission Statement, organization, fiscal goals and objectives, and financial data relating to the total department. Major changes from the prior year are highlighted. In addition, for each major function within a department, there are three detailed presentations:

1. Rochester By the Number presentation: Mission Statement presents why this unit exists. The

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organization of the unit. Vital Customers defines who are the primary recipients of this unit's work. Critical Processes presents the critical processes this unit uses to carry out its mission. Key Performance Indicators measure how well objectives are being met.

2. Expenditures and Employee Years, which contains current and historical expenditure and personnel data. The expenditure data are presented in two ways — by major object (or type) of expense and by activity.
3. Personnel, which includes a calculation of employee years and a detailed listing of all full time position titles and pay brackets. The employee year calculations on this page produce the totals listed on the Expenditure and Employee Year pages.

In the Undistributed Expenses (Tab 13), Contingency (Tab 14) and Capital (Tab 15) sections, no personnel data are provided, as no staff are assigned.

Budget Format Year-to-Year Comparisons

The year-to-year comparison for each bureau or division calculates the increase or decrease in the budget and employee years for that unit. An analysis of the change in the budget is included. The total change is the sum of the change noted in each of six categories. The categories are:

1. Salary and Wage Adjustment, which accounts for all routine changes in personnel compensation. This includes contract settlements, step and merit advancements, upgrades and downgrades of positions, and turnover that replaces higher compensated employees with lower compensated ones within the same pay brackets.
2. General Inflation, which accounts for increases in the cost of goods and services attributed to inflation.
3. Chargebacks, which accounts for the year to year change in charges for services provided to the activity by other units of City government. These services are duplicating, postage, motor equipment fuel and service, telephone service,

workers' compensation, water, refuse collection, and geographic information system.

4. Vacancy Allowance, which accounts for the year to year change in the assumption of the vacancy allowance. This allowance is the difference between the actual expenditure requirements for personnel and that required if all positions were filled at all times.
5. Miscellaneous, which accounts for minor changes not accounted for by any of the other categories.
6. Major Change, which accounts for significant budget variances. If there are any major changes, a narrative explanation follows immediately.
7. Program Change, which explains any significant changes in the operation or service delivery of the unit.

Basis of Accounting

The accounting policies of the City of Rochester conform to generally accepted accounting principles. The basis of accounting is the modified accrual method, in which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred, except principal and interest on long-term debt and pension liability, which are recorded when due. The exception to this basis is for the Enterprise Funds that are on an accrual basis, in which revenues are recognized when earned, and expenditures are recognized when incurred.

The accounts of the City are organized into various funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts.

Glossary

Activity The most basic level of presentation in the budget. Each major function is divided into activities, for which budgetary, personnel, and narrative information is provided.

Adopted Budget The annual operating budget plan for the upcoming fiscal year approved by City Council according to the City Charter.

Appropriation An authorization to expend funds for stated purposes.

Assessed Value The value assigned for property tax purposes to each property within the City. Rochester utilizes a full value system; thus, it is the objective to assess all property at 100 percent of full market value.

Assessed Value Tax Rate The amount of tax levied for each \$1,000 of assessed valuation.

Bond Anticipation Note A note that may be redeemed with the proceeds from the future sale of a serial bond. A note is a short term borrowing instrument, usually requiring repayment within one year of issuance.

Budget Amendment A formal action by the City Council to adjust the budget after adoption. These amendments generally take two forms: the transfer of an appropriation from one departmental budget to another, or the appropriation of new sources of revenue to support a new expense. A budget amendment may, on occasion, reduce revenue and expense.

Capital Improvement Program (CIP) The five-year spending plan for major improvements and construction projects. It provides detail by functional area, funding source, and year.

Cash Capital The direct outlay for capital items, most typically equipment purchases, street improvements, and building renovations. The Cash Capital appropriation is a direct outlay because the City does not borrow for these expenditures. The Cash Capital appropriation is contained in the Capital Expense Summary.

Chargeback A charge from one department to another for services rendered, e.g., telephone service.

Constitutional Debt Limit Limits on the amount of debt that a municipality can incur. Article VIII of the New York State Constitution imposes on Rochester a limit of 9 percent of the most recent five-year average of full valuation of taxable real estate for capital purposes.

Constitutional Tax Limit Limits on the amount of money that a municipality can raise through real estate taxes. Article VIII of the New York State Constitution imposes on Rochester a limit of 2 percent of the most recent five-year average of full valuation of taxable real estate.

Contingency A budgeted reserve fund for unforeseen or unmeasurable expenditures not otherwise budgeted.

Debt Service The repayment of debt, including interest payments and installments on the principal. The debt service appropriation is contained in the Capital Expense Summary.

Directly Applicable Revenue Revenues that are generated because of the efforts of an organizational unit for a given function.

Employee Benefits The direct expenditures, other than salary and wages, associated with employee compensation. In the budget, the employee benefit appropriations are included in the Undistributed Expense budget, but are allocated for information purposes to each major function. These include retirement, Social Security, medical and dental, workers' compensation, and life insurance benefits. All other employee compensation costs are included in the departmental budgets.

Employee Years An approximation of employee resources stated as an equivalent number of full time positions. Each full time position is counted as one employee year, while overtime hours and part time, temporary, and seasonal positions are approximated as partial employee years. The vacancy allowance (see below) is also stated as an equivalent number of full time positions, and is subtracted in approximating net employee years for an activity.

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Enterprise Fund Enterprise funds are fiscal and accounting entities that account for certain services and programs that operate as separate businesses. Expenditures for these operations are supported by revenues generated by the activities (e.g., fees for service) or dedicated under law for those specific operations. This Budget includes the following Enterprise Funds: Water, War Memorial, Parking, Cemetery, Public Market, Refuse, and Local Works.

Fund A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, with related expenses and other obligations. The budget contains ten funds that are explained and accounted for in the Summary (Tab 1).

Fund Balance In fund accounting, Fund Balance equals Assets minus Liabilities.

General Fund The principal operating fund of the City, accounting for all financial resources not recorded in other funds.

Homestead One of two classifications of property owners authorized for property taxation under the New York State law applicable to Rochester. The Homestead class includes all one, two, and three family residential real property, including dwellings used in part for non-residential purposes but used primarily for residential purposes. The other classification is the Non-Homestead class.

Interfund Revenue Income generated through a transaction between or among funds. Interfund revenues are offset by expenses or obligations recorded in other funds.

Intrafund Credit A transaction between or among appropriations within the same fund. In this budget, intrafund credits reflect chargebacks for services. The costs of these services (motor equipment, telephones, etc.) are included in the unit providing the service, and also the unit receiving the service. To offset this double recording of cost, the service provider unit records a credit (or reduction of expense) when the service charge is processed.

Major Functions The subdivision of a departmental budget. Major functions are Bureaus, Divisions, Offices, or other organizational units.

Major Objects The basic types of expenses incurred by an organizational unit categorized as Personnel, Materials & Supplies, Services, and Other expenses.

Morin-Ryan The sales tax distribution formula, which took effect in 1985-86, divides the first three percent of the local share of the sales tax.

Non-Homestead One of two classifications of property owners authorized for property taxation under the New York State Law applicable to Rochester. The Non-Homestead class includes all properties other than one, two, and three family residential properties. The other classification is the Homestead class.

Overtime Employee Years See Employee Years.

Part Time, Temporary, Seasonal Used on the Personnel Summary page to show the approximation of Part Time, Temporary, and Seasonal employees in terms of Employee Years. Part Time employees work less than a regular work week schedule on a year round basis. Temporary employees work regular work week hours, but for a fixed duration (usually not to exceed eighteen months). Seasonal employees work at certain times during the year (e.g., during the Summer) on schedules determined by the nature of the jobs that they are performing.

Property Tax Levy The total amount of property tax to be assessed on taxpayers. The property tax levy differs from property tax revenue in that the levy includes all amounts due, regardless of whether they are collected.

Property Tax Rate The rate used to determine the property tax bill of individual taxpayers. The rate is expressed as a dollar amount to be charged for each \$1,000 of assessed property value. A separate tax rate is applied to each of two classes of property owners, Homestead and Non-Homestead.

Property Tax Reserve The portion of the property tax levy that is estimated to be uncollected during the fiscal year and remains uncollected after sixty days from the close of the fiscal year.

READER'S GUIDE

Property Tax Revenue The amount of money raised by the property tax. Due to nonpayments, the actual collection is less than the total levy.

Proposed Budget The budget plan for the upcoming fiscal year recommended by the Mayor to City Council for its formal approval. The budget is “proposed” until it is formally “approved” by City Council.

Rochester by the Numbers (RBN) RBN is a philosophy of utilizing data to drive key organization objectives. It includes a management review process of critical indicators of success to the deployment of the City’s strategic objectives. This is to support the *One City Vision Statement* and *Values and Guiding Principles*. As appropriate, the budget document presents departmental, bureau, and activity Mission Statement. Vital Customers, Critical Processes, and Key Performance Indicators information used by RBN.

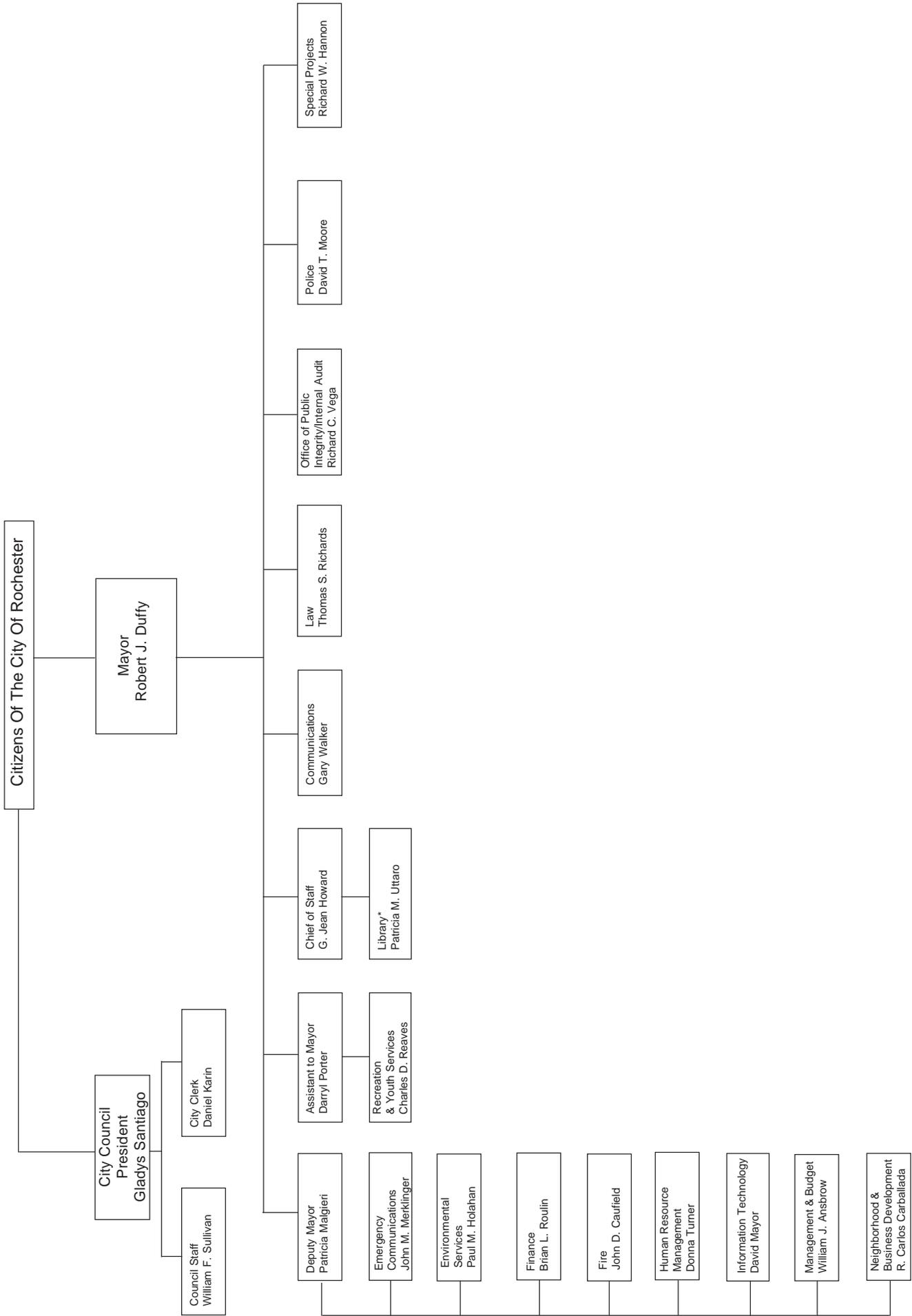
Sales Tax A tax as a percentage of most retail sales is levied by New York State and Monroe County. The City receives a portion of the proceeds under agreements with Monroe County.

Serial Bonds A long-term borrowing instrument that requires a series of repayments to be made over a multi-year period. The repayments made include principal installments and associated interest expense.

Special Fund Special funds are fiscal and accounting entities that state law restricts for specific purposes. This Budget includes the following Special Funds: Animal Control and Library.

STAR The New York State School Tax Relief Program providing homeowners relief from school property tax through two levels of exemptions. (See Summary, STAR section for details).

Vacancy Allowance The difference between actual expenditure requirements for personnel resources and that which would be required if all positions were filled at all times. The vacancy allowance accounts for position vacancies that occur as a result of routine employee turnover as well as those that may be deliberately maintained.



*Library Director is appointed by the Library Board of Trustees



May 15, 2009

TO THE COUNCIL:

Ladies and Gentlemen:

RE: Funding Our Priorities

Today I transmit to City Council the 2009-10 budget for the City of Rochester prepared in accordance with City Charter requirements. This proposed budget continues to fund our priorities: Public Safety, Education, Neighborhood and Business Development, and Customer Service.

The 2009-10 budget estimate of \$452,153,500 is \$28,846,900 **less** than the 2008-09 amended City budget of \$481,000,400. This **6% decrease** in spending reflects the difficult, but necessary, choices we must make during this time of national economic crisis. Unlike other governmental entities we knew that this was the time **to reduce spending** and return money to our taxpayers to enable them to reinvest in their families and homes.

Property Taxes and Burden

I have previously said that I would not raise the property tax this year and I am holding to that promise by **freezing the tax levy**. Freezing the tax levy, combined with an annual required adjustment known as the “tax shift” between the homestead and non-homestead assessment class, results in a **4.7% reduction** in the homestead tax rate that **reduces the typical homeowner’s tax burden by \$64.51**.

Unfortunately, this state-mandated tax shift and assessment changes also increases the non-homestead tax rate by 2.5% and increases the typical business burden by \$269.97. The state mandated Maintenance of Effort (MOE) **removes** my ability to reduce the City School tax levy which accounts for 73% of the total tax levy. The City is left to fund such vital government services as police, fire, libraries, recreation centers, and city infrastructure with the remaining 27% of the tax levy.

The proposed property tax rates for 2009-10 build upon our previous efforts to reduce property taxes. During my term we have leveraged new investments in the city that have led to increased City property values. This along with our reduced spending has enabled me to **reduce** the homestead and non-homestead tax rate by **6.6%** and **6.9%** respectively since becoming Mayor in 2006.

	<u>2005-06 Tax Rate</u>	<u>Proposed 2009-10 Tax Rate</u>	<u>Percent Difference</u>
Homestead	\$20.99	\$19.61	-6.6%
Non-Homestead	\$44.79	\$41.70	-6.9%

My Senior Management Team and I began the development of the 2009-10 Budget knowing it would be very challenging due to the economic crisis. Rochester is renowned for its sound fiscal practices and we were guided by them as we formulated this budget. Our decisions continue to be guided by good government and what is best for our customers and citizens.



Early in the 2008-09 fiscal year we prepared the foundation for new revenue enhancements and cost savings by selling City tax liens and continuing our hiring freeze. This enabled us to avoid mid-year budget reductions as other revenues slipped that were sensitive to the economy. The seeds were sown early in 2008-09 including: we acted to reduce our future debt service; we are finalizing the purchase of the remaining portion of our street lighting system; we are actively planning for the sale of our watershed to ensure it is forever wild; and we have been looking for ways to control health care costs. We were prepared in the late fall of 2008 for the projected \$31.9 million gap for 2009-10 driven by a 20% (\$23.2 million) reduction in state aid. In April 2009, the projected gap grew to \$35.1 million as our revenues sensitive to economic conditions slipped further. We knew we had to cut spending further and not back down on our pledge to taxpayers – to not raise taxes to bridge our gap.

Voice of the Customer

We expanded our effort to obtain input from our customers this year with the assistance of Dr. Andrew Turner, Chief of Customer Satisfaction and Performance Accountability. For the first time the City of Rochester initiated a formal process to obtain input from our employees, our City's youth, our union leaders, and our faith community to go along with our taxpayers.

Four Voice of the Customer (VOC) sessions – one in each city quadrant were held in fiscal year 2008-09. At these forums, the City demonstrated how citizen input was applied from the year before and presented items which the City will act on in 2009-10. Citizen input received from those sessions included:

- Continued push for consolidations, collaborations and efficiencies.
- Support for our increased police staffing levels and a desire for more citizen-police communication.
- An expectation that City employees should share the sacrifices made by residents.
- Senior City management should lead by example with a wage freeze.
- The City should strongly support home ownership and maintain an aggressive demolition program.
- The City should not make reductions that negatively impact our youth.
- People are generally not aware of the limited influence City Hall has on educational spending and results, or of the City's level of generosity to the City School District.
- The City should push for better use of technology.
- The City should be good stewards of the environment and conserve energy.
- The City should reduce overtime and eliminate City leasing of buildings and property.
- A mix of support, or acknowledgement, that this year is not the time to raise property taxes.
- The City should support new revenue other than raising property taxes.
- City management and unions should find win-win solutions.

Later, I will share in detail how this input was incorporated into our decision making, but first I want to make clear that we have not decreased funding that would negatively impact our youth - the future of our City. We continue to fund our City School District at a level almost \$50 million more than Buffalo which has a larger District. City after-school programs continue to be funded despite our community partners' inability to further assist us at this time. There are no reductions in library branch or recreation service hours. We actually have expanded recreation hours where I believe they are most needed in our community.

Now allow me to summarize how the City will close its projected \$35.1 million gap.

Closing the Gap and Funding New Initiatives

In summary, the \$35.1 million gap was closed by:

- \$10.6 million – anticipated savings from health care and collective bargaining agreements
- \$10.3 million – departmental efficiencies
- \$2.1 million – departmental reductions
- \$6.3 million – reduction from planned cash capital investments
- \$3.0 million - anticipated revenue from the sale of property
- \$1.3 million – no increased funding for management salaries and suspension of the performance incentive until further notice
- \$2.0 million - Use of Tax Relief Fund established from 2008-09 “spin-up”
- \$0.5 million - Net of other changes

In addition another \$3.2 million in a lower required contribution to the New York State Retirement System helped fund over \$3 million in enhancements. We also were faced with having to fund over \$400,000 in expenses related to the Rhinos Stadium, or risk having an empty stadium.

A Labor/Management Committee has been working for months on a win-win solution to reduce the City's health insurance costs. If this effort is unsuccessful, we will have to consider additional layoffs and other painful budget adjustments.

We have further reduced the City's full-time work force by an additional 53 positions. Our hiring freeze limited the number of layoffs to 38 full-time and 11 part-time employees. These numbers are expected to go down as individuals bid for job openings and more retirements are finalized. During my term as Mayor the total full-time workforce has declined by 4.8% (144) while the authorized number of sworn police officers has increased by 5% (36).

I will now address in more detail the steps we took to close the gap and the actions we took to address our customers input aligned with our priorities. Given the size of the gap we had to close, this budget contains few new initiatives. Yet I commit to providing an even higher quality of services to our constituents.

PUBLIC SAFETY

Enhancements:

- Additional funding is provided for overt police surveillance cameras. There currently are 50 cameras operational, 10 more will be installed in June 2009 and 40 more during in the fiscal year. I anticipate a total of 100 cameras will be fully operational by June 30, 2010.
- Construction will begin this summer for a major renovation and expansion of the Hudson Avenue Fire House.

PUBLIC SAFETY (cont.)

- The Rochester Fire Department will install 3,600 smoke detectors and 1,400 carbon dioxide detectors.
- 3,219 street light fixtures will be replaced with more efficient fixtures that provide 112.8% more light and use 65% less energy.
- Fire recruitment program will be expanded to increase diversity.
- County funding increases for 6 additional full-time and 4 additional part-time 911 operation positions.

Reductions:

- Congresswoman Louise Slaughter secured \$675,000 in funding that enables us to avoid immediate police layoffs. However, the scheduled summer police recruit class is postponed due to budget constraints. Federal funding for an additional \$1.9 million per year for three years has been requested. If we do not receive these funds up to 15 police officers could be laid off or additional budget reductions would be required in October 2009.
- Funding for scheduled replacement of marked police cars will be reduced by at least 25%.
- The scheduled replacement of the Genesee Fire station is deferred for one year pending notification of federal stimulus funding.

Efficiencies:

- Total budgeted police overtime will be reduced 13.6%, while budgeted overtime for special events is reduced by 23.4%. Anticipated total police overtime (\$3,520,800) spending in 2009-10 will be 60% below the actual 2007-08 amount (\$8,791,000).
- Implementation of the Fire Department's second phase of their reorganization converting to an engine/truck service delivery model redeploys personnel and it is also anticipated to reduce overtime.
- The Fire Department's community outreach efforts will primarily be provided by sworn personnel in neighborhood fire stations.
- Most police vehicles will be equipped with an automatic vehicle locator to enhance officer safety and enable more efficient dispatching of vehicles.

NEIGHBORHOOD AND BUSINESS DEVELOPMENT

Enhancements:

- An additional \$2 million of City demolition funding is provided to offset the anticipated decrease in RESTORE NY funding.
- Major renovation of the Crossroads Garage is funded to support future development.
- Implementation of a quadrant based team model for enhanced service delivery and results.
- \$1.4 million in capital funds are allocated to increase the development of market rate housing and the construction of owner occupied homes.

NEIGHBORHOOD AND BUSINESS DEVELOPMENT (cont.)

- \$2 million in federal and local funding is identified to plan and design new infrastructure at the former Midtown Plaza site.

Reductions/Deferrals:

- Major renovation of Crossroads Park is deferred until market conditions are clarified.
- Additional renovations of Manhattan Square Park are deferred one year due to budget constraints.

Efficiencies:

- The former Departments of Economic Development, Community Development and Neighborhood Service Centers are consolidated into one department, saving \$1.4 million annually.

EDUCATION

Public School Educational Excellence

I suspect that we have yet to see the full impact of the ill-conceived state law known as the MOE. The State Education Department has still not developed the required form to oversee compliance. Our discussions with state education officials have given us increased concern there may be additional indirect consequences. Given our uncertainty, we have discontinued presentation of the Children's Funding section. Our generosity to the District may be misconstrued and used against our financial position. I continue to be a strong advocate for supporting our youth, yet there continue to be forces that want to protect turf instead of focusing on our children and results.

Enhancements:

- To significantly increase graduation rates and offset the loss of state Summer of Opportunity funding, \$400,000 from the 2008-09 Budget will be used to contract with the Hillside Work Scholarship Connection Program. This funding will increase the number of children in the program and enable the City to be a participating employer and leverage other funding.
- The pilot literacy outreach effort that began in 2008-09 will be expanded due to the generous donation of the Fenyvessy family. Beginning this summer the Highland, Charlotte and Wheatley branches will gain a literacy outreach component. The literacy outreach efforts continue at Arnett, Lincoln, Maplewood, Lyell and Sully branch libraries.

CUSTOMER SERVICE

Enhancements:

- By providing summer jobs for youth, summer recreation service hours are extended 4 hours per day at various recreation centers:
 - 9 a.m. to 9 p.m. instead of 9 a.m. to 5 p.m. at Norton Village;
 - 9 a.m. to 9 p.m. instead of 9 a.m. to 5 p.m. at Gardiner Recreation Center;
 - 9 a.m. to 9 p.m. instead of 9 a.m. to 5 p.m. at Marshall High School;
 - A youth anti-graffiti program is initiated based at North Street Recreation Center.

CUSTOMER SERVICE (cont.)

- The expanded Hillside Work Scholarship program (150 jobs), combined with additional funding for summer youth in recreation center (41 jobs) and new summer youth jobs in other City departments (18) more than offsets the loss of 200 summer youth jobs previously funded by the State (Summer of Opportunity). These new initiatives combined with existing youth summer employment programs result in a total of 615 city summer youth jobs available. I continue to call on federal and state officials to fund additional summer youth jobs. Even with the increase in spending in our New York State Budget, we have yet to receive any financial support for our Summer of Opportunity Program for our young citizens.
- Weekend code enforcement service hours are added as a pilot in response to input from Voice of the Customer sessions.
- An additional \$75,000 is provided for the Rochester Music Festival to provide a free concert as part of the celebration of our 175th anniversary.
- Four crews of seasonal PRIME workers are funded to pick up litter, again addressing input from the voice of the customer.
- A pilot after-school program at the Lake Riley Lodge is initiated with user fees to offset the cost.
- City funds are provided to support an after school program at School #28 in partnership with the Rochester Area Community Foundation.
- City personnel coordinate demolition of 100 vacant homes to enable benchmark comparison to contracted demolition efforts.
- Seed funding of \$10,000 is provided to support a fall 2009 Faith Based Initiative Conference.
- Funding provide for additional information technology positions to drive future efficiencies.
- A part-time investigator is added in the Office of Public Integrity to increase our responsiveness to requests for action.

Consolidation Budget Highlights:

- All parking related activities are consolidated into the Finance Department to drive future efficiencies and improve customer service. Operations will be physically consolidated into office space at the South Avenue Parking Garage during the year.
- The Department of Economic Development, Department of Community Development and Neighborhood Service Centers are consolidated into one department and work components with similar core competencies are physically relocated and co-located.
- Youth Services and the Office of Employment Opportunities will be consolidated and physically moved into vacant office space at the former Sibley Building where the landlord has provided free rental space.
- During the year the Street Lighting Unit will be relocated to City Hall from space currently shared with Recreation staff at 400 Dewey Avenue to enable efficiencies with the Engineering Unit.
- Recreation administrative staff is consolidated into 400 Dewey Avenue to enable efficiencies.

CUSTOMER SERVICE (cont.)

- ❑ The Office of Public Integrity moves from rented space into the Rundel Library by January 2010.
- ❑ The majority of code enforcement officers are consolidated into City Hall to receive daily direction and improve consistency and customer service. Inspectors will be working in the quadrants after the morning briefing.
- ❑ The Special Event Unit transferred to Communications during 2008-09 and will be physically co-located during 2009-10.

Efficiency Budget Highlights:

- ❑ \$10.6 million in savings are anticipated from collective bargaining negotiations.
- ❑ The planned acquisition of the remaining portion of the City Street Lighting system decreases operating expense by \$1.8 million and capital expense by \$1.1 million.
- ❑ Implementation of the tax lien sale program saves \$826,000 annually.
- ❑ A standard temperature range for City buildings is set at 67 – 70 degrees for the cooler months and we will also experiment with temperature controls during the warmer months. This standardization and other energy efficiencies will generate \$165,000 in savings.
- ❑ \$1.3 million in savings anticipated due to freezing Senior Management salaries and eliminating the planned cost of living adjustments for administrative, professional, and technical (APT) personnel.

Outsourcing Highlights:

- ❑ The mowing of parks is contracted out for a savings of \$77,600 annually.
- ❑ Small equipment repairs contracted out as an efficiency measure for an annual savings of \$55,100.

Capital Investment Deferrals and Budget Reduction Highlights:

- ❑ Rescheduling of next phase for Manhattan Square Park improvement defers \$1,424,000.
- ❑ Deferral of major improvement to Crossroads Park pending additional planning defers \$1,824,000.
- ❑ A new marking design for City vehicles and a reduction in the number of signs made saves \$40,000.
- ❑ Support for the Puerto Rican Festival and High Falls Film Festival is reduced, \$5,000 and \$2,000 respectively due to budget constraints.
- ❑ Support for the Rochester Philharmonic concert series is reduced due to budget constraints, \$7,000.
- ❑ Funding for Ribbin on the River is eliminated due to budget constraints, \$20,000.
- ❑ Support for the Rochester International Jazz Festival is reduced due to budget constraints, \$27,000.

Self Supporting Enterprise Funds

I am not recommending any fee increases for refuse, water or local works charges. Now is not the time to raise these fees given the state of our national and local economy. I anticipate that the City will sell our watershed to New York State in the coming months and ensure this land will be forever wild. Thus I am budgeting \$2 million from the anticipated sale to balance the Water Fund. The Refuse Fund is balanced due to the multiyear refuse disposal agreement with Monroe County and the redesign of our collection routes. I am proposing that we balance the Local Works Fund with an appropriation of fund balance. I recognize we will likely have to make tough decisions in the future to balance these funds.

As we celebrate the City's 175th Anniversary, we are making every effort to continue to build upon the legacies of Mayor Ryan and Mayor Johnson. City property values continue to rise. The number of residents living downtown has doubled. We have reigned in overtime spending. Our services are accessed with one click (new City web site) or one call (311). We have streamlined our neighborhood and business development efforts by consolidating three departments into one. Crime is down, taxes are down and optimism is up.

Summary

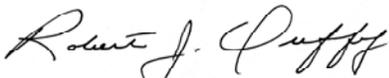
I believe this budget will continue to plant additional seeds that will enable Rochester to grow and become the best mid-sized city in the United States. Every effort has been made to find efficiencies and avoid service reductions while not raising taxes. However, I suspect major efficiencies in the future will be hard to find unless we consider that the City and City School District be joined organizationally to eliminate costs and duplication of efforts to provide savings to our taxpayers. I know such a suggestion may spark controversy, we must not accept the status quo if we wish to continue to make our City attractive to our citizens and ensure our children have the opportunity for educational excellence. Our economy requires us to think differently and look for every possible opportunity to increase our services while reducing our costs – which is exactly what the private sector must do to survive. I plan to discuss this further with Rochester City School Superintendent, Jean-Claude Brizard, and Board President Malik Evans and have Voice of the Customer sessions in the upcoming months on this issue and others.

I continue to believe mandate relief will play an important role in the City's ability to control its costs. I support Governor Paterson's call for pension reform and a new tier for new employees.

I am proud of the fact that this budget does not place additional financial burden on our homeowners. My philosophy with this budget was to not place additional burden on our taxpayers during these dire economic times.

I look forward to your careful review and commit to being responsive to questions that may arise during your review.

Respectfully submitted,



Robert J. Duffy
Mayor



City of Rochester

Rochester City Council

July 31, 2009

Gladys Santiago, President
Councilmember-at-Large

William F. Pritchard, Vice President
Councilmember-at-Large

Carolee A. Conklin
Councilmember-at-Large

John F. Lightfoot
Councilmember-at-Large

Adam C. McFadden
Councilmember
South District

Dana K. Miller
Councilmember-at-Large

Carla M. Palumbo
Councilmember
Northwest District

Elaine M. Spauli
Councilmember
East District

Lovely A. Warren
Councilmember
Northeast District

The Honorable Robert J. Duffy
Mayor, City of Rochester
Room 307-A, City Hall
30 Church Street
Rochester, NY 14614

Dear Mayor Duffy:

Subsequent to our thorough review of the Proposed Budget for the City of Rochester for 2009-10, we herein present you with the comments and judgments of City Council about that document.

Overview

We approved a Budget of \$452,153,500, which represents a decrease of 6.0%, or \$28,846,900 from the 2008-09 Budget. The budget provides a flat property tax levy and no changes in Local Works charges, Water rates, or Refuse rates. There was a small increase in assessed value of \$25.9 million (0.46%), the sixth consecutive year with an increase. Further, the annual New York State-mandated shift in the tax burden between the Non-Homestead and the Homestead classes moved in favor of the Homestead class this year, decreasing the Homestead burden by 4.6% and increasing the non-Homestead by 3.7%. The net result was an decrease of 2.9% in the total burden for the Homestead class (including STAR) and an increase of 2.38% in the total burden for the Non-Homestead class.

In the State budget, which was approved on time for a fifth year, the City did not fare as well as in the recent past. Total State aid declined from \$135,318,700 to \$110,100,200; \$20 million of that reduction was a result of the one-time "spin-up" aid provided in 2008-09. Our decision to expend all of that \$20 million in "spin-up" aid in 2008-09 on capital and other non-recurring expenditures ensured that we did not face a structural imbalance in the coming budget. The City's ongoing campaign to address the disparity between Rochester's per capita aid from the State and the levels of such aid provided to Buffalo and Syracuse was put on hold this year as a result of the State's dire fiscal problems; we must revive that effort in the coming years to achieve equity and ensure our ongoing fiscal stability.

Last year, as you have during your entire Administration, another hiring freeze was put in place, which provided a beneficial "cushion" for the inevitable reductions that were made in the 2009-10 Budget. As a result, while the 2009-10 Budget eliminates 155 positions and creates 102 new positions only 14 layoffs were required. The reductions were spread across most departments, and will result in some real service cuts as discussed below. It must also be emphasized that the negative effects of the so-called "Maintenance of Effort" (MOE) law are still very present and are discussed in more detail below in the section on the City School District.



Review Process

Last year, City Council's review process adopted a whole new format, consolidating the entire process into two full days of hearings, which were broadcast live on City 12. The Finance Committee continued Council's efforts to focus on policy matters and to involve the public in our decision-making process. The members of the Finance Committee were joined by other appropriate City Council standing committees during the review of the particular departmental budgets for which those committees have oversight responsibility. The process included both beginning and ending times for each hearing, which resulted in a tighter focus by both the Council and the Administration staff in the review. Our office fielded calls from citizens who were watching the proceedings and were able to be addressed in real time. We believe this creative approach was quite successful and we anticipate continuing to use this model in future years as well.

Included in the Budget review process was a formal public hearing on the proposed budgets of both the City and the City School District that was held jointly with the Board of Education. After that, an additional meeting of the Finance Committee was held to consider proposed amendments that were submitted by Councilmembers. These amendments were debated and four broad amendments, plus a resolution of budgetary intent, were referred to the full Council for consideration at its meeting of June 16th. At that meeting, the amendments were voted upon, and the entire budget, as amended, was approved.

As a part of the entire review process, the Council had the opportunity to review the 2009-10 to 2013-14 Capital Improvement Program. That document sets out major spending priorities for our public infrastructure and for the many exciting new public works projects that are scheduled for construction during this period. While the City School District's CIP did not arrive prior to completion of our review, it was submitted with their Proposed Budget. We hope that next year we will return to our prior practice of reviewing both CIPs prior to receiving the Proposed Budgets for the subsequent year.

Many Councilmembers put forward meritorious ideas for amending the Proposed Budget to address ongoing community concerns; however, given the current state of the economy and the recognition of the substantial cuts that were included in the Proposed Budget, Council restricted its amendments to four broad categories and limited the total expenditures to \$50,000.

Formal Amendments

Following the review process, Council approved the following amendments to the Proposed Budget:

- Youth Development -- \$20,000 was transferred from Contingency to support a Kid's Fair in CONEA (\$4,500); the Courtside Scouting service (\$3,000); a High School Leadership Forum (\$3,000); a Youth Fashion Show (\$3,000); the Tuck-Murphy Basketball Tournament (\$2,500); Pop Warner Football (\$2,000); and the Slam High Poetry Program (\$2,000).
- Citizen Support -- \$10,500 was transferred from Contingency to support a Community Anti-Violence Program (\$7,000); Senior Citizen transportation at Baden Street (\$2,000); a Refugee Sustainability Garden (\$1,000); and outreach assistance for the Focused Investment Strategy effort in Beechwood (\$500).
- Cultural Development -- \$10,500 was transferred from Contingency to support the Downtown Community Forum (\$4,500); the development of Regional Strategies for

the Arts Organizations (\$3,000); the North Winton Village Arts Festival (\$2,000); and the Lyell Avenue Music Fest (\$1,000).

- Community Beautification -- \$9,000 was transferred from Contingency to support a variety of community gardens, banners, lighting, and signage across the City.
- A Resolution of Budgetary Intent was approved requesting that the Administration provide a report to Council in January that details the number of City staff who were actually laid off as a result of the adoption of the 2009-10 Budget and the number of those who are still relying on City-provided health insurance as of that date. Based on circumstances, the Council would consider whether any extension of such health benefits beyond what is included in the budget is warranted or possible.

Support for these amendments is indicative of Council's commitment to the continued health of our City, balancing the need for appropriate services with the need for continued fiscal restraint. It should be noted that none of the amendments required additional property tax revenues.

Other Comments

Under the category of general ideas, beyond those formal amendments approved by the Council, we have a number of other suggestions that emerged during the review process. These suggestions generally involve the day-to-day operations of the government; grouped by department, they include:

Police

- Council is pleased that the authorized strength of the Department can be maintained in this difficult year through the cancellation of the second recruit class. We hope it can be reinstated in the future.
- Council continues to request reports on how the security camera technology is impacting street-level crime.
- We continue to hear concerns about citizens calling with neighborhood complaints and having Police disclose their identities to the subject of the complaint. It is critically important that citizens can trust that their calls to 911 will remain anonymous.
- We also suggest that a benchmark be included in the annual budget to compare the clearance rate for crimes with the experience of other similar cities.

Fire

- Last year, Council supported the Department's new deployment and requested regular reporting on its impact on response times, especially in the Northwest district. We have been very pleased to note the apparent success of the program based on those reports.
- Council continues to encourage the development of alternative Civil Service exams to generate a more representative pool of new Firefighters. We also support reevaluation of the Trainee program for effectiveness and efficiency.
- Council is concerned about the rise in arson incidents in vacant properties; it will be most important for the Department to work closely with the Police to address this trend.

Emergency Communications

- Council continues to be supportive of the technology enhancements in the 911 Center and applauds the Department for its leadership in this area.

Department of Recreation and Youth Services

- Since the City lost the ability to enforce a youth curfew, the Department will need to find effective mechanisms to address the issue of young people on the streets after dark.
- We continue to look forward to your Administration developing a satisfactory long-term agreement with the City School District to provide appropriate after-school activities.

Library

- We continue to note that library funding is a challenge as New York State fails to meet its obligation to provide adequate support for this critical community resource.
- Last year, we recommended that the "Safe to be Smart" program should be expanded throughout the system as funds become available; we are pleased with the expansion to be implemented in 2009-10.

Department of Neighborhood & Business Development

- The scheduled consolidation of Community Development, Economic Development, and NSC into this new department will be a critical element in reducing costs while maintaining services. Council is very supportive of this effort and will be seeking regular briefings from the Administration on the pace of implementation.
- The Focused Investment Strategy continues to move ahead with Council's support.
- The continued redevelopment of Midtown Plaza and preparation for the PAETEC world headquarters is of paramount importance to the City. As noted last year, the planning of the remainder of the site will require close partnerships throughout the community.
- As more PriceRite stores have been opened, we continue to believe they offer a model for providing supermarket services to neglected urban neighborhoods.
- As noted last year, we should begin plans to update the Comprehensive Plan, *Renaissance 2010*.
- We will look forward to the next review of the new Zoning Ordinance, along with any recommendations for modifications.
- The Department's technical support for the 2010 Decennial Census will be an important part of the City's efforts to ensure a complete count of all City residents.

Department of Environmental Services

- As noted in the past, the negotiations with the Monroe County Water Authority for a successor to the expiring 1978 agreement highlight the regional interdependence that must be at the center of the discussions. The positive tone of these negotiations should enhance cooperation with the County and the State on a broad variety of issues.

- Council has expressed interest in a broader understanding of the split between in-house project design/management and the use of consultants for those purposes. We look forward to continuing that discussion in the coming year.
- Council still has concerns about the level of participation in recycling and is awaiting the results of the recycling survey to guide future policy options.

Department of Information Technology

- As you know, Council has been examining the costs and benefits of the substantial investments that are being implemented for the ERP system. We will continue to do so, especially in terms of the required consultant agreements.
- Council continues to support the ongoing revitalization of the City's web site in collaboration with the Bureau of Communications as an upgrade for both internal and external customers. The work to date has demonstrated substantial improvements both in appearance and flexibility.

Mayor

- The transfer of the Office of Employment Opportunities to DRYS is an appropriate move to achieve the synergies that should be possible in that environment.

Human Resources Management

- Council is very interested in following the issue of grievances and subsequent arbitration results. We recommend the inclusion of such information as a budget indicator in the future.
- Council continues to be supportive of ongoing discussions with Monroe County about potential Civil Service collaborations.

Communications

- Last year, Council requested the inclusion of new budget indicators that present the number of hours of production and programming done for City 12.; we renew that request this year.
- Council would like to note the improvement in internal communications between our office and this Bureau. We appreciate the efforts to ensure adequate notification of all parties regarding issues of mutual interest.

Department of Finance

- Council wishes to reemphasize the importance of the M/WBE program and our continued commitment to seeing City dollars used to provide job opportunities to City residents to the greatest extent possible.
- As the parking service model is redesigned, we continue to recommend that the opportunity should be used to examine alternate meter types, including the option to use credit and debit cards.

City School District

Lastly, we address the City School District; its 2009-10 Proposed Budget is \$699,403,217, which represents an increase of \$8,065,772; +1.2%, from the 2008-09 Amended Budget of \$691,337,445, and an increase of \$16,649,672; +2.4% from the 2008-09 Approved Budget of \$682,753,545. As always, the bulk of the District's expenditures are related to personnel. The total number of FTEs is decreased from 6,492.30 in the Amended Budget to 6,262.00 in the 2009-10 Adopted Budget (-230.30). City aid per pupil increased by 0.92% as a result of the continued decline in student population.

Looking at expenditures, the District reached another unprecedented high of \$22,035 per K-12 pupil. As we noted last year, the Budget review process was conducted in the dark shadow of the so-called "Maintenance of Effort" (MOE) law that the State enacted in April 2007. The MOE, in its simplest terms, requires the City to expend a fixed amount for aid to the City School District in perpetuity, with no adjustments possible despite changes in the City's fiscal condition or in District enrollment. This is bad public policy and it effectively removes any vestiges of control that the City might exercise over the "fiscally-dependent" City School District.

In sum, the City has no control over the funding that the District receives from the State, and cannot reduce the local contribution regardless of circumstances, leaving our budget review and subsequent vote essentially meaningless. As a result, we chose not to waste either the time of District officials or our own time by holding the traditional hearing on the District's Budget. We have, however, agreed to try to keep the dispute over this law from hampering ongoing collaboration with the District on a variety of capital and operating projects. The District still must rely on the City for bonding for capital purposes. In that light, we will continue to monitor the capital needs of the District carefully and will work to ensure that the physical plant is well maintained and that it is appropriately sized for the student population.

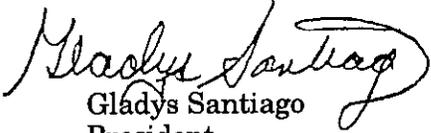
Very serious concerns continue as a result of the significant declines in student enrollment as projected in the District's CIP, decreasing from 32,032 in 2008-09 to 31,740 in the coming year, a reduction of 292 students. This continues a long-term reduction of students from a high of 37,254 in 1997-98 to a projected total of 30,043 in 2018-19. As we have noted for several years, such reductions will make it critical for the issue of school closings to be addressed. We continue to be intensely interested in participating in the discussions around this issue because of the significant potential financial impact on City neighborhoods and on opportunities for reimbursement for capital expenditures. If the District is to participate in a Facilities Modernization Program as permitted under State law, it will be essential that we not build structures that are unnecessary to meet enrollment demands. We continue to work closely with the District on the proposed Facilities Modernization Program to ensure that the required local share has no impact on the local taxpayer. We are anticipating working closely with Superintendent Jean-Claude Brizard to achieve our common goals.

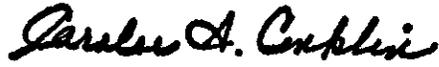
Conclusion

Any fair-minded review of this budget would have to conclude by complimenting you and your Administration on producing a budget that continues to address the themes that you have chosen for your Administration: public safety, jobs, and education in the context of excellent customer service. The focus on those themes did not come without some significant pain throughout the government. The elimination of 53 positions and the need for 14 layoffs indicate the degree of restructuring that your Administration has undertaken to refocus on your priorities. Council has supported these efforts and will be looking for the results that the community rightfully expects from such dramatic changes.

Now we look forward to working with you through the coming year to ensure that the resources provided in this budget are appropriately applied to delivering services throughout the community. The challenges facing us, especially in the area of ongoing finances, are substantial. We believe that by working together we have the best chance of meeting them head on and continuing to grow Rochester as an outstanding place to live, work, and shop.

Respectfully submitted,


Gladys Santiago
President



Carolee A. Conklin, Chair
Finance Committee

June 16, 2009

Transmitted herewith for your approval is legislation establishing \$30,000 as maximum compensation for an agreement with The Corn Hill Waterfront & Navigation Foundation for a series of free cruises and production of a concert series at Corn Hill Landing. The cost of this agreement will be financed from the 2008-09 (\$20,000) and 2009-10 (\$10,000) Budgets of the Bureau of Communications.

The series of eleven cruises on the *Mary Jemison* will focus on recent and visionary plans for development and preservation of the Genesee River Extension of the Erie Canal in the city. The series will take place during the City of Rochester's 175th Anniversary *Coming Home* event in September and October 2009. The City's contribution will leverage an additional \$20,000 in matching funds from the Gleason Foundation.

The River City Rhythms Concert Series will take place at Corn Hill Landing on five consecutive Friday evenings, beginning July 10. This series is a free, family-friendly outdoor music series which grew out of the 2007 "Friday Nights at the Landing" series produced by Corn Hill Navigation. Corn Hill Navigation will provide talent, vendors, and site management for the series. More than 7,500 attended this series in 2008.

Corn Hill Navigation is a not-for-profit corporation whose mission is to improve and sustain the Erie Canal and adjoining Genesee River for current and future generations through awareness, education and enjoyment.

Respectfully submitted,
Robert J. Duffy
Mayor

Attachment No. AI-68

Ordinance No. 2009-183
(Int. No. 210)

Establishing Maximum Compensation For An Agreement For
Cruises And Concerts

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The sum of \$30,000, or so much thereof as may be necessary, is hereby established as the compensation to be paid for an agreement between the City and The Corn Hill Waterfront & Navigation Foundation for free cruises and a concert series at Corn Hill Landing. Of said amount, \$20,000 shall be funded from the 2008-09 Budget of the Bureau of Communications and \$10,000 shall be funded from the 2009-10 Budget of the Bureau of Communications.

Section 2. This ordinance shall take effect immediately.

Passed by the following vote:

Ayes - President Santiago, Councilmembers Lightfoot, McFadden, Miller, Palumbo, Pritchard, Spaul, Warren - 8.

Nays - None - 0.

Councilmember Conklin abstained her vote because she serves on the Board of Directors of Corn Hill Navigation.

TO THE COUNCIL
Ladies and Gentlemen:

Ordinance No. 2009-184, Ordinance No. 2009-185,
Ordinance No. 2009-186 and Ordinance No. 2009-187

June 16, 2009

Re: Budget Amendments - \$50,000

Transmitted herewith for your approval are amendments to the Proposed 2009-10 Budget that transfer \$50,000 from the Contingency Account to various departments to enhance opportunities in four major areas: Youth Development, Citizen Support, Cultural Development, and Community Beautification. Funding will be provided for the following initiatives:

Youth Development \$20,000

CONEA Kid's Fair - \$4,500 to support a community fair in late August or early September to be run by CONEA. Of a total budget of approximately \$9,000, the City's contribution will go toward the purchase of school supplies, t-shirts and trophies.

Courtside Scouting - \$3,000 to provide a second year of funding for this important activity, which showcases the basketball talents of local youth to coaches from junior colleges as well as, NCAA Division II and III schools. The funds will pay for ads, t-shirts, referees, rental, and other miscellaneous expenses.

High School Leadership Forum - \$3,000 to Leadership Rochester to deliver a youth-training program that brings together 20 city and suburban youth to address issues that impact our community. The sessions will take place between September and May.

Youth Fashion Show - \$3,000 to support for the second year an annual pageant for youth ages 15 to 18. The event is in its seventh year of existence and serves 40 to 45 youth who, over four hours a week for six weeks, learn poise, stage presentation, and the elements of fashion in preparation for the fashion show. The three-hour event will be held in late summer, when the youth compete in four fashion categories before judges comprised of local leaders of the fashion industry.

Tuck-Murphy Basketball Tournament - \$2,500 to support this annual event that encourages sportsmanship and athletic competition. The event is organized by adult volunteers and held in City School District facilities.

Pop Warner League Monroe County Cowboys - \$2,000 to provide start-up support for this new entry in the Pop Warner league. Total budget requirements are estimated at \$18,000 and fund-raising is expected to be complete prior to the start of the fall season.

Slam High Poetry Program - \$2,000 to support a poetry/spoken word development program for youth sponsored by Writers & Books. The participants hone their literary skills and compete locally and nationally in poetry contests.

Citizen Support \$10,500

Community Anti-Violence Program - \$7,000 to the Gay Alliance of the Genesee Valley (GAGV) to launch a comprehensive outreach program so service providers and victims of violence can be informed about seeking and obtaining assistance that is needed. This effort is part of the larger anti-violence efforts of GAGV, which include direct services to victims.

Senior Citizen Transportation - \$2,000 to Baden Street Settlement House to expand their abilities to transport senior citizens to a variety of events that can enrich their lives. Lack of mobility is among the most serious problems facing many of our seniors, resulting in isolation and loss of interest in social activities.

Refugee Sustainability Garden - \$1,000 to support a collaborative effort undertaken by the Maplewood Neighborhood Association, Refugee Mission Group, Geysens Nursery, Foodlink, Harris Seeds, Jefferson High School, and former Councilmember Robert J. Stevenson, to assist recently relocated Burmese refugees and enable them to engage in the agrarian practices that formed the core of their life style before relocation. The first garden has been planted at Geysens on Mt. Read Blvd; a second garden is being planned for the former subway bed at Lexington Avenue.

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Outreach for FIS in Beechwood - \$500 to support a community gathering that will explain the goals of the Focused Investment Strategy (FIS) efforts and build community support for participation therein. As we move ahead with FIS, it will be critical to ensure that citizens are engaged and informed about projects and plans. Social events are among the most effective ways to accomplish such citizen participation.

Cultural Development \$10,500

Downtown Community Forum - \$4,500 to present a series of interactive programs between July and December 2009 on topics of interest and concern to citizens in a nonpartisan, nonsectarian setting. Since 1985, DCF topics have sparked civic engagement by providing thought-provoking presenters who challenge Rochesterians to consider the real-time issues facing our community.

Development of Regional Strategies for Arts Organizations - \$3,000 to the Arts & Cultural Council of Greater Rochester to assist in their development of a regional strategy in support of the arts. As fiscal realities have reduced the resources available to arts groups, it is imperative that a broad look be undertaken as to how best to utilize the available resources and to ensure the survival of critical arts institutions throughout the community.

North Winton Village Arts Festival - \$2,000 to support this annual community festival that both embraces the arts and builds community throughout the neighborhood.

Lyell Avenue Music Fest - \$1,000 to support this important community event. For the past ten years, this festival has been organized by volunteers and requires an annual budget of approximately \$10,000. The City provides further assistance to the Music Fest by closing the street to traffic during the event.

Community Beautification \$9,000

In recognition of the City's 175th birthday, it is important to continue to make the City more physically attractive and to support those organizations that are committed to making Rochester a more pleasant place to live. To accomplish this, a total of \$9,000 will be provided for Community Gardens, Banners, Lighting, and Signage. Those funds will be allocated to: North Winton Village (\$2,000); Marketview Heights Collective Action (\$1,500); Charlotte Community Association (\$1,000); Park Avenue Revitalization Committee (\$1,000); Sector 9 (\$1,000); Sector 10 (\$1,000); Sector 3 (\$500); Upper Monroe Neighborhood Association (\$500); Highland Neighbors (\$500).

Respectfully submitted,
Gladys Santiago
President

William F. Pritchard
Vice President

Carolee A. Conklin
Councilmember
At-Large

John F. Lightfoot
Councilmember
At-Large

Adam C. McFadden
Councilmember
South District

Dana K. Miller
Councilmember
At-Large

Carla M. Palumbo
Councilmember
Northwest District

Elaine M. Spaul
Councilmember
East District

Lovely A. Warren
Councilmember
Northeast District

Ordinance No. 2009-184
(Int. No. 234A)

Amending The Proposed 2009-10 Budget Of The City Of Rochester
In Regard To Youth Development - \$20,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

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Section 1. The Proposed 2009-10 Budget of the City of Rochester is hereby amended by transferring \$20,000 from the Contingency Account to the Department of Recreation and Youth Services for support of the following youth development activities:

CONEA Kid's Fair, \$4,500; Courtside Scouting, \$3,000; High School Leadership Forum, \$3,000; Mr. & Mrs. Trendsetter Fashion Show, \$3,000; Tuck-Murphy Basketball Tournament, \$2,500; Pop Warner League Monroe County Cowboys, \$2,000; Slam High Poetry Program, \$2,000.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

Ordinance No. 2009-185
(Int. No. 234B)

Amending The Proposed 2009-10 Budget Of The City Of Rochester
In Regard To Citizen Support - \$10,500

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2009-10 Budget of the City of Rochester is hereby amended by transferring a total of \$15,000 from the Contingency Account for Citizen Support programs as follows:

\$7,000 to the Police Department for development of a Community Anti-Violence Program by the Gay Alliance of the Genesee Valley;

\$2,000 to the Department of Recreation & Youth Services for the Baden Street Senior Citizen Transportation Program;

\$1,500 to the Department of Neighborhood & Business Development, of which \$1,000 shall be for the Refugee Sustainability Garden in Maplewood, and \$500 for community outreach in Beechwood.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

Ordinance No. 2009-186
(Int. No. 234C)

Amending The Proposed 2009-10 Budget Of The City Of Rochester
In Regard To Cultural Development - \$10,500

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2009-10 Budget of the City of Rochester is hereby amended by transferring a total of \$10,500 for Cultural Development programs from the Contingency Account as follows:

\$7,500 to the Department of Neighborhood & Business Development, of which \$4,500 shall be for the Downtown Community Forum lecture series, and \$3,000 for the development of regional arts strategies by the Arts & Cultural Council of Greater Rochester;

\$3,000 to the Administration - Communications, of which \$2,000 shall be for the North Winton Village Arts Festival, and \$1,000 for the Lyell Avenue Music Fest.

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Section 2. This ordinance shall take effect immediately.

Passed by the following vote:

Ayes - President Santiago, Councilmembers Conklin, Lightfoot, McFadden, Miller, Pritchard, Spaul, Warren - 8.

Nays - None - 0.

Councilmember Palumbo abstained her vote because she is a member of Board of Directors Arts and Cultural Council.

Ordinance No. 2009-187
(Int. No. 234D)

Amending The Proposed 2009-10 Budget Of The City Of Rochester
In Regard To Community Beautification - \$9,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2009-10 Budget of the City of Rochester is hereby amended by transferring a total of \$9,000 for Community Beautification programs from the Contingency Account as follows:

\$8,000 to the Department of Neighborhood & Business Development, of which \$2,000 shall be for the North Winton Village gardens; \$1,500 for the Marketview Heights Collective Action Project; \$1,000 for the Charlotte Community Association beautification; \$1,000 for Sector 9 beautification; \$1,000 for Sector 10 beautification; \$500 for Sector 3 beautification, \$500 for Upper Monroe Neighborhood Association beautification, and \$500 for the Highland Neighbors banners.

\$1,000 to the Department of Environmental Services for the Park Avenue Revitalization Committee's holiday lighting program.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Resolution No. 2009-9
Re: Resolution of Budgetary Intent -
Health Benefits

Transmitted herewith for your approval is a resolution of budgetary intent regarding the possibility of providing additional health benefits to individuals being laid off from City employment. As you will recall, last June, City Council approved a budget amendment that provided an additional three months of coverage for health insurance to laid-off City employees. This was done in recognition of the substantial number of positions that were eliminated (70) and the number of layoffs that were anticipated (20).

In the Proposed 2009-10 Budget, a net of 53 positions are eliminated and significant layoffs are again possible. As a result of Council's amendment last year, the City has continued to extend the coverage for health benefits to nine months. In the current economic climate, it is quite possible that some of our former employees will not be able to find new jobs even in that extended period of time.

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The City's current fiscal circumstances do not allow us the luxury of funding an additional extension, despite our genuine concern for those whose positions have been eliminated for budgetary reasons. However, we would like to monitor the situation and revisit the issue during 2010.

The proposed resolution requests that the Mayor report to City Council in January on the number of laid-off employees who are still utilizing the City's health care coverage. At that time, Council can review the fiscal situation and make a determination if any additional extension of benefits is warranted and possible

Respectfully submitted,
Carolee A. Conklin, Chair
Finance Committee

Gladys Santiago
President

Resolution No. 2009-9
(Int. No. 234E)

Resolution of Budgetary Intent - Health Benefits

WHEREAS, the City of Rochester has provided health insurance benefits to its employees during the course of their employment, and

WHEREAS, such benefits are of critical importance to ensuring the health and general welfare of our employees, and

WHEREAS, current fiscal realities have required the elimination of many positions, a fact that will result in the loss of employment by numerous City staff, and

WHEREAS, along with the loss of employment, the loss of associated health benefits would cause a substantial hardship for such laid-off employees and their families, and

WHEREAS, the City has provided six months of health coverage to employees who are being laid off, and

WHEREAS, in 2008, the City Council amended the budget to provide an additional three months of health insurance coverage in recognition of the difficult economic climate, and

WHEREAS, the economic climate has not improved substantially; in fact, the unemployment rate has continued to increase to dire levels, and

WHEREAS, while the City Council would like to further extend the health insurance coverage for laid-off City staff, current fiscal realities do not permit us to do so at this time.

BE IT THEREFORE RESOLVED, by the Council of the City of Rochester as follows:

Section 1. The Mayor is hereby requested to provide to City Council in January a report that shall include the number of City staff who were actually laid off as a result of the adoption of the 2009-10 Budget, as well as the number of those who are still using City-provided health insurance benefits as of that time.

Section 2. The Mayor is also requested to provide to Council a recommendation that balances the scope of the need for continued health benefits for those laid-off City employees with the fiscal circumstances of the City at that time.

Section 3. The City Council shall review the Mayor's recommendation and the City's fiscal circumstances at that time and shall determine whether any extension of health insurance benefits is warranted or possible.

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Section 4. This resolution shall take effect immediately.

Adopted unanimously.

TO THE COUNCIL

Ladies and Gentlemen:

Ordinance No. 2009-188, Ordinance No. 2009-189,
Local Improvement Ordinance No. 1609, Ordinance No. 2009-190,
Ordinance No. 2009-191, Ordinance No. 2009-192 and Ordinance No. 2009-193

Re: 2009-10 Budget

Transmitted herewith for your approval is legislation relating to the 2009-10 Budget. This legislation will:

1. Approve appropriations and establish revenue estimates for the City and City School District;
2. Authorize the tax levies required to finance appropriations for the City and City School District;
3. Authorize the budgets and related assessments for the Local Works program;
4. Confirm the assessments required for the following programs:
 - a. Street mall maintenance
 - b. Neighborhood parking lot operation
 - c. Public Market snow removal and security services
 - d. Street lighting and sidewalk districts
 - e. South Avenue/Alexander Street Open Space District
 - f. Downtown Special Services District (previously Downtown Guides)
 - g. Downtown Enhancement District
 - h. High Falls Improvement District
 - i. Atlantic Avenue Improvement District
 - j. St. Paul Street Streetscape
 - k. Upper East Alexander Refuse
5. Authorize certain fee increases and Code changes.

Details of the above actions related to the 2009-10 proposed budget of the City submitted to City Council on May 15, 2009 are summarized below:

1. Total appropriations of \$1,151,556,717 allocated for the City and the School District:

	<u>Proposed</u> <u>2009-10</u>	<u>Amended</u> <u>2008-09</u>	<u>\$ Difference</u>	<u>Percent</u> <u>Difference</u>
City	\$ 452,153,500	\$ 481,000,400	\$ -28,846,900	-6.0
School	<u>699,403,217</u>	<u>691,337,445</u>	<u>8,065,772</u>	1.2
Total	\$1,151,556,717	\$1,172,337,845	\$ -20,781,128	-1.8

Total non-tax revenue distributed between the City and the District:

	<u>Proposed</u> <u>2009-10</u>	<u>Amended</u> <u>2008-09</u>	<u>\$ Difference</u>	<u>Percent</u> <u>Difference</u>
City	\$410,569,245	\$ 439,635,010	\$ -29,065,765	-6.6
School	<u>586,258,217</u>	<u>578,787,945</u>	<u>7,470,272</u>	1.3
Total	\$996,827,462	\$1,018,422,955	\$ -21,595,493	-2.1

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2. Total tax levies of \$162,872,900 for the City and City School District:

	Proposed <u>2009-10</u>	Amended <u>2008-09</u>	<u>\$ Difference</u>	<u>Percent Difference</u>
Tax Revenue	\$154,729,255	\$153,914,890	\$ 814,365	0.5
Tax Reserve	<u>8,143,645</u>	<u>8,958,010</u>	<u>-814,365</u>	-9.1
Tax Levy	\$162,872,900	\$162,872,900	\$ 0	0.0

3. Total appropriations for the Local Works fund of \$17,347,500 and total assessments of \$15,782,200:

	Proposed <u>2009-10</u>	Amended <u>2008-09</u>	<u>\$ Difference</u>	<u>Percent Difference</u>
Street Maintenance	\$ 3,802,255	\$ 4,106,335	\$ -304,080	-7.4
Sidewalk Repair	1,588,778	1,661,594	-72,816	-4.4
Roadway Plowing	8,129,833	7,846,138	283,695	3.6
Sidewalk Plowing	<u>2,261,334</u>	<u>2,153,233</u>	<u>108,101</u>	5.0
Total	\$15,782,200	\$15,767,300	\$ 14,900	0.1

4. The budgets for the various street malls and the Public Market were approved on February 17, 2009. The budgets for the open space, lighting, Cascade and Norton Streetscapes, and High Falls Business District were approved on April 14, 2009. The budgets for the Downtown Enhancement District, Downtown Special Services District (previously known as Downtown Guides), East Avenue and Alexander Street Entertainment District, and parking lots were approved on May 12, 2009. The assessments required for the various programs consist of the following:

	Proposed <u>2009-10</u>	Amended <u>2008-09</u>	<u>\$ Difference</u>	<u>Percent Difference</u>
Street Malls	\$ 81,285	\$ 78,209	\$ 3,076	3.9
Parking Lots	72,345	66,110	6,235	9.4
Public Market	36,276	36,159	117	0.3
Lighting and Sidewalks	39,557	40,699	-1,142	-2.8
Open Space Districts	6,500	6,500	0	0.0
Downtown Special Services	449,941	441,969	7,972	1.8
Downtown Enhancement	553,200	540,900	12,300	2.3
High Falls Improvement District	25,000	25,000	0	0.0
Atlantic Avenue Improvement	3,045	21,378	-18,333	-85.8
St. Paul Street Streetscape	20,649	20,649	0	0.0
Upper East/Alexander Refuse	17,930	0	17,930	100.0

5. The proposed additions to the tax roll consist of the following charges:

	Proposed <u>2009-10</u>	Amended <u>2008-09</u>	<u>\$ Difference</u>	<u>Percent Difference</u>
Delinquent Refuse	\$ 565,688	\$ 562,598	\$ 3,090	0.5
Delinquent Water	6,809,125	6,471,375	337,750	5.2
Code Enforcement	44,373	52,988	-8,615	-16.3
Supplemental and Omitted Taxes	176,818	175,756	1,062	0.6
Local Improvements	17,166	19,656	-2,490	-12.7
Encroachments	4,375	4,375	0	0.0
Rehabilitation/Demolition	264,732	220,731	44,001	19.9
Code Violations	1,191,568	929,801	261,767	28.2
Arnold Park				

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Monuments 7,055 7,055 0 0.0

6. Amending the City Code for proposed departmental fee and fine increases will result in incremental revenues of approximately \$473,300 to the following Departments:

Neighborhood and Business Development	\$470,100
Bureau of Human Resource Management	<u>3,200</u>
	\$473,300

Respectfully submitted,
Robert J. Duffy
Mayor

Ordinance No. 2009-188
(Int. No. 234, As Amended)

Adoption Of The Budget Estimates For Municipal Purposes For The
2009-10 Fiscal Year, Appropriation Of Sums Set Forth Therein And
Approving Commercial Refuse Fees

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The budget estimate for municipal purposes for the fiscal year July 1, 2009 to June 30, 2010, providing for the expenditure of \$452,153,500, is in all respects adopted, confirmed, fixed, and determined.

Section 2. The sums of money designated in the budget estimate for municipal purposes for the fiscal year 2009-10 are hereby authorized to be expended and the sum of \$452,153,500 is hereby appropriated for the current expenses of the departments and agencies; cash capital; debt service; and for the other purposes therein, in the manner provided by law, as listed below:

City Council and Clerk	\$ 1,816,900	
Administration	[9,986,400]	<u>9,989,400</u>
Neighborhood and Business Development	[13,899,400]	<u>13,916,400</u>
Environmental Services	[79,614,500]	<u>79,615,500</u>
Finance	6,966,800	
Information Technology	4,308,700	
Law	1,867,000	
Library	11,153,500	
Recreation and Youth Services	[12,295,000]	<u>12,317,000</u>
Emergency Communications	10,520,500	
Police	[76,058,800]	<u>76,065,800</u>
Fire	42,070,500	
Undistributed Expenses	99,762,500	
Contingency	[10,152,800]	<u>10,102,800</u>
Cash Capital	39,151,000	
Debt Service	32,529,200	
Sub-total	\$452,153,500	
Tax Reserve	2,188,645	
Total	\$454,342,145	

Section 3. The budget estimate of the current revenues and other receipts, other than real estate taxes and the School Tax Relief (STAR) funds, for municipal purposes for the fiscal year 2009-10 is hereby fixed and determined at \$410,569,245 and said sum is appropriated for the purposes set forth in the budget estimate.

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Section 4. The budget estimate for the fiscal year 2009-10 providing for the raising of taxation on real estate for municipal purposes of the sum of \$43,772,900 is hereby adopted.

Section 5. Pursuant to subsection 20-24B(1) of the Municipal Code, the Council hereby approves the fees for collection of commercial refuse and recyclables as proposed by the Mayor for fiscal year 2009-10.

Section 6. This ordinance shall take effect on July 1, 2009.

Bracketed material deleted; underlined material added.

Passed unanimously.

Ordinance No. 2009-189
(Int. No. 236)

Levying Taxes For Municipal Purposes For The Fiscal Year
Commencing July 1, 2009 And Expiring June 30, 2010

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The sum of \$43,772,900, which sum is deemed by the Council sufficient with other revenues to produce from collection during the fiscal year commencing July 1, 2009 and expiring June 30, 2010 the amount required to meet the budget estimates for municipal purposes, is hereby levied on all taxable real property in the City of Rochester, as set forth in the assessment rolls, for the fiscal year commencing July 1, 2009 and expiring June 30, 2010.

Section 2. The Director of Finance shall cause the taxes levied above to be inserted in the assessment rolls for the fiscal year commencing July 1, 2009 and expiring June 30, 2010.

Section 3. This ordinance shall take effect on July 1, 2009.

Passed unanimously.

Local Improvement Ordinance No. 1609
(Int. No. 239)

Local Improvement Ordinance - Street Cleaning, Street And
Sidewalk Snow Removal, And Hazardous Sidewalk Repair
Commencing July 1, 2009 And Expiring June 30, 2010

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The Council finds and declares (1) that it is in the public interest to provide street cleaning, snow removal services on the streets and sidewalks, and the repair of hazardous sidewalks in the City of Rochester during the fiscal year from July 1, 2009 to June 30, 2010; (2) that the provision of such service benefits the properties abutting on such streets and sidewalks, and (3) that the cost of providing such services should be borne by the benefitted properties according to the benefit received by such properties.

Section 2. The Commissioner of Environmental Services shall cause the following improvements and work to be provided on streets, sidewalks and lots in the City of Rochester during the fiscal year July 1, 2009 to June 30, 2010:

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- A. The removal of snow from such sidewalks and the repair of such hazardous sidewalks as the Commissioner may direct.
- B. The removal of snow and ice from the roadway of such streets as the Commissioner may direct, including the use of sodium chloride, calcium chloride, and other chemicals or abrasives for the treatment of slippery or icy pavement as deemed necessary by the Commissioner.
- C. The cleaning and/or flushing of such streets as the Commissioner may direct, including hand-cleaning, tank flushing, mechanical sweeping, and the collection and removal of brush, leaves, and debris.

Section 3. Such work shall be done by competitive contract, or by the Department of Environmental Services, as the Commissioner of Environmental Services deems appropriate.

Section 4. The cost of providing such street cleaning and street snow removal services for the 2009-10 fiscal year shall be assessed against all parcels of property that abut a street, reflecting the benefit to be derived by such parcels from such services. The cost of providing such sidewalk repair and snow removal services for the 2009-10 fiscal year shall be assessed against all parcels of property that abut a sidewalk, reflecting the benefit to be derived by such parcels from such services.

Section 5. The amount assessed shall be allocated among all benefited parcels in direct proportion to each parcel's street or sidewalk footage, defined for purposes of this ordinance as the full footage of the parcel along the street or sidewalk upon which it fronts, plus one-third of the footage along any other abutting streets or sidewalks. The Council hereby determines that such street or sidewalk footage represents the relative amount of benefit received by each such parcel.

Section 6. The total cost of such services to be assessed on July 1, 2009 shall be \$15,782,200 consisting of \$3,802,255 for street and lot maintenance, \$1,588,778 for sidewalk repair, \$8,129,833 for roadway snow removal and \$2,261,334 for sidewalk snow removal services. Such total amount constitutes an estimate of the amount necessary to pay contractors to provide services and to cover the costs of providing services with City crews between July 1, 2009 and June 30, 2010, less any miscellaneous revenues estimated to be collected during the same period, plus a reasonable reserve for uncollected assessments. All assessments collected shall be paid into the Local Works Fund, and all costs incurred shall be paid from such fund. The amounts assessed herein are appropriated for that purpose.

Section 7. The amount assessed on July 1, 2009 shall be billed on the tax bill and shall be due in one installment. Delinquent assessments collected more than 60 days into a fiscal year subsequent to the fiscal year billed shall be credited as revenue in the year collected and applied against costs in that fiscal year.

Section 8. This ordinance shall take effect on July 1, 2009.

Passed unanimously.

Ordinance No. 2009-190
(Int. No. 240, As Amended)

Amending The Municipal Code With Respect To Fees For Civil
Service Examinations

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. Section 14-11 of the Municipal Code, Fee for civil service examinations, as amended, is hereby further amended by adding the following new sentence to the end thereof:

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City employees [taking] applying for promotional examinations shall [be required to reimburse the City for the cost of the examination] pay a nonrefundable fee for both State and local examinations equivalent to the fee charged to the City by New York State for promotional examinations.

Section 2. This ordinance shall take effect immediately.

Bracketed material deleted; underlined material added.

Passed unanimously.

Introductory No.'s 235, 237 and 238 were voted on after Resolution No. 2009-10 was adopted.

TO THE COUNCIL

Ladies and Gentlemen:

Resolution No. 2009-10

Re: 2009-10 Debt Limit

Transmitted herewith for your approval is legislation establishing the Debt Limit, and Debt Rollover and Debt Extension amounts for the 2009-10 Budget.

2009-10 Debt Limit

The Debt Limit for tax supported borrowing is equal to the amount of principal on outstanding debt to be redeemed during the fiscal year for which the limit is established. The calculation excludes the redemption of principal on any borrowing approved as an exception to the Debt Limit and is further reduced by specific revenues attributable to bonded debt. The resulting Debt Limit for 2009-10 is \$17,831,000.

Attached is the 2009-10 Debt Authorization Plan, which calls for borrowing of \$17,746,000 in tax supported funds. The Plan also includes an additional \$9,639,000 supported by the City's Enterprise Funds (Water and Local Works).

Debt Rollover 2008-09 and 2007-08

The Debt Authorization Plans for the current and the two immediately prior fiscal years can remain open contingent upon the approval of the rollover amounts. This provides flexibility in the timing of authorizations which vary depending upon project timing, availability of supporting funds, and the participation of private sector partners. The rollover amounts equal the difference between the debt limit for any fiscal year and the sum of the authorizations made from the debt plan associated with that fiscal year. This sum may be further reduced by the amount of unauthorized items in the debt plan that are no longer necessary. The presentation of the rollover also includes any modifications made to the debt plan. Such rollovers do not result in authorizations exceeding the allowable authorization for any year.

2008-09: The Debt Limit for this year was \$16,855,000. Of that amount, \$8,196,000 has been authorized, leaving a balance of \$8,659,000. Approval of a rollover in that amount is requested. The attached Debt Authorization Plan for 2008-09 itemizes projects remaining for that year and the details of the changes resulting from advanced funding.

2007-08: The Debt Limit for this year was \$34,363,700. Of that amount, \$24,445,700 has been authorized, leaving a balance of \$9,918,000. Approval of a rollover in that amount is requested. The plan was modified to include advance funding for Midtown Plaza acquisition and relocation costs as well as funding for the Fast Ferry payment. The attached Debt Authorization Plan for 2007-08 itemizes projects remaining for that year.

Time Limit Extensions for 2006-07 and 2005-06

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Time limit extensions are requested when projects are delayed beyond two years by market forces, significant reprogramming of funds, or other circumstances that justify carrying these authorizations beyond their expected authorization dates. Approval of extensions does not result in exceeding the allowable authorization for any fiscal year but is required by City Council Resolution. Extensions acknowledge the importance of these items as well as the fact that future replacement funds are not likely to be available. One-year extensions are requested for the following items based on programming and timing:

<u>2006-07 Project</u>	<u>Purpose</u>	<u>Amount</u>
R-1 Manhattan Square Park	renovations	\$1,000,000
P-15 Dewey Avenue Fire House	renovation	58,000
F-2 Hazardous Waste Remediation	Brooks Landing	100,000
F-2 Hazardous Waste Remediation	Emerson Street	462,000
F-2 Hazardous Waste Remediation	contaminated sites within the city	142,000
G-8 Market Rate Downtown Development	downtown development	230,000
G-8 Market Rate Housing Acquisition	housing development	<u>1,000,000</u>
Total 2006-07 Extension		\$2,992,000
<u>2005-06 Project</u>	<u>Purpose</u>	<u>Amount</u>
G-4 Parking Garage Improvements	garage renovations	\$ 100,000
G-8 Historic Aqueduct Redevelopment	Broad St. aqueduct renovation	387,000
G-8 Oak View Hill Development	market rate housing infrastructure	865,000
T-9 Broad Street Subway Tunnel	tunnel rehab - Brown to Exchange Sts.	934,000
F-2 Hazardous Waste Remediation	contaminated sites within the city	30,000
G-7 Waterfront Planning & Acquisition	Port development	<u>1,400,000</u>
Total 2005-06 Extensions		\$3,716,000

Each of these projects depends upon the partnership of developers and the cooperation of other governments. Like any business venture, delays are inevitable when financial or regulatory obstacles delay implementation. At the same time the City must continue to demonstrate its good faith by the continued availability of these authorizations.

Respectfully submitted,
Robert J. Duffy
Mayor

Attachment No. AI-69

Resolution No. 2009-10
(Int. No. 242)

Resolution Approving The 2009-10 Debt Limit For General
Municipal Purposes

WHEREAS, an important component of the City's expense budget and tax levy is debt; and

WHEREAS, the amount of debt outstanding is one of the major factors evaluated by credit agencies in the determination of bond ratings; and

WHEREAS, control of the debt service expense and the amount of outstanding debt must necessarily be exercised through restrictions on bond and note authorizations; and

WHEREAS, bond ratings influence the rate of interest which must be paid on indebtedness and therefore the amount of debt service.

June 16, 2009

NOW, THEREFORE, BE IT RESOLVED, by the Council of the City of Rochester, that it is the intent and policy of the City to limit the amount of bonds and notes authorized in fiscal year 2009-10 to \$17,831,000 for general municipal purposes.

BE IT FURTHER RESOLVED, unused authorizations from the debt limits for fiscal years 2007-08 and 2008-09 shall continue to be available, but no authorization included in the debt limit for a prior fiscal year, if not actually approved by the City Council, shall be carried-over and included in the limit for this fiscal year. By this resolution, the Council specifically approves inclusion for this fiscal year of unused authorizations from the debt limit for fiscal year 2006-07 relating to renovations to Manhattan Square Park, Dewey Avenue fire station, hazardous waste remediation at Brooks Landing, Emerson Street, and contaminated City sites, market rate downtown housing development and general market rate housing development, and for fiscal year 2005-06 relating to parking garage improvements, Historic Aqueduct Redevelopment, Oak View Hill Development, Broad Street Subway Tunnel, hazardous waste remediation, and waterfront planning and acquisition.

BE IT FURTHER RESOLVED, that exceptions to this policy are to be approved only for projects and purposes which could not reasonably be foreseen and, if not approved, would result in an obvious public danger or economic loss; and for projects and purposes for which the debt issued therefor would be self-supporting.

BE IT FURTHER RESOLVED, that to insure continued awareness of an adherence to this policy, each separate request for authorized debt shall be accompanied by a report in which the amount of debt actually authorized is compared to the amount of debt herein established as a limit.

BE IT FURTHER RESOLVED, that the redemption of any debt issued as an exception to a debt limit shall be excluded from the calculation of subsequent debt limits.

This resolution shall take effect immediately.

Adopted unanimously.

Ordinance No. 2009-191
(Int. No. 235)

Adoption Of The Budget Estimates For School Purposes For The
Fiscal Year Commencing July 1, 2009 And Expiring June 30, 2010,
And Appropriation Of Sums Set Forth Therein

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The budget estimate for school purposes for the fiscal year July 1, 2009 to June 30, 2010, providing for the expenditure of \$699,403,217, is in all respects adopted, confirmed, fixed, and determined.

Section 2. The sums of money designated in the budget estimate for school purposes for the fiscal year 2009-10 are hereby authorized to be expended and the sum of \$699,403,217 is hereby appropriated to the Board of Education for the following purposes:

Operations	\$658,986,386
Cash Capital	15,027,738
Debt Service	<u>25,389,093</u>
Subtotal	699,403,217
Tax Reserve	<u>5,955,000</u>
Total	\$705,358,217

June 16, 2009

Section 3. The budget estimate of the current revenues and other receipts, other than real estate taxes, for school purposes for the fiscal year 2009-10 is hereby fixed and determined at \$586,258,217 and said sum is appropriated for the purposes set forth in the budget estimate.

Section 4. The budget estimate for the fiscal year 2009-10 providing for the raising of taxation on real estate for school purposes of the sum of \$119,100,000 is hereby adopted.

Section 5. This ordinance shall take effect on July 1, 2009.

Passed by the following vote:

Ayes - President Santiago, Councilmember Lightfoot, McFadden, Palumbo, Pritchard, Spaul - 6.

Nays - Councilmembers Conklin, Miller, Warren - 3.

Ordinance No. 2009-192
(Int. No. 237)

Levying Taxes For School Purposes For The Fiscal Year
Commencing July 1, 2009 And Expiring June 30, 2010

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The sum of \$119,100,000, which sum is deemed by the Council sufficient with other revenues to produce from collection during the fiscal year commencing July 1, 2009 and expiring June 30, 2010 the amount required to meet the budget estimates for school purposes, is hereby levied on all taxable real property in the City of Rochester, as set forth in the assessment rolls, for the fiscal year commencing July 1, 2009 and expiring June 30, 2010.

Section 2. The Director of Finance shall cause the taxes levied above to be inserted in the assessment rolls for the fiscal year commencing July 1, 2009 and expiring June 30, 2010.

Section 3. This ordinance shall take effect on July 1, 2009.

Passed unanimously.

Ordinance No. 2009-193
(Int. No. 238)

Confirming The Assessments, Amounts And Charges To Be
Inserted In The Annual Tax Rolls For The Fiscal Year Commencing
July 1, 2009 And Expiring June 30, 2010

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The following assessments, amounts and charges, and the allocation of said amounts against properties in the City, as set forth in roll or rolls on file in the City Clerk's Office, to be inserted into the annual tax rolls for the fiscal year commencing July 1, 2009 and expiring June 30, 2010 are hereby in all respects confirmed:

Street and Lot Maintenance	\$3,802,255.00
Roadway Snow Removal	8,129,833.00
Sidewalk Snow Removal	2,261,334.00
Hazardous Sidewalk Repair	1,588,778.00
Delinquent Refuse	565,687.45

June 16, 2009

Delinquent Water Charges	6,809,124.50
Supplemental Taxes	175,740.13
Omitted Taxes	1,077.90
Street Malls	81,285.00
Arnold Park Monuments	7,055.29
Parking Lots	72,345.00
Code Enforcements	44,372.50
Code Violations	1,194,568.00
Local Improvements	17,165.40
Downtown Enhancement	553,200.00
Public Market Plowing	5,406.98
Public Market Security	30,868.42
Encroachment Fees	4,375.00
Rehabilitation Charges	254,736.61
Demolition	9,995.00
Downtown Special Services	449,941.00
Lyell Avenue Street Lights - District I	2,458.30
Lyell Avenue Street Lights - District II	2,385.98
Wilson Blvd. Street Lights	440.22
Blossom Road Lights	609.42
Monroe Avenue Lights I	7,017.16
Monroe Avenue Lights and Sidewalk II	9,495.08
Norton Street District	4,030.03
Cascade District	5,998.94
Lake Avenue Lights	3,507.19
High Falls Business Improvement District	25,000.00
South Avenue-Alexander Open Space	6,500.00
St. Paul Street Streetscape	20,649.38
St. Paul Street Lighting	445.85
Rundel Park Lighting	3,168.68
Atlantic Avenue Landscape	3,045.12
Upper East Alexander Refuse	17,930.00

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

By Councilmember Warren

June 16, 2009

To the Council:

The Neighborhood & Community Development Committee recommends for Adoption the following entitled legislation:

Int. No. 211 - Authorizing The Sale Of Real Estate

Int. No. 212 - Authorizing An Agreement For A Tenant Education Program

Int. No. 213 - Authorizing Agreements For The Emergency Shelter Grant Program, As Amended

Int. No. 214 - Approving A Lease For Office Space For The Swillburg Neighborhood Association

Int. No. 241 - Authorizing An Agreement For A Healthy Heart Program Grant

Increases

Revenue:

- Tax levy is frozen
- No increase to water rates is proposed
- No increase to refuse rates is proposed
- No increase to local works rates is proposed
- The transfer from Premium and Interest Fund necessary to balance the budget increases by \$1.2 million

Expense:

- Funding for demolitions
- Recreation center hours expanded
- Additional Summer jobs for youth
- Expanded staff at 911 Center

Decreases

Revenue:

- The Approved New York State Budget results in a 20% decrease for New York Aid and Incentives for Municipalities (AIM)
- Anticipated sales tax revenue decreases \$5.0 million due to the recession
- Interest earnings

Expense:

- Anticipated savings in health care and collective bargaining
- Program eliminations or reductions in departmental sections
- Departmental efficiencies
- Elimination of Police recruit class

REVENUE SUMMARY SUMMARY OF REVENUECHANGES

General Fund 2009-10 revenue estimates are \$342,122,200 or 8.8% less than the 2008-09 Budget. The 20% reduction in state aid (\$23.2 million) approved by New York State is budgeted. The amount transferred from the Premium and Interest Fund required to balance the budget is \$1.2 million more than the amount used in 2008-09. A transfer of \$2 million from the Tax Relief Fund is budgeted. No growth in taxable sales is assumed for 2009-10 on a lower than anticipated base for 2008-09. No increase in the tax levy is recommended.

Special Fund 2009-10 revenue estimates are \$592,600 or 3.6% more than the 2008-09 Budget. Receipt of a capital grant of \$500,000 from New York State is budgeted to fund improvements for the Rundel Library. Monroe County support for the Central Library remains constant at the 2009 level.

Enterprise Fund 2009-10 revenue estimates are \$3,662,400 or 4.1% more than the 2008-09 Budget. The appropriation of fund balance for the Refuse Fund and the Local Works Fund increases to fund capital expenditures.

REVENUE SUMMARY
SUMMARY OF REVENUE CHANGES

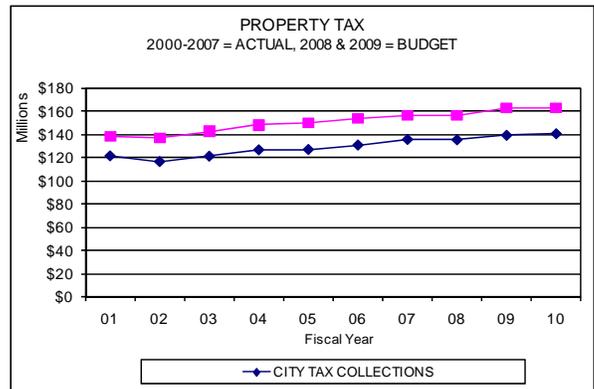
1-3

	Amended 2008-09	Approved 2009-10	Change	Percent Change
General				
Taxes				
Property Tax (City & School)	130,556,200	129,839,600	-716,600	-0.5%
Delinquent & Supplemental Taxes	4,081,300	3,719,500	-361,800	-8.9%
In-Lieu-of-Tax Payments	9,415,400	9,472,300	56,900	0.6%
Interest & Penalties	3,735,000	2,561,000	-1,174,000	-31.4%
Sales Tax	129,100,000	124,100,000	-5,000,000	-3.9%
Utilities Gross Receipts Tax	8,700,000	7,700,000	-1,000,000	-11.5%
Mortgage Tax	<u>1,800,000</u>	<u>1,621,000</u>	<u>-179,000</u>	-9.9%
Taxes Total	287,387,900	279,013,400	-8,374,500	-2.9%
Departmental Income	7,747,700	6,989,800	-757,900	-9.8%
Use of Money & Property	1,956,100	353,900	-1,602,200	-81.9%
Fines & Forfeitures	4,688,900	4,068,100	-620,800	-13.2%
Licenses & Permits	2,234,500	2,949,500	715,000	32.0%
Sale of Property & Compensation for Loss	2,126,100	2,520,800	394,700	18.6%
Miscellaneous	6,525,900	6,419,500	-106,400	-1.6%
Intergovernmental – New York State	135,318,700	110,100,200	-25,218,500	-18.6%
Intergovernmental – Federal	6,095,800	6,180,800	85,000	1.4%
Intergovernmental – Other	17,310,500	17,052,100	-258,400	-1.5%
Interfund Revenue & Transfers	<u>-96,168,000</u>	<u>-93,525,900</u>	<u>2,642,100</u>	-2.7%
General Total	375,224,100	342,122,200	-33,101,900	-8.8%
Animal	1,369,300	1,439,800	70,500	5.1%
Library	15,269,500	15,791,600	522,100	3.4%
Water	36,348,200	35,925,900	-422,300	-1.2%
War Memorial	3,050,700	2,802,200	-248,500	-8.1%
Parking	5,234,700	5,875,500	640,800	12.2%
Cemetery	2,267,200	3,469,800	1,202,600	53.0%
Public Market	991,100	935,800	-55,300	-5.6%
Refuse	25,249,100	26,443,200	1,194,100	4.7%
Local Works	<u>15,996,500</u>	<u>17,347,500</u>	<u>1,351,000</u>	8.4%
Grand Total	481,000,400	452,153,500	-28,846,900	-6.0%

REVENUE SUMMARY DESCRIPTIONS & CHANGES

Property Tax

New York State General City Law authorizes Rochester to levy taxes on the value of real property. The assessed value of the property and the tax rate determine the amount of tax to be paid by a property owner. Taxes are billed annually, and quarterly installments are allowed for the first \$6,200 owed on each parcel. Responsibility for collecting property taxes is vested in the Department of Finance, Bureau of Treasury. Property taxes are allocated to various funds as necessary to balance them. Beginning in 1994-95 City and School property tax collections are accounted for within the City Budget. Funding for the City School District is provided within the Interfund revenue section. Prior to 1994-95 the School District received property tax collections outside of the City Budget. Beginning in 1998-99 the STAR program enabled a decrease in the property tax billings with an equal offset in State aid. For detailed information on the calculation of property taxes, see the Property Tax Computation and Analysis section, which follows the Revenue Summary Section.



Major Change

Four major factors influence the amount of revenue generated by the property tax:

1. The Tax Base – The total assessed valuation of the City is the base on which revenues are generated. The assessed valuation increases by \$27,195,201 from the 2008-09 level. A description of assessment changes is included in the Property Tax Computation and Analysis section.
2. The Revenue Requirement – The amount of property tax revenue required to finance City services is determined by the cost of the services provided and the availability of revenue sources other than the property tax. The following summarizes changes in expenses and revenues from the 2008-09 budget:

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Expenses	481,000,400	452,153,500	-28,846,900
Non-Property Tax Revenue	<u>341,312,800</u>	<u>311,063,700</u>	<u>-30,249,100</u>
Property Tax Required (City & School)	139,687,600	141,089,800	1,402,200

Further specific changes in revenue receipts are detailed under the appropriate revenue headings that follow. Expense changes are described in the appropriate department budget section.

3. The Collection Rate – It is anticipated that 93.5 percent of the tax levy will be collected during 2009-10. In addition, anticipated collections for the first sixty days following the current year are accrued as 2008-09 receipts. This accrual is estimated to be 1.5 percent of the tax levy, bringing total collections to 95.0 percent. A Tax Reserve of 5.0 percent of the required property tax revenue is also levied to compensate for those taxes that will not be collected or accrued during 2009-10 and an amount for the settlement of assessment review proceedings. In accordance with Generally Accepted Accounting Principles, the tax reserve is not reflected in the budget.

4. STAR Program – In 1998-99 New York State enacted the School Tax Relief (STAR) Program, which provides two types of exemption for owner-occupied primary residences. The “Enhanced” program is for property owners 65 years of age or older, with incomes of less than \$73,000. Approximately 4,800 property owners will benefit from this program in 2009-10. All other owner-occupied property owners are eligible for the “Basic” STAR program. Approximately 26,700 property owners will take advantage of the “Basic” program in 2009-10. This program is further defined in the Property Tax Computation and Analysis portion of the Revenue Summary section.

REVENUE SUMMARY DESCRIPTIONS & CHANGES

Year-to-Year Comparison

All Funds

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
139,687,600	141,089,800	1,402,200

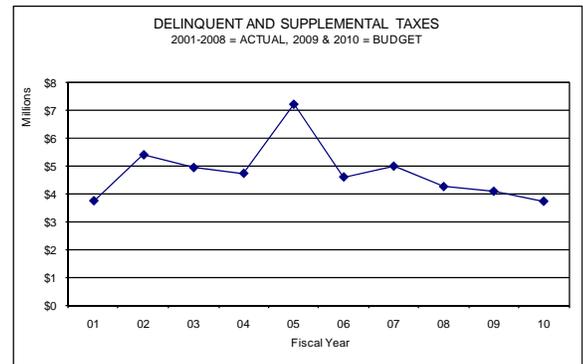
General Fund

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
130,556,200	129,839,600	-716,600

Delinquent & Supplemental Taxes

Revenue from property taxes levied but not collected or accrued in previous years is classified as delinquent taxes. After properties have been delinquent for one year, the City will hold a bulk sale of delinquent tax liens to a third party; uncollected balances are canceled when these actions are completed.

When properties lose their tax exempt status through transfer of ownership, property owners receive a supplemental tax bill that includes both current and delinquent payments.



When an assessment is inadvertently left off the tax roll, property owners are later notified and billed the following year as an omitted tax.

Major Change

Revenue from delinquent taxes decreases as a result of a successful 2008-09 tax lien sale.

Year-to-Year Comparison

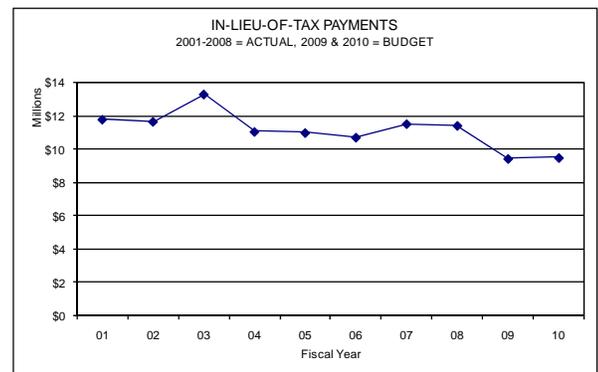
<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
4,081,300	3,719,500	-361,800

In Lieu Of Tax Payments

To facilitate construction of public housing units and encourage industrial development, various sections of New York State law authorize certain property owners to make payments as a substitute for property tax. Currently, such payments are authorized under four different statutes:

1. The Private Housing Finance Law applies to projects constructed with private resources to provide housing for low and moderate income families. Payments for such projects are generally calculated at a rate of 10% of sheltered rents. Sheltered rents are determined by subtracting that portion of rent needed for utility service from total rent payments.

2. The Public Housing Law authorizes payments in lieu of taxes for property owned by public housing agencies. Payments are calculated in the same manner as those covered under the Private Housing Finance Law.



REVENUE SUMMARY DESCRIPTIONS & CHANGES

3. The Urban Development Act provides tax exemptions for properties owned by the Urban Development Corporation (UDC). When such properties are leased, payments in lieu of taxes are negotiated. For housing projects, the sheltered rent formula is generally applied, while economic development projects pay based on the percent of floor space occupied or percent of operating revenues.

4. The General Municipal Law authorizes the County of Monroe Industrial Development Agency (COMIDA) to receive tax exemptions on properties owned. In lieu of tax payments are negotiated when such properties are leased. Generally, the payments are equal to the amount that would have been paid if the property were not owned by COMIDA.

Currently sixty-nine COMIDA projects make payments in lieu of taxes. Fifty-four housing projects make shelter rent payments. The Department of Finance, Bureau of Accounting, administers these accounts.

Major Change

Revenues are anticipated to increase slightly due to an increase in shelter rent payments offset by a net transfer of \$11.2 million in non-homestead assessed value from COMIDA to the tax roll.

Year-to-Year Comparison

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
9,415,400	9,472,300	56,900

Interest & Penalties

The City levies a finance charge of 1.5% per month on unpaid tax and fee balances. Penalty fees for unpaid taxes are added to subsequent tax bills and are collected in the same manner as property taxes.

Major Change

Reduction in delinquent tax balance as a result of successful 2008-09 tax lien sale reduces revenue from interest and penalties.

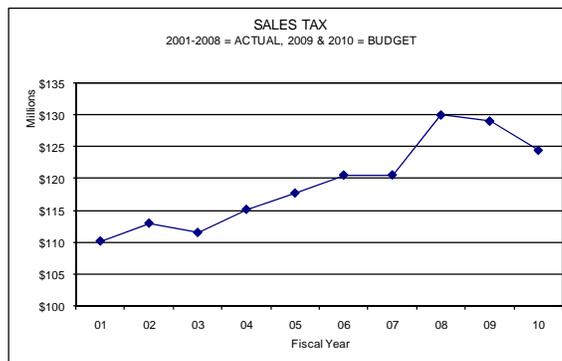
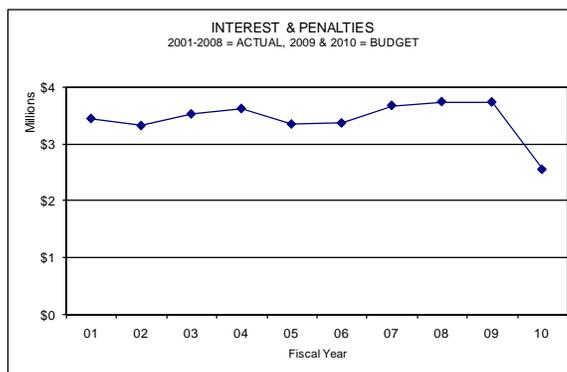
Year-to-Year Comparison

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
3,735,000	2,561,000	-1,174,000

Sales Tax

New York State Tax Law authorizes Monroe County to impose a tax on sales transactions in the County. A four percent tax (besides the four percent imposed by the State) is charged on most sales transactions except sales of food and home heating fuels. The local sales tax rate increased from 3 percent to 3.5 percent in September 1992 and to 4 percent in March 1993.

Sales tax proceeds are collected by the State and distributed to the County every month. Under the current sales tax distribution formula the City receives 35.63 percent of total County collections generated from the 3 percent local share. The City's initial share of the additional 1 percent, approximately 4.1%, began on December 1, 1993, and was suspended on November 30, 1994. During that period the City School District received approximately 3.7% of the additional percent directly from the County. The City resumed sharing the additional 1 percent on December 1, 1995. Beginning in December 1995 the City share of the additional 1 percent became 2.5%, and it increased annually for the



REVENUE SUMMARY DESCRIPTIONS & CHANGES

next four years to 5%, 12%, 15.75% and 19.22%. The City share of the additional 1 percent decreased to 18.1% in January 2001 to reflect population changes identified in the 2000 Census.

Major Change

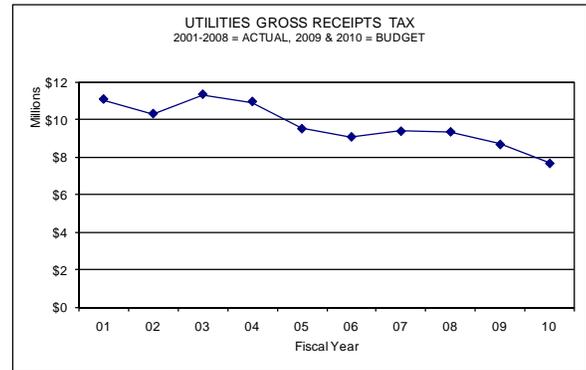
Taxable sales are anticipated to remain flat on a lower base than anticipated in 2008-09.

Year-to-Year Comparison

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
129,100,000	124,100,000	-5,000,000

Utilities Gross Receipts Tax

As provided by Section 20b of the General City Law, Rochester imposes a 3% tax on the gross income of utility company transactions in the City. Rochester Gas & Electric Corporation and Frontier Corporation pay approximately 85% of these taxes.



Major Change

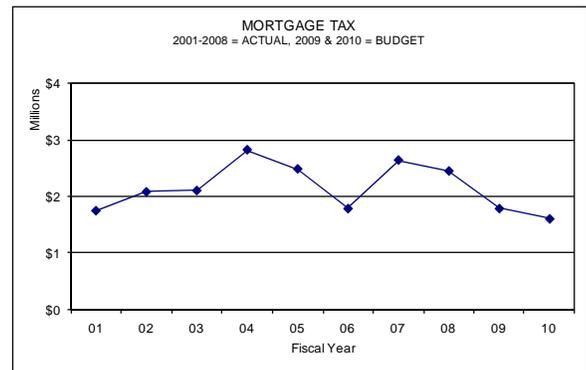
Revenue decreases as a result of Rochester Gas & Electric miscalculation of payments for Energy Service Companies (ESCO's).

Year-to-Year Comparison

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
8,700,000	7,700,000	-1,000,000

Mortgage Tax

New York State Tax Law authorizes the Monroe County Clerk to collect a tax on mortgage transactions in the County. A tax is charged on the transactions and distributed pursuant to Section 261 of the Tax Law. The City receives 50 percent of the amount collected, less an allowance for administrative expenses, on mortgage transactions within the City.



Major Change

Revenue from mortgage tax is anticipated to decrease due to a weak housing market.

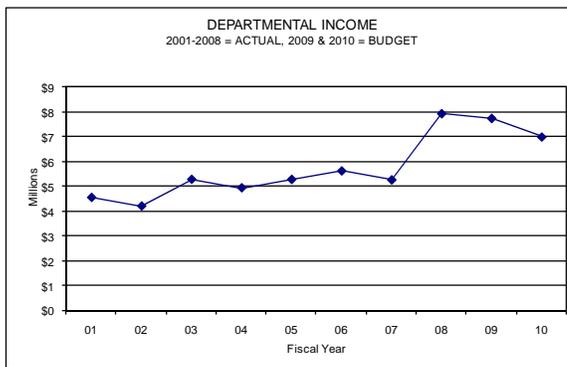
Year-to-Year Comparison

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
1,800,000	1,621,000	-179,000

REVENUE SUMMARY DESCRIPTIONS & CHANGES

Departmental Income

Revenues generated by departmental operations are classified as departmental income. Examples include fees collected at skating rinks, charges for processing at the Police photo lab, towing fees, foreclosure fees, and zoning application fees. The City Code authorizes these fees. The fees are calculated to cover all or part of the cost of specific services.



Major Change

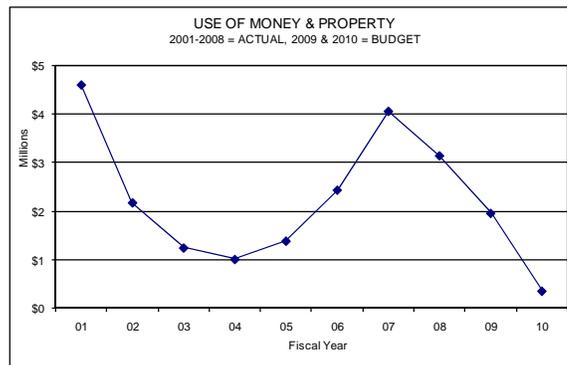
Revenue from foreclosure fees is eliminated due to bulk tax lien sale \$330,000; assessment and inspection services for the towns of Brighton and Gates cease eliminating reimbursements \$170,400; subscription revenue from Emergency Training & Information Network (ETIN) is eliminated \$78,000; towing fees decrease \$70,000; reimbursements of demolition expense decreases \$60,000; revenue from fire prevention permit fees decreases \$29,000; sale of fuel to others reduces as a result of lower fuel costs \$26,600; net of other changes is an increase of \$6,100.

Year-to-Year Comparison

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
7,747,700	6,989,800	-757,900

Use Of Money & Property

The major revenue source in this category is from investment of cash. Under provisions of the New York State General Municipal Law, Rochester is authorized to invest funds in interest bearing commercial bank accounts until these funds are needed to meet payrolls or to pay bills. The second source of revenue in this category is from rental of City-owned property.



Major Change

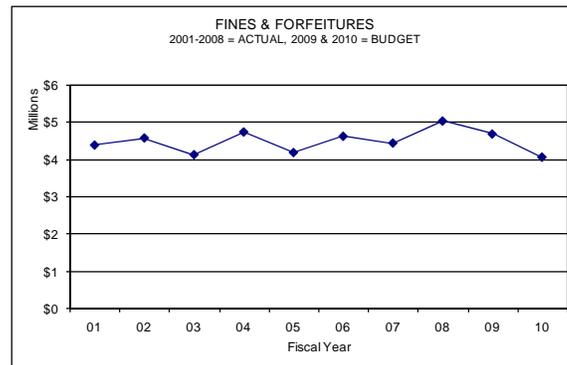
Interest earnings are expected to decrease by \$1,637,600; net of other changes is an increase of \$35,400.

Year-to-Year Comparison

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
1,956,100	353,900	-1,602,200

Fines & Forfeitures

The revenue in this category consists of fines and penalties levied by the Criminal Branch of City Court, proceeds from parking tickets issued by the Police Department and other authorized agents, municipal code fines collected by the Parking & Municipal Violations Bureau, and a distribution of fines collected by New York State for traffic violations committed in the City



REVENUE SUMMARY DESCRIPTIONS & CHANGES

Major Change

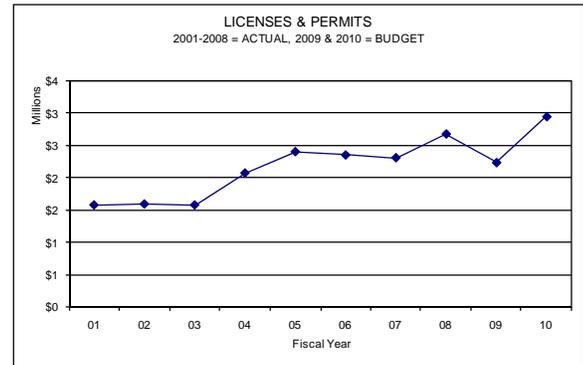
Revenue is anticipated to decrease as a larger share of total revenue from parking tickets is allocated to the Parking Fund \$482,500 and municipal code fine revenue is expected to decrease \$310,400; partially offset by an increase in New York State moving violation fines \$162,500; net of other changes is an increase of \$9,600.

Year-to-Year Comparison

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
4,688,900	4,068,100	-620,800

Licenses & Permits

The Municipal Code authorizes the City to regulate various activities by issuing permits and licenses. This is done to protect public safety. Fees for permits and licenses are designed to fully or partially recover the administrative and enforcement costs of regulated activities. Most permits are issued by the Department of Community Development.



Major Change

Revenue increases due to proposed case management fee \$286,100; increases in professional licenses due to the bi-annual schedule for licenses \$190,800; proposed Certificate of Occupancy renewal fees \$184,000; revenue from business and occupational licenses increases \$76,300; the net of other changes is a decrease of \$22,200.

Year-to-Year Comparison

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
2,234,500	2,949,500	715,000

Sale Of Property & Compensation For Loss

Revenue in this category comes from sale of real property, sale of excess materials, insurance recoveries, and the sale of unclaimed property. The sale of real property is the largest revenue source in this group.



Major Change

Revenue from the sale of real property increases \$720,000 due to the proposed sale of a City facility offset by decreased receipts from auto auctions \$230,000 and decreased sale of scrap \$102,000; net of other changes is an increase of \$6,700.

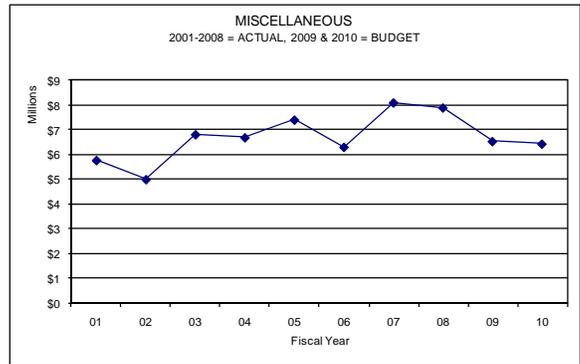
Year-to-Year Comparison

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
2,126,100	2,520,800	394,700

REVENUE SUMMARY DESCRIPTIONS & CHANGES

Miscellaneous

Miscellaneous revenues consist of refunds or reimbursements for expenses incurred in prior years, an appropriation of surplus from prior years, cable television franchise revenues, and miscellaneous income.



Major Change

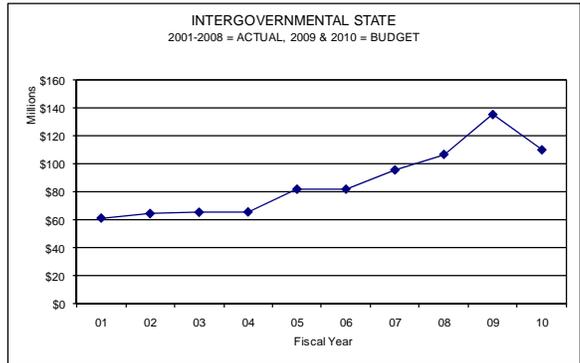
Revenue from cable franchise decreases \$50,700; revenue from the cancellation of prior year encumbrances decreases \$39,600, the appropriation of general fund surplus decreases \$10,000; net of other changes is a decrease of \$6,100.

Year-to-Year Comparison

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
6,525,900	6,419,500	-106,400

Intergovernmental – New York State

Revenues received from New York State constitute this category. There are four types of aid: general purpose, categorical, and miscellaneous, and New York State Tax Relief (STAR).



1. General purpose aid provides revenue for unrestricted use by municipalities under the Aid & Incentives for Municipalities (AIM) program.

2. Categorical aid is directed to support specific objectives and, as a result, is restricted to certain purposes. Support is received for such functions as street improvements, crime prevention, and youth recreation.

3. Miscellaneous aid includes reimbursements for various services.

4. The New York State Tax Relief (STAR) Program provides revenue to municipalities to offset school property tax relief for targeted taxpayers.

Major Change

AIM aid decreases by 20% or \$23,200,700. STAR revenue decreases as result of the reduced homestead tax rate \$587,100. Consolidated Highway Improvement revenue increases \$479,900. Youth aid decreases \$188,400. Assessment aid decreases due to completion of revaluation process \$109,100. Administrative reimbursements for capital projects decrease \$69,800. Revenue from miscellaneous state grants decreases \$1,526,100, which is largely attributable to the following grants not recurring: Project IMPACT V \$518,200; UASI \$496,400; Summer of Opportunity \$288,000; LETPP \$110,000; Byrne grant for PAC TAC \$50,000, Motor Vehicle Theft & Insurance Fraud \$34,600; and Selective Traffic Enforcement Program \$28,900. Net of other changes is a decrease in revenue of \$17,200.

Year-to-Year Comparison

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
135,318,700	110,100,200	-25,218,500

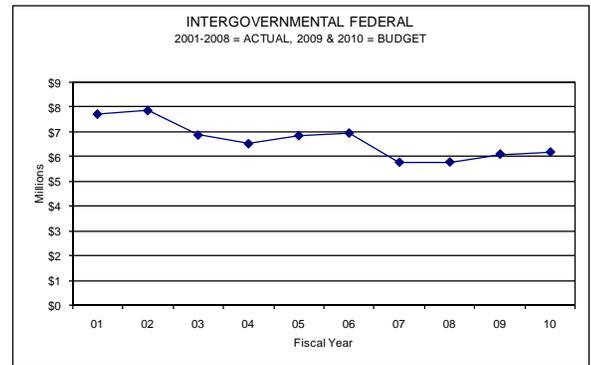
REVENUE SUMMARY DESCRIPTIONS & CHANGES

Intergovernmental – Federal

The Federal Aid category includes reimbursements for the administration of federally funded programs. The program appropriations are approved by City Council separate from the City operating budget. The Community Development Block Grant (CDBG) Program is the largest such “off budget” fund

Major Change

Grant from COPS MORE increases revenue \$675,000. Revenue from miscellaneous grants decreases: Rochester Safe & Sound \$423,700; Lead Hazard Program \$73,300; COPS in Schools \$70,500; and Metropolitan Medical Response System \$25,000. Revenue from transportation grants increases \$62,500. Revenue from block grant decreases \$50,000. Net of other changes is a decrease in revenue of \$10,000.

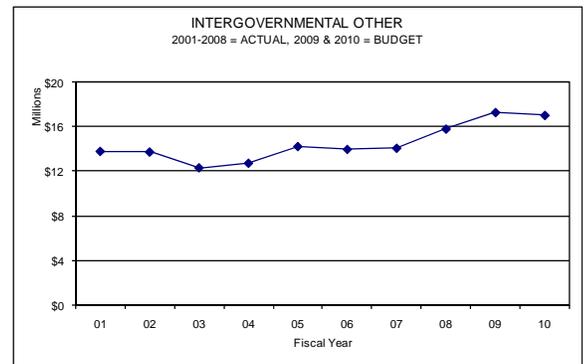


Year-to-Year Comparison

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
6,095,800	6,180,800	85,000

Intergovernmental – Other

Revenues received from governmental agencies other than the Federal and New York State levels constitute this category. Reimbursements for debt service from the Pure Waters Agency for sewers and from Monroe County for highways account for the majority of the revenues in this classification. Profits distributed by the Western Region Off-Track Betting (OTB) Corporation and Monroe County reimbursements for highway maintenance, public safety activities, and various other programs comprise the remaining intergovernmental revenues.



Major Change

There is a decrease of \$435,000 for Traffic Shares as County funded capital projects decrease. County reimbursement for Emergency Communications increases \$365,400. The following decreases occur: Lead Hazard Control grant \$90,600; County LETPP \$85,000; and Pure Waters Sewer Debt payments \$41,600. Revenue increases for an after-school program \$35,000. Net of other changes is a decrease of \$6,600.

Year-to-Year Comparison

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
17,310,500	17,052,100	-258,400

REVENUE SUMMARY DESCRIPTIONS & CHANGES

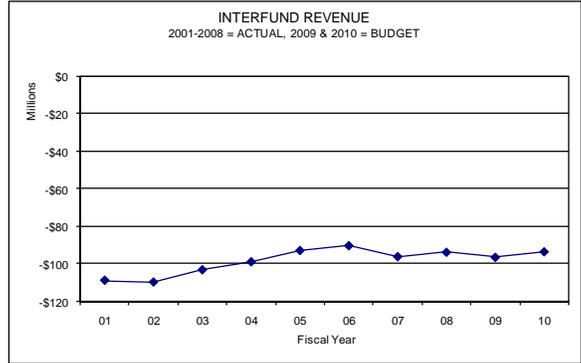
Interfund Revenues & Transfers

Interfund transfers consist of three categories:

1. Reimbursements to the General Fund for services provided to other operating funds. In these cases, the cost of services (motor equipment, telephone, etc.) are included in the General Fund as well as the appropriate non-General Fund. The reimbursements offset the General Fund expense. Revenues in this group include transfers from the Library Fund and Enterprise Funds.

2. Reimbursements to the General Fund from funds that are not included in the operating budget. Revenues in these funds are generally restricted and can be transferred to the General Fund only to the extent that eligible expenses are identified.

3. Beginning in 1994-95, transfers to the City School District to fund educational expenditures in accordance with the City Charter.



Major Change

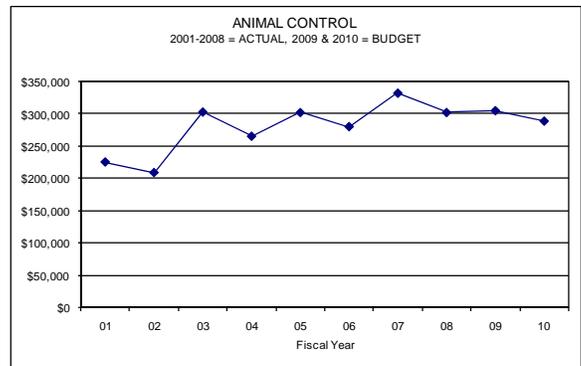
A transfer from the Tax Relief Fund is planned \$2,000,000. The transfer from Premium and Interest needed to balance the budget increases \$1,202,000. Revenue transferred from the Foreign Insurance Fund is eliminated \$615,000. Transfer from Enterprise funds increases \$409,200, due primarily to increased administrative chargebacks. Transfers from seized property funds decrease \$189,000. Revenue from the HUD Asset Control Fund decreases \$153,600. Net of other changes is a decrease of \$11,500.

Year-to-Year Comparison

<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
-96,168,000	-93,525,900	2,642,100

Animal Control Fund

Under Article 7 of the New York Agriculture and Markets Law, all expenditures and revenues associated with the licensing and impounding of animals must be recorded in a special fund. Accordingly, the Animal Control Fund includes revenues from the sale of dog licenses, fines for unlicensed dogs, and operating revenues from the Animal Control Center. Since the Animal Control Fund does not generate sufficient revenues to cover expenses, a portion of the property tax is allocated to this fund.



Major Change

Revenue from interest earnings decreases \$14,900 due to lower rates. Revenue from fines and animal control center fees decrease \$5,200. Dog license revenue increases \$3,800. Property tax support increases \$86,800 to balance the budget.

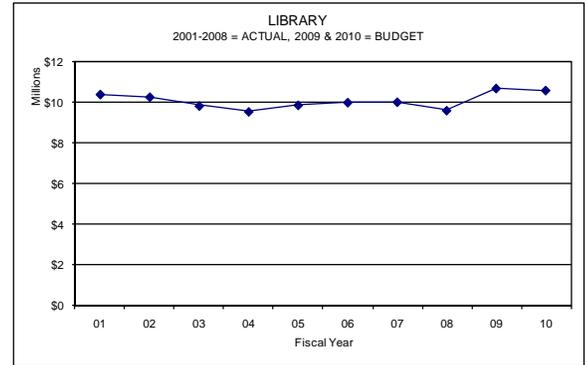
REVENUE SUMMARY DESCRIPTIONS & CHANGES

Year-to-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Operating Revenue	305,200	288,900	-16,300
Property Tax	<u>1,064,100</u>	<u>1,150,900</u>	<u>86,800</u>
Total	1,369,300	1,439,800	70,500

Library Fund

Section 259 of the New York State Education Law requires that all revenues generated from library operations be recorded in a special fund. Revenues associated with the operation of the Central Library and 10 branch libraries include Monroe County reimbursement for the Central Library, reimbursements from the Monroe County Library System (MCLS) for library material processing and inter-library loan services, State aid and grants, and miscellaneous income. These revenues are not sufficient to cover library costs; therefore, a portion of the property tax is allocated to this fund.



Major Change

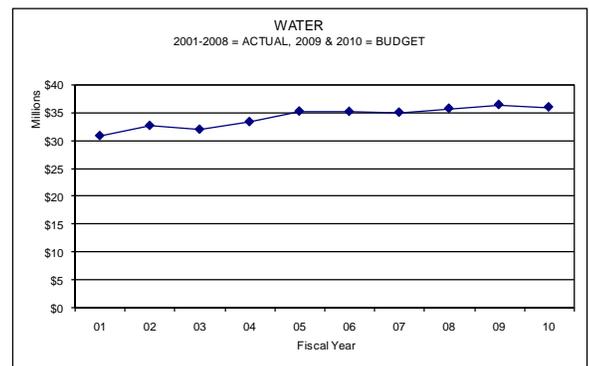
State aid increases \$512,600 as a result of a capital grant. An appropriation of fund balance does not recur \$350,000. Revenue from Library charges decreases \$269,500. Transfer from premium and interest increases \$41,400. Miscellaneous revenue from grants decreases \$31,200. Property tax support increases \$618,800 to balance the budget.

Year-to-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Operating Revenue	10,649,300	10,552,600	-96,700
Property Tax	<u>4,620,200</u>	<u>5,239,000</u>	<u>618,800</u>
Total	15,269,500	15,791,600	522,100

Water Fund

This fund records the expenses and revenues of the Water enterprise, which provides potable water for domestic and commercial use and for fire protection purposes. Revenues are generated by metered water sales, sales to other municipalities, various service charges and wholesale water sales to the Monroe County Water Authority (MCWA). Most customers are billed quarterly, except for high volume users that are billed monthly.



Major Change

A one time sale of real property is planned \$2,000,000. Metered water sales decreases \$1,275,200 due to lower consumption. New York State grant for dam safety does not recur \$1,000,000. Delinquent collections decrease as a result of 2008-09 tax lien sale \$300,000. Transfer from premium and interest is budgeted \$193,400. Revenue from MCWA reimbursements for capital projects decreases \$190,900 due to the expiration of the exchange of water agreement. Revenue from service charges increases \$97,500. Sale of water to MCWA and other municipalities increases revenue \$56,300. Interest and penalties increase \$55,200. Interest earnings decrease \$40,200 due to lower rates. Net of other changes is a decrease of \$18,400.

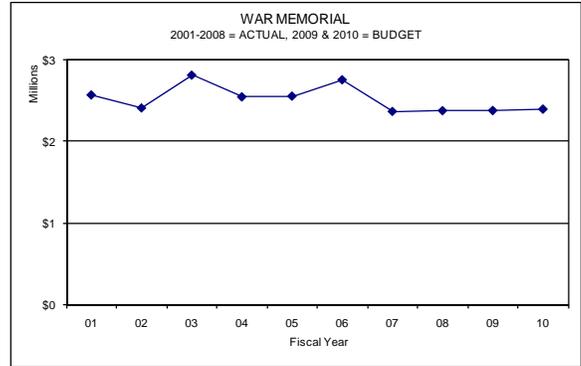
REVENUE SUMMARY DESCRIPTIONS & CHANGES

Year-to-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Operating Revenue	36,348,200	35,925,900	-422,300

War Memorial Fund

This fund records the expenses and revenues from the Blue Cross Arena at the War Memorial. The Arena is operated by a private contractor from whom the City receives a ticket surcharge, a percent of concession receipts, and reimbursement for utility expenses. The City also receives funds from naming rights of the facility. A share of receipts from the City's portion of the Hotel/Motel Occupancy Tax is credited to this fund.



Major Change

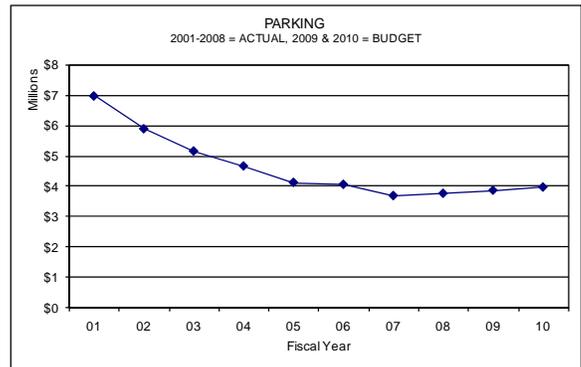
Transfer from premium and interest increases \$36,200. Operating revenues from the Blue Cross Arena decrease \$15,300. Decrease in interest earnings \$4,000 due to lower rates. Property tax support needed to balance the budget decreases \$265,400 due to reduced operating costs.

Year-to-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Operating Revenue	2,374,200	2,391,100	16,900
Property Tax	676,500	411,100	-265,400
Total	3,050,700	2,802,200	-248,500

Parking Fund

Revenues in this fund are generated from nine downtown parking garages, sixteen surface lots, and on-street parking meters. Most facilities are operated by private contractors who pay a percentage of operating revenue to the City. The Cultural Center Commission reimburses the City for administrative expenses associated with the City's oversight of the East End Garage.



Major Change

A larger portion of parking ticket revenue is allocated to the Parking Fund \$992,600 as cost centers are transferred from the General Fund. Revenue from parking ramps and lots decreases \$707,700 due to the closure of Midtown Garage and the loss of parking spaces at Washington Square Garage. Transfer from premium and interest decreases \$112,300. In-garage advertising revenue decreases \$56,200. Parking meter revenue increases \$50,000. Miscellaneous reimbursements decrease \$50,000. Net of other changes decreases revenue \$11,400. Property tax support for the Parking Fund increases \$535,800.

Year-to-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Operating Revenue	3,861,000	3,966,000	105,000
Property Tax	1,373,700	1,909,500	535,800
Total	5,234,700	5,875,500	640,800

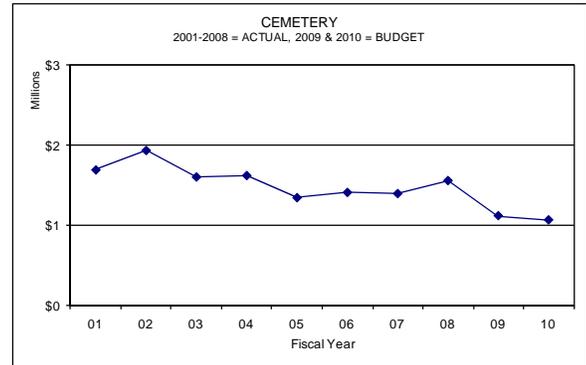
REVENUE SUMMARY DESCRIPTIONS & CHANGES

Cemetery Fund

The City owns and operates two cemeteries, Mt. Hope and Riverside. Revenues in the Cemetery Fund are received from the sale of single graves, lots, mausoleums, interments, burial service charges, crematory charges, and interest earned on funds set aside for perpetual care.

Major Change

Interest earnings decrease \$124,500 due to lower rates. Service charges increase \$51,400. Transfer from premium and interest increases \$20,600. Net of other changes decreases revenue \$1,000. Property tax support for the Cemetery fund increases \$1,256,100.



Year-to-Year Comparison

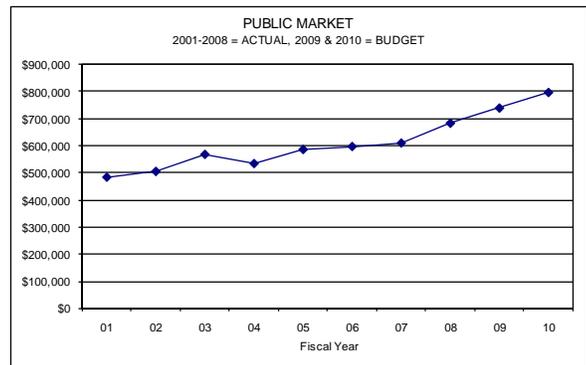
	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Operating Revenue	1,121,100	1,067,600	-53,500
Property Tax	<u>1,146,100</u>	<u>2,402,200</u>	<u>1,256,100</u>
Total	2,267,200	3,469,800	1,202,600

Public Market Fund

A farmers' market, consisting of two open sheds and one enclosed shed, is owned and operated by the City. Rental of shed space occurs on an annual, semi-annual, or daily basis.

Major Change

Transfer from premium and interest increases \$31,700. Revenue from market fees increases \$27,100. Interest earnings decrease \$800 due to lower rates. Property tax needed to balance the budget is reduced \$113,300.

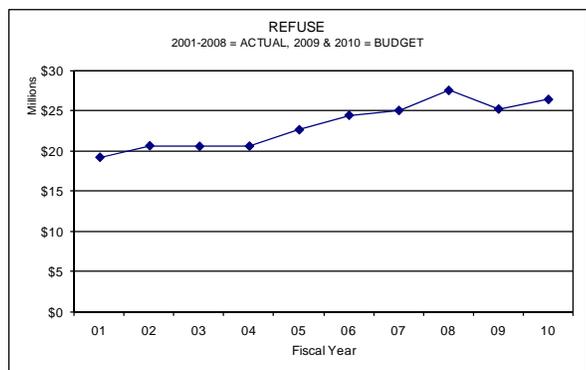


Year-to-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Operating Revenue	740,300	798,300	58,000
Property Tax	<u>250,800</u>	<u>137,500</u>	<u>-113,300</u>
Total	991,100	935,800	-55,300

Refuse Fund

Rochester's refuse collection and disposal costs are financed principally from the proceeds of user fees. Separate rates are charged for residential and commercial services. Residential fees are included with property tax bills, and commercial accounts receive separate quarterly bills.



REVENUE SUMMARY DESCRIPTIONS & CHANGES

Major Change

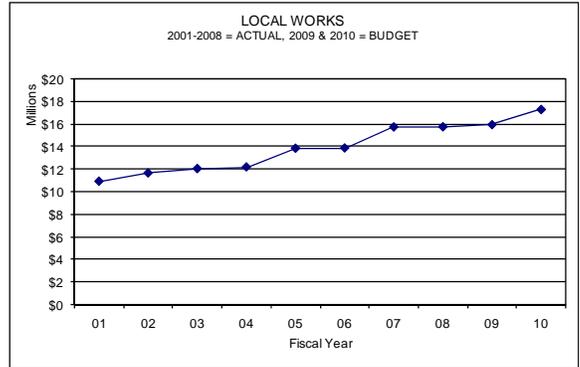
Appropriation of fund balance is required \$1,330,300 to fund capital purchases. Delinquent collections decrease as a result of 2008-09 tax lien sale \$450,000. Sale of scrap increases \$295,000. Commercial collections increase \$164,000. Interest earnings decrease \$140,100 due to lower rates. Net of other changes is a decrease of \$5,100.

Year-to-Year Comparison

Row Labels	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Operating Revenue	25,249,100	26,443,200	1,194,100

Local Works Fund

Revenues to support street cleaning, snow and ice control services, and hazardous sidewalk replacement are derived from front footage assessments. These assessments are charged with the property tax bill. Other revenues include reimbursements from New York State for snow and ice control on highways and, if required, an appropriation from the Local Works fund balance.



Major Change

The appropriation of fund balance increases \$1,717,000. Delinquent collections decrease as a result of 2008-09 tax lien sale \$214,100. Interest earnings decrease \$186,100 due to lower rates. Current collections increase \$13,700. Miscellaneous income increases \$13,000. Reimbursement for state snowplowing increases \$7,500.

Year-to-Year Comparison

Row Labels	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Operating Revenue	15,996,500	17,347,500	1,351,000

REVENUE SUMMARY
REVENUE ESTIMATES

1-17

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
General				
Taxes				
Property Tax (City & School)	126,106,716	130,519,900	130,556,200	129,839,600
Delinquent & Supplemental Taxes	4,251,511	5,578,000	4,081,300	3,719,500
In-Lieu-of-Tax Payments	11,403,233	9,282,200	9,415,400	9,472,300
Interest & Penalties	3,741,199	4,820,800	3,735,000	2,561,000
Sales Tax	130,076,640	125,200,000	129,100,000	124,100,000
Utilities Gross Receipts Tax	9,367,413	6,700,000	8,700,000	7,700,000
Mortgage Tax	2,456,159	1,721,800	1,800,000	1,621,000
Taxes Total	<u>287,402,871</u>	<u>283,822,700</u>	<u>287,387,900</u>	<u>279,013,400</u>
Departmental Income				
Police Fees	1,532,669	1,618,800	1,587,000	1,593,600
Fire Fees	732,240	697,000	718,600	613,400
Finance Fees	411,340	207,500	422,300	87,000
Repairs & Clean-up Fees	219,092	206,000	99,900	150,000
Recreation Fees	841,187	890,000	820,200	918,600
Zoning Fees	91,843	94,000	94,000	80,000
Charges for Service	2,233,857	2,530,000	2,723,300	2,295,000
Other Dept. Income	1,876,513	1,357,400	1,282,400	1,252,200
Departmental Income Total	<u>7,938,741</u>	<u>7,600,700</u>	<u>7,747,700</u>	<u>6,989,800</u>
Use of Money & Property				
Interest Earnings	3,023,984	986,700	1,840,900	203,300
Rental of Real Property	118,298	115,200	115,200	150,600
Use of Money & Property Total	<u>3,142,282</u>	<u>1,101,900</u>	<u>1,956,100</u>	<u>353,900</u>
Fines & Forfeitures				
City Court Fines	69,830	55,000	58,000	60,000
Moving Violations	898,915	850,000	900,000	1,062,500
Parking Violations	3,093,751	3,117,000	2,500,000	2,017,500
Municipal Code Fines	926,468	650,000	1,230,000	919,600
Miscellaneous	48,076	7,400	900	8,500
Fines & Forfeitures Total	<u>5,037,040</u>	<u>4,679,400</u>	<u>4,688,900</u>	<u>4,068,100</u>
Licenses & Permits				
Business & Occupational Licenses	305,936	320,400	326,600	402,900
Bingo Licenses	12,279	16,000	12,000	21,500
Professional Licenses	255,918	43,500	47,100	237,900
Other Licenses	57,650	54,400	60,700	59,100
Building Permits	1,762,170	1,484,300	1,506,100	1,958,100
Street Opening Permits	287,089	267,400	282,000	270,000
Licenses & Permits Total	<u>2,681,042</u>	<u>2,186,000</u>	<u>2,234,500</u>	<u>2,949,500</u>
Sale of Property & Compensation for Loss				
Sale of Scrap	366,979	300,000	250,000	148,000
Sale of Real Property	1,830,958	900,000	1,080,000	1,800,000
Sale of Unclaimed Property	528,779	461,500	641,100	412,800
Other Compensation for Loss	163,892	166,000	155,000	160,000
Sale of Property & Compensation for Loss Total	<u>2,890,608</u>	<u>1,827,500</u>	<u>2,126,100</u>	<u>2,520,800</u>

**REVENUE SUMMARY
REVENUE ESTIMATES**

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
Miscellaneous				
Refund - Prior Year's Expense	437,693	150,000	154,100	148,000
General Fund Surplus	4,051,000	4,193,000	4,193,000	4,183,000
Cable TV Franchise Revenue	1,756,574	1,867,300	1,739,200	1,688,500
Miscellaneous	<u>1,625,229</u>	<u>1,514,400</u>	<u>439,600</u>	<u>400,000</u>
Miscellaneous Total	7,870,496	7,724,700	6,525,900	6,419,500
Intergovernmental – New York State				
Aid & Incentives to Municipalities	86,247,303	115,415,700	115,415,700	92,215,000
STAR	14,677,047	14,223,400	14,227,300	13,640,200
Youth Aid	331,074	231,500	263,500	75,100
Consolidated Highway Improvements	2,647,884	3,036,800	2,647,900	3,127,800
Miscellaneous	<u>2,961,145</u>	<u>3,968,400</u>	<u>2,764,300</u>	<u>1,042,100</u>
Intergovernmental – New York State Total	106,864,453	136,875,800	135,318,700	110,100,200
Intergovernmental – Federal				
Community Development Block Grant	3,943,615	4,123,900	4,113,900	4,063,900
Crime Bill	61,062	0	80,500	675,000
Homeland Security	5,674	73,300	73,300	0
Weed & Seed Grant	114,676	0	0	0
Transportation Grants	321,022	125,600	237,900	300,400
Federal Nutrition	422,228	454,500	408,700	476,000
Lead Programs	210,789	218,500	218,500	152,100
HUD-Emergency Shelter Grant	21,321	21,300	21,300	21,200
Metro. Medical Response	203,141	114,000	250,000	225,000
Substance Abuse Grant	100,890	100,000	100,000	100,000
Miscellaneous	<u>373,962</u>	<u>701,200</u>	<u>591,700</u>	<u>167,200</u>
Intergovernmental – Federal Total	5,778,380	5,932,300	6,095,800	6,180,800
Intergovernmental – Other				
Off Track Betting	335,594	280,000	230,000	250,000
Pure Waters Agency Sewer Debt	568,828	462,000	462,000	420,400
Emergency Communications	12,352,341	13,226,000	13,226,000	13,591,400
Police Services-Firearms Instruction	111,350	55,700	55,700	55,700
Election Inspectors	271,165	213,200	303,900	283,900
Downtown Public Safety	300,000	300,000	300,000	300,000
Traffic Shares	221,667	700,000	976,000	541,000
STOP-DWI	121,433	91,300	91,300	91,300
Hotel/Motel Tax (Convention Center)	795,000	795,000	795,000	795,000
Miscellaneous	<u>737,265</u>	<u>795,900</u>	<u>870,600</u>	<u>723,400</u>
Intergovernmental – Other Total	15,814,643	16,919,100	17,310,500	17,052,100

REVENUE SUMMARY
REVENUE ESTIMATES

1-19

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
Interfund Revenue & Transfers				
City School District	-119,100,000	-119,100,000	-119,100,000	-119,100,000
Water Fund	4,678,500	4,593,100	4,593,100	4,593,100
Special & Enterprise Funds	10,092,200	10,630,100	11,116,200	11,525,400
Street Lighting Districts	39,698	40,000	37,400	35,000
Premium & Interest Fund	6,000,000	2,798,000	2,798,000	4,000,000
Foreign Insurance Fund	615,000	615,000	615,000	0
Cultural District	67,263	66,200	66,200	67,600
HUD Asset Control Fund	75,975	153,600	153,600	0
Downtown Enhancement District	707,521	540,900	540,900	553,200
Downtown Special Services District	467,127	499,700	499,700	513,400
Seized Property Fund	833,278	262,000	287,000	100,000
Care & Embellishment Fund	33,062	34,700	34,700	36,500
Tax Repayment Fund	1,762,000	1,762,300	1,762,300	1,787,900
Tax Relief Fund	0	0	0	2,000,000
Property Management Fund	125,983	100,000	77,900	12,000
Capital Funds	<u>175,000</u>	<u>350,000</u>	<u>350,000</u>	<u>350,000</u>
Interfund Revenue & Transfers Total	-93,427,393	-96,654,400	-96,168,000	-93,525,900
General Total	351,993,163	372,015,700	375,224,100	342,122,200
Animal				
Animal Control Center Fees	200,550	199,900	200,600	198,400
Dog Licenses	33,189	29,700	29,700	33,500
Animal Fines	55,461	51,000	60,000	57,000
Interest Earnings	13,088	-1,300	14,900	0
Property Tax	<u>1,008,900</u>	<u>1,090,000</u>	<u>1,064,100</u>	<u>1,150,900</u>
Animal Total	1,311,188	1,369,300	1,369,300	1,439,800
Library				
Library Charges	1,728,419	2,675,400	2,802,900	2,533,400
County Reimbursement	6,620,000	6,620,000	6,620,000	6,620,000
State Aid	1,330,536	966,200	828,200	1,340,800
Miscellaneous	0	31,200	31,200	0
Interest Earnings	-100,199	-56,400	0	0
Trans. Premium & Interest	0	17,000	17,000	58,400
Appropriation of Fund Balance	0	350,000	350,000	0
Property Tax	<u>4,784,000</u>	<u>4,666,100</u>	<u>4,620,200</u>	<u>5,239,000</u>
Library Total	14,362,756	15,269,500	15,269,500	15,791,600

**REVENUE SUMMARY
REVENUE ESTIMATES**

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
Water				
Metered Water Sales	28,409,194	29,200,400	29,775,200	28,500,000
Upland Sales/MCWA	2,195,752	2,171,000	2,310,000	2,331,000
Other Municipalities	436,028	435,000	406,700	442,000
Delinquent Collections	1,128,819	1,533,000	1,050,000	750,000
Service Charges	170,218	270,200	202,500	300,000
Interest & Penalties	1,479,888	1,250,000	1,144,800	1,200,000
State Aid	0	1,000,000	1,000,000	0
Miscellaneous	240,880	202,700	198,300	196,400
Interest Earnings	148,228	84,100	53,300	13,100
Sale of Property & Compensation for Loss	0	0	0	2,000,000
Trans. Premium & Interest	212,700	0	0	193,400
MCWA Reimbursements	1,149,696	190,900	190,900	0
Refund Prior Years Expense	98,439	17,700	16,500	0
Water Total	<u>35,669,842</u>	<u>36,355,000</u>	<u>36,348,200</u>	<u>35,925,900</u>
War Memorial				
Hotel/Motel Tax	905,000	905,000	905,000	905,000
War Memorial Revenue	1,460,139	1,290,800	1,464,500	1,449,200
Interest Earnings	7,411	100	4,700	700
Trans. Premium & Interest	0	0	0	36,200
Property Tax	759,000	854,800	676,500	411,100
War Memorial Total	<u>3,131,550</u>	<u>3,050,700</u>	<u>3,050,700</u>	<u>2,802,200</u>
Parking				
Parking Ramps	1,908,796	1,869,000	2,214,000	1,557,800
Parking Lots	447,173	433,500	460,800	409,300
Meters	533,691	564,000	518,000	568,000
East End Garage	0	24,000	24,000	24,000
Miscellaneous	97,835	65,500	194,600	86,500
Parking Fines	232,556	260,000	260,000	1,252,600
Interest Earnings	104,046	17,000	11,600	2,100
Trans. Premium & Interest	421,400	178,000	178,000	65,700
Property Tax	1,831,000	1,823,700	1,373,700	1,909,500
Intergovernmental Federal	16,154	0	0	0
Parking Total	<u>5,592,650</u>	<u>5,234,700</u>	<u>5,234,700</u>	<u>5,875,500</u>

REVENUE SUMMARY
REVENUE ESTIMATES

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
Cemetery				
Sale of Lawn Crypts	-2,430	5,300	4,000	7,800
Sale of Cemetery Lots	283,607	230,800	244,000	250,800
Service Charges	636,895	606,600	608,400	655,000
Miscellaneous	69,480	0	0	0
Mausoleum Sales	36,710	40,000	40,000	45,600
Sale of Foundations, Markers & Urns	100,537	65,000	83,000	69,600
Interest Earnings	328,965	85,000	141,700	18,200
Trans. Premium & Interest	0	0	0	20,600
Appropriation of Fund Balance	110,000	0	0	0
Property Tax	<u>1,245,000</u>	<u>1,234,500</u>	<u>1,146,100</u>	<u>2,402,200</u>
Cemetery Total	2,808,764	2,267,200	2,267,200	3,469,800
Public Market				
Market Fees	601,346	641,800	696,200	723,300
Embellishment Fees	41,269	36,200	36,200	36,200
State Aid	39,944	0	0	0
Interest Earnings	426	100	900	100
Trans. Premium & Interest	0	7,000	7,000	38,700
Appropriation of Fund Balance	900	0	0	0
Property Tax	<u>41,000</u>	<u>306,000</u>	<u>250,800</u>	<u>137,500</u>
Public Market Total	724,885	991,100	991,100	935,800
Refuse				
Current Collections	19,763,344	19,753,000	19,769,600	19,753,000
Commercial Charges	3,423,263	3,548,000	3,436,000	3,600,000
Delinquent Collections	1,734,979	2,311,000	1,750,000	1,300,000
Miscellaneous	192,307	47,100	15,000	26,500
Interest Earnings	312,581	130,000	166,700	26,600
Sale of Scrap	4,985	17,000	20,000	315,000
Appropriation of Fund Balance	<u>2,131,000</u>	<u>91,800</u>	<u>91,800</u>	<u>1,422,100</u>
Refuse Total	27,562,459	25,897,900	25,249,100	26,443,200
Local Works				
Current Collections	14,027,875	14,500,000	14,569,000	14,582,700
Delinquent Collections	848,461	1,199,000	840,400	626,300
Miscellaneous	43,201	27,000	27,000	40,000
Interest Earnings	270,677	84,200	203,400	17,300
State Reimbursement-Snow & Ice Control	44,649	45,500	45,500	53,000
Appropriation of Fund Balance	<u>576,900</u>	<u>311,200</u>	<u>311,200</u>	<u>2,028,200</u>
Local Works Total	15,811,763	16,166,900	15,996,500	17,347,500
Total All Funds	458,969,021	478,618,000	481,000,400	452,153,500

REVENUE SUMMARY PROPERTY TAX COMPUTATION & ANALYSIS

The property tax is the single largest source of revenue to the City. The fundamental equation for the property tax is: (Tax Rate × Assessed Value) = Tax Levy. In Rochester, this fundamental equation is modified in two significant ways.

First, according to Article 19 of the New York State Real Property Tax Law, Rochester's levy is apportioned between Homestead and Non-Homestead classes of property. (Homestead properties, generally, are one, two, and three family residences. Non-Homestead properties are all others.) That is, separate tax rates for Homestead and Non-Homestead properties are applied to the separate assessment rolls for each class of property. The following display distinguishes the tax information for each class of property. The apportionment of the levy between the classes reflects the state mandated adjustment as calculated by the formula specified by Article 19. This adjustment occurs from year to year and is commonly called "the Shift".

Secondly, because the Rochester City School District is not permitted under law to levy a property tax, the City does so on behalf of the District for funding education purposes. The City also levies a property tax on its own behalf for funding municipal government purposes. While technically two separate tax levies (and, due to differing exemption provisions, based upon separate and unequal assessment rolls), the City and School property tax collections are accounted for within the City Budget as a combined total. The District receives its portion of the taxes collected and other revenue received by the City subject to a revenue sharing agreement between the City and the District. This distribution is displayed as an interfund transfer ("Negative Revenue") elsewhere in the Revenue Summary. The following display shows the combination of the separate City and School tax rates and impacts in a consolidated presentation. It is this consolidated rate that is most commonly referred to in discussion of the "City property tax." Detailed information on the calculation of each property tax follows.

The 2009-10 STAR revenue of \$13,640,200 is subtracted from tax levy prior to billing after the tax rate has been determined. Only eligible taxpayers receive the STAR benefit.

Property Tax Rates & Burdens

The assessed value for a typical single family residence (Homestead) is \$67,200 in 2009-10. The assessed value for a typical commercial property (Non-Homestead) is \$262,100 in 2009-10.

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>	<u>Percent Change</u>
TAX RATE (per \$1,000)				
Homestead Class				
- City	5.59	5.33	-0.26	-4.65%
- School	<u>14.98</u>	<u>14.28</u>	<u>-0.70</u>	-4.67%
Total	20.57	19.61	-0.96	-4.67%
Non-Homestead Class				
- City	10.93	11.21	0.28	2.56%
- School	<u>29.74</u>	<u>30.49</u>	<u>0.75</u>	2.52%
Total	40.67	41.70	1.03	2.53%
TAX BURDEN				
Single Family Residence				
- City	\$375.65	\$358.18	-\$17.47	-4.65%
- School	<u>\$1,006.66</u>	<u>\$959.62</u>	<u>-\$47.04</u>	-4.67%
Total	\$1,382.31	\$1,317.80	-\$64.51	-4.67%
Commercial Property				
- City	\$2,864.75	\$2,938.14	\$73.39	2.56%
- School	<u>\$7,794.85</u>	<u>\$7,991.43</u>	<u>\$196.58</u>	2.52%
Total	\$10,659.60	\$10,929.57	\$269.97	2.53%

REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS

Computation Of City 2009-10 Property Tax Levy

	<u>Current Operations</u>	<u>Cash Capital</u>	<u>Debt Service</u>	<u>Total</u>
EXPENSE				
Operating	380,473,300			380,473,300
Cash Capital		39,151,000		39,151,000
Debt Service			32,529,200	32,529,200
Tax Reserve	<u>486,729</u>	<u>965,642</u>	<u>736,274</u>	<u>2,188,645</u>
Total	380,960,029	40,116,642	33,265,474	454,342,145
 REVENUE				
Operating	371,225,445			371,225,445
Cash Capital		20,803,800		20,803,800
Debt Service			<u>18,540,000</u>	<u>18,540,000</u>
Total	371,225,445	20,803,800	18,540,000	410,569,245
 TOTAL TAX LEVY				
	9,734,584	19,312,842	14,725,474	43,772,900
 Homestead (42.10904%)**				
				18,432,348
Non-Homestead (57.89096%)**				
				25,340,552
 ASSESSED VALUE				
			5,716,799,275	
Homestead			3,455,613,932	
Non-Homestead			2,261,185,343	
 TAX RATE				
Homestead	1.19	2.35	1.79	5.33
Non-Homestead	2.49	4.95	3.77	11.21

*In accordance with the New York State Real Property Tax Law, the levy is apportioned between the Homestead and the Non-Homestead classes. The 2009-10 apportionment reflects the state mandated adjustment as calculated by the formula specified by Article 19. The 2008-09 Homestead and Non-Homestead apportionment was 44.15962% and 55.84038% respectively.

**REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS**

Computation Of School 2009-10 Property Tax Levy

Expenses and revenues related to the City School District are located within the School District Budget, not the City Budget. Exceptions are: (1.) the City's \$119.1 million dollar funding of the District (shown as a negative fund transfer in the City's Revenue Summary) and (2.) the property tax collection estimate within the City Budget that represents collection of City and School taxes. The current revenue allocation displayed below reflects the \$119.1 million dollars less anticipated receipt of School taxes. A portion of the debt service revenue allocation listed below is debt service that is treated as a current expense (i.e. Early Retirement Debt Service, and Revenue Anticipation Notes).

	<u>Current Operations</u>	<u>Cash Capital</u>	<u>Debt Service</u>	<u>Total</u>
EXPENSE				
Operating	76,549,744			76,549,744
Cash Capital		15,959,283		15,959,283
Debt Service			24,457,548	24,457,548
Tax Reserve	<u>4,028,934</u>	<u>839,962</u>	<u>1,086,104</u>	<u>5,955,000</u>
Total	80,578,678	16,799,245	25,543,652	122,921,575
REVENUE				
Operating	0	0	0	0
Cash Capital				0
Debt Service*	<u>0</u>	<u>0</u>	<u>3,821,575</u>	<u>3,821,575</u>
Total	0	0	3,821,575	3,821,575
TOTAL TAX LEVY	80,578,678	16,799,245	21,722,077	119,100,000
Homestead (42.10904%)**				50,151,867
Non-Homestead (57.89096%)**				68,948,133
ASSESSED VALUE				5,772,686,466
Homestead				3,511,007,881
Non-Homestead				2,261,678,585
TAX RATE				
Homestead	9.66	2.01	2.61	14.28
Non-Homestead	20.63	4.30	5.56	30.49

*Revenues and debt exclusions are recorded here. Revenues related to City School District debt are located within the School District Budget not the City Budget.

**In accordance with the New York State Real Property Tax Law, the levy is apportioned between the Homestead and the Non-Homestead classes. The 2009-10 apportionment reflects the state mandated adjustment as calculated by the formula specified by Article 19. The 2008-09 Homestead and Non-Homestead apportionment was 44.15962% and 55.84038% respectively.

REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS

Computation Of Property Tax Revenue For The General Fund

City Property Tax Levy	43,772,900
School Property Tax Levy	119,100,000
Total Property Tax Levy	162,872,900

Less: Allowance for Uncollectables (Tax Reserve) 8,143,645

Less: STAR Revenue 13,639,500

Combined City and School Property Tax Revenue 141,089,800

Distributions from the General Fund Property Tax Revenue to non-self supporting Special and Enterprise Funds:

Animal Control Fund	1,150,900
Library Fund	5,239,000
War Memorial Fund	411,100
Parking Fund	1,909,500
Cemetery Fund	2,402,200
Public Market Fund	137,500

Net General Fund Property Tax Revenue 129,839,600

REVENUE SUMMARY PROPERTY TAX COMPUTATION & ANALYSIS

STAR

Beginning in 1998-99 New York State enacted the School Tax Relief Program (STAR) within section 425 of the Real Property Tax Law. The program provides an exemption from property taxes for owner-occupied primary residences. There are two types of STAR programs: The first, called Enhanced STAR, is for property owners 65 years of age or older, with incomes of less than \$73,000. The second, called Basic STAR, is for all other home owners regardless of age or income.

Eligible property owners for the 2009-10 program receive up to a \$40,270 and \$20,100 assessment exemption for the Enhanced program and Basic program, respectively. Both values are adjusted by the equalization rate. For large cities with fiscally dependent school districts, the enacting legislation assumed 67% of the combined tax rate to be for school purposes.

For 2008-09 the maximum assessed value exemption for an eligible property owner under the Enhanced program was \$38,060. For 2008-09 the maximum assessed value exemption for an eligible property owner under the Basic program was \$20,100.

The Board of Real Property Services may establish special equalization rates that may result in revised STAR exemption amounts if the determined STAR exemption is 5% or more different than the previous year's exemptions. For 2009-10 the exemption under the Enhanced program is \$40,270, and under the Basic program \$20,100. These exemptions are applied against the combined City and School tax rate. Approximately 4,800 property owners will benefit from the Enhanced STAR program and 26,700 property owners for the Basic STAR program in 2009-10.

The actual calculation of the dollar savings from the STAR exemption is determined subsequent to the determination of the City and School tax rates. The revenue from the STAR program is not counted in determining the tax rates.

The process is as follows: First, the tax rates are determined. Second, eligible property owners receive a credit based upon the exemption. Third, the actual amount of the tax levy billed is reduced by the aggregate of the City and School exemption values applied against the City and School tax rates. Fourth, New York State reimburses the City for the reduced billing.

The calculation of the 2009-10 STAR revenue to be reimbursed from the state is as follows:

	<u>Assessed Value Exemption</u>	<u>Tax Rates</u>	<u>STAR Revenue</u>
City:			
Homestead	679,106,378	5.33	3,619,637
Non-Homestead	<u>6,431,460</u>	11.21	<u>72,097</u>
	685,537,838		3,691,734
School:			
Homestead	689,260,464	14.28	9,842,639
Non-Homestead	<u>6,523,978</u>	30.49	<u>198,916</u>
	695,784,442		10,041,556
Total	N/A	N/A	13,733,289

REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS

Assessed Value – Changes

The City's municipal taxable assessed valuation for property tax levies changes by:

2009-10 Assessed Value	5,716,799,275
2008-09 Assessed Value	5,690,818,080
Change	25,981,195
Percent Change	0.46%

The change in taxable assessment is substantially attributable to the following:

Non-Homestead Assessment:

Utility (Private)	46,591,438
Carestream (from COMIDA)	12,457,000
Railroad	2,772,256
Declining BIE Schedules	1,761,635
RES Exhibit Services (from COMIDA)	1,600,000
Declining EDZ Schedules	1,201,858
Price Rite - 1230 University Avenue	779,700
Strathallan Hotel - 546 East Avenue	750,000
25-45 & 55 Rutter Street (from COMIDA)	530,100
Various Housing Projects	-12,413,500
Special Franchise	-7,791,642
153 & 169 Chestnut Street (to NYS)	-7,125,000
Kodak	-3,321,100
267 Monroe Avenue	-1,986,800
ESL Properties (to COMIDA)	-1,590,000
134 & 136 S. Fitzhugh Street (to COMIDA)	-402,600
10-22 E. Main Street	-372,000
Non-Homestead Net other changes	-7,779,891
Subtotal	25,661,454
Homestead Assessment :	
Decrease in Veterans Exemption	-1,509,942
Homestead Net of other changes	<u>1,829,683</u>
Subtotal	319,741
Total Assessment Change	25,981,195

**REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS**

Assessed Valuation – Historic

<u>Fiscal Year</u>	<u>General Municipal Purposes</u>	<u>Veterans Exemption*</u>	<u>Total School Purposes</u>	<u>Change from Prior Year</u>
2009-10	5,716,799,275	55,887,191	5,772,686,466	25,086,913
2008-09	5,690,818,080	56,781,473	5,747,599,553	596,119,534
2007-08	5,135,078,243	54,377,249	5,189,455,492	37,975,473
2006-07	5,094,593,315	56,886,704	5,151,480,019	33,815,713
2005-06	5,057,647,759	60,016,547	5,117,664,306	11,857,246
2004-05	5,042,827,983	62,979,077	5,105,807,060	370,473,195
2003-04	4,674,520,611	60,813,254	4,735,333,865	-46,784,522
2002-03	4,717,404,474	64,713,913	4,782,118,387	-7,369,451
2001-02	4,722,309,412	67,178,426	4,789,487,838	-12,918,711
2000-01	4,730,799,907	71,606,642	4,802,406,549	-241,838,994

*Subject to School Purposes but not General Municipal Purposes.

Tax Collection Experience

The following tables are all billings on the tax file. Items billed include: ad valorem taxes, residential refuse charges, local works charges, local improvements, property rehabilitation charges, municipal code fines, special assessment district charges, delinquent water charges, and supplemental and omitted taxes.

A. Current Taxes

<u>Fiscal Year</u>	<u>Tax Billed July 1</u>	<u>Current Collections</u>	<u>Percent of Levy</u>	<u>Tax Balances June 30*</u>
2008-09	196,088,229	181,389,425	92.50	13,733,820
2007-08	190,297,840	176,750,558	92.88	13,413,504
2006-07	189,822,199	174,245,337	91.79	14,248,724
2005-06	184,085,987	170,048,569	92.37	14,037,418
2004-05	178,379,701	165,030,459	92.52	13,349,241
2003-04	173,144,803	158,479,093	91.53	13,284,880
2002-03	166,991,400	152,269,776	91.18	13,387,076
2001-02	160,731,647	146,154,747	90.93	13,123,245
2000-01	163,894,342	150,096,940	91.58	12,687,906
1999-2000	168,683,315	155,680,276	92.29	12,264,332

**REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS**

B. Delinquent Taxes

<u>Fiscal Year</u>	<u>Delinquent Tax Balances July 1</u>	<u>Delinquent Tax Collections</u>	<u>Percent of Delinquent Tax Balances</u>	<u>Delinquent Tax Balances June 30*</u>	<u>Total Tax Balances June 30**</u>
2008-09	28,448,291	12,380,746	43.52	8,118,305	21,852,125
2007-08	25,881,808	10,593,675	40.93	14,792,228	28,205,732
2006-07	24,102,157	10,328,437	42.85	11,633,085	25,881,808
2005-06	23,003,805	9,682,226	42.09	10,064,739	24,102,157
2004-05	22,968,443	10,310,008	44.89	9,654,565	23,003,806
2003-04	23,506,991	9,739,204	41.43	9,683,583	22,968,463
2002-03	22,905,693	9,949,240	43.44	10,119,915	23,506,991
2001-02	21,911,683	9,951,536	45.42	9,782,447	22,905,692
2000-01	21,405,580	10,065,294	47.02	9,223,775	21,911,681
1999-2000	21,275,743	9,726,123	45.71	9,142,412	21,406,744
1998-99	20,558,498	10,059,828	48.93	9,248,145	21,275,709

*Current and delinquent tax balances on June 30 reflect the beginning balances less collections and adjustments for cancellations.

**Total tax balances equals the sum of current and delinquent balances as of June 30.

Constitutional Operating Tax Limit

The State Constitution, Article VIII, Section 10, limits the maximum amount of real property taxes that can be raised for operating purposes. The limit is two percent of the five-year average of full valuation of taxable real property. The total taxable assessed valuation for school purposes is the assessed value used for this calculation. The limit pertains to cities of 125,000 or more inhabitants, except New York City, which has a limit of two and one-half percent.

The levy subject to the limit is equal to the total tax levy (City and School) minus appropriations for debt service (with a few exceptions) and budgetary appropriations for which a period of probable usefulness has been determined by law (Cash Capital).

The State Constitution also limits the maximum amount of real property taxes raised for debt service. This is described within the Capital section of the City Budget.

<u>Fiscal Year</u>	<u>Assessed Value</u>	<u>Equalization Ratio</u>	<u>Full Assessed Valuation</u>
2009-10	5,772,686,466	91.64	6,299,308,671
2008-09	5,747,599,553	94.90	6,056,480,035
2007-08	5,189,455,492	89.08	5,825,612,362
2006-07	5,151,480,019	90.80	5,673,436,144
2005-06	5,117,664,306	98.63	5,188,750,184
Five Year Total			29,043,587,396
Five Year Average			5,808,717,479
Constitutional Percentage			2%
Constitutional Limit			116,174,350

REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS

Constitutional Tax Limit & Margin – Historic

The following table contains the historical trend of the City's tax limit for operating purposes and the amount of the limit used. The amount of limit used is calculated by adding City and School operating levies and then subtracting Water Fund debt service. The tax margin is calculated by subtracting the amount used from the limit.

Constitutional Operating Tax Limit 2000-01 to 2009-10

<u>Fiscal Year</u>	<u>Limit</u>	<u>Amount Used</u>	<u>Tax Margin</u>
2009-10	116,174,350	84,494,562	31,679,788
2008-09	114,658,362	81,976,353	32,682,009
2007-08	104,315,428	78,926,385	25,389,043
2006-07	102,594,091	78,369,414	24,224,677
2005-06	100,062,845	87,548,500	12,514,345
2004-05	95,786,706	81,033,103	14,753,603
2003-04	93,374,182	81,679,387	11,694,795
2002-03	95,244,442	84,533,287	10,711,155
2001-02	97,037,612	58,253,768	38,783,844
2000-01	99,609,567	51,975,217	47,634,350

REVENUE SUMMARY
APPLICATION OF REVENUE

Beginning on the next page is an informational display of revenues for each major department or unit and the major category of revenue by fund. This display distributes revenues to the department to which they are most closely related. In this fashion, a sense of the overall revenue level for a given function can be approximated.

REVENUE SUMMARY APPLICATION OF REVENUE BY UNIT

Applied Revenue	City Council & Clerk	Administration	Law	Information Technology	Finance	Neigh. & Bus. Dev.	Environmental Services	Emergency Communications	Police	Fire	Rec. & Human Services	Library	Undistributed	Debt	Total Applied
General															
Other Taxes	18,800	143,200	0	1,000	77,400	263,700	737,200	200	3,293,600	1,207,900	808,800		375,000		5,219,200
Departmental Income					100,000	115,400					35,200				6,926,800
Use of Money & Property					2,182,500	612,100									250,600
Fines & Forfeitures	117,900	88,800			21,500	2,227,400	270,000		1,265,000						4,069,600
Licenses & Permits					148,000	1,805,100	50,000		407,700						2,949,500
Sale of Property & Comp.		300,000	110,000		234,900	0	3,157,500		370,400	35,700	381,500		229,000		6,180,800
Miscellaneous			168,900		326,700	3,529,400	967,400		766,000	225,000	795,000				6,926,800
Intergovernmental State	283,900	124,700	275,600	0	2,046,600	1,015,700	11,173,600	13,591,400	447,000	0	36,500				16,767,100
Intergovernmental Federal	441,600	1,490,300	607,100						100,000						18,981,000
Intergovernmental Other															
Interfund Revenue															
General Total	862,200	2,147,000	1,161,600	1,000	5,137,600	10,257,200	21,926,300	13,591,600	6,873,600	1,468,600	2,633,000		885,700	1,787,900	68,733,300
Animal															
Departmental Income							231,900								231,900
Fines & Forfeitures							57,000								57,000
Animal Total							288,900								288,900
Library															
Departmental Income											2,533,400				2,533,400
Intergovernmental State											1,340,800				1,340,800
Trans. Premium & Interest											58,400				58,400
Intergovernmental Other											6,620,000				6,620,000
Library Total											10,552,600				10,552,600
Local Works															
Departmental Income		94,200					15,114,800								15,209,000
Use of Money & Property							17,300								17,300
Miscellaneous							40,000								40,000
Intergovernmental State							53,000								53,000
Intergovernmental Other							2,028,200								2,028,200
Appropriation of Fund Balance															
Local Works Total		94,200					17,253,300								17,347,500
Water															
Departmental Income		101,500					33,421,500								33,523,000
Use of Money & Property							13,100								13,100
Miscellaneous							196,400								196,400
Sale of Property & Compensation for Loss							2,000,000								2,000,000
Trans. Premium & Interest							193,400								193,400
Water Total		101,500					35,824,400								35,925,900
War Memorial															
Departmental Income						1,449,200									1,449,200
Use of Money & Property						700									700
Trans. Premium & Interest						36,200									36,200
Intergovernmental Other						905,000									905,000
War Memorial Total						2,391,100									2,391,100
Parking															
Departmental Income					2,559,100										2,559,100
Use of Money & Property					2,100										2,100
Fines & Forfeitures					1,252,600										1,252,600
Miscellaneous					86,500										86,500
Trans. Premium & Interest					65,700										65,700
Parking Total					3,966,000										3,966,000
Cemetery															
Departmental Income										1,028,800					1,028,800
Use of Money & Property										18,200					18,200
Trans. Premium & Interest										20,600					20,600
Cemetery Total										1,067,600					1,067,600
Public Market															
Departmental Income											759,500				759,500
Use of Money & Property											100				100
Trans. Premium & Interest											38,700				38,700
Public Market Total											798,300				798,300
Refuse															
Departmental Income		183,700					24,784,300								24,968,000
Use of Money & Property							26,600								26,600
Miscellaneous							26,500								26,500
Appropriation of Fund Balance							1,422,100								1,422,100
Refuse Total	183,700	2,526,400	1,161,600	1,000	9,103,600	12,648,300	101,263,500	13,591,600	7,162,500	1,468,600	4,498,900	10,552,600	885,700	1,787,900	167,514,400
Total Applied	862,200	2,526,400	1,161,600	1,000	9,103,600	12,648,300	101,263,500	13,591,600	7,162,500	1,468,600	4,498,900	10,552,600	885,700	1,787,900	167,514,400

**EXPENDITURE SUMMARY
SUMMARY OF EXPENDITURE CHANGES**

Expense Changes – Highlights

The Mayor’s Proposed Budget of \$452,153,500 decreases expenditures by \$28,846,900 or 6.0% less than the 2008-09 Budget. Highlights of the changes that produce this variance are noted in the following display. Details of these and other expense changes are found in Tabs #3 through #17 of this document.

MAJOR PROPOSED INCREASES

- Additional Information Technology personnel to drive future efficiencies
- Additional Summer jobs for youth
- Recreation Center service hours increase
- Funding for demolitions
- Additional funding for 911 Operations positions

MAJOR PROPOSED DECREASES

- Decrease in debt service as a result of paying off the Fast Ferry debt
- Decrease in cash capital spending due to budget constraints
- Decrease in cash capital as allocation for acquisition of street lighting system does not recur
- Consolidation of Departments of Economic Development, Community Development and Neighborhood Service Centers into one department
- Elimination of funding for Police recruit class
- Program eliminations or reductions in departmental sections

APROVED BUDGET

City Council passed four ordinances amending the Mayor’s Proposed Budget, none of which were objected to by the Mayor. These amendments moved appropriations for:

- Youth Development: for CONEA Kid’s Fair; Courtside Scouting; High School Leadership Forum; Youth Fashion Show; Pop Warner League Monroe County Cowboys; Tuck-Murphy Basketball Tournament; and, Slam High Poetry Program from Contingency to Recreation & Youth Services
- Citizen Support: Community Anti-Violence Program; Senior Citizen Transportation; Refugee Sustainability Garden; and, Outreach for FIS in Beechwood from Contingency to Neighborhood & Business Development, Police, and Recreation & Youth Services
- Cultural Development: Downtown Community Forum; Development of Regional Strategies for Arts Organizations; North Winton Village Arts Festival; and, Lyell Avenue Music Fest from Contingency to Neighborhood & Business Development and Administration - Communications
- Community Beautification: Community Gardens, Banners, Lighting, and Signage from Contingency to Neighborhood & Business Development and Environmental Services

These amendments did not change the total from the Mayor’s Proposed Budget. The changes made by City Council are detailed in the *City Council Report* section and in the impacted departmental sections starting with Tab #3.

Change Detail

Salary & Wage				Vacancy			
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>	
569,600	1,849,900	549,500	-376,900	75,600	-31,514,600	-28,846,900	

EXPENNDITURE SUMMARY
SUMMARY OF EXPENDITURE CHANGES

Year-to-Year Comparison

	Budget <u>2008-09</u>	Budget <u>2009-10</u>	<u>Variance</u>	<u>Percent</u>
City Council and Clerk	1,839,100	1,816,900	-22,200	-1.2
Administration:				
Mayor's Office	2,391,800	2,201,600	-190,200	-8.0
Neighborhood Service Centers	4,578,400	0	-4,578,400	-100.0
Management & Budget	2,422,600	2,349,700	-72,900	-3.0
Human Resource Management	2,465,100	2,536,700	71,600	2.9
Communications	2,119,600	2,901,400	781,800	36.9
Law	1,991,300	1,867,000	-124,300	-6.2
Information Technology	4,236,400	4,308,700	72,300	1.7
Finance	5,433,300	6,966,800	1,533,500	28.2
Neighborhood & Business Development	0	13,916,400	13,916,400	N/A
Community Development	6,206,000	0	-6,206,000	-100.0
Economic Development	2,728,000	0	-2,728,000	-100.0
Environmental Services	83,308,100	79,615,500	-3,692,600	-4.4
Emergency Communications	10,355,800	10,520,500	164,700	1.6
Police	79,897,400	76,065,800	-3,831,600	-4.8
Fire	41,599,000	42,070,500	471,500	1.1
Library	11,225,600	11,153,500	-72,100	-0.6
Recreation & Youth Services.	16,977,800	12,317,000	-4,660,800	-27.5
Undistributed Expense	103,165,500	99,762,500	-3,403,000	-3.3
Contingency	7,442,300	10,102,800	2,660,500	35.7
Cash Capital	52,811,200	39,151,000	-13,660,200	-25.9
Debt Service	37,806,100	32,529,200	-5,276,900	-14.0
TOTAL	<u>481,000,400</u>	<u>452,153,500</u>	<u>-28,846,900</u>	<u>-6.0</u>

EXPENDITURE SUMMARY
SUMMARY BY DEPARTMENT

1-37

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Budget <u>2008-09</u>	Budget <u>2009-10</u>
City Council and Clerk	1,714,630	1,728,900	1,839,100	1,816,900
Administration				
Mayor's Office	2,953,061	2,367,100	2,391,800	2,201,600
Neighborhood Service Centers Management & Budget	4,363,100	4,297,700	4,578,400	0
Human Resource Management	1,765,337	1,933,500	2,422,600	2,349,700
Communications	2,123,482	2,274,800	2,465,100	2,536,700
Law Department	982,485	2,044,900	2,119,600	2,901,400
	<u>1,960,113</u>	<u>1,970,200</u>	<u>1,991,300</u>	<u>1,867,000</u>
	14,147,578	14,888,200	15,968,800	11,856,400
Information Technology	4,118,372	4,013,000	4,236,400	4,308,700
Finance				
Director's Office	478,235	523,200	531,100	458,500
Accounting	884,832	946,700	961,900	944,500
Treasury	1,672,600	1,760,400	1,905,200	1,746,600
Assessment	1,159,592	1,001,900	1,017,300	900,300
Parking & Municipal Violations	754,432	851,400	868,800	2,618,400
Purchasing	900,760	908,100	911,400	977,100
Less: Intrafund Credit	<u>638,500</u>	<u>762,400</u>	<u>762,400</u>	<u>678,600</u>
	5,211,951	5,229,300	5,433,300	6,966,800
Neighborhood & Business Development				
Commissioner	0	0	0	1,161,900
Business & Housing Development	0	0	0	5,929,200
Planning & Zoning	0	0	0	1,863,600
Neighborhood Preservation	0	0	0	1,436,200
Inspection & Compliance	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,525,500</u>
Total	0	0	0	13,916,400
Community Development				
Office of the Commissioner	430,893	530,700	549,500	0
Buildings & Zoning	2,516,328	2,525,900	2,617,000	0
Housing & Project Development	2,315,589	2,199,200	2,344,100	0
Planning	<u>682,377</u>	<u>647,800</u>	<u>695,400</u>	<u>0</u>
Total	5,945,187	5,903,600	6,206,000	0
Economic Development	2,369,565	2,684,600	2,728,000	0

**EXPENDITURE SUMMARY
SUMMARY BY DEPARTMENT**

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
Environmental Services				
Office of the Commissioner	1,098,813	1,090,600	1,104,100	1,085,900
Architecture & Engineering	7,890,304	7,888,800	8,449,900	7,472,000
Operations & Parks	48,438,204	54,899,500	57,851,300	54,586,200
Water	21,205,703	23,009,800	22,627,400	22,377,900
Less: Intrafund Credit	<u>5,346,200</u>	<u>6,051,300</u>	<u>6,724,600</u>	<u>5,906,500</u>
	73,286,824	80,837,400	83,308,100	79,615,500
Emergency Communications	9,595,252	10,348,400	10,355,800	10,520,500
Police	79,275,235	77,567,700	79,897,400	76,065,800
Fire	41,497,851	41,670,300	41,599,000	42,070,500
Library				
Central Library	7,595,547	7,882,900	8,094,100	7,961,000
Community Library	<u>2,884,152</u>	<u>3,060,200</u>	<u>3,131,500</u>	<u>3,192,500</u>
	10,479,699	10,943,100	11,225,600	11,153,500
Recreation & Youth Services				
Office of the Commissioner	2,754,636	2,518,900	2,556,600	1,327,200
Recreation	8,463,903	8,708,900	8,697,200	8,232,700
Special Services	2,758,774	2,559,800	2,638,900	0
Youth Services	<u>2,932,701</u>	<u>2,988,900</u>	<u>3,085,100</u>	<u>2,757,100</u>
	16,910,014	16,776,500	16,977,800	12,317,000
Undistributed	92,660,083	99,154,600	103,273,500	99,875,000
Less: Intrafund Credit	<u>102,200</u>	<u>120,600</u>	<u>108,000</u>	<u>112,500</u>
	92,557,883	99,034,000	103,165,500	99,762,500
Contingency	0	7,442,300	7,442,300	10,102,800
CAPITAL				
Cash Capital	52,324,500	52,811,200	52,811,200	39,151,000
Debt Service	<u>35,610,000</u>	<u>37,806,100</u>	<u>37,806,100</u>	<u>32,529,200</u>
	87,934,500	90,617,300	90,617,300	71,680,200
TOTAL	445,044,541	469,684,600	481,000,400	452,153,500

EXPENDITURE SUMMARY
SUMMARY BY MAJOR OBJECT

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
PERSONNEL EXPENSES				
City Council and Clerk	1,475,725	1,480,000	1,550,200	1,576,300
Administration	10,059,928	9,965,200	10,753,400	7,235,800
Law	1,697,403	1,793,800	1,789,900	1,662,000
Information Technology	3,229,664	2,903,200	3,022,600	3,152,300
Finance	4,461,473	4,622,300	4,627,300	5,257,500
Neighborhood & Business Development	0	0	0	9,309,700
Community Development	5,408,687	5,295,900	5,464,200	0
Economic Development	1,412,482	1,471,600	1,504,800	0
Environmental Services	32,118,896	33,233,300	34,140,500	33,390,600
Emergency Communications	8,478,792	9,140,500	8,967,600	9,223,200
Police	69,035,817	66,583,900	68,440,100	65,198,000
Fire	38,892,966	38,711,600	38,164,500	38,610,800
Library	7,813,231	7,997,700	8,270,200	8,126,800
Recreation & Youth Services	6,732,156	6,936,700	6,925,600	6,349,900
Undistributed	<u>67,912,722</u>	<u>71,410,800</u>	<u>74,425,500</u>	<u>71,907,600</u>
	258,729,942	261,546,500	268,046,400	261,000,500
MATERIALS AND SUPPLIES				
City Council and Clerk	7,833	8,600	9,100	8,800
Administration	113,254	123,000	128,300	75,700
Law	43,035	32,900	32,900	36,600
Finance	142,337	109,300	118,100	123,400
Information Technology	44,108	41,800	98,100	101,100
Neighborhood & Business Development	0	0	0	139,700
Community Development	29,100	49,000	54,700	0
Economic Development	6,059	8,800	8,800	0
Environmental Services	9,304,642	9,771,700	11,030,700	11,170,700
Emergency Communications	144,244	196,900	249,900	172,000
Police	1,586,892	1,490,800	1,677,800	1,557,600
Fire	680,725	723,100	779,300	702,400
Library	933,495	945,300	942,500	947,500
Recreation & Youth Services	<u>359,365</u>	<u>440,900</u>	<u>420,200</u>	<u>366,000</u>
	13,395,089	13,942,100	15,550,400	15,401,500

EXPENDITURE SUMMARY
SUMMARY BY MAJOR OBJECT

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
SERVICES				
City Council and Clerk	231,072	240,300	279,800	231,800
Administration	2,014,283	2,829,800	3,095,800	2,677,900
Law	219,675	143,500	168,500	168,400
Information Technology	1,506,700	1,747,300	1,795,000	1,734,900
Finance	1,246,641	1,260,100	1,450,300	2,264,500
Neighborhood & Business Development	0	0	0	4,392,500
Community Development	507,400	558,700	687,100	0
Economic Development	951,024	1,204,200	1,214,400	0
Environmental Services	28,928,598	32,314,700	34,042,500	33,071,000
Emergency Communications	972,216	1,011,000	1,138,300	1,125,300
Police	8,652,526	9,493,000	9,779,500	9,310,200
Fire	1,924,160	2,235,600	2,655,200	2,757,300
Library	1,721,436	1,938,300	1,942,900	1,939,400
Recreation & Youth Services	9,754,491	9,314,500	9,489,300	5,532,900
Capital	<u>39,400</u>	<u>39,400</u>	<u>39,400</u>	<u>39,400</u>
	58,669,622	64,330,400	67,778,000	65,245,500
OTHER				
Environmental Services	8,280,888	11,569,000	10,819,000	7,889,700
Neighborhood & Business Development	0	0	0	74,500
Library	11,537	61,800	70,000	139,800
Recreation & Youth Services	64,002	84,400	142,700	68,200
Undistributed	24,747,361	27,743,800	28,848,000	27,967,400
Contingency	0	7,442,300	7,442,300	10,102,800
Capital	<u>87,895,100</u>	<u>90,577,900</u>	<u>90,577,900</u>	<u>71,640,800</u>
	120,998,888	137,479,200	137,899,900	117,883,200
LESS: INTRAFUND CREDITS	6,749,000	7,613,600	8,274,300	7,377,200
Total	445,044,541	469,684,600	481,000,400	452,153,500

EXPENDITURE SUMMARY
SUMMARY OF 2008-09 BUDGET AMENDMENTS

The adopted budget may, under certain circumstances, be amended by City Council. Upon written recommendation of the Mayor, City Council may transfer unencumbered balances from one department to another. The transfer is done by passage of an ordinance, which can amend multiple budgets. Examples of amendments are the transfer from Contingency to the departments for purposes of a wage settlement and the transfer of funds from a department with a surplus to one with a deficit. In addition, revenues from any source other than the property tax can be appropriated by City Council upon recommendation of the Mayor. Usually, this occurs upon receipt of a grant and entails increasing both expense and the offsetting revenue. The summaries that follow present 2008-09 Budget amendments by department and by individual ordinance, which indicates the appropriation of additional revenue.

EXPENDITURE SUMMARY
SUMMARY OF 2008-09 BUDGET AMENDMENTS

	Approved Budget	Amended Budget	Change	Ordinances
City Council & Clerk Administration:	1,771,900	1,839,100	67,200	2008-377
- Mayor's Office	2,286,300	2,391,800	105,500	2008-321, 2008-377
- Neighborhood Service Centers	4,547,800	4,578,400	30,600	2008-377, 2009-6, 2009-63
- Management & Budget	2,389,100	2,422,600	33,500	2008-377
- Human Resource Management	2,417,300	2,465,100	47,800	2008-377
- Communications	1,067,800	2,119,600	1,051,800	2008-377, 2009-57
- Law	1,929,600	1,991,300	61,700	2008-377
Information Technology	4,003,800	4,236,400	232,600	2008-377, 2008-400
Finance	5,364,500	5,433,300	68,800	2008-377
Community Development	6,032,200	6,206,000	173,800	2008-377, 2008-382
Economic Development	2,660,800	2,728,000	67,200	2008-377, 2009-53
Environmental Services	82,668,700	83,308,100	639,400	2008-299, 2008-377, 2008-386
Emergency Communications	10,337,200	10,355,800	18,600	2008-377
Police	78,734,000	79,897,400	1,163,400	2008-275, 2008-276, 2008-278, 2008-312, 2008-313, 2008-318, 2008-370, 2008-377, 2008-390, 2008-391, 2009-25, 2009-26, 2009-57, 2009-132
Fire	41,304,400	41,599,000	294,600	2008-273, 2008-377, 2008-390
Library	11,185,900	11,225,600	39,700	2008-377
Recreation & Youth Services	17,262,500	16,977,800	-284,700	2008-312, 2008-313, 2008-314, 2008-315, 2008-342, 2008-344, 2008-377, 2008-395, 2008-430, 2008-433, 2008-434, 2009-57, 2009-20, 2009-84, 2009-89, 2009-125, 2009-126, 2009-130
Undistributed	102,979,400	103,165,500	186,100	2008-312, 2008-377, 2008-434, 2009-89
Contingency	11,318,000	7,442,300	-3,875,700	2008-318, 2008-321, 2008-337, 2008-344, 2008-377, 2008-433, 2008-434, 2009-89, 2009-15, 2009-95, 2009-108
Cash Capital	50,039,800	52,811,200	2,771,400	2008-274, 2008-275, 2008-295, 2008-312, 2008-337, 2008-390, 2008-421, 2009-15, 2009-95, 2009-108
Debt Service	<u>37,806,100</u>	<u>37,806,100</u>	<u>0</u>	
	478,107,100	481,000,400	2,893,300	

EXPENDITURE SUMMARY
SUMMARY OF 2008-09 BUDGET AMENDMENTS

<u>Ordinance</u>	<u>Purpose</u>	<u>Amount</u>	<u>Department</u>
2008-273	Fire Prevention	73,000 *	Fire
2008-274	Bomb Squad Training & Equipment	110,000 *	Capital
2008-275	Homeland Security	75,000	Capital
		<u>10,000</u>	Police
		85,000 *	
2008-276	PAC-TAC	50,000 *	Police
2008-278	Appropriating Forfeiture Funds for the Greater Rochester Area Narcotics Team (GRANET)	175,000 *	Police
2008-295	Computer equipment and software for Arnett, Lincoln, Lyell, Maplewood, Sully, and Wheatley Branch Libraries	31,200 *	Capital
2008-299	Graffiti Removal	80,000 *	Environmental Services
2008-312	Gang Suppression	292,200	Capital
		93,500	Police
		31,000	Recreation & Youth Services
		<u>28,000</u>	Undistributed
		444,700 *	
2008-313	Project IMPACT V	471,800	Police
		<u>46,400</u>	Recreation & Youth Services
		518,200 *	
2008-314	Youth Voice, One Vision	40,000 *	Recreation & Youth Services
2008-315	Clarissa Street Reunion	5,000 *	Recreation & Youth Services
2008-318	Support services for victims of violence	50,000	Police
		<u>-50,000</u>	Contingency
		0	
2008-321	One City Connection volunteer website	25,000	Administration/Mayor's Office
		<u>-25,000</u>	Contingency
		0	
2008-337	Expanded parking at Public Market	203,000	Capital
		<u>-203,000</u>	Contingency
		0	

EXPENDITURE SUMMARY
SUMMARY OF 2008-09 BUDGET AMENDMENTS

<u>Ordinance</u>	<u>Purpose</u>	<u>Amount</u>	<u>Department</u>
2008-342	Rochester Re-Entry Program	70,700 *	Recreation & Youth Services
2008-344	Expanded hours at recreation sites	91,000 7,000 <u>-98,000</u> 0	Recreation & Youth Services Undistributed Contingency
2008-370	Appropriation of forfeiture funds	12,000 *	Police
2008-377	PRIME Program	245,700 16,900 -60,800 <u>-60,000</u> 141,800 *	Environmental Services Undistributed Contingency Recreation & Youth Services
	Surveillance camera system maintenance	127,300 76,000 33,000 <u>-236,300</u> 0	Information Technology Police Undistributed Contingency
	Temporary cleaner position	14,200 <u>-14,200</u> 0	Library Contingency
	Election Inspectors	48,100 *	City Council & Clerk
	Wage & salary increases & performance awards	19,100	City Council and Clerk
			Administration:
		80,500	Mayor's Office
		30,600	Neighborhood Service Centers
		33,500	Management & Budget
		47,800	Human Resource Management
		26,800	Communications
		61,700	Law
		90,100	Information Technology
		68,800	Finance
		135,900	Community Development
		60,200	Economic Development
		301,600	Environmental Services
		18,600	Emergency Communications
		72,200	Police
		50,400	Fire

EXPENDITURE SUMMARY
SUMMARY OF 2008-09 BUDGET AMENDMENTS

<u>Ordinance</u>	<u>Purpose</u>	<u>Amount</u>	<u>Department</u>
		25,500	Library
		64,300	Recreation & Youth Services
		90,800	Undistributed Expenses
		<u>-1,278,400</u>	Contingency
		0	
2008-382	City Living promotion	37,900 *	Community Development
2008-386	Sebastian Park trees	12,100 *	Environmental Services
2008-390	Urban Area Security Initiative Grant	310,600	Capital
		170,900	Fire
		<u>14,900</u>	Police
		496,400 *	
2008-391	COPS Secure Our School Grant Program	70,500 *	Police
2008-395	Rochester HeLP (Healthy Lifestyle Project)	129,200 *	Recreation & Youth Services
2008-400	Records Management Improvement Grant	15,200 *	Information Technology
2008-421	Curb Replacement Project	42,400 *	Capital
2008-430	Slater's Raiders for Peace Initiative	60,000 *	Recreation & Youth Services
2008-433	Child care services	50,000	Recreation & Youth Services
		<u>-50,000</u>	Contingency
		0	
2008-434	Expanded hours at recreation sites	71,300	Recreation & Youth Services
		5,200	Undistributed
		<u>-76,500</u>	Contingency
		0	
2009-6	Lead poisoning prevention	147,000 *	Administration/Neighborhood Service Centers
2009-15	Marina market & feasibility study	310,000	Capital
		<u>-310,000</u>	Contingency
		0	
2009-20	After School Program	25,000 *	Recreation & Youth Services
2009-25	Selective Traffic Enforcement Program	27,800 *	Police
2009-26	Motor Vehicle Theft & Insurance Fraud	14,700 *	Police

EXPENDITURE SUMMARY
SUMMARY OF 2008-09 BUDGET AMENDMENTS

<u>Ordinance</u>	<u>Purpose</u>	<u>Amount</u>	<u>Department</u>
	Prevention Program		
2009-53	High Falls Centers repairs	7,000 *	Economic Development
2009-57	Transfer of Office of Special Events	1,025,000	Administration/Communications
		<u>-1,025,000</u>	Recreation & Youth Services
		0	
2009-63	Repeal Ordinance No. 2009-6	-147,000 *	Administration/Neighborhood Service Centers
2009-84	Elite Basketball League	10,000 *	Recreation & Youth Services
2009-89	Continue expanded hours at recreation sites	71,300	Recreation & Youth Services
		5,200	Undistributed
		<u>-76,500</u>	Contingency
		0	
2009-95	Additions to the street lighting system	972,000	Capital
		<u>-972,000</u>	Contingency
		0	
2009-108	Demolition Program	425,000	Capital
		<u>-425,000</u>	Contingency
		0	
2009-125	Northeast Bridges To Wellness Project	13,500 *	Recreation & Youth Services
2009-126	Sports and fitness programs	10,000 *	Recreation & Youth Services
2009-130	Adolescent Pregnancy Prevention Services Program	11,600 *	Recreation & Youth Services
2009-132	Graffiti sensors	25,000 *	Police

*Appropriation of additional revenue

EXPENDITURE SUMMARY
APPLICATION OF RELATED
EXPENDITURES & REVENUES

An informational display is provided on the next page which gives appropriations for each department or major subdivision, related expenditures, and revenues that are found elsewhere in the Budget. The City's budgeting and accounting systems place employee benefits, capital items, and debt in separate departments for monitoring and control purposes. This display distributes those expenses to the department to which they are judged most closely related. In this fashion, a sense of the overall expense level for a given department can be approximated. Intrafund credits, where applicable, have been subtracted from the department's budget to reflect net planned expenditures.

The display also distributes revenue that is judged related to a department. The Application of Revenue section, pages 1-33 to 1-34, provides additional detail on the sources of this revenue. This applied revenue is subtracted from the total expenditures for the departments, yielding a net expense for each department. This net amount is funded by the property tax and other General Fund revenues that are not applied.

EXPENDITURE SUMMARY APPLICATION OF RELATED EXPENDITURES & REVENUES

	Current Expense <u>Budget</u>	Employee Benefits	Cash Capital	Debt Service	Total Expenditures	Less Directly Applicable Revenue	Balance Required From Taxes and General Revenue
City Council and Clerk	1,816,900	817,700	0	0	2,634,600	862,200	1,772,400
Administration	9,989,400	3,741,900	857,000	0	14,588,300	2,526,400	12,061,900
Law	1,867,000	862,100	0	0	2,729,100	1,161,600	1,567,500
Information Technology	4,308,700	1,609,600	2,910,000	0	8,828,300	1,000	8,827,300
Finance	6,966,800	2,466,800	844,000	0	10,277,600	9,103,600	1,174,000
Neighborhood & Business Development	13,916,400	4,750,300	5,199,000	8,939,600	32,805,300	12,648,300	20,157,000
Environmental Services	79,615,500	18,470,600	21,042,000	17,750,900	136,879,000	101,263,500	35,615,500
Emergency Communication	10,520,500	4,784,200	115,000	0	15,419,700	13,591,600	1,828,100
Police	76,065,800	33,680,700	2,181,000	0	111,927,500	7,162,500	104,765,000
Fire	42,070,500	19,998,100	1,886,000	179,500	64,134,100	1,468,600	62,665,500
Library	11,153,500	2,751,600	1,235,000	321,200	15,461,300	10,552,600	4,908,700
Recreation & Youth Services	12,317,000	3,106,200	2,882,000	3,550,000	21,855,200	4,498,900	17,356,300
Undistributed*	2,722,700	0	0	0	2,722,700	885,700	1,837,000
Contingency	10,102,800	0	0	0	10,102,800	0	10,102,800
Cash Capital	N/A	0	0	0	0	0	0
Debt Service**	N/A	0	0	1,788,000	1,788,000	1,787,900	100
Total		97,039,800	39,151,000	32,529,200	452,153,500	167,514,400	284,639,100

*Other expenses not distributed.

**Includes only expenditures not distributed to departmental budgets.

N/A - Not applicable; all expenditures distributed

Net of all intratfund chargebacks

FUND ACCOUNTING

In accordance with generally accepted accounting principles, the City records financial transactions of its operations in various funds, each of which is a separate entity. Funds that do not generate sufficient revenues from operations are supported by property tax revenue. Following is a description of the funds and a table summarizing transactions in these funds during 2009-10.

General Fund is Rochester's principal fund and includes all operations not contained in other funds.

Animal Control Fund includes the operation of Animal Control. Under Article 7 of the Agriculture and Markets Law, licensing and impoundment fees, fines and penalties are deposited in this fund and are used solely for animal control purposes.

Library Fund includes operations of the Central and Community libraries. Under Section 259 of the Education Law, all moneys received from taxes or other public sources for library purposes are to be maintained in a separate fund.

Local Works Fund includes street cleaning, roadway plowing and salting, sidewalk plowing, and hazardous sidewalk replacement. Revenues are derived primarily from front footage charges to property owners for services rendered.

Water Fund includes water production, treatment, and distribution.

War Memorial Fund includes the Blue Cross Arena at the Rochester War Memorial operations.

Parking Fund includes operations of Rochester's parking garages, lots, and meters.

Cemetery Fund includes operations of Mt. Hope and Riverside Cemeteries.

Public Market Fund includes the operations of Rochester's Public Markets.

Refuse Fund includes refuse collection and disposal operations.

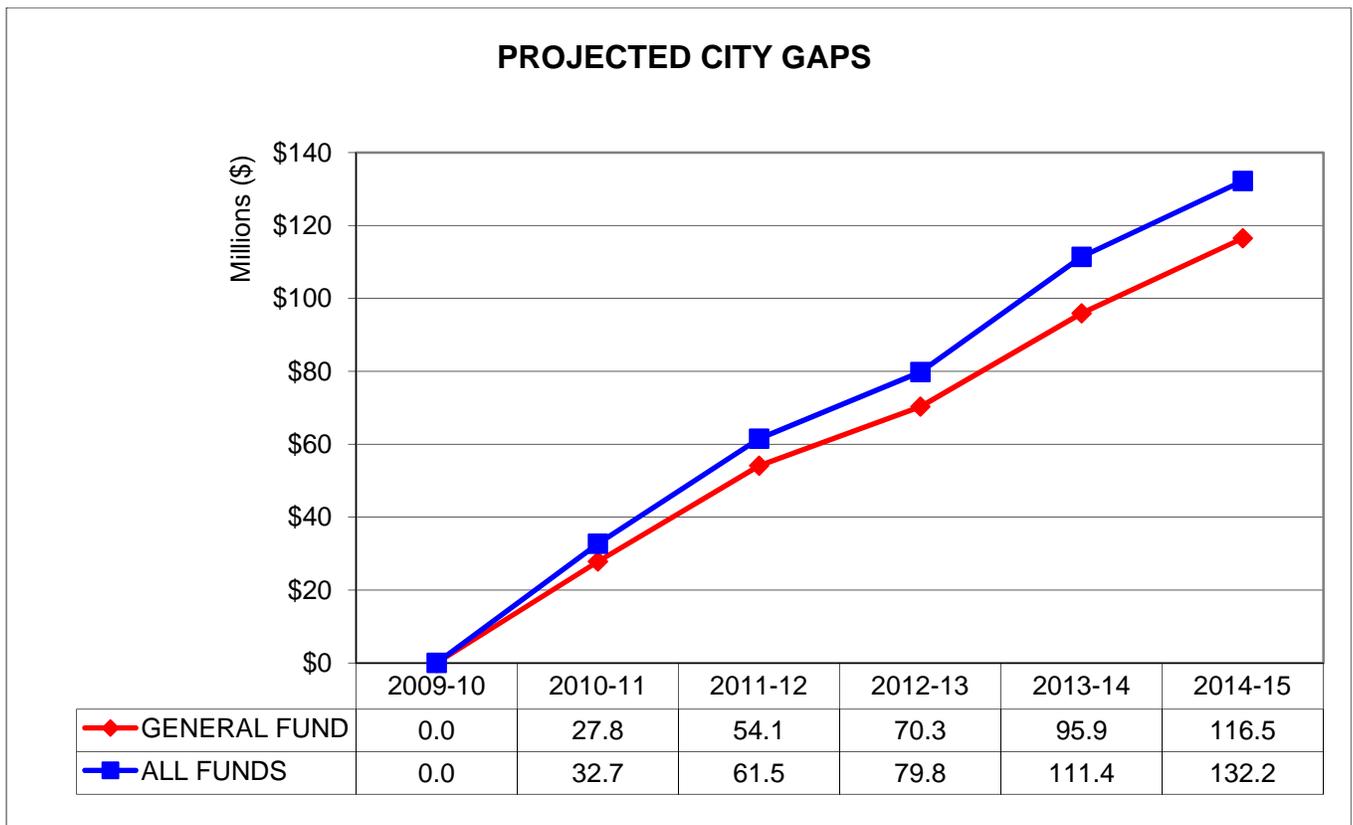
FUND SUMMARY

Expense	General	Animal	Library	Local Works	Water	War Memorial	Parking	Cemetery	Public Market	Refuse	Total
City Council and Clerk Administration:	1,816,900										1,816,900
Mayor's Office	2,201,600										2,201,600
Management & Budget	1,970,300			94,200	101,500					183,700	2,349,700
Human Resource Management	2,536,700										2,536,700
Communications	2,901,400										2,901,400
Law	1,867,000										1,867,000
Information Technology	4,308,700						1,894,900				4,308,700
Finance	5,071,900										5,071,900
Neighborhood & Business Development	13,067,200				849,200						13,916,400
Environmental Services	28,705,000			10,842,300	22,511,500					17,556,700	79,615,500
Emergency Communications	10,520,500										10,520,500
Police	74,924,800	1,141,000									76,065,800
Fire	42,070,500										42,070,500
Library			11,153,500								11,153,500
Recreation & Youth Services.	10,504,200							1,247,200	565,600		12,317,000
Undistributed Expense	85,942,200	289,400	2,761,700	2,725,300	3,342,600	66,300	264,900	325,500	62,800	3,981,800	99,762,500
Contingency	9,779,800	9,400	100,200	46,700	80,600	200	3,700	9,000	2,200	71,000	10,102,800
Cash Capital	22,544,000		1,455,000	3,639,000	4,071,000	68,000	826,000	1,860,000	38,000	4,650,000	39,151,000
Debt Service	21,389,500		321,200		5,818,700	1,818,500	2,886,000	28,100	267,200		32,529,200
	342,122,200	1,439,800	15,791,600	17,347,500	35,925,900	2,802,200	5,875,500	3,469,800	935,800	26,443,200	452,153,500
Revenue											
Property Tax (City & School)	129,839,600	1,150,900	5,239,000			411,100	1,909,500	2,402,200	137,500		141,089,800
Other Taxes	149,173,800										149,173,800
Departmental Income	6,989,800	231,900	2,533,400	15,209,000	33,523,000	1,449,200	2,559,100	1,028,800	759,500	24,968,000	89,251,700
Use of Money & Property	353,900			17,300	13,100	700	2,100	18,200	100	26,600	432,000
Fines & Forfeitures	4,068,100	57,000					1,252,600				5,377,700
Licenses & Permits	2,949,500										2,949,500
Sale of Property & Comp.	2,520,800										2,520,800
Miscellaneous	6,419,500		1,340,800	40,000	196,400		86,500		26,500		6,768,900
Intergovernmental State	110,100,200			53,000							111,494,000
Intergovernmental Federal	6,180,800										6,180,800
Intergovernmental Other	17,052,100		6,620,000			905,000					24,577,100
Interfund Revenue	-93,525,900										-93,525,900
Trans. Premium & Interest			58,400		193,400	36,200	65,700	20,600	38,700	1,422,100	413,000
Appropriation of Fund Balance				2,028,200	2,000,000						2,000,000
Sale of Property & Compensation for Loss		1,439,800	15,791,600	17,347,500	35,925,900	2,802,200	5,875,500	3,469,800	935,800	26,443,200	452,153,500
Total	342,122,200	1,439,800	15,791,600	17,347,500	35,925,900	2,802,200	5,875,500	3,469,800	935,800	26,443,200	452,153,500

Introduction

The multi-year projection is a forecast of revenues and expenditures for City purposes only. It does not include a forecast for the City School District.

The multi-year projection is not a prediction of future events. Instead, the projection illustrates the City's fiscal condition over the next five years based on existing trends and specified assumptions. As indicated in forecast below, a gap for all funds of approximately \$32.7 million is expected for 2010-11. This gap accumulates to \$132.2 million in 2014-15. No expense or revenues are projected at this time from the possible installation of a red light camera system.



MULTI-YEAR PROJECTION MAJOR ASSUMPTIONS & TRENDS

Revenue

Property Tax

In recognition of the unusually high property tax burden that City taxpayers currently bear, and to stay competitive with other residential and commercial locations, the multi-year projection assumes a constant property tax level.

Sales Tax

A sales tax rate of 8.0% is assumed, with distributions according to current distribution formulas. The taxable sales growth rate assumed is 2.0 % per year for 2010-11 through 2014-15.

City School District

The City revenue allocation to the City School District is assumed constant at \$119,100,000. Continuation of the City School District's annual funding of school resource officers at \$1.1 million is assumed and a \$600,000 contribution to support the Hillside Work Scholarship Program.

Intergovernmental

The following actions are assumed of the Federal Government:

- Continuation of the Community Development Block Grant.

The following actions are assumed of the New York State Government:

- Aid and Incentives to Municipalities (AIM) total program funding is assumed to be constant for 2010-11 to 2014-15.
- Continuation at current levels of categorical and miscellaneous aid programs that were included in the New York State 2009-10 budget (i.e. Consolidated Highway Improvement Program funds).

The following actions are assumed of Monroe County:

- Continued funding of the emergency communications system.
- Continued funding of a portion of downtown police services.
- Continued funding of election inspectors.

Fees and Enterprise Revenues

The multi-year projection assumes no change in all major service charges (water, refuse collection, front foot assessment). No parking rate increase is assumed.

Other Revenues

The multi-year projection assumes the appropriation of \$4.1 million General Fund surplus in 2010-11, and assumes zero thereafter.

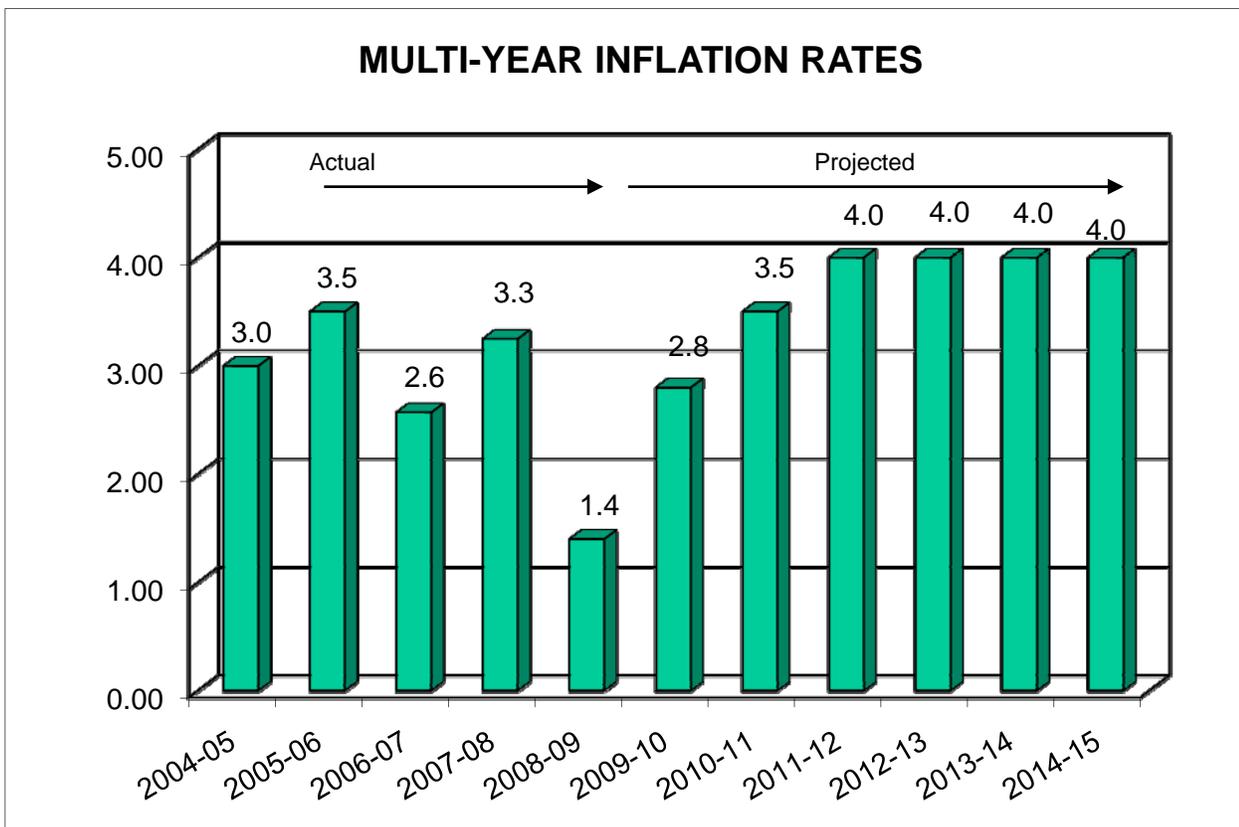
MULTI-YEAR PROJECTION MAJOR ASSUMPTIONS & TRENDS

Expense

Inflation is responsible for the most significant pressure on projected expenditures. The Consumer Price Index (CPI) is projected to increase 3.50% in 2010-11 and 4.0% each year thereafter. The effects of inflation on the operating budget are direct and immediate, resulting in increased costs for employee wages and salaries, construction projects, materials, and other services. Cost increases based on expected inflation rates and current labor agreements are reflected in the multi-year expense projection.

The multi-year projection assumes a constant level of services. Only programmatic and service changes currently known are recognized. The constant services approach does not take into account changes in the demand for service.

Expenditure forecasts for Cash Capital and Debt Service are based on the City's 2010-2014 Capital Improvement Program.



Retirement expense reflects projections based on the most recent information for expected long term rates from the New York State Retirement System. Projections for active employee hospitalization and medical insurance assume 15% in 2010-11 and each year thereafter. Projections for retiree hospitalization and medical insurance assume 15% in 2010-11 and each year thereafter. A contribution of \$1,000,000 to the insurance reserve is projected in 2010-11 and each year thereafter with an inflationary adjustment. The projected debt service reflects projects in the Capital Improvement Program.

MULTI-YEAR PROJECTION MAJOR ASSUMPTIONS & TRENDS

Closing The Gap

A funding gap is anticipated for each year of the projection. Since New York State Law requires that municipalities prepare balanced budgets, it is necessary that actions be taken to eliminate the gap. Actions are likely to be combinations of the revenue and expenditure options listed below.

Revenue Options

- Because adjustments to existing taxes (except property taxes) have been included in the projection, revenue options are limited to the following:
- Intergovernmental aid and grant increase.
- New tax or user fees authorizations.
- Property tax increase.
- Service charge increase.
- Expand use of Enterprise activities.

Expenditure Options

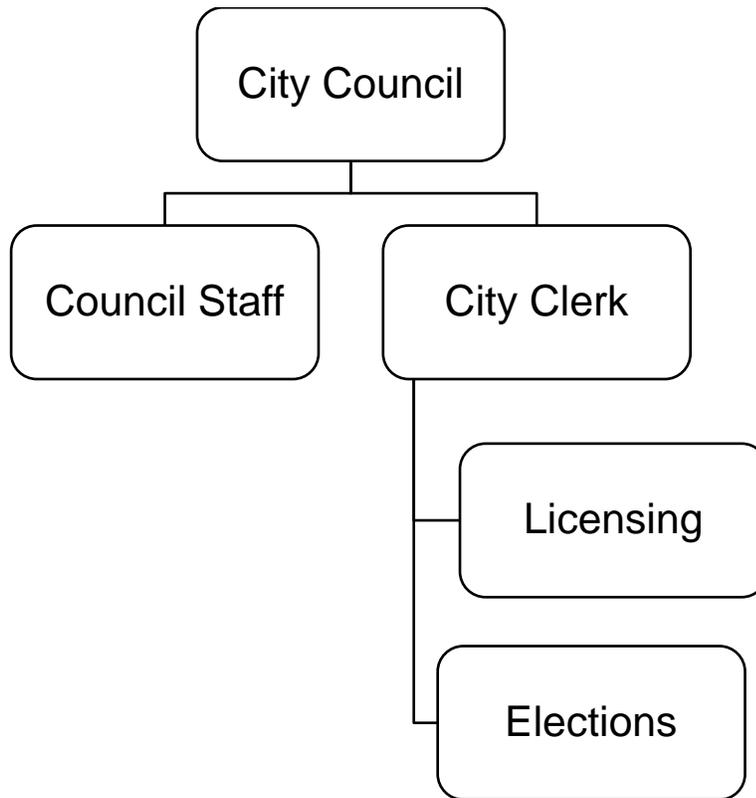
Major expenditure options to eliminate the gap are to:

- Improve productivity – Through improved use of technological advances and innovative management techniques, cost reductions can be realized without reducing service levels.
- Reduce service – If the options above are not sufficient to eliminate the funding gap, service reductions or eliminations will be required.
- Consolidate services with other units of government.
- Negotiate savings in collective bargaining agreements.
- Invest in capital projects with a return on investment.
- Relief from State mandates

Purpose

The City Council supports the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* and governs the City through the enactment of local laws, ordinances, and resolutions. It has nine members elected to overlapping four year terms, with four elected from districts and five from the City at-large. The President of City Council is elected by members of Council and presides over its meetings.

The Office of the City Clerk supports the City of Rochester's *One City Vision Statement and its Values and Guiding Principles* and maintains official records of the proceedings of the City Council. It issues several types of licenses and administers compensation of City election inspectors.



Key Performance Indicators

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
Licenses processed:				
• Dog	4,461	4,443	4,351	4,431
• Marriage	1,327	1,343	1,419	1,343
• Duplicate Marriage	1,385	1,415	1,394	1,449
• Commissioner of Deeds	175	180	181	184
• Business	1,706	1,784	1,828	1,800
• Hack Plates	272	305	281	310
• Taxicab drivers	498	540	522	545
• Other taxicab	332	341	316	348
Domestic Partnerships	115	134	131	138
Alarm permits	8,740	8,809	8,755	8,874
Handicapped parking	3,817	3,719	3,754	3,772
Marriage ceremonies	439	463	431	470
Passports	276	282	370	300

Year-To-Year Comparison

<u>Activity</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>	<u>Change</u>	<u>Percent</u> <u>Change</u>
City Council	1,008,800	999,100	-9,700	-1.0%
Office of the City Clerk	350,900	362,200	11,300	3.2%
Licensing	175,500	171,700	-3,800	-2.2%
Elections	<u>303,900</u>	<u>283,900</u>	<u>-20,000</u>	-6.6%
Total	1,839,100	1,816,900	-22,200	-1.2%
Employee Years	27.2	26.7	-0.5	-1.8%

Change Detail

<u>Salary & Wage</u> <u>Adjustment</u>	<u>General</u> <u>Inflation</u>	<u>Chargebacks</u>	<u>Vacancy</u> <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
24,200	15,900	200	-20,000	16,500	-59,000	-22,200

Major Change Highlights

Reduce professional services due to a new agreement for the City's annual audit	-37,300
Productivity improvements reduce expense	-15,900
Two vacant part time positions convert to one full time position, resulting in savings	-3,400
Reduce travel & training due to budget constraints	-2,400

Organization

City Council includes the members of the City Council and appropriations for Council research, support staff, and other related expenses.

Office of the City Clerk prepares the agendas for City Council meetings, records the proceedings, and prints and distributes the minutes. It prints supplements and amendments to the City Code and Charter. It advertises public hearings and notifies the Secretary of State of changes in local laws. It also administers and audits the payroll for City election inspectors.

Licensing receives applications and payments for licenses for businesses, occupations, marriages, dogs, passport applications, fire and burglar alarm permits, and handicapped parking permits. It prepares related reports for City, County, and State agencies.

The Elections activity consists of salary and training expenses for election inspectors. Inspectors, who are directly supervised by the Monroe County Board of Elections, administer election laws and procedures at local polling places. They record, certify, and transmit election returns to the County Board of Elections.

**CITY COUNCIL & CLERK
EXPENDITURE SUMMARY**

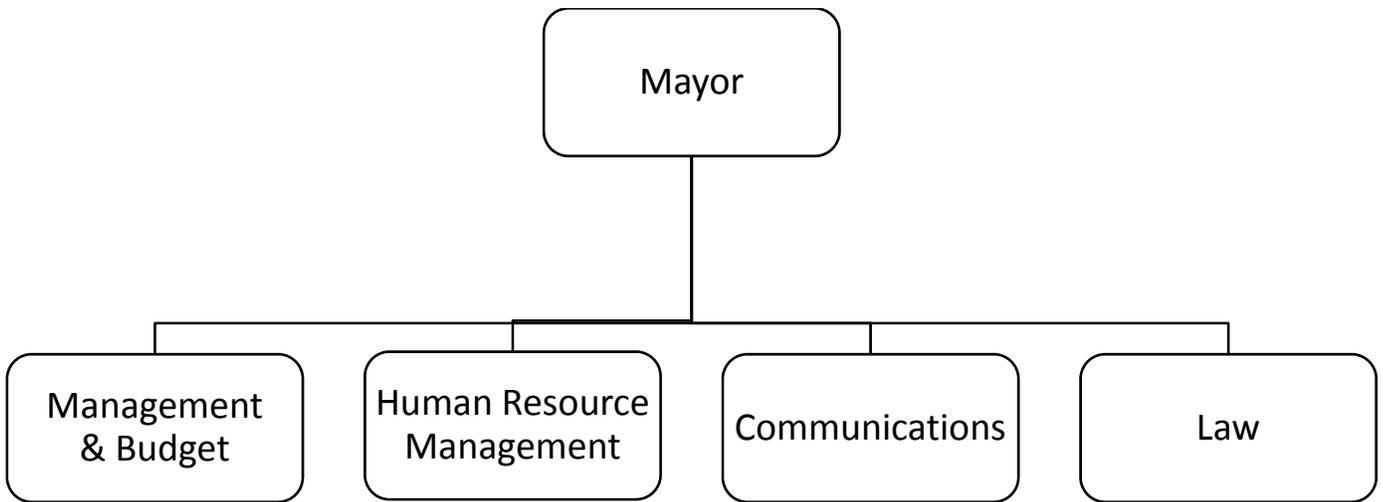
	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	1,475,725	1,480,000	1,550,200	1,576,300
Materials & Supplies	7,833	8,600	9,100	8,800
Services	231,072	240,300	279,800	231,800
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,714,630	1,728,900	1,839,100	1,816,900
Appropriation by Activity				
City Council	928,741	996,600	1,008,800	999,100
Office of the City Clerk	348,346	344,400	350,900	362,200
Licensing	166,378	174,700	175,500	171,700
Elections	<u>271,165</u>	<u>213,200</u>	<u>303,900</u>	<u>283,900</u>
Total	1,714,630	1,728,900	1,839,100	1,816,900
Employee Years by Activity				
City Council	8.3	8.4	8.2	8.2
Office of the City Clerk	4.4	4.4	4.4	4.4
Licensing	4.1	4.0	4.1	4.1
Elections	<u>8.1</u>	<u>7.4</u>	<u>10.5</u>	<u>10.0</u>
Total	24.9	24.2	27.2	26.7

CITY COUNCIL & CLERK
PERSONNEL SUMMARY

FULL TIME POSITIONS			City Council	Office of the City Clerk	Licensing	Elections	
Br.	Title	Budget 2008-09	Approved 2009-10				
36	Chief of Staff	1.0	1.0	1.0			
31	City Clerk	1.0	1.0		1.0		
28	Deputy City Clerk	1.0	1.0		1.0		
26	Associate Legislative Analyst	1.0	1.0	1.0			
24	Principal Legislative Communication Assistant	1.0	1.0	1.0			
20	Senior Legislative Assistant	2.0	2.0	0.3	0.5	1.2	
18	Secretary to Council	1.0	1.0	1.0			
16	Legislative Assistant	1.0	1.0		1.0		
11	Receptionist to City Council	1.0	1.0	0.5	0.5		
9	Senior Legislative Clerk	1.0	1.0			1.0	
7	Legislative Clerk	1.0	2.0			2.0	
FX	President-City Council	(1)	(1)	(1)			
FX	Vice President-City Council	(1)	(1)	(1)			
FX	Council Member	(7)	(7)	(7)			
() = not in totals							
EMPLOYEE YEARS							
	Full Time	12.0	13.0	4.8	4.0	4.2	0.0
	Overtime	0.0	0.0	0.0	0.0	0.0	0.0
	Part Time, Temporary, Seasonal	16.2	15.2	3.6	0.5	0.0	11.1
	Less: Vacancy Allowance	1.0	1.5	0.2	0.1	0.1	1.1
	Total	27.2	26.7	8.2	4.4	4.1	10.0

Purpose

Administration performs the City's executive and central support functions. These include managing City departments, implementing policies for affirmative action, resolving and preventing chronic quality of life, nuisance and disorder issues, preparing and administering the annual budget and capital programs, providing centralized personnel, civil service, and communications functions, distributing information, examining and evaluating City programs, and attending to the legal business of the City.



Year-To-Year Comparison

<u>Main Functions</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>	<u>Change</u>	<u>Percent</u> <u>Change</u>
Mayor's Office	2,391,800	2,201,600	-190,200	-8.0%
Neighborhood Service Centers	4,578,400	0	-4,578,400	-100.0%
Management & Budget	2,422,600	2,349,700	-72,900	-3.0%
Human Resource Management	2,465,100	2,536,700	71,600	2.9%
Communications	2,119,600	2,901,400	781,800	36.9%
Law Department	1,991,300	1,867,000	-124,300	-6.2%
Total	15,968,800	11,856,400	-4,112,400	-25.8%
 Employee Years	 208.3	 138.9	 -69.4	 -33.3%

Change Detail

<u>Salary & Wage</u> <u>Adjustment</u>	<u>General</u> <u>Inflation</u>	<u>Chargebacks</u>	<u>Vacancy</u> <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-3,900	40,700	-7,100	34,000	13,700	-4,189,800	-4,112,400

Major Change Highlights As proposed by the Mayor:

All Neighborhood Service Center funds transfer to the newly created Department of Neighborhood and Business Development	-4,578,400
Remaining Special Events and High Falls laser show funding transfers from Department of Recreation & Youth Services	1,040,300
Three full time positions In Human Resource Management are eliminated as an efficiency measure	-112,500
Transfer the Office of Employment Opportunities from the Mayor's Office to Recreation & Youth Services to better align functions	-90,400
Funding for MusicFest increases as part of Rochester's 175th Anniversary	75,000
Funds are added for the administration of Firefighter Exam	74,000
One position that supports RBN and process improvements transfers from the Mayor's Office to OMB	72,100

 As amended by City Council:

Funds are transferred from Contingency to Communications for North Winton Village Arts Festival and Lyell Avenue Music Fest	3,000
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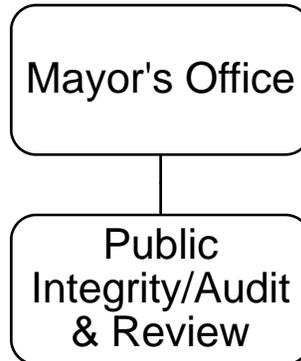
ADMINISTRATION
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	11,757,331	11,759,000	12,543,300	8,897,800
Materials & Supplies	156,289	155,900	161,200	112,300
Services	2,233,958	2,973,300	3,264,300	2,846,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	14,147,578	14,888,200	15,968,800	11,856,400
Appropriation by Activity				
Mayor's Office	2,953,061	2,367,100	2,391,800	2,201,600
Neighborhood Service Centers	4,363,100	4,297,700	4,578,400	0
Management & Budget	1,765,337	1,933,500	2,422,600	2,349,700
Human Resource Management	2,123,482	2,274,800	2,465,100	2,536,700
Communications	982,485	2,044,900	2,119,600	2,901,400
Law Department	<u>1,960,113</u>	<u>1,970,200</u>	<u>1,991,300</u>	<u>1,867,000</u>
Total	14,147,578	14,888,200	15,968,800	11,856,400
Employee Years by Activity				
Mayor's Office	32.3	22.5	24.5	22.0
Neighborhood Service Centers	63.3	59.4	63.9	0.0
Management & Budget	44.1	39.1	43.7	40.7
Human Resource Management	38.1	39.0	39.0	36.7
Communications	13.6	13.9	13.7	18.1
Law Department	<u>23.7</u>	<u>23.6</u>	<u>23.5</u>	<u>21.4</u>
Total	215.1	197.5	208.3	138.9

Mission Statement

Mayor's Office Administration:

To make Rochester the best mid-sized city in the U.S. in which to live, raise a family, visit and grow a business. Our city will be renowned for its safe neighborhoods, vibrant economy, educational excellence and customer service.

Organization**Vital Customers**

Mayor's Office Administration:

- Internal: City Council and City departments
- External: All who currently or potentially could live, work, visit, or do business in the City of Rochester

Critical Processes

Mayor's Office Administration:

- Oversight of all City departments
- Development of programs and policies
- Preparation of operating and capital budgets
- Continual improvement of performance of all City operations
- Management of City's intergovernmental relations
- Coordination of federal stimulus process roll-out
- Representation of the City to all constituencies and monitoring of their satisfaction with our services

Mission Statement

Office of Public Integrity (OPI):

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by enhancing public confidence and trust in city government by making it more transparent, efficient, and accountable. The office is a means for city government to ensure all City employees are committed to integrity, ethical behavior, legal compliance, and accountability.

Vital Customers

Office of Public Integrity (OPI):

- Internal: City of Rochester administration, departments, and employees
- External: All who currently or potentially could live, work, visit, or do business in the City of Rochester

Critical Processes

Office of Public Integrity (OPI):

- Investigations—administrative and criminal
- Internal audits
- External audits if a relationship exists with the City
- Education of employees and constituents

The Mayor is the Chief Executive Officer of the City and is elected by the citizens to a four-year term. The Mayor is empowered to enforce City laws and ordinances, appoint and remove department heads, develop programs and policies, prepare the operating and capital budgets, and examine the performance of all City operations. The Mayor also is responsible for the City's intergovernmental relations and representation to all constituencies.

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Promote literacy through increased programming at Branch Libraries	Education	First Quarter
Oversee the development of a program to measure greenhouse emissions	Customer Service	First Quarter
Fund additional summer jobs to support the Mayor's Youth Advisory Council and City Youth	Customer Service	First Quarter
Oversee the development of a program to support After School Alliance Initiative	Education	First Quarter
Oversee the process to complete the management reorganization of all city parking assets	Customer Service	Fourth Quarter
Conduct departmental audits and investigate allegations of impropriety among employees and vendors	Customer Service	Ongoing

ADMINISTRATION
MAYOR'S OFFICE

Key Performance Indicators	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
Office of Public Integrity (OPI)				
Audits completed	20	20	19	20
Reviews and consultations completed	9	7	7	16
Payroll field checks completed	15	15	15	15
Investigations conducted by OPI involving financial loss	N/A	15	20	20

N/A – Not Applicable

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	2,391,800	2,201,600	-190,200
Employee Years	24.5	22.0	-2.5

Change Detail

Salary & Wage	General		Vacancy			Total
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	
-38,300	13,000	-500	0	10,000	-174,400	-190,200

Major Changes

Transfer the Office of Employment Opportunities from the Mayor's Office to Recreation & Youth Services to better align functions	-90,400
Funding for a position transfers from the Law Department	80,000
Funding for a position to support Rochester by the Numbers transfers to the Office of Management and Budget	-72,100
A Staff Assistant position and a vacant position are eliminated as an efficiency measure	-69,200
Travel and food allocations reduced as an economy measure	-31,600
Funding for state lobbyist services is partially offset by a decrease in professional fees and the elimination of green team promotions	25,300
Funding for One City Connection website does not recur	-25,000
A part time investigator position is added to the Office of Public integrity for increased investigative support	21,200
Funding for rent and utilities decreases for the planned relocation of the Office of Public Integrity into Rundel Library	-12,600

Program Change

The Manager of Employment Opportunities transfers to the Department of Recreation and Youth Services to help facilitate job opportunities for youth and adults at risk. Funding for professional fees for state lobbying services is added.

ADMINISTRATION
MAYOR'S OFFICE
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	2,179,973	1,942,900	1,952,300	1,783,500
Materials & Supplies	17,997	13,800	13,800	13,800
Services	755,091	410,400	425,700	404,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,953,061	2,367,100	2,391,800	2,201,600
Appropriation by Activity				
Mayor's Office	1,561,835	1,823,100	1,855,800	1,665,000
Public Integrity/Audit & Review	485,972	544,000	536,000	536,600
Pathways to Peace	<u>905,254</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,953,061	2,367,100	2,391,800	2,201,600
Employee Years by Activity				
Mayor's Office	17.6	16.0	18.0	15.0
Public Integrity/Audit & Review	6.4	6.5	6.5	7.0
Pathways to Peace	<u>8.3</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total	32.3	22.5	24.5	22.0

ADMINISTRATION
MAYOR'S OFFICE
PERSONNEL SUMMARY

FULL TIME POSITIONS				Mayor's Office	Public Integrity/ Internal Audit
Br.	Title	Budget 2008-09	Approved 2009-10		
FX	Mayor	1	1	1	
FX	Deputy Mayor	1	1	1	
36	Assistant to Mayor	1	1	1	
36	Chief of Staff	1	1	1	
35	Director of Special Projects	1	1	1	
33	Director, Office of Public Integrity	1	1		1
32	Manager, Internal Audit	1	1		1
31	Manager of Employment Opportunities	1	0	0	
29	Executive Staff Assistant IV	2	2	2	
28	Principal Field Auditor	1	1		1
26	Associate Field Auditor	1	1		1
26	Executive Staff Assistant III	2	2	2	
24	Sr. Administrative Analyst	1	1	1	
23	Executive Staff Assistant II	1	1	1	
23	Secretary to Mayor	1	1	1	
22	Secretary to Deputy Mayor	1	1	1	
20	Executive Assistant	1	1		1
19	Secretary to Chief of Staff	1	1	1	
18	Secretary to Assistant to Mayor	1	1	1	
18	Senior Field Auditor	1	1		1
15	Staff Support Assistant I	1	0	0	
11	Receptionist to the Mayor	1	1	1	
EMPLOYEE YEARS					
Full Time		24.0	22.0	16.0	6.0
Overtime		0.0	0.0	0.0	0.0
Part Time, Temporary, Seasonal		0.5	1.0	0.0	1.0
Less: Vacancy Allowance		0.0	1.0	1.0	0.0
Total		24.5	22.0	15.0	7.0

ADMINISTRATION
NEIGHBORHOOD SERVICE CENTERS

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	4,578,400	0	-4,578,400
Employee Years	63.9	0.0	-63.9

Change Detail

Salary & Wage	General	Vacancy				
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
0	0	0	0	0	-4,578,400	-4,578,400

Major Change

All NSC funds transfer to the newly created Department of Neighborhood and Business Development	-4,578,400
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ADMINISTRATION
NEIGHBORHOOD SERVICE CENTERS
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	3,522,100	3,225,300	3,483,600	0
Materials & Supplies	59,200	55,100	55,100	0
Services	781,800	1,017,300	1,039,700	0
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	4,363,100	4,297,700	4,578,400	0
Appropriation by Activity				
Neighborhood Service Center	4,363,100	4,297,700	4,578,400	0
Employee Years by Activity				
Neighborhood Service Center	63.3	59.4	63.9	0.0
NSC Resource Allocation - Dollars				
NSC Allocation	4,363,100	4,297,700	4,578,400	0
Police Department NSC Allocation	<u>1,531,000</u>	<u>1,423,600</u>	<u>1,848,600</u>	<u>0</u>
Total NSC Allocation	5,894,100	5,721,300	6,427,000	0
NSC Resource Allocation - Employee Years				
NSC Allocation	63.3	59.4	63.9	0.0
Police Department NSC Allocation	<u>24.4</u>	<u>20.4</u>	<u>26.4</u>	<u>0.0</u>
Total NSC Allocation	87.7	79.8	90.3	0.0

ADMINISTRATION
NEIGHBORHOOD SERVICE CENTERS
PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget	Approved
		2008-09	2009-10
36	NSC Director	1	0
31	NSC Administrator	4	0
30	Manager of NSC Code Enforcement	1	0
24	Lead Paint Program Coordinator	1	0
21	Neigh. Conservation Officer	24	0
21	Neigh. Conservation Officer Bilingual	1	0
20	Executive Assistant	2	0
18	Neigh. Conservation Officer Trainee	1	0
17	NSC Property Conservation Inspector	7	0
17	NSC Property Conservation Inspector Bilingual	1	0
12	Customer Service Representative	5	0
11	Senior Service Assistant	1	0
9	Clerk II	1	0
9	Clerk II Bilingual	1	0
7	Clerk III	1	0
7	Clerk III with Typing	3	0
7	Clerk III with Typing Bilingual	2	0
3	Clerk Typist	1	0
EMPLOYEE YEARS			
Full Time		58.0	0.0
Overtime		0.4	0.0
Part Time, Temporary, Seasonal		6.5	0.0
Less: Vacancy Allowance		<u>1.0</u>	<u>0.0</u>
Total		63.9	0.0

The following full time positions are included in the budget of the Police Department, Patrol Division but are assigned to NSC offices and are shown here for reference only.			
Br.	Title	Budget	Approved
		2008-09	2009-10
94	Police Lieutenant	4	0
90	Police Officer	22	0
EMPLOYEE YEARS			
Full Time		26.0	0.0
Overtime		0.4	0.0
Part Time, Temporary, Seasonal		0.0	0.0
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>
Total		26.4	0.0

ADMINISTRATION
OFFICE OF MANAGEMENT & BUDGET

Mission Statement

Management & Budget:

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* through the collection, analysis and evaluation of data and by providing information and preparing recommendations and plans for the needs and uses of City resources for its major customers with the goal of ensuring that limited resources are aligned with the issues of greatest importance.

311 Call Center:

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by:

Being Accessible

The 311 Call Center provides our stakeholders with the highest level of customer service for fast and easy access to services and information provided by the City of Rochester.

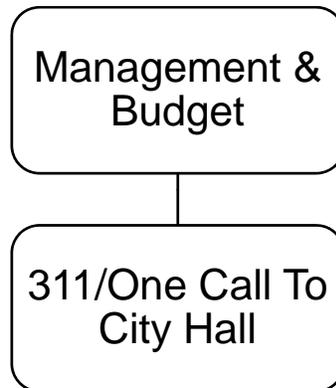
Being Accountable

The 311 Call Center helps City departments improve their service delivery by enabling them to focus on their core competencies and the efficient management of their workforce.

Enabling Transparency

The 311 Call Center provides insight to the City through data collection and management on ways to improve government services through accurate, timely and consistent analysis of service delivery performance.

Organization



Vital Customers

Management & Budget:

- Internal: City of Rochester Administration; City of Rochester departments; City Council
- External: Those who currently, or could potentially, live, work, visit, or do business in the City of Rochester

311 Call Center:

- Internal: City of Rochester departments
- External: Those who currently, or could potentially, live, work, visit, or do business in the City of Rochester

Critical Processes

Management & Budget:

- Prepares and administers the City's operating budget
- Prepares and administers the City's capital budget
- Develops the City's long-range fiscal plans
- Conducts studies of City departments to improve service delivery and cost effectiveness
- Sets standards of measurement and performance

311 Call Center:

- Retrieves up to date information to respond to inquiries
- Submits service requests to appropriate City departments
- Manages cases until resolution
- Reports on Call Center performance
- Reports on City departments' performance and activity
- Trains service representatives to ensure they render appropriate service

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Import customer information data into the Customer Relationship Management system	Customer Service	First Quarter
Identify significant efficiency opportunities	Customer Service	First Quarter
Conduct a City-wide fee review	Customer Service	Third Quarter
Complete 311 Reorganization Project	Customer Service	Fourth Quarter
Create the "Office of Customer Dissatisfaction" to be managed by 311 Call Center	Customer Service	Fourth Quarter
Continue to work with Information Technology to design and implement a new budget system as part of the Enterprise Resource Planning System	Customer Service	Ongoing

ADMINISTRATION
OFFICE OF MANAGEMENT & BUDGET

Objective	Priorities Supported	Projected Completion
Continue to identify and pursue cost saving collaborative ventures with Monroe County, community agencies, and the Rochester City School District	Customer Service	Ongoing
Support preparation of red light camera initiative	Public Safety	Ongoing

Key Performance Indicators

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Budget <u>2008-09</u>	Budget <u>2009-10</u>
Management & Budget:				
Total Property Tax levy (\$000)	156,759	162,873	162,873	162,873
Budget funded through recurring revenue (%)	98.0	95.0	95.0	98.6
General Fund surplus (\$000)	4,051	4,193	4,193	4,183
Budget growth (%)	2.5	5.9	5.9	-6.0
Refuse charge change (%)	1.5	0.0	0.0	0.0
Local works charge change (%)	6.3	3.0	3.0	0.0
Water rate change (%)	5.3	5.0	5.0	0.0

311 Call Center:

Total calls received	184,705*	331,000	331,000	504,000
Calls answered within 30 seconds (%)	89.0	90.0	90.0	90.0
Call abandon rate (%)	6.6	5.0	5.0	5.0

*January through June

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	2,422,600	2,349,700	-72,900
Employee Years	43.7	40.7	-3.0

Change Detail

Salary & Wage Adjustment	General Inflation	Chargebacks	Vacancy Allowance	Miscellaneous	Major Change	Total
200	0	-1,300	0	9,200	-81,000	-72,900

ADMINISTRATION
OFFICE OF MANAGEMENT & BUDGET

4-15

Major Change

One position that supports RBN and process improvements transfers from the Mayor's Office to OMB	72,100
Revised staff plan results in personnel expense savings in 311 Call Center as an efficiency measure	-62,200
Overtime expense reduced due to revised scheduling of staff overtime in 311 Call Center as an efficiency measure	-47,000
Revised staff plan results in personnel expense savings in OMB as an efficiency measure	-33,200
Funding for printing and advertising reduced in 311 Call Center due to budget constraints	-13,300
Funding for training and meetings reduced in 311 Call Center due to budget constraints	-10,000
Funds are added to professional fees in OMB for a Fall, 2009 faith-based conference	10,000
Funds are added for two Youth Worker, Part Time positions in 311 Call Center	2,600

ADMINISTRATION
OFFICE OF MANAGEMENT & BUDGET
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	1,623,444	1,796,800	2,246,700	2,191,800
Materials & Supplies	12,954	20,500	23,700	23,700
Services	128,939	116,200	152,200	134,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,765,337	1,933,500	2,422,600	2,349,700
Appropriation by Activity				
Management & Budget Analysis	842,656	898,100	924,000	981,800
311/One Call To City Hall	<u>922,681</u>	<u>1,035,400</u>	<u>1,498,600</u>	<u>1,367,900</u>
Total	1,765,337	1,933,500	2,422,600	2,349,700
Employee Years by Activity				
Management & Budget Analysis	12.1	11.8	12.2	12.6
311/One Call To City Hall	<u>32.0</u>	<u>27.3</u>	<u>31.5</u>	<u>28.1</u>
Total	44.1	39.1	43.7	40.7

ADMINISTRATION
OFFICE OF MANAGEMENT & BUDGET
PERSONNEL SUMMARY

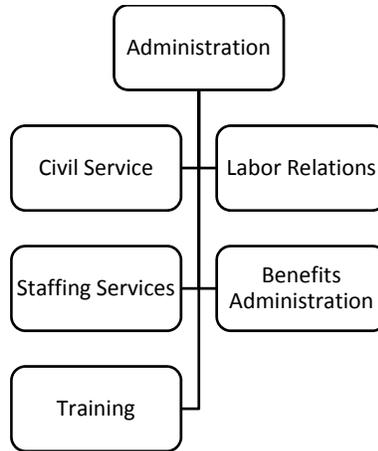
FULL TIME POSITIONS				Management & Budget Analysis	311/One Call To City Hall
Br.	Title	Budget 2008-09	Approved 2009-10		
36	Director	1.0	1.0	1.0	
32	Assistant Director	1.0	1.0	1.0	
31	Chief/Performance Accountability & Customer Satisfaction	1.0	1.0	1.0	
29	311 Call Center Manager	0.0	1.0		1.0
29	Manager of Customer Satisfaction	1.0	0.0		
29	Principal Staff Assistant	0.0	0.5	0.5	
26	Associate Administrative Analyst	3.0	3.0	3.0	
26	Process Improvement Specialist	0.0	1.0	1.0	
25	Assistant 311 Center Manager Bilingual	1.0	1.0		1.0
24	Senior Administrative Analyst	1.0	1.0	1.0	
20	Administrative Analyst	2.5	2.0	2.0	
20	Knowledge Base Coordinator	0.0	1.0		1.0
20	Supervising Service Representative	1.0	1.0		1.0
18	Municipal Assistant	2.0	2.0		2.0
18	Secretary to Dir. of Budget & Efficiency	1.0	1.0	1.0	
16	Management Trainee	1.0	1.0	1.0	
16	Sr. Service Representative	2.0	1.0		1.0
16	Sr. Service Representative Bilingual	1.0	1.0		1.0
12	Service Representative	11.0	11.0		11.0
12	Service Representative Bilingual	4.0	3.0		3.0
7	Clerk III with Typing	1.0	1.0		1.0
EMPLOYEE YEARS					
Full Time		35.5	35.5	12.5	23.0
Overtime		2.0	0.6	0.1	0.5
Part Time, Temporary, Seasonal		6.2	4.6	0.0	4.6
Less: Vacancy Allowance		0.0	0.0	0.0	0.0
Total		43.7	40.7	12.6	28.1

ADMINISTRATION HUMAN RESOURCE MANAGEMENT

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by supporting its customers in the achievement of recruiting, developing and retaining people with the proper competencies; creating a diverse, empowered, and motivated work environment; providing human resource consultancy, support and services; supporting a work climate that encourages and recognizes high performing work groups and individual performance; helping leaders create an environment where expectations are clear, documented, and communicated and where feedback is provided.

Organization



Vital Customers

- External: Job applicants
- Internal: City of Rochester employees and retirees; City of Rochester departments

Critical Processes

- Maintain central personnel records and information requests from New York State Retirement System, mortgage institutions, and other organizations
- Provide qualified employees through the administration of Civil Service exams and other recruitment methods
- Administer collective bargaining agreements with City employee unions
- Support and assist departments in meeting their human resource needs and goals
- Develop and administer human resource policies and procedures
- Coordinate Employee Recognition Program
- Administer competitive compensation and benefits program
- Provide workforce development through training

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Implement Phase II of the Pay for Performance Program	Customer Service	First Quarter

ADMINISTRATION
HUMAN RESOURCE MANAGEMENT

Objective	Priorities Supported	Projected Completion
Continue to work with Information Technology to design and implement a new payroll/personnel system as part of the Enterprise Resource Planning System	Customer Service	On-Going
Administer Fire Fighter Exam	Public Safety	Fourth Quarter
Negotiate Outstanding Collective Bargaining Agreements	Customer Service	Ongoing
Continue City-wide comprehensive training program	Customer Service	Ongoing
Continue process of supporting departmental reorganizations	Customer Service	Ongoing

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
Affirmative Action Consultations held	60	65	65	65
Affirmative Action Investigations conducted	7	7	10	10
ADA accommodations processed	3	4	4	4
New Hires - % females	25	37	40	40
New Hires - % minority	36	37	38	38
Employees - % females	27	27	28	28
Employees - % minority	29	30	30	30
Employee Turnover	200	225	170	200
Provisional Positions at end of fiscal year	102	138	90	138
Provisionals added	87	116	75	100
Provisionals removed	52	70	60	70
Eligible lists established	120	98	90	90
Employment applications received - #	8,806	10,000	9,700	11,500
Employment applications received electronically (%)	56	65	60	68
Number of Full Time positions hired, promoted, transferred	390	400	400	350
Number of Non-Full Time positions hired, promoted, transferred	652	600	600	700
Grievances filed	68	50	100	60
Open Grievances, per 100 unionized employees	4.5	5.0	5.0	5.0
Grievances resolved pre-arbitration (%)	72	86	86	86
Personal injury accidents	315	280	290	311

**ADMINISTRATION
HUMAN RESOURCE MANAGEMENT**

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
Personal injury accidents judged PESH recordable (%)	60	68	60	51
Non-uniformed motor vehicle accidents-Preventable	53	50	34	46
Non-uniformed motor vehicle accidents-Non-Preventable	52	60	49	55
Motor vehicle accidents judged preventable (%)	50	45	41	46
Training hours per employee	N/A	20	N/A	25

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	2,465,100	2,536,700	71,600
Employee Years	39.0	36.7	-2.3

Change Detail

<u>Salary & Wage</u> <u>Adjustment</u>	<u>General</u> <u>Inflation</u>	<u>Chargebacks</u>	<u>Vacancy</u> <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
30,700	16,200	0	34,000	-5,100	-4,200	71,600

Major Change

Three full time positions are eliminated as an efficiency measure	-112,500
Funds are added for the administration of Firefighter Exam	74,000
A full time position is added to help coordinate departmental staffing concerns associated with the transition to a new Enterprise Resource Planning System	67,600
One time allocation for background checks for Police candidates decrease offset by a revamped hiring process initiative	-54,600
Funding is provided to extend recruitment efforts supporting policies and initiatives	30,000
Fees for state exams decrease	-6,500
Travel and training reduces due to budget constraints	-5,400
Funds are added for printing	4,800
Funding for cellular communications is eliminated as an efficiency measure	-1,600

Program Change

The Civil Service unit will administer a Fire Fighter Exam in the Spring of 2010. Professional services fees for Police background checks decreases as the Bureau of Human Resources seeks to revamp the entire hiring process. The Human Resources function for the Department of Recreation and Youth Services consolidates within the current staffing and funding levels.

ADMINISTRATION
HUMAN RESOURCE MANAGEMENT
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	1,926,137	2,043,000	2,029,500	2,049,200
Materials & Supplies	13,500	16,800	18,900	18,400
Services	183,845	215,000	416,700	469,100
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,123,482	2,274,800	2,465,100	2,536,700
Appropriation by Activity				
Administration	682,801	748,200	908,800	856,200
Civil Service	494,361	475,700	510,800	589,600
Labor Relations	296,369	328,400	351,900	342,500
Staffing Services	208,033	227,600	230,900	243,900
Benefits Administration	225,132	202,800	196,400	188,500
Training	<u>216,786</u>	<u>292,100</u>	<u>266,300</u>	<u>316,000</u>
Total	2,123,482	2,274,800	2,465,100	2,536,700
Employee Years by Activity				
Administration	10.1	10.2	10.2	9.0
Civil Service	9.3	9.3	9.3	9.2
Labor Relations	3.9	3.5	3.5	3.5
Staffing Services	6.9	7.0	7.0	7.0
Benefits Administration	4.9	5.0	5.0	3.0
Training	<u>3.0</u>	<u>4.0</u>	<u>4.0</u>	<u>5.0</u>
Total	38.1	39.0	39.0	36.7

**ADMINISTRATION
HUMAN RESOURCE MANAGEMENT
PERSONNEL SUMMARY**

FULL TIME POSITIONS				Administration	Civil Service	Labor Relations	Staffing Services	Benefits Administration	Training & Safety Unit
Br.	Title	Budget 2008-09	Approved 2009-10						
36	Director of Human Resource Management	1	1	1					
32	Assistant Director of Human Resource Management	1	0						
32	Deputy Director of Human Resource Management	0	1	1					
32	Manager of Labor Relations	1	1			1			
26	Human Resource Coordinator	1	1		1				
26	Labor Relations Specialist	1	1			1			
26	Training & Safety Coordinator	1	1						1
25	Employee Safety Coordinator	1	1						1
24	Affirmative Action Officer	1	1	1					
24	Senior Administrative Analyst	2	2	2					
24	Senior Human Resource Consultant	3	4	1	1		1	1	
21	Human Resource Consultant II	2	1		1				
21	Human Resource Consultant II Bilingual	0	1				1		
20	Senior Personnel Analyst	1	1					1	
18	Human Resource Consultant I	3	3	1			2		
18	Secretary to Director of Human Resource Management	1	1	1					
16	Human Resource Assistant	2	2				1		1
14	Senior Human Resource Associate	1	0						
12	Human Resource Associate	2	2		2				
9	Clerk II with Typing	4	3			1		1	1
9	Clerk II with Typing Bilingual	1	1		1				
7	Clerk III with Typing	6	5	1	1		2		1
EMPLOYEE YEARS									
Full Time		36.0	34.0	9.0	7.0	3.0	7.0	3.0	5.0
Overtime		0.7	0.7	0.0	0.7	0.0	0.0	0.0	0.0
Part Time, Temporary, Seasonal		2.3	2.0	0.0	1.5	0.5	0.0	0.0	0.0
Less: Vacancy Allowance		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total		39.0	36.7	9.0	9.2	3.5	7.0	3.0	5.0

Mission Statement

Communications:

To support the City of Rochester's *One City Vision* and its *Values and Guiding Principles* and achieve the City Administration's goals and objectives by providing information to the public about the City utilizing multiple communications platforms.

Special Events:

To support the City of Rochester's *One City Vision Statement and its Values and Guiding Principles* by producing and supporting a diverse array of cultural programming designed to enhance a strong sense of community, attracting residents and visitors to downtown Rochester and promoting downtown as a safe and vibrant destination of choice for entertainment and the arts.

Vital Customers

Communications:

- Internal: City of Rochester departments
- External: The general public, specific target audiences and a variety of organizations

Special Events:

- Internal: City of Rochester departments
- External: People of all ages residing in or visiting the Greater Rochester Area, event sponsors, community members who organize festivals, parades, special events, block parties and races, and professional producers of large events and concerts

Critical Processes

Communications:

- Employs varied processes in delivery of information, graphics, photo, video and web services, as well as in the provision of Freedom of Information Law services
- Provides marketing, communications and media relations planning and consultation

Special Events:

- Conceives, designs, plans logistics for, promotes, and produces events
- Processes permits and work orders for all events
- Develops corporate and community partners and sponsors for events
- Assists community members in the planning process of their events
- Contracts with and administers contracts with promoters to produce events
- Coordinates services of various City departments for events

**ADMINISTRATION
COMMUNICATIONS**

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Collaborate with City departments to develop new ways to produce public relations materials	Customer Service	Ongoing
Drive phased improvements to City Web site	Customer Service	Ongoing
Implement CRM system in Mayor's Office and Communications	Customer Service Neighborhood & Business Development Education Public Safety	Ongoing
Implement 175 th Anniversary plan to include community involvement	Customer Service Neighborhood & Business Development Education Public Safety	Ongoing
Conduct Customer Satisfaction Surveys	Customer Service Neighborhood & Business Development Education Public Safety	Ongoing
Plan and deliver positive experiences to event attendees	Customer Service Neighborhood & Business Development Education Public Safety	Ongoing
Increase attendance and quality of cultural events downtown and city wide	Customer Service Neighborhood & Business Development Education Public Safety	Ongoing
Increase cash and in-kind sponsorship for City events	Customer Service	Ongoing

ADMINISTRATION
COMMUNICATIONS

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
Communications:				
Advertising/marketing/promotions projects	766	1,022	850	1,150
Photography/AV productions	**	700	N/A	700
Television/video program productions	**	500	N/A	500
Web site pages	**	300	N/A	300
Major promotional campaigns produced	31	33	35	40
FOIL applications processed	2,519	2,800	2,800	2,800
News releases written and distributed	567	545	550	550
News conferences conducted	142	150	150	150
Speeches and talking points prepared	426	376	300	300
Proclamations issued	133	100	80	100
Keys to the City issued	31	27	N/A	30
Photo/video training hours	**	30	N/A	30
Web site training hours	**	30	N/A	75
CRM training hours	**	60	N/A	160
Graphics training hours	**	20	N/A	30
Special Events:				
Permit applications	432	465	455	480
Laser shows	46	36	40	46
Coordinated major events with City sponsorship	50	55	45	45
Total City-produced special events	32	34	33	37
Total professional services agreements	110	120	121	120
Attendance at City-produced concerts and events	155,000	165,000	162,000	162,000
In-kind services for City-produced events (\$)	115,000	130,000	112,000	75,000

N/A - Not Applicable

** - Not Available

**ADMINISTRATION
COMMUNICATIONS**

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	2,119,600	2,901,400	781,800
Employee Years	13.7	18.1	4.4

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
0	1,200	1,400	0	-400	779,600	781,800

Major Change

<input type="checkbox"/> As proposed by the Mayor:	<input type="checkbox"/> As
Remaining Special Events and High Falls laser show funding transfers from Department of Recreation & Youth Services	1,040,300
Funding for MusicFest increases as part of Rochester's 175th Anniversary	75,000
Productivity enhancements	-59,300
Police overtime for special events decreased as an efficiency measure	-57,000
City ownership of laser modules instead of renting reduces expense	-54,200
Support of Jazz Festival 2010 reduced due to budget constraints	-27,000
Funding for printing and advertising reduced due to budget constraints	-27,000
WDKX promotion contract ends	-25,000
Cornhill Landing Concert series reduced from 6 events to 5 and funding reduces further based on actual expense	-22,000
Funding is added for rental of generators for temporary festival site and increased cost of sound, light, and staging of events	21,800
Funding for Rochester's 175th Anniversary Celebration ends	-20,000
Funding for Ribbin' on the River eliminated due to budget constraints	-20,000
Revised staff plan results in personnel expense savings as an efficiency measure	-15,100
Support for Taste of Rochester is added	10,000
Party in the Park expense increases due to increased sponsorship	10,000
Funding for Firewater concept development eliminated	-10,000
One time funding for Manhattan Square grand re-opening complete	-7,500
Support for the RPO concert series reduced as an efficiency measure	-7,000
Professional fees reduced due to budget constraints	-5,000
Clarissa Street Reunion one time grant is complete	-5,000
Support for the Puerto Rican Festival reduces due to budget constraints	-5,000
Funding for Liberty Pole Lighting reduced due to budget constraints	-5,000
Miscellaneous services expense decreases	-4,700
Funding is added for two summer youth positions	2,600

ADMINISTRATION
COMMUNICATIONS

Major Change

Funding for training and meetings reduces due to budget constraints	-2,600
Funding for High Falls Film Festival reduced due to budget constraints	-2,000
Motor equipment chargeback reduces	-1,500
Funding for office and miscellaneous supplies reduced due to budget constraints	-1,200
<input type="checkbox"/> As amended by City Council:	
Funds are transferred from Contingency for North Winton Village Arts Festival and	3,000

Program Changes

Communications assumes maintenance and oversight of the City web site. Special Events and responsibility for the High Falls laser shows transfer to the Communications Bureau from the Department of Recreation and Youth Services.

ADMINISTRATION
COMMUNICATIONS
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	808,274	957,200	1,041,300	1,211,300
Materials & Supplies	9,603	16,800	16,800	19,800
Services	164,608	1,070,900	1,061,500	1,670,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	982,485	2,044,900	2,119,600	2,901,400
Appropriation by Activity				
Communications	982,485	2,044,900	2,119,600	2,901,400
Employee Years by Activity				
Communications	13.6	13.9	13.7	18.1

ADMINISTRATION
COMMUNICATIONS
PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2008-09	Approved 2009-10
36	Director, Communications	1	1
32	Deputy Director of Communications	1	1
28	Communications Creative Coordinator	1	1
28	Director of Cultural Affairs	0	1
27	Assistant to Director - Communications	1	1
25	Communications Producer	1	1
25	Communications Relationship Analyst	0	1
25	New Media Editor	0	1
25	Outreach Coordinator	1	0
25	Web Content Writer/Editor	1	0
22	Special Events Coordinator	0	1
21	Photographer I	1	2
21	Sr. Graphic Designer	1	1
18	Communications Assistant	0	1
18	Graphic Designer	1	1
18	Secretary to Director - Communications	1	1
18	Senior Television Technician	1	0
18	Special Events Program Assistant Bilingual	0	1
16	Communications Aide	1	1
EMPLOYEE YEARS			
	Full Time	13.0	17.0
	Overtime	0.0	1.0
	Part Time, Temporary, Seasonal	0.7	0.1
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>
	Total	13.7	18.1

ADMINISTRATION
LAW DEPARTMENT

Mission Statement

To support the City of Rochester's *One Vision Statement* and its *Values and Guiding Principles* by contributing to make Rochester the best mid-size city in the United States. We provide cost effective services at the highest professional level to meet all of the City's legal needs through its priorities of public safety, education, economic development and customer service.

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Complete review and implement revised Entertainment and ABC licensed establishment Regulations	Public Safety	First Quarter
Develop Legal Services model to serve new Neighborhood & Business Development Department	Customer Service Organizational Effectiveness	Third Quarter
Progress Midtown project including site planning, PAETEC, City and State development agreement, asbestos remediation and existing structure demolition	Neighborhood & Business Development	Ongoing

Key Performance Indicators

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Budget <u>2008-09</u>	Budget <u>2009-10</u>
Claims filed against City	409	375	350	375
Real estate closings	828	800	900	800
Contracts drafted	230	240	175	200
Quality-of-life and nuisance abatement inquiries, cases, contests & reviews	347	300	200	250

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	1,991,300	1,867,000	-124,300
Employee Years	23.5	21.4	-2.1

ADMINISTRATION
LAW DEPARTMENT

Change Detail						
Salary & Wage	General		Vacancy			Total
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	
3,500	10,300	-6,700	0	0	-131,400	-124,300

Major Change		
Transfer funding for a position to Mayor's Office		-80,000
Eliminate one filled full time position as an efficiency measure due to tax lien sale		-44,400
Reduce part time hours as an efficiency measure		-7,000

ADMINISTRATION
LAW DEPARTMENT
EXPENDITURE SUMMARY

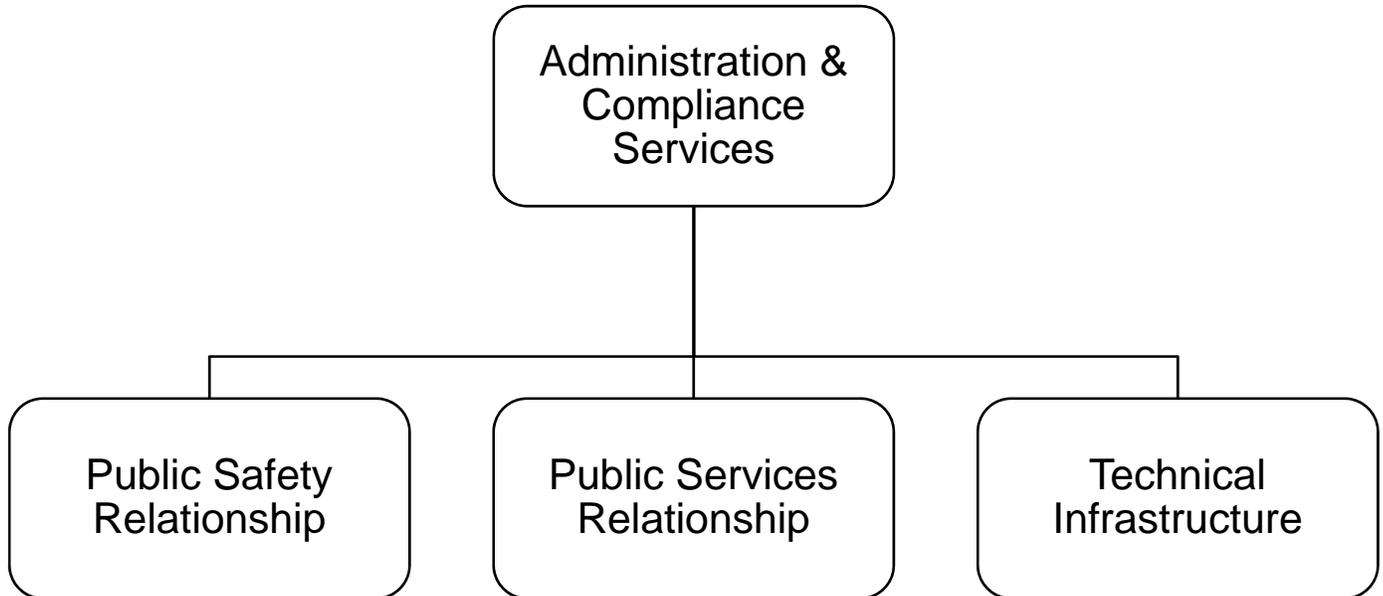
	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	1,697,403	1,793,800	1,789,900	1,662,000
Materials & Supplies	43,035	32,900	32,900	36,600
Services	219,675	143,500	168,500	168,400
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,960,113	1,970,200	1,991,300	1,867,000
Appropriation by Activity				
Legal Services	1,960,113	1,970,200	1,991,300	1,867,000
Employee Years by Activity				
Legal Services	23.7	23.6	23.5	21.4

ADMINISTRATION
LAW DEPARTMENT
PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2008-09	Approved 2009-10
36	Corporation Counsel	1	1
34	Municipal Attorney IV	1	1
32	Municipal Attorney III	8	8
29	Municipal Attorney II	3	3
28	Manager of Contract Services	1	0
20	Assistant to Corporation Counsel	1	1
20	Legal Assistant./Claims Investigator	1	1
20	Legal Assistant./Real Estate	3	2
11	Senior Legal Secretary	3	3
9	Legal Secretary	1	1
EMPLOYEE YEARS			
	Full Time	23.0	21.0
	Overtime	0.0	0.0
	Part Time, Temporary, Seasonal	0.5	0.4
	Less: Vacancy Allowance	0.0	0.0
	Total	23.5	21.4

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* through the delivery of information technology solutions and services to our customers which enables them to realize their strategies and objectives.



Vital Customers

- Internal: City of Rochester Departments
- All who use public facing systems, such as the City's web site and e-government process

Critical Processes

- Manage Enterprise Computing Security
- Manage Employee Computing Assets
- Manage Enterprise Systems Availability
- Manage Enterprise Systems Planning & Delivery
- Manage Contingency / Disaster Recovery Planning & Delivery

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Administration & Compliance Services:		
Establish Disaster Recovery for Mainframe Legacy Applications	Customer Service	First Quarter
Develop comprehensive electronic file transfer to external customers	Customer Service	Fourth Quarter
Business Process Re-engineering Complete Business Process Mapping	Customer Service	Fourth Quarter
Public Safety Relationship:		
Partner with Fire Department to deploy the Red NMX property inspection module	Public Safety	First Quarter
Implement the Automatic Vehicle Locator System for RPD	Public Safety	Second Quarter
Public Services Relationship:		
Initiate Web Revitalization Project Phase III	Customer Service	First Quarter
Complete Phase III of 311 Project Automation of Environmental Services	Customer Service	Fourth Quarter
Technical Infrastructure Management:		
AD/Exchange Project Implement City Wide Outlook Mail	Customer Service	Second Quarter
Implement Integrated Document Management System for Code Violation Bureau	Customer Service	Fourth Quarter
Develop Information Technology policies and procedures	Customer Service	Fourth Quarter

Year-To-Year Comparison

<u>Bureau</u>	Budget		<u>Change</u>	Percent <u>Change</u>
	<u>2008-09</u>	<u>2009-10</u>		
Administration & Compliance Services	1,181,300	1,284,800	103,500	8.8%
Public Safety Relationship	510,500	543,800	33,300	6.5%
Public Services Relationship	1,036,800	815,300	-221,500	-21.4%
Technical Infrastructure Management	<u>2,187,100</u>	<u>2,344,400</u>	<u>157,300</u>	7.2%
Total	4,915,700	4,988,300	72,600	1.5%
Less: Intrafund Credit	<u>679,300</u>	<u>679,600</u>	<u>300</u>	0.0%
Total	4,236,400	4,308,700	72,300	1.7%
Employee Years	43.6	47.6	4.0	9.2%

Change Detail

Salary & Wage <u>Adjustment</u>	General		Vacancy			<u>Total</u>
	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	
6,200	9,500	600	0	35,100	20,900	72,300

Major Change

Four Process Developer positions are added to provide succession planning and drive future organizational efficiencies	197,200
One time savings in maintenance cost due to postponement of software purchase	-155,200
Disaster Recovery programs implemented for mainframe and non mainframe	127,000
Infrastructure Manager position eliminated due to budget constraints	-102,300
Expanded use of IT Interns	56,600
Personnel restructuring results in savings	-47,300
One Application Analyst position converts to IT Transition Analyst results in savings	-23,400
Productivity improvements	-17,400
One time Records Management Grants complete	-14,300
Funding added during the current year for a position to support the video surveillance system	0

INFORMATION TECHNOLOGY DEPARTMENT

Telephone Chargebacks

<u>Department/Bureau</u>	<u>2008-09</u>	<u>2009-10</u>	<u>Department/Bureau</u>	<u>2008-09</u>	<u>2009-10</u>
CITY COUNCIL & CLERK	10,000	10,500	ECONOMIC DEVELOPMENT		
			Administration	8,400	0
ADMINISTRATION			Municipal Parking	<u>2,500</u>	<u>0</u>
Mayor's Office	21,700	16,900	Total	10,900	
Neighborhood Serv. Centers	49,800	0			
Management & Budget	18,900	18,400	ENVIRONMENTAL SERVICES		
Human Resource Mgt.	18,500	18,000	Commissioner	6,800	6,300
Communications	9,600	11,800	Engineering	28,900	27,900
Law	<u>9,900</u>	<u>10,000</u>	Operations & Parks	58,600	61,100
Total	128,400	75,100	Water	<u>34,100</u>	<u>33,800</u>
			Total	128,400	129,100
INFORMATION TECHNOLOGY	34,800	35,800			
			POLICE	218,700	217,600
FINANCE					
Director's Office	2,200	2,400	FIRE	67,800	68,800
Accounting	7,800	7,500			
Treasury	10,500	10,500	RECREATION & YOUTH SERVICES		
Assessment	8,700	8,400	Commissioner	5,900	9,300
Parking & Mun.Viol.	8,400	12,600	Recreation	27,900	29,200
Purchasing	<u>4,600</u>	<u>4,200</u>	Special Services	7,100	6,900
Total	42,200	45,600	Youth Services	<u>10,500</u>	<u>10,800</u>
			Total	51,400	56,200
NEIGHBORHOOD AND BUSINESS DEVELOPMENT	0	96,300			
			Total Interfund	55,100	55,400
COMMUNITY DEVELOPMENT			Total Intrafund	<u>679,300</u>	<u>679,600</u>
Commissioner	4,000	0	CITY TOTAL	734,400	735,000
Buildings & Zoning	15,900	0			
Housing & Project Dev.	13,800	0			
Planning	<u>8,100</u>	<u>0</u>			
Total	41,800	0			

INFORMATION TECHNOLOGY DEPARTMENT
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	3,229,664	2,903,200	3,022,600	3,152,300
Materials & Supplies	44,108	41,800	98,100	101,100
Services	1,506,700	1,747,300	1,795,000	1,734,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	4,780,472	4,692,300	4,915,700	4,988,300
Less Intrafund Credit*	<u>662,100</u>	<u>679,300</u>	<u>679,300</u>	<u>679,600</u>
Total	4,118,372	4,013,000	4,236,400	4,308,700
Appropriation by Activity				
Administration & Compliance Services	0	1,129,100	1,181,300	1,284,800
Public Safety Relationship	0	501,200	510,500	543,800
Public Services Relationship	0	957,000	1,036,800	815,300
Chief Information Officer	206,430	0	0	0
Relationship Management	719,263	0	0	0
Application Management	881,924	0	0	0
Technical Infrastructure	2,512,106	2,105,000	2,187,100	2,344,400
Compliance & Information Services	<u>460,749</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	4,780,472	4,692,300	4,915,700	4,988,300
Less Intrafund Credit*	<u>662,100</u>	<u>679,300</u>	<u>679,300</u>	<u>679,600</u>
Total	4,118,372	4,013,000	4,236,400	4,308,700
Employee Years by Activity				
Administration & Compliance Services	0.0	14.0	17.0	18.0
Public Safety Relationship	0.0	6.0	5.0	6.0
Public Services Relationship	0.0	11.0	11.0	10.0
Chief Information Officer	2.0	0.0	0.0	0.0
Relationship Management	11.0	0.0	0.0	0.0
Application Management	15.0	0.0	0.0	0.0
Technical Infrastructure	15.0	12.6	10.6	13.6
Compliance & Information Services	<u>11.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total	54.0	43.6	43.6	47.6

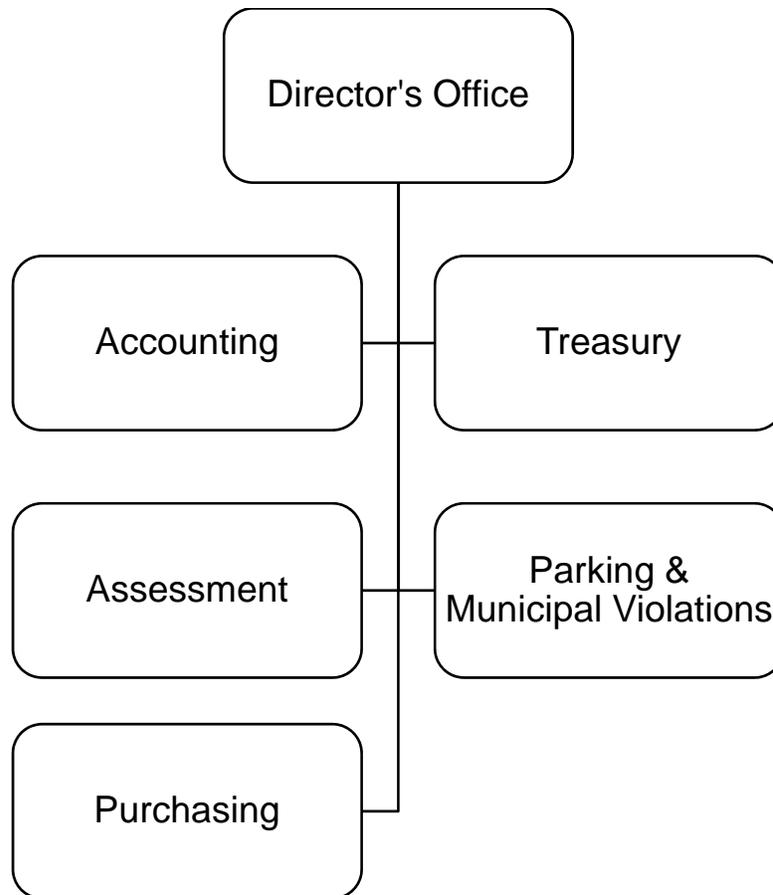
*Reflects chargeback for telephone service.

INFORMATION TECHNOLOGY DEPARTMENT
PERSONNEL SUMMARY

FULL TIME POSITIONS				Admin. & Compliance Services	Public Safety Relationship	Public Services Relationship	Technical Infrastructure Management
Br.	Title	Budget 2008-09	Approved 2009-10				
36	Chief Information Officer	1	1	1			
34	IT Infrastructure Manager	1	0				
31	IT Compliance & Info. Services Manager	1	1	1			
31	IT Relationship Manager	3	3		1	1	1
30	Information Engineer	0	1	1			
30	Senior Network Analyst	1	1				1
30	Senior Server Analyst	1	1				1
29	Computer Systems Analyst	1	1		1		
29	Database Administrator	1	0				
29	Senior Application Analyst	0	2	1		1	
27	Application Analyst	5	3	1	1	1	
27	Application Engineer	1	0				
27	Server Analyst	2	2				2
25	IT Transitions Analyst	0	1	1			
25	Senior Application Developer	6	9	2	3	4	
25	Senior Client Support Analyst	3	2				2
25	Webmaster	1	1			1	
24	Records Management Coordinator	0	1	1			
23	Client Support Analyst	0	3				3
23	Process Developer	0	4	3		1	
23	Senior Computer Programmer	1	0				
22	Asst. Records Mgmt. Coordinator	1	0				
20	Computer Programmer	3	1			1	
19	Senior IT Call Center Analyst	2	2				2
18	Secretary to CIO	1	1	1			
12	Computer Operator	3	3	3			
7	Data Entry Clerk	2	2	2			
Total							
EMPLOYEE YEARS							
Full Time		41.0	46.0	18.0	6.0	10.0	12.0
Overtime		0.0	0.0	0.0	0.0	0.0	0.0
Part Time, Temporary, Seasonal		2.6	1.6	0.0	0.0	0.0	1.6
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		43.6	47.6	18.0	6.0	10.0	13.6

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by managing the City's financial affairs. We collect revenues, manage and invest cash, manage City debt, and control financial processing. Our responsibilities are to manage payroll, purchasing, and assessment operations; maintain financial records and reports; and enforce financial policies and standards.



Highlights of the Department's 2009-10 Fiscal Goals & Objectives are presented below. Additional information for each bureau is included in the sections that follow.

Highlights	Priorities Supported	Projected Completion
Director:		
Execute Bond Sale	Customer Service	First Quarter
Accounting:		
Prepare REDCO Report	Customer Service	Third Quarter
Initiate Business Process Re-engineering	Customer Service	Fourth Quarter
Treasury:		
Complete of tax lien sale	Customer Service	Second Quarter

Year-To-Year Comparison

<u>Bureau</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>	<u>Change</u>	<u>Percent Change</u>
Director's Office	531,100	458,500	-72,600	-13.7%
Accounting	961,900	944,500	-17,400	-1.8%
Treasury	1,905,200	1,746,600	-158,600	-8.3%
Assessment	1,017,300	900,300	-117,000	-11.5%
Parking & Municipal Violations	868,800	2,618,400	1,749,600	201.4%
Purchasing	911,400	977,100	65,700	7.2%
Total	6,195,700	7,645,400	1,449,700	23.4%
Less: Intrafund Credit	762,400	678,600	-83,800	-11.0%
Total	5,433,300	6,966,800	1,533,500	28.2%
Employee Years	94.4	107.0	12.6	13.3%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
1,800	1,700	155,800	-99,200	-5,100	1,478,500	1,533,500

Major Change Highlights

Transfer Parking Management function (garages & lots) from the Department of Economic Development	1,047,500
Transfer Parking Monitor function from the Rochester Police Department	378,200
Transfer Parking Meter function from the Department of Environmental Services	164,000
Tax Lien sale reduces postage expense	-100,000
Director of Parking Management funded to enhance customer service and drive future efficiencies	84,700

DEPARTMENT OF FINANCE
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	4,461,473	4,622,300	4,627,300	5,257,500
Materials & Supplies	142,337	109,300	118,100	123,400
Services	1,246,641	1,260,100	1,450,300	2,264,500
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	5,850,451	5,991,700	6,195,700	7,645,400
Less: Intrafund Credit*	<u>638,500</u>	<u>762,400</u>	<u>762,400</u>	<u>678,600</u>
Total	5,211,951	5,229,300	5,433,300	6,966,800
Appropriation by Activity				
Director's Office	478,235	523,200	531,100	458,500
Accounting	884,832	946,700	961,900	944,500
Treasury	1,672,600	1,760,400	1,905,200	1,746,600
Assessment	1,159,592	1,001,900	1,017,300	900,300
Parking & Municipal Violations	754,432	851,400	868,800	2,618,400
Purchasing	<u>900,760</u>	<u>908,100</u>	<u>911,400</u>	<u>977,100</u>
Total	5,850,451	5,991,700	6,195,700	7,645,400
Less: Intrafund Credit*	<u>638,500</u>	<u>762,400</u>	<u>762,400</u>	<u>678,600</u>
Total	5,211,951	5,229,300	5,433,300	6,966,800
Employee Years by Activity				
Director's Office	5.2	5.2	5.2	3.6
Accounting	17.6	16.6	17.6	16.5
Treasury	23.8	23.8	23.8	22.1
Assessment	18.7	18.5	18.7	16.1
Parking & Municipal Violations	16.0	16.0	16.0	35.0
Purchasing	<u>13.1</u>	<u>13.1</u>	<u>13.1</u>	<u>13.7</u>
Total	94.4	93.2	94.4	107.0

*Reflects chargeback for postage and duplicating.

DEPARTMENT OF FINANCE
DIRECTOR'S OFFICE

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by issuing and monitoring the City's public debt and risk management.

Vital Customers

- External: City of Rochester Contractors, City of Rochester Vendors
- Internal: City of Rochester Departments

Critical Processes

- Issue debt in compliance with State and SEC regulations and City Policy
- Provide central planning, programming, and development services to the bureaus of the Department.

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Execute Bond Sale	Customer Service	Fourth Quarter
Complete RFP for Deferred Compensation Plan	Customer Service	Second Quarter

Key Performance Indicators

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Budget <u>2008-09</u>	Budget <u>2009-10</u>
Total Entity General Obligation Debt (\$000)	360,636	372,337	372,336	390,572

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	531,100	458,500	-72,600
Employee Years	5.2	3.6	-1.6

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
0	500	-1,700	-20,000	-12,800	-38,600	-72,600

Major Change

Transfer of Contract Administrator and Wage and Hour Investigator positions to Purchasing Bureau to promote efficiencies	-116,900
Additional outside Support for bond and note sales	50,000
Addition of on call support position to provide succession planning and drive future organizational efficiencies	35,000
Productivity improvements results in savings	-9,100
Accounting title more appropriately aligned with current marketplace to assist in recruitment and retention of current and future candidates	2,400

DEPARTMENT OF FINANCE
DIRECTOR'S OFFICE
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	330,534	347,100	345,900	234,400
Materials & Supplies	1,423	3,000	2,000	2,000
Services	146,278	173,100	183,200	222,100
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	478,235	523,200	531,100	458,500
Appropriation by Activity				
Director's Office	478,235	523,200	531,100	458,500
Employee Years by Activity				
Director's Office	5.2	5.2	5.2	3.6

DEPARTMENT OF FINANCE
 DIRECTOR'S OFFICE
 PERSONNEL SUMMARY

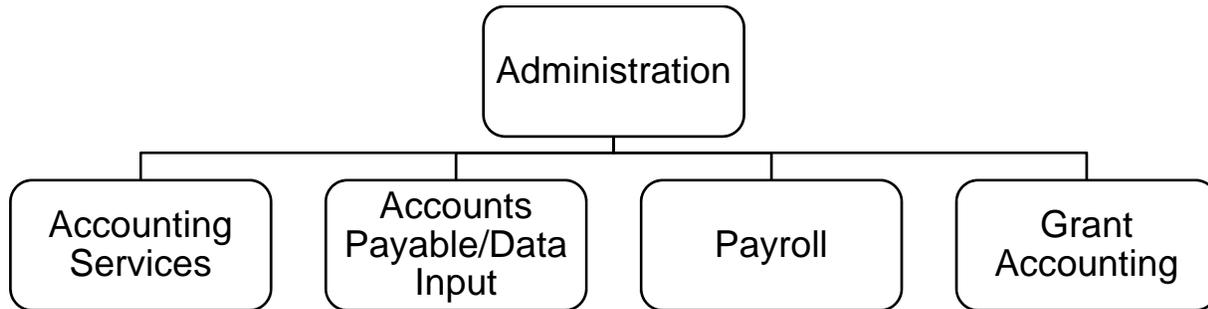
FULL TIME POSITIONS			
Br.	Title	Budget 2008-09	Approved 2009-10
36	Director of Finance	1	1
24	Contract Administrator	1	0
20	Assistant to Director	1	1
17	Accountant	0	1
16	Wage & Hour Investigator	1	0
15	Accountant	1	0
EMPLOYEE YEARS			
	Full Time	5.0	3.0
	Overtime	0.2	0.0
	Part Time, Temporary, Seasonal	0.0	0.6
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>
	Total	5.2	3.6

DEPARTMENT OF FINANCE
ACCOUNTING

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* through the provision of reliable, timely and useful financial information and services that assures accountability to the public and provides support for decision making.

Organization



Vital Customers

- External: City of Rochester citizens, City vendors, Grantors, Investment community
- Internal: City of Rochester Departments, City Council

Critical Processes

- Auditing and processing payrolls
- Auditing and processing vouchers
- Recording all financial transactions
- Producing financial reports
- Issuing paychecks to each employee and certain pensioners
- Maintaining general ledger and subsidiary records
- Reviewing grant budgets and monitors loan programs

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Prepare Comprehensive Annual Financial Report for 2008-09 in accordance with national accounting standards for the public sector	Customer Service	Second Quarter
Prepare REDCO Report	Customer Service	Third Quarter
Initiate Business Process Re-engineering	Customer Service	Fourth Quarter

DEPARTMENT OF FINANCE
ACCOUNTING

Key Performance Indicators

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
Federal and New York State grants	167	150	130	150
Residential property improvement loans serviced	285	260	300	235
Economic Development loans serviced	108	115	110	115
In lieu of tax agreements	114	116	108	120

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	961,900	944,500	-17,400
Employee Years	17.6	16.5	-1.1

Change Detail

<u>Salary & Wage</u> <u>Adjustment</u>	<u>General</u> <u>Inflation</u>	<u>Chargebacks</u>	<u>Vacancy</u> <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-800	0	-300	-800	0	-15,500	-17,400

Major Change

Reduction in temporary and contract services results in savings	-23,700
Accounting title more appropriately aligned with current marketplace to assist in recruitment and retention of current and future candidates	12,600
A clerical position is converted to On Call to promote efficiency	-12,000
Part time Programmer Analyst converts to full time Assistant Payroll Systems to support Business Process Re-engineering	7,600

DEPARTMENT OF FINANCE
ACCOUNTING
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	857,466	909,800	922,900	911,300
Materials & Supplies	3,344	4,400	4,800	4,800
Services	24,022	32,500	34,200	28,400
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	884,832	946,700	961,900	944,500
Appropriation by Activity				
Administration	194,548	221,900	237,500	227,800
Accounting Services	95,507	98,700	97,500	99,900
Accounts Payable/Data Input	91,164	78,800	144,900	131,300
Payroll	223,235	276,200	222,300	227,400
Grant Accounting	<u>280,378</u>	<u>271,100</u>	<u>259,700</u>	<u>258,100</u>
Total	884,832	946,700	961,900	944,500
Employee Years by Activity				
Administration	2.5	2.5	2.5	2.1
Accounting Services	2.0	2.0	2.0	2.0
Accounts Payable/Data Input	4.1	4.1	4.1	3.4
Payroll	4.0	4.0	4.0	4.0
Grant Accounting	<u>5.0</u>	<u>4.0</u>	<u>5.0</u>	<u>5.0</u>
Total	17.6	16.6	17.6	16.5

DEPARTMENT OF FINANCE
ACCOUNTING
PERSONNEL SUMMARY

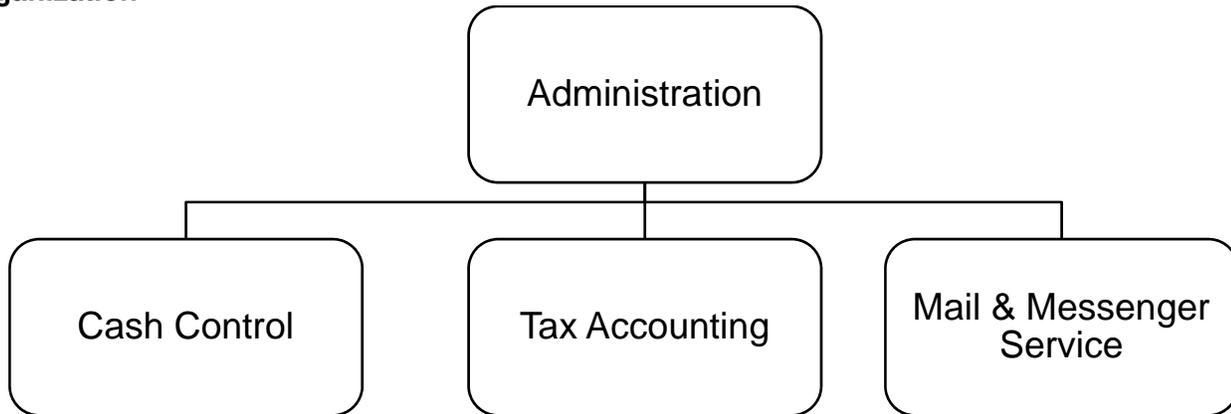
FULL TIME POSITIONS				Administration	Accounting Services	Accounts Payable/Data Input	Payroll	Grant Accounting
Br.	Title	Budget 2008-09	Approved 2009-10					
33	Director, Accounting	1	1	1				
28	Assistant Director, Accounting	1	1	1				
27	Payroll Systems Supervisor	1	1				1	
26	Assistant Payroll Systems Supervisor	0	1				1	
26	Principal Finance Officer	1	1					1
24	Associate Accountant	1	2				1	1
20	Senior Accountant	3	2		1			1
18	Payroll Auditor	1	1				1	
17	Accountant	0	3		1			2
17	Payroll Technician	1	0					
15	Accountant	3	0					
15	Principal Account Clerk	1	1			1		
9	Clerk II	1	1			1		
9	Clerk II with Typing	2	1			1		
EMPLOYEE YEARS								
	Full Time	17.0	16.0	2.0	2.0	3.0	4.0	5.0
	Overtime	0.1	0.0	0.1	0.0	0.4	0.0	0.0
	Part Time, Temporary, Seasonal	0.5	0.5	0.0	0.0	0.0	0.0	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	<u>17.6</u>	<u>16.5</u>	<u>2.1</u>	<u>2.0</u>	<u>3.4</u>	<u>4.0</u>	<u>5.0</u>

DEPARTMENT OF FINANCE
TREASURY

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* through the provision of quality customer service to the taxpayers of Rochester by safeguarding liquidity and yield as it relates to investment, collection and disbursement of taxpayer dollars while upholding the highest ethical standards.

Organization



Vital Customers

- External: City of Rochester Taxpayers, City of Rochester Vendors
- Internal: City of Rochester Departments

Critical Processes

- Skilled, highly motivated, cross-trained employees manage specialized receivable, disbursement, and investment systems.
- Use of reliable Information Systems (Tax receivable, ARLM, FIS, Insight).
- Adherence to Statutory regulations.
- Clear and consistent policy guidance.
- Invest City and City School District funds to generate interest income
- Maintain the City's cash ledger
- Process all interdepartmental and outgoing mail from City facilities

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Complete tax lien sale	Customer Service	Second Quarter

Program Change

Due to the Tax Lien sales fewer mass foreclosure mailings, direct calls to delinquent taxpayers, processing tax agreements, auctioning of property, creditor notification and owner letters, and title searches will occur. Tax collection rates and amounts will increase as a result of the Lien Sale.

Key Performance Indicators

DEPARTMENT OF FINANCE
TREASURY

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
Average daily cash ledger balance (\$000)	353,600	340,000	312,400	346,800
Average daily invested cash bank balance (\$000)	352,400	338,300	311,700	345,100
Average investment rate (%)	3.71	1.28	2.0	0.25
Tax accounts	62,858	63,000	63,005	63,000
Delinquent tax accounts	10,594	10,500	10,200	10,200
Foreclosure notices mailed	2,587	2,639	3,200	100
Percent of adjusted property tax balances collected – Current (%)	92.3	93.0	92.5	93.0
Percent of adjusted property tax balances collected – Delinquent (%)	43.5	61.7	48.1	52.3
Tax information	43,335	38,000	36,129	41,800
City initiated foreclosures	193	72	200	100
Properties redeemed before foreclosure	1,544	1,281	2,100	10

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	1,370,100	1,308,200	-61,900
Employee Years	23.8	22.1	-1.7

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
600	800	96,900	0	1,200	-161,400	-61,900

Major Change

Tax Lien sale reduces postage expense	-100,000
Eliminate vacant Resource Collector position as an efficiency due to Tax Lien sale	-30,800
Advertising reduced as an efficiency measure due to Tax Lien sale	-20,300
Reduction in operating expense as an efficiency due to Tax Lien sale	-13,000
Accounting titles more appropriately aligned with current marketplace to assist in recruitment and retention of qualified individuals	9,000
Staff restructuring results in savings	-6,300

DEPARTMENT OF FINANCE
TREASURY

Postage Chargebacks

<u>Department/Bureau</u>	<u>2008-09</u>	<u>2009-10</u>	<u>Department/Bureau</u>	<u>2008-09</u>	<u>2009-10</u>
CITY COUNCIL & CLERK	21,600	18,400	ECONOMIC DEVELOPMENT		
			Administration	9,100	0
ADMINISTRATION			Municipal Parking	<u>200</u>	<u>0</u>
Mayor's Office	7,500	4,800	Total	9,300	0
Neighborhood Serv. Centers	31,400	0			
Management & Budget	2,300	1,200	ENVIRONMENTAL SERVICES		
Human Resource Mgt.	22,700	26,500	Commissioner	20,800	1,000
Communications	21,800	5,600	Engineering	6,000	6,200
Law	<u>13,300</u>	<u>7,100</u>	Operations & Parks	7,800	7,100
Total	99,000	45,200	Water	<u>120,200</u>	<u>122,000</u>
			Total	154,800	136,300
INFORMATION TECHNOLOGY	400	300			
			EMERGENCY COMMUNICATIONS	6,400	6,000
FINANCE					
Director's Office	2,900	1,000	POLICE	79,800	62,800
Accounting	7,400	6,600			
Treasury	88,900	89,100	FIRE	2,200	1,500
Assessment	35,500	21,100			
Parking & Mun. Viol.	85,400	80,300	RECREATION & YOUTH SERVICES		
Purchasing	<u>13,900</u>	<u>13,100</u>	Commissioner	3,900	900
Total	234,000	211,200	Recreation	13,200	11,000
			Special Services	7,200	800
Neighborhood & Economic Dev.	0	73,100	Youth Services	<u>4,200</u>	<u>2,700</u>
			Total	28,500	15,400
COMMUNITY DEVELOPMENT					
Commissioner	4,100	0	Total Interfund	137,200	131,800
Buildings & Zoning	17,900	0	Total Intrafund	<u>535,100</u>	<u>438,400</u>
Housing & Project Dev.	13,600	0	CITY TOTAL	672,300	570,200
Planning	<u>700</u>	<u>0</u>			
Total	36,300	0			

DEPARTMENT OF FINANCE
TREASURY
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	1,027,283	1,068,200	1,081,000	1,054,700
Materials & Supplies	40,093	34,000	44,400	34,000
Services	605,224	658,200	779,800	657,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,672,600	1,760,400	1,905,200	1,746,600
Less: Intrafund Credit*	<u>410,000</u>	<u>535,100</u>	<u>535,100</u>	<u>438,400</u>
Total	1,262,600	1,225,300	1,370,100	1,308,200
Appropriation by Activity				
Administration	615,027	621,300	690,400	662,700
Cash Control	200,249	235,000	230,300	227,400
Tax Accounting	317,807	335,200	312,200	286,400
Mail and Messenger Service	<u>539,517</u>	<u>568,900</u>	<u>672,300</u>	<u>570,100</u>
Total	1,672,600	1,760,400	1,905,200	1,746,600
Less: Intrafund Credit*	<u>410,000</u>	<u>535,100</u>	<u>535,100</u>	<u>438,400</u>
Total	1,262,600	1,225,300	1,370,100	1,308,200
Employee Years by Activity				
Administration	7.1	7.1	7.1	7.0
Cash Control	6.5	6.5	6.5	6.1
Tax Accounting	8.1	8.1	8.1	7.0
Mail and Messenger Service	<u>2.1</u>	<u>2.1</u>	<u>2.1</u>	<u>2.0</u>
Total	23.8	23.8	23.8	22.1

*Reflects chargeback for postage

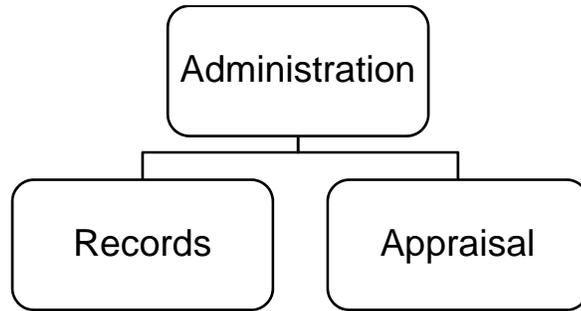
DEPARTMENT OF FINANCE
TREASURY
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Cash Control	Tax Accounting	Mail & Messenger Service
Br.	Title	Budget 2008-09	Approved 2009-10				
33	City Treasurer	1	1	1			
30	Deputy Treasurer	1	1	1			
24	Sr. Administrative Analyst	2	2	2			
20	Senior Accountant	2	2	1		1	
18	Head Cashier	1	1		1		
17	Accountant	0	1	1			
16	Administrative Assistant	1	1	1			
15	Accountant	1	0				
15	Principal Account Clerk	1	1		1		
14	Junior Accountant	0	2			2	
14	Mailroom Coordinator	1	1				1
14	Senior Resource Collector	1	1			1	
13	Senior Cashier	0	1		1		
13	Senior Cashier Bilingual	1	0				
12	Junior Accountant	2	0				
12	Resource Collector	2	1			1	
9	Clerk II with Typing	2	2		2		
7	Clerk III with Typing	2	2			2	
6	Interdept. Messenger	1	1				1
5	Account Clerk	1	1		1		
EMPLOYEE YEARS							
Full Time		23.0	22.0	7.0	6.0	7.0	2.0
Overtime		0.8	0.3	0.0	0.2	0.1	0.0
Part Time, Temporary, Seasonal		0.1	0.2	0.1	0.0	0.0	0.1
Less: Vacancy Allowance		0.1	0.4	0.1	0.1	0.1	0.1
Total		23.8	22.1	7.0	6.1	7.0	2.0

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by continually improving the accuracy and equity of the annual assessment roll used for the levy of City, School and County real property taxes; to increase the understanding of the assessment process; and to treat all owners fairly.

Organization



Vital Customers

- External: Rochester property owners, legal and real estate professionals, business entities, World Wide Web users
- Internal: City of Rochester Departments

Critical Processes

- Locate, identify, inventory, and record all real property
- Estimate every parcel's full market value
- Defend proper values and correct errors
- Incorporate strategic technology to increase the long-term effectiveness and quality of community service
- Process applications, complaints, and appeals to the Board of Assessment Review.

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Comprehensive review of tax exempt properties	Customer Service	Third Quarter

Key Performance Indicators

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Budget <u>2008-09</u>	Budget <u>2009-10</u>
Reviews performed:				
• Sales	756	1,250	3,500	3,500
• Inspection of building permits	4,569	4,600	6,000	6,000
• Exemptions (new and renewal)	12,967	13,000	14,000	14,000

DEPARTMENT OF FINANCE
ASSESSMENT

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	1,017,300	900,300	-117,000
Employee Years	18.7	16.1	-2.6

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-1,700	0	-13,500	-33,400	500	-68,900	-117,000

Major Change

Eliminate one secretary position as an efficiency measure	-38,500
Eliminate one part time appraiser as an efficiency measure	-21,600
Reduction in overtime drives efficiencies	-6,000
Reduction in miscellaneous expenses as an efficiency measure	-2,800

DEPARTMENT OF FINANCE
ASSESSMENT
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	1,014,049	941,100	950,300	849,300
Materials & Supplies	8,904	3,200	3,200	3,200
Services	136,639	57,600	63,800	47,800
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,159,592	1,001,900	1,017,300	900,300
Appropriation by Activity				
Administration	361,812	290,200	293,200	204,100
Records	238,756	168,600	171,700	169,400
Appraisal	<u>559,024</u>	<u>543,100</u>	<u>552,400</u>	<u>526,800</u>
Total	1,159,592	1,001,900	1,017,300	900,300
Employee Years by Activity				
Administration	3.1	3.1	3.1	2.0
Records	5.5	5.5	5.5	5.1
Appraisal	<u>10.1</u>	<u>9.9</u>	<u>10.1</u>	<u>9.0</u>
Total	18.7	18.5	18.7	16.1

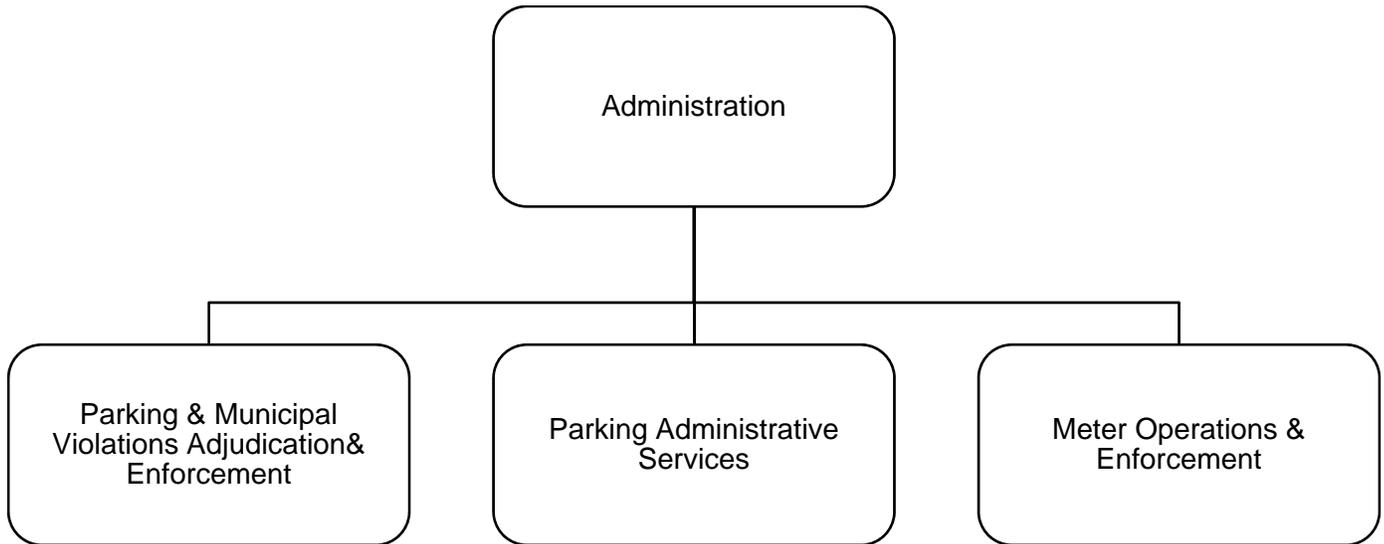
DEPARTMENT OF FINANCE
ASSESSMENT
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Records	Appraisal
Br.	Title	Budget 2008-09	Approved 2009-10			
33	Assessor	1	1	1		
28	Deputy City Assessor	1	1	1		
27	Commercial Appraiser	1	1			1
27	Supervising Real Property Appraiser	1	1			1
20	Real Property Appraiser	7	7			7
11	Clerk I	1	1		1	
11	Secretary	1	0			
7	Clerk III with Typing	3	3		3	
EMPLOYEE YEARS						
Full Time		16.0	15.0	2.0	4.0	9.0
Overtime		1.4	0.2	0.0	0.2	0.0
Part Time, Temporary, Seasonal		1.3	0.9	0.0	0.9	0.0
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		18.7	16.1	2.0	5.1	9.0

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by fairly adjudicating and respectfully collecting fines for Parking & Municipal tickets issued in the City of Rochester.

Organization



Vital Customers

- External: Registered vehicle owners, City of Rochester property owners, Violators of Chapter 13A of the City of Rochester Code, and all those who currently or potentially could live, visit, or do business in the City of Rochester and park.

Critical Processes

- Hearings at Parking & Municipal Violations
- Receipt of ticket payment by mail, internet, phone, in person
- Referral of unpaid housing tickets to property tax bills
- Referral of unpaid parking or municipal tickets to collection agencies
- Monitor contracts and revenue collection for City owned garages and surface lots
- Enforce on-street parking compliance
- Maintain and install on-street parking meters
- Perform meter revenue collection on a daily basis

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Implement the most effective and cost efficient parking model for the City of Rochester	Customer Service	Second Quarter

DEPARTMENT OF FINANCE
PARKING & MUNICIPAL VIOLATIONS

Key Performance Indicators

	<u>Actual</u> 2007-08	<u>Estimated</u> 2008-09	<u>Budget</u> 2008-09	<u>Budget</u> 2009-10
Tickets issued:				
• Parking	112,159	95,000	102,663	98,500
• Dog code violations	1,912	1,950	2,000	2,050
• Housing and Municipal Code	4,570	4,100	6,000	6,100

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	868,800	2,618,400	1,749,600
Employee Years	16.0	35.0	19.0

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
500	400	88,500	-45,000	4,700	1,700,500	1,749,600

Major Change

Transfer Parking Management from the Department of Economic Development	1,047,500
Transfer Parking Monitor function from the Rochester Police Department	378,200
Transfer Parking Meter function from the Department of Environmental Services	164,000
Director of Parking Management funded to enhance customer service and drive future efficiencies	84,700
A Municipal Assistant is added to supervise Meter & Enforcement Operations	45,200
Additional Management efficiencies are anticipated during the year	-44,500
A clerical position is eliminated and an analytical position is added to enhance data driven decisions	25,400

Program Change

The Administrative Services activity transfers from the Department of Economics Development. The Meter Operations and Enforcement activity transfers from the Department of Environment Services and the Rochester Police Department.

Administrative Services coordinates the City's On-and-Street Parking program. This includes monitoring contracts for the operation of city-owned and surface lots, capital expenditure planning and monitoring of revenue collection. This activity also oversees contractual operation of the East End garage on behalf of the Cultural Center Commission.

Meter Operation and enforcement maintains the City's on-street parking meters, installs new meters, and performs meter revenue collection on a daily basis. This activity also enforces on-street parking compliance by issuing parking tickets.

DEPARTMENT OF FINANCE
PARKING & MUNICIPAL VIOLATIONS
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	586,476	697,000	664,100	1,477,400
Materials & Supplies	10,826	10,000	10,000	24,700
Services	157,130	144,400	194,700	1,116,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	754,432	851,400	868,800	2,618,400
Appropriation by Activity				
Administration	319,390	448,600	344,000	102,800
Parking/Municipal Violations Adjud. & Enforcement	435,042	402,800	524,800	723,500
Parking Administrative Services	0	0	0	1,226,800
Meter Operations/Parking Enforcement	<u>0</u>	<u>0</u>	<u>0</u>	<u>565,300</u>
Total	754,432	851,400	868,800	2,618,400
Employee Years by Activity				
Administration	3.3	3.3	3.3	1.7
Parking/Municipal Violations Adjud. & Enforcement	12.7	12.7	12.7	14.1
Parking Administrative Services	0.0	0.0	0.0	5.1
Meter Operations/Parking Enforcement	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>14.1</u>
Total	16.0	16.0	16.0	35.0

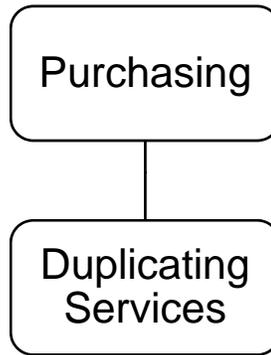
DEPARTMENT OF FINANCE
PARKING & MUNICIPAL VIOLATIONS
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	PMVB Adjud. & Enforcement	Parking Administrative Services	Meter Ops/Parking Enforcement
Br.	Title	Budget 2008-09	Approved 2009-10				
33	Director, Parking Management	0	1	1			
31	Director, Adjudication & Enforcement	0	1		1		
26	Asst. Director, Parking Violations	1	1			1	
23	Municipal Parking Compliance Auditor	0	1			1	
20	Administrative Analyst	0	1		1		
20	Executive Assistant	1	1		1		
18	Municipal Assistant	0	1				1
14	Parking Compliance Monitor	0	1			1	
11	Secretary	1	1		1		
10	Parking Meter Mechanic	0	1				1
10	Parking Monitor	0	9				9
9	Clerk II	1	1		1		
9	Clerk II with Typing	0	1	0.5		0.5	
7	Clerk III	7	6		6		
7	Clerk III Bilingual	1	1		1		
7	Clerk III with Typing	0	1		1		
5	Account Clerk	1	1			1	
3	Clerk Typist	1	0				
EMPLOYEE YEARS							
	Full Time	14.0	30.0	1.5	13.0	4.5	11.0
	Overtime	0.0	0.5	0.0	0.0	0.1	0.4
	Part Time, Temporary, Seasonal	2.1	4.5	0.2	1.1	0.5	2.7
	Less: Vacancy Allowance	<u>0.1</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	16.0	35.0	1.7	14.1	5.1	14.1

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by obtaining products and services required by City of Rochester agencies at the best price while ensuring adherence to N.Y. State General Municipal Law and City Council Ordinances and regulations governing public purchasing.

Organization



Vital Customers

- External: Vendors providing goods and services, Public works contractors
- Internal: City of Rochester Departments

Critical Processes

- Oversees fair and open bidding process to ensure compliance and award to low bidder
- Contract maintenance
- Auctioning of surplus equipment
- Issuance of purchase orders and call numbers
- Training department and bureau purchasing liaisons in purchasing law and practices
- General audit and review of encumbered funds
- Gather and monitor information from public contractors
- Gather information from vendors
- Liaison between vendors/contractors of City of Rochester Departments/Bureaus
- Review and approval of Minority and Women Business Enterprises Utilization plans
- Liaison between prime contractors and M/WBE subcontractors for City of Rochester projects
- Provide copying services to City Hall

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
Contracts awarded:				
• Construction (\$000)	27,460	26,790	28,030	38,570
• Construction M/WBE (\$000)	2,368	2,464	3,392	3,587
• Supplies/services	610	700	700	600
Money recovered from sale of surplus property (\$)	292,375	384,000	125,000	350,000
Purchase order turnaround time (days)	9.89	7.32	15.0	8.6

DEPARTMENT OF FINANCE
PURCHASING

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	684,100	736,900	52,800
Employee Years	13.1	13.7	0.6

Change Detail

Salary & Wage	General		Vacancy				
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>		<u>Total</u>
3,200	0	-14,100	0	1,300	62,400		52,800

Major Change

Transfer of Contract Administrator and Wage and Hour Investigator positions from Director's Office to promote efficiencies	116,900
Modify Purchaser staffing as an efficiency measure	-23,500
Clerical efficiencies	-29,100
Productivity improvements results in savings	-1,900

DEPARTMENT OF FINANCE
PURCHASING

Duplicating Chargebacks

	<u>2008-09</u>	<u>2009-10</u>	<u>Department/Bureau</u>	<u>2008-09</u>	<u>2009-10</u>
<u>Department/Bureau</u>					
CITY COUNCIL & CLERK	7,500	7,500	ECONOMIC DEVELOPMENT	9,800	0
ADMINISTRATION			ENVIRONMENTAL SERVICES		
Mayor's Office	17,300	17,900	Commissioner	2,000	2,100
Neighborhood Serv. Centers	20,500	0	Engineering	13,900	14,100
Management & Budget	14,700	15,400	Operations & Parks	2,900	2,900
Human Resource Mgt.	24,500	25,200	Water	<u>900</u>	<u>1,000</u>
Communications	5,000	7,200	Total	19,700	19,000
Law	<u>5,800</u>	<u>5,800</u>	EMERGENCY COMMUNICATIONS	2,000	2,000
Total	87,800	71,500			
INFORMATION TECHNOLOGY	600	600	RECREATION & YOUTH SERVICES		
FINANCE			Commissioner	10,500	10,800
Director's Office	1,400	1,400	Recreation	24,100	27,000
Accounting	2,500	2,500	Youth Services	<u>16,300</u>	<u>18,900</u>
Treasury	4,500	4,500	Total	50,900	56,700
Assessment	2,800	3,100			
PMCVB	0	2,400	Total Interfund	3,900	4,400
Purchasing	<u>5,600</u>	<u>5,700</u>	Total Intrafund	<u>227,300</u>	<u>240,200</u>
Total	16,800	19,600	CITY TOTAL	231,200	244,600
Neighborhood & Business Dev.	0	66,600			
COMMUNITY DEVELOPMENT					
Commissioner	7,500	0			
Buildings & Zoning	10,900	0			
Housing & Project Dev	7,400	0			
Planning	<u>10,300</u>	<u>0</u>			
Total	36,100	0			

DEPARTMENT OF FINANCE
PURCHASING
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	645,665	659,100	663,100	730,400
Materials & Supplies	77,747	54,700	53,700	54,700
Services	177,348	194,300	194,600	192,000
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	900,760	908,100	911,400	977,100
Less: Intrafund Credit*	<u>228,500</u>	<u>227,300</u>	<u>227,300</u>	<u>240,200</u>
Total	672,260	680,800	684,100	736,900
Appropriation by Activity				
Purchasing	655,452	668,400	680,200	744,100
Duplicating Services	<u>245,308</u>	<u>239,700</u>	<u>231,200</u>	<u>233,000</u>
Total	900,760	908,100	911,400	977,100
Less: Intrafund Credit*	<u>228,500</u>	<u>227,300</u>	<u>227,300</u>	<u>240,200</u>
Total	672,260	680,800	684,100	736,900
Employee Years by Activity				
Purchasing	12.1	12.1	12.1	12.6
Duplicating Services	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.1</u>
Total	13.1	13.1	13.1	13.7

*Reflects chargeback for duplicating

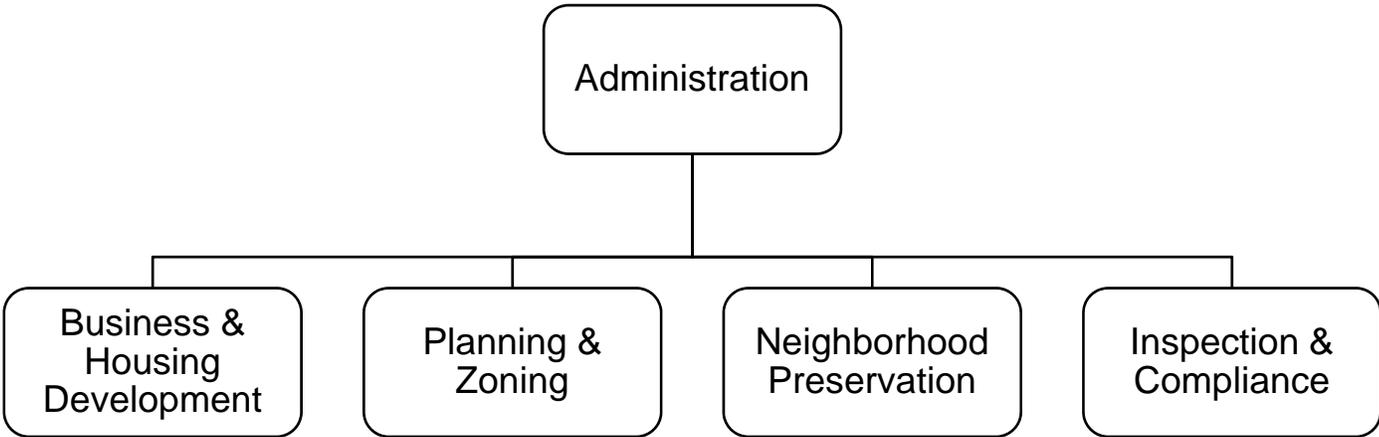
DEPARTMENT OF FINANCE
PURCHASING
PERSONNEL SUMMARY

FULL TIME POSITIONS				Purchasing	Duplicating Services
Br.	Title	Budget 2008-09	Approved 2009-10		
33	Purchasing Agent	1	1	1	
24	Contract Administrator	0	1	1	
24	Minority & Women Business Enterprise Officer	1	1	1	
19	Purchaser	6	5	5	
16	Wage & Hour Investigator	0	1	1	
14	Coordinator Duplicating & Supplies	1	1		1
11	Secretary	1	1	1	
10	Purchasing Control Clerk	1	1	1	
7	Clerk III with Typing	2	1	1	
EMPLOYEE YEARS					
	Full Time	13.0	13.0	12.0	1.0
	Overtime	0.1	0.1	0.0	0.1
	Part Time, Temporary, Seasonal	0.0	0.6	0.6	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	13.1	13.7	12.6	1.1

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles*, the Department of Neighborhood and Business Development will work to provide high quality housing, successful businesses of all sizes, and safe and attractive neighborhoods to retain our current customers and attract new ones. We will use a team-oriented approach with our residents, investors, and community partners to solve problems, address quality of life concerns, support our businesses, and enhance our neighborhoods.

Organization



Highlights of the Department's 2009-10 Fiscal Goals & Objectives are presented below. Additional information for each bureau is included in the sections that follow.

Highlights	Priorities Supported	Projected Completion
Commissioner:		
Implement re-organization of DCD/EDD/NSC into the Department of Neighborhood and Business Development to improve customer service and maximize efficiency	Customer Service Neighborhood & Business Development	First Quarter
Establish a quadrant based team model	Customer Service Neighborhood & Business Development	First Quarter
Business & Housing Development:		
Begin implementation of Five Year Action Plans for Focused Investment Strategy in four neighborhoods to leverage private investment and increase tax base	Neighborhood & Business Development	Second Quarter
Execute next phase priorities of a Housing Plan: Affordable Housing Plan, Emergency Shelter, Transitional and Permanent Housing Plan, Attracting Middle Market Households and Reducing Poverty Concentration Plan	Neighborhood & Business Development	Third Quarter
Monitor construction of the ESL headquarters and garage and welcome 300+ employees into the building	Neighborhood & Business Development	Fourth Quarter
Planning & Zoning:		
Expand research, analysis, and GIS services	Customer Service	Ongoing
Implement Case Management System to facilitate review of development projects	Customer Service, Neighborhood & Business Development	Ongoing
Manage and coordinate Census "Complete Count" effort	Neighborhood & Business Development Customer Service	Fourth Quarter
Neighborhood Preservation:		
Coordinate and implement four high functioning quadrant teams, bringing City services closer to the customer	Customer Service, Public Safety, Neighborhood & Business Development	First Quarter

Implement neighborhood related programs and activities and assist in research, planning, promotion and execution of various neighborhood projects	Customer Service Public Safety	Second Quarter Ongoing
Inspection & Compliance:		
Add Saturday code enforcement coverage as a pilot	Customer Service Neighborhood & Business Development	First Quarter
Enhance voluntary compliance rate by developing clear code enforcement strategies for all situations	Customer Service, Public Safety Neighborhood & Business Development	Second Quarter
Implement newly adopted code legislation (Landlord Registry and Inspection Warrant)	Customer Service	Second Quarter
Transition to a cross-functionally trained inspection staff	Customer Service	Fourth Quarter

Year-To-Year Comparison

<u>Bureau</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>	<u>Change</u>	<u>Percent</u> <u>Change</u>
Commissioner	0	1,161,900	1,161,900	N/A
Business & Housing Development	0	5,929,200	5,929,200	N/A
Planning & Zoning	0	1,863,600	1,863,600	N/A
Neighborhood Preservation	0	1,436,200	1,436,200	N/A
Inspection & Compliance	0	<u>3,525,500</u>	<u>3,525,500</u>	N/A
Total	0	13,916,400	13,916,400	N/A
Employee Years	0.0	154.5	154.5	N/A

Change Detail

<u>Salary & Wage</u> <u>Adjustment</u>	<u>General</u> <u>Inflation</u>	<u>Chargebacks</u>	<u>Vacancy</u>			<u>Total</u>
			<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	
-8,300	71,700	21,400	47,800	19,500	13,764,300	13,916,400

Major Change Highlights
 As proposed by the Mayor:

Transfer in from former Department of Community Development	6,206,000
Transfer in from former Bureau of Neighborhood Service Centers	4,578,400
Staff reductions and adjustments due to re-organization and budget constraints	-2,128,700
Transfer in from former Economic Development Department	1,680,500
Transfer of Rochester Riverside Convention Center from Department of Recreation and Youth Services	1,526,100
Staff additions due to re-organization	1,102,100
Transfer of Blue Cross Arena at War Memorial administration from Department of Recreation and Youth Services	834,500

 As amended by City Council:

Funds are transferred from Contingency for Development of Regional Strategies for Arts Organizations; Refugee Sustainability Garden; Downtown Community Forum; Outreach for FIS in Beechwood; and, Community Gardens, Banners, Lighting, and Signage	17,000
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DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
EXPENDITURE SUMMARY

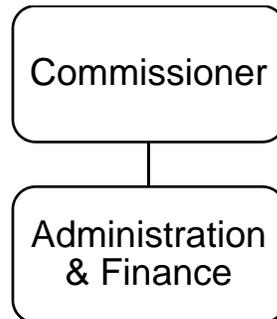
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	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	9,309,700
Materials & Supplies	0	0	0	139,700
Services	0	0	0	4,392,500
Other	0	0	0	74,500
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>13,916,400</u>
Appropriation by Activity				
Commissioner	0	0	0	1,161,900
Business & Housing Development	0	0	0	5,929,200
Planning & Zoning	0	0	0	1,863,600
Neighborhood Preservation	0	0	0	1,436,200
Inspection & Compliance	0	0	0	3,525,500
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>13,916,400</u>
Employee Years by Activity				
Commissioner	0.0	0.0	0.0	11.2
Business & Housing Development	0.0	0.0	0.0	44.7
Planning & Zoning	0.0	0.0	0.0	25.0
Neighborhood Preservation	0.0	0.0	0.0	21.1
Inspection & Compliance	0.0	0.0	0.0	52.5
Total	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>154.5</u>
NBD Resource Allocation - Dollars				
NBD Allocation	0	0	0	13,916,400
Police Department NBD Allocation	0	0	0	1,559,800
Total NBD Allocation	<u>0</u>	<u>0</u>	<u>0</u>	<u>15,476,200</u>
NBD Resource Allocation - Employee Years				
NBD Allocation	0.0	0.0	0.0	154.5
Police Department NBD Allocation	0.0	0.0	0.0	24.4
Total NBD Allocation	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>178.9</u>

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles*, the NBD Office of the Commissioner and its Division of Administration and Finance will provide budget and personnel management services, grant compliance, contracting, and monitoring and management support for the operating bureaus within the department.

Organization



Vital Customers

- Internal: City of Rochester departments, NBD staff
- External: Federal and State government, skilled trades

Critical Processes

- Prepare departmental operating and CIP budgets
- Provide budgetary and financial reporting functions
- Prepare grant applications, monitor grant budgets, and coordinate audit visits
- Coordinate performance management and measurement programs
- Administer purchasing activities, personnel, payroll / timesheets
- Ensure adherence to grant compliance requirements for federal formula grant programs
- Manage the federal disbursement and information system
- Prepare and monitor professional services, sub-recipient and beneficiary agreements
- Coordinate portfolio management
- Monitor and maintain database of affordable homeownership and rental units
- Monitor use of funds for business recipients that create or retain jobs
- Conduct private code enforcement billing
- Coordinate City Council agenda process for departmental items
- Coordinate departmental web content, Freedom of Information Act requests, Enterprise Resource Planning
- Administer licensing of skilled trades and elevator certification program

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Implement re-organization of DCD/EDD/NSC into the Department of Neighborhood and Business Development to improve customer service and maximize efficiency	Customer Service Neighborhood & Business Development	First Quarter
Establish a quadrant based team model	Customer Service, Neighborhood & Business Development	First Quarter
Review and revise business process for contract preparation and monitoring	Customer Service	First Quarter
Review and revise business process for federal disbursement transactions	Customer Service	Second Quarter
Prepare Consolidated Community Development Plan	Neighborhood & Business Development	Third Quarter

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
INTERNAL OPERATIONS				
Number of audit findings	N/A	N/A	N/A	0
% payroll transactions not requiring correction	N/A	N/A	N/A	99
CUSTOMER PERSPECTIVE				
% payments processed within 5 days	N/A	N/A	N/A	95
% contracts prepared within 30 days	N/A	N/A	N/A	95
FINANCIAL/COST				
State & federal grants (\$ millions)	N/A	N/A	N/A	20
% expenditures vary from estimate	N/A	N/A	N/A	1
LEARNING AND INNOVATION				
Technical assistance trainings	N/A	N/A	N/A	4
Average # of training hours per employee	N/A	N/A	N/A	25
N/A - Not Applicable				

DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
OFFICE OF THE COMMISSIONER

Yar-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	0	1,161,900	1,161,900
Employee Years	0.0	11.2	11.2

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
7,100	10,000	5,400	0	-1,600	1,141,000	1,161,900

Major Change

As proposed by the Mayor:

Transfer from former Department of Community Development	519,700
Transfer from former Economic Development Department	474,000
Staff reductions due to re-organization and budget constraints	-162,500
Funding for enhanced customer service and other expenses associated with re-organization	100,000
Development and implementation of strategic initiatives such as Quadrant Teams	76,200
Add two full-time positions to improve grant compliance and contract monitoring	73,400
Transfer from former Bureau of Neighborhood Service Centers	50,000
Increase in printing costs for development of quarterly community NBD newsletter	3,600
Productivity improvements result in savings	-900

As amended by City Council:

Funds are transferred from Contingency for Development of Regional Strategies for Arts Organizations and Downtown Community Forum	7,500
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DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
OFFICE OF THE COMMISSIONER
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	676,500
Materials & Supplies	0	0	0	14,500
Services	0	0	0	470,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	0	0	0	1,161,900
Appropriation by Activity				
Commissioner	0	0	0	735,000
Administration & Finance	<u>0</u>	<u>0</u>	<u>0</u>	<u>426,900</u>
	0	0	0	1,161,900
Employee Years by Activity				
Commissioner	0.0	0.0	0.0	2.5
Administration & Finance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>8.7</u>
	0.0	0.0	0.0	11.2

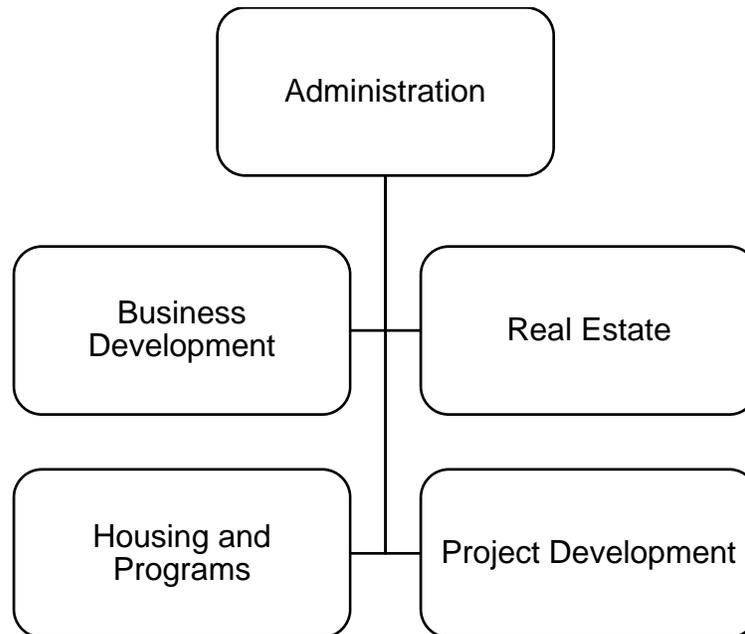
DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
OFFICE OF THE COMMISSIONER
PERSONNEL SUMMARY

FULL TIME POSITIONS				Commissioner	Administration & Finance
Br.	Title	Budget 2008-09	Approved 2009-10		
36	Commissioner	0.0	1.0	1.0	
29	Principal Staff Assistant	0.0	1.0		1.0
26	Associate Administrative Analyst	0.0	1.0		1.0
20	Executive Assistant	0.0	1.0		1.0
18	Secretary to Commissioner	0.0	1.0	1.0	
12	Project Assistant	0.0	3.0		3.0
9	Clerk II	0.0	1.0		1.0
7	Clerk III	0.0	1.0		1.0
EMPLOYEE YEARS					
	Full Time	0.0	10.0	2.0	8.0
	Overtime	0.0	0.2	0.0	0.2
	Part Time, Temporary, Seasonal	0.0	1.0	0.5	0.5
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	0.0	11.2	2.5	8.7

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles*, the Bureau of Business & Housing Development will create economic opportunity for residents and businesses to enhance the growth of our city. This will be accomplished through real estate development, neighborhood revitalization, business attraction, housing production and rehabilitation, and workforce development.

Organization



Vital Customers

- Internal: City of Rochester departments
- External: Commercial/retail businesses; industrial businesses; developers/investors; property buyers/owners; neighborhood groups; business associations; local amateur and professional sports teams; patrons of live sports, entertainment, and cultural activities.

Critical Processes

- Promote development of small and middle markets
- Promote residential development
- Purchase and sell real estate
- Manage housing programs
- Manage demolition program
- Collect revenue from Blue Cross Arena events

**DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
BUSINESS & HOUSING DEVELOPMENT**

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Encourage home ownership through expansion of HOME Rochester, Home Buyer Assistance, Employer Assisted Housing Initiative programs and implementation of Neighborhood Stabilization Program funds	Neighborhood & Business Development	First Quarter
Begin implementation of Five Year Action Plans for Focused Investment Strategy in four neighborhoods to leverage private investment and increase tax base	Neighborhood & Business Development	Second Quarter
Identify developers for the Culver Road Armory, Gregory Street, Josh Lofton and Main/Plymouth development sites to maximize the City's return	Neighborhood & Business Development	Second Quarter
Monitor renovation and/or construction of remaining projects funded under Rounds 2 & 3 of the Restore NY Program	Neighborhood & Business Development	Second Quarter
Complete transition of ESG and HOPWA programs to the Division of Housing and Programs by implementing a RFP process consistent with the new Housing Policy and the ten year plan to end homelessness	Neighborhood & Business Development	Second Quarter
Plan for consolidation of all Real Estate Services into the Division of Real Estate to eliminate the dispersed purchase, sale, leasing and management efforts	Customer Service	Second Quarter
Complete renovation of the Hamilton and begin development of mixed income housing at Erie Harbor in place of the demolished Riverpark Commons low-rise building	Neighborhood & Business Development	Third Quarter
Complete sale of Block F, 420 East Main Street, for development of residential and commercial uses.	Neighborhood & Business Development	Third Quarter
Complete asbestos abatement project at 88 Elm Street, an 80,000 square feet office building behind Midtown Plaza	Neighborhood & Business Development	Third Quarter
Execute next phase priorities of a Housing Plan: Affordable Housing Plan, Emergency Shelter, Transitional and Permanent Housing Plan, Attracting Middle Market Households and Reducing Poverty Concentration Plan	Neighborhood & Business Development	Third Quarter
Begin site preparations at Valley Court for development of market rate housing	Neighborhood & Business Development	Third Quarter

DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
 BUSINESS & HOUSING DEVELOPMENT

Objective	Priorities Supported	Projected Completion
Implement City-sponsored business training program for Hispanic business owners	Neighborhood & Business Development; Customer Service	Third Quarter
Monitor construction of the ESL headquarters and garage and welcome 300+ employees into the building	Neighborhood & Business Development	Fourth Quarter
Continue redevelopment process for 12 acre Photec site with goal of having site ready for development in 2010-2011	Neighborhood & Business Development	Fourth Quarter
Continue efforts to complete development of 14621 Industrial Park	Neighborhood & Business Development	Fourth Quarter
Continue to redevelop current vacant sites on Kodak land for industrial use	Neighborhood & Business Development	Fourth Quarter

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
INTERNAL OPERATIONS				
Count of industrial businesses in city (manufacturing & wholesale)	1,800	1,925	1,950	1,950
Count of commercial businesses in city (retail & service)	4,800	5,000	5,000	5,100
Jobs created (projected)	1,749	540	852	830
Jobs retained	13,127	3,800	3,406	3,350
Business Associations supported	23	23	24	23
Vacant residential properties reoccupied/rehabilitated	274	85	260	61
New homes sold	8	10	14	9
Rental units developed	70	189	206	129
Residential properties demolished	156	160	190	200
Demolitions by private owner	88	100	100	100
Demolitions by City contract	156	160	200	200
Surplus City property:				
Structures	220	145	400	40
Vacant lots	2,300	2,350	2,300	2,500
Tax foreclosures (City & County)	314	90	325	50
Properties sold	216	110	100	50
HUD & private owner occupant program properties sold	59	67	75	70
CUSTOMER PERSPECTIVE				
Minority/Women's Business Enterprise financial	47	51	66	70

**DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
BUSINESS & HOUSING DEVELOPMENT**

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
applications approved				
Lead Hazard Reduction Grants awarded	223	205	200	215
Home ownership opportunities created	105	119	118	127
Residential properties receiving City rehabilitation assistance	619	482	790	690
Vacant properties (1- and 2-unit residential properties)	2,320	2,329	2,330	2,329
Blue Cross Arena events	132	141	140	101
Blue Cross Arena attendance per event	3,579	3,245	3,845	3,942
Rochester Riverside Convention Center conventions/trade shows	24	28	35	30
RRCC public shows	11	11	12	11
RRCC total attendance	278,845	281,500	300,000	282,000
Emergency Shelter Grant beneficiaries	12,500	12,500	12,500	12,500
Housing for Persons with AIDS households	145	156	140	140
FINANCIAL/COSTS				
Total business investment (\$ millions)	76.7	163.4	111.6	113.7
Empire Zone total investment (\$ millions)	112.8	35.0	35.0	35.0
Lead Hazard Reduction Grant value (\$ millions)	4.1	3.7	4.0	3.9
Housing investment funds leveraged (\$ millions)	33.2	146.2	127.8	93.0
Property sales revenue (\$ thousands)	1,831	949	1,000	1,800
Property rental revenue (\$ thousands)	82.9	74.9	80	75
Blue Cross Arena concessions revenue (City share, \$ thousands)	123	178	201	152
LEARNING AND INNOVATION				
Average # of training hours per employee	N/A	N/A	N/A	25

N/A - Not Applicable

Year-To-Year

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	0	5,929,200	5,929,200
Employee Years	0.0	44.7	44.7

Change Detail

<u>Salary & Wage</u> <u>Adjustment</u>	<u>General</u> <u>Inflation</u>	<u>Chargebacks</u>	<u>Vacancy</u> <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-800	10,800	19,500	7,500	0	5,892,200	5,929,200

DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
BUSINESS & HOUSING DEVELOPMENT

7-15

Major Changes

Transfer from former Department of Community Development	2,378,500
Transfer of Rochester Riverside Convention Center from Department of Recreation and Youth Services	1,526,100
Transfer from former Economic Development Department	1,206,500
Transfer of Blue Cross Arena at War Memorial administration from Department of Recreation and Youth Services	834,500
Staff reductions and adjustments due to re-organization and budget constraints	-655,400
Add two Senior Housing Program Specialists to develop new housing and homeless programs	135,300
Transfer of inter-fund credit as result of Parking function re-organization	115,000
Add Manager of Small Market Development to enhance neighborhood commercial development	80,000
Add Municipal Facilities Coordinator	73,100
Add Senior Community Housing Planner, Bilingual to enhance Focused Investment Strategy initiative	58,300
Add Legal Assistant/Real Estate to improve scheduling and increase efficiency of economic development and real estate transactions	58,300
Add Property Rehabilitation Specialist to improve monitoring of rehabilitation projects	55,100
Add Sr. Economic Development Specialist to strengthen neighborhood commercial programs	51,200
Professional fees do not recur	-29,100
Increase in mileage expenses	6,900
Reduction in miscellaneous communications expense	-2,100

DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
BUSINESS & HOUSING DEVELOPMENT

Operating cost for the Convention Center is estimated as follows:

	Budget	Budget
	<u>2008-09</u>	<u>2009-10</u>
Operating Revenues		
Building & equipment rental	1,126,000	1,052,500
Food & beverage service	4,608,500	4,648,700
Convention packages	290,000	290,000
Building services/miscellaneous	<u>953,000</u>	<u>817,500</u>
Total Revenues	6,977,500	6,808,700
 Operating Expenses		
Personnel & fringe benefits	4,490,400	4,525,300
Materials & supplies	170,300	167,200
Utilities	447,000	424,800
Maintenance of building & equipment	289,900	302,600
Security & contract labor	283,400	270,600
Food & supplies	1,052,600	1,057,900
Convention packages	290,000	290,000
Facility improvement allocation	307,000	120,000
Other contractual services	<u>1,204,200</u>	<u>1,176,400</u>
Total Expenses	8,534,800	8,334,800
 Operating Loss:	1,557,300	1,526,100
Hotel/Motel Tax	<u>795,000</u>	<u>795,000</u>
City Subsidy	762,300	731,100

DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
 BUSINESS & HOUSING DEVELOPMENT
 EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	2,934,500
Materials & Supplies	0	0	0	19,500
Services	0	0	0	2,900,700
Other	0	0	0	74,500
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,929,200</u>
Appropriation by Activity				
Administration	0	0	0	247,500
Business and Housing Development	0	0	0	1,144,800
Real Estate	0	0	0	726,400
Housing	0	0	0	592,700
Project Development	0	0	0	842,500
Rochester Riverside Convention Center	0	0	0	1,526,100
Blue Cross Arena at the Rochester War Memorial	0	0	0	849,200
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,929,200</u>
Employee Years by Activity				
Administration	0.0	0.0	0.0	3.0
Business and Housing Development	0.0	0.0	0.0	11.9
Real Estate	0.0	0.0	0.0	7.9
Housing	0.0	0.0	0.0	8.9
Project Development	0.0	0.0	0.0	13.0
Total	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>44.7</u>

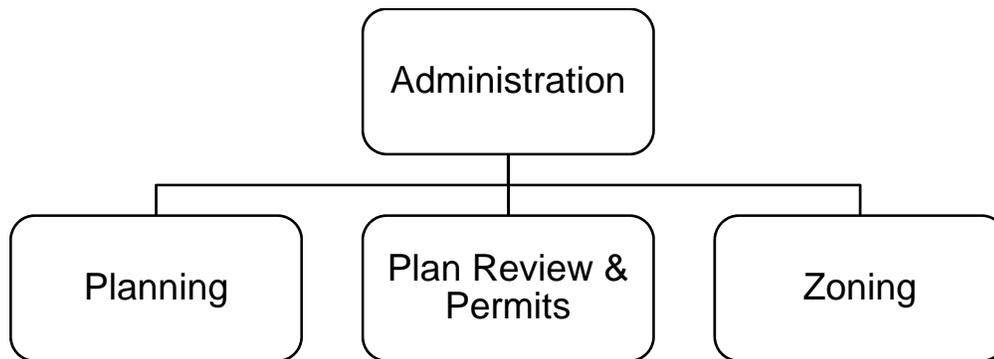
**DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
BUSINESS & HOUSING DEVELOPMENT
PERSONNEL SUMMARY**

FULL TIME POSITIONS				Administration	Business Development	Real Estate	Housing	Project Development
Br.	Title	Budget 2008-09	Approved 2009-10					
35	Director of Development Services	0.0	1.0	1.0				
30	Director of Real Estate	0.0	1.0			1.0		
30	Manager of Business Development	0.0	1.0		1.0			
30	Manager of Downtown Development	0.0	1.0					1.0
29	Principal Staff Assistant	0.0	1.0					1.0
28	Manager of Housing	0.0	1.0				1.0	
28	Manager of Small Market Development	0.0	1.0		1.0			
26	Associate Administrative Analyst	0.0	1.0					1.0
26	Associate Real Estate Specialist	0.0	1.0			1.0		
26	Credit Manager	0.0	1.0		1.0			
26	Economic Development Project Manager	0.0	3.0		3.0			
26	Municipal Facilities Coordinator	0.0	1.0			1.0		
26	Sr. Marketing Specialist	0.0	1.0		1.0			
26	Sr. Marketing Specialist Bilingual	0.0	1.0		1.0			
24	Sr. Community Housing Planner	0.0	4.0				3.0	1.0
24	Sr. Community Housing Planner Bilingual	0.0	1.0				1.0	
24	Sr. Economic Development Specialist	0.0	3.0		2.0			1.0
24	Sr. Housing Program Specialist	0.0	2.0				2.0	
24	Sr. Property Rehabilitation Specialist	0.0	2.0					2.0
24	Sr. Real Estate Specialist	0.0	1.0			1.0		
21	Property Rehabilitation Specialist	0.0	4.0					4.0
20	Community Housing Planner	0.0	1.0				1.0	
20	Executive Assistant	0.0	1.0			1.0		
20	Legal Assistant/Real Estate	0.0	1.0		1.0			
20	Real Estate Specialist	0.0	1.0			1.0		
20	Real Estate Specialist Bilingual	0.0	1.0			1.0		
13	Administrative Secretary	0.0	1.0		1.0			
12	Project Assistant	0.0	1.0			1.0		
12	Project Assistant Bilingual	0.0	1.0					1.0
11	Secretary	0.0	1.0					1.0
9	Clerk II	0.0	1.0	1.0				
9	Clerk II/Typing	0.0	1.0				1.0	
EMPLOYEE YEARS								
	Full Time	0.0	44.0	2.0	12.0	8.0	9.0	13.0
	Overtime	0.0	0.1	0.0	0.0	0.0	0.0	0.1
	Part Time, Temporary, Seasonal	0.0	1.0	1.0	0.0	0.0	0.0	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.4</u>	<u>0.0</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
	Total	0.0	44.7	3.0	11.9	7.9	8.9	13.0

Mission Statement

To support the City of Rochester’s *One City Vision Statement* and its *Values and Guiding Principles*, the Bureau of Planning and Zoning will coordinate Comprehensive Planning, support the creation of community and neighborhood visions and plans, protect the unique urban character of the city through land use regulations, and ensure a safe and healthy environment in accordance with City Code and other State and local regulations.

Organization



Vital Customers

- Internal: City of Rochester departments
- External: City of Rochester existing and potential businesses; developers /investors; building contractors; landlords; neighborhood organizations; design professionals; real estate professionals; banks/lending institutions

Critical Processes

- Research, analysis and mapping
- Comprehensive and community planning
- Coordination with community partners in quadrants
- Plan review and permits
- Maintenance of Zoning Code; historic preservation

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Expand research, analysis, and GIS services	Customer Service	Ongoing
Implement Case Management System to facilitate review of development projects	Customer Service Neighborhood & Business Development	Ongoing
Continue Zoning Ordinance Evaluation process, including code revisions	Customer Service, Neighborhood & Business Development	Ongoing
Collect additional revenues from proposed renewal of Certificates of Occupancy fees	Neighborhood & Business Development	First Quarter

**DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
PLANNING & ZONING**

Objective	Priorities Supported	Projected Completion
Collect additional revenues from proposed case management fee for non-compliant Notice & Order cases	Neighborhood & Business Development	First Quarter
Complete evaluation of Zoning Ordinance and recommend applicable changes	Customer Service Neighborhood & Business Development	Second Quarter
Conduct Park Survey (50 yrs+ old) & prepare Preservation Plan	Customer Service	Third Quarter
Continue to streamline the approval process for new developments, including involvement of Planning, Zoning and Preservation Boards	Customer Service Neighborhood & Business Development	Third Quarter
Plan and implement the capability for on-line permitting	Customer Service	Third Quarter
Manage and coordinate Census "Complete Count" effort	Customer Service Neighborhood & Business Development	Fourth Quarter
Conduct Center City Tourist/Visitor Circulation and Pedestrian Wayfinding Study	Customer Service Neighborhood & Business Development	Fourth Quarter
Conduct Rochester Bicycle Facilities Enhancement Plan	Customer Service Neighborhood & Business Development	Fourth Quarter

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
INTERNAL OPERATIONS				
Data analysis requests	50	50	50	85
Mapping / data analysis requests	35	150	150	200
Design Reviews assisted	60	60	60	60
Specific Area Plans	4	4	4	10
<i>Applications Reviewed by Zoning:</i>				
Business Permit/License	1,182	720	600	600
SEQR	150	150	150	150
Legal Use Reviews	950	1,000	250	250
Cert of Zoning Compliance reviewed	2,228	2,214	1,500	1,900
Planning Commission cases	140	151	90	130
Zoning Board of Appeals cases	78	83	100	80
Preservation Board cases	92	88	100	80
Project Review Committee meetings	20	20	30	30
Site Plan reviews	233	208	120	175
Admin Re-subdivision reviews	71	110	100	100

DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
PLANNING & ZONING

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	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>	
Zoning N&O cases opened	116	116	150	100	
Zoning inspections conducted	1,517	1,100	1,100	1,400	
Building Permits issued	2,413	2,400	2,500	2,400	
Electrical Permits issued	3,242	3,100	3,400	3,200	
Plumbing Permits issued	2,084	2,300	2,200	2,100	
Elevator Permits issued	17	28	30	30	
C of O applications	1,913	1,556	1,556	4,000	
CUSTOMER PERSPECTIVE					
CZC's issued	1,789	1,714	1,500	1,650	
Cert of Non-conformity issued	16	20	24	20	
Cases resolved through Zoning App Process	194	200	150	180	
Customer Service Information	22,000	22,000	22,000	21,000	
COST/FINANCIAL					
Value of construction/permits issued (\$ millions)	172	160	130	140	
Permit fees collected (\$ thousands)	1,943	1,850	1,850	1,850	
C of O Fees Collected (\$ thousands)	78	70	70	264	
Case Maintenance Fee collected (\$ thousands)	0	0	0	286	
LEARNING / INNOVATION					
Average # of training hours per employee	N/A	N/A	N/A	25	
N/A - Not Applicable					
Year-To-Year Comparison					
	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>		
Budget	0	1,863,600	1,863,600		
Employee Years	0.0	25.0	25.0		
Change Detail					
Salary & Wage	General		Vacancy		
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>
-2,100	10,400	3,900	-33,500	0	1,884,900
					1,863,600
Major Change					
Transfer from former Department of Community Development					2,424,400
Staff reductions and adjustments due to re-organization and budget constraints					-777,200
Add one Manager of Zoning to improve supervision of this function under new structure					86,900

DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
PLANNING & ZONING

Add one Associate City Planner to improve alignment of supervisory functions	73,500
Add one Senior City Planner as part of re-organization of functions	66,200
Add one City Planner Research Analyst with GIS to enhance internal analytical capacity	40,400
Miscellaneous communication expenses do not recur	-29,000
Decrease in professional fees	-300

DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
 PLANNING & ZONING
 EXPENDITURE SUMMARY

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	1,646,600
Materials & Supplies	0	0	0	20,900
Services	0	0	0	196,100
Other	0	0	0	0
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,863,600</u>
Appropriation by Activity				
Administration	0	0	0	381,600
Planning	0	0	0	427,800
Plan Review & Permits	0	0	0	457,000
Zoning	0	0	0	597,200
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,863,600</u>
Employee Years by Activity				
Administration	0.0	0.0	0.0	4.0
Planning	0.0	0.0	0.0	6.0
Plan Review & Permits	0.0	0.0	0.0	7.0
Zoning	0.0	0.0	0.0	8.0
Total	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>25.0</u>

**DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
PLANNING & ZONING
PERSONNEL SUMMARY**

FULL TIME POSITIONS				Administration	Planning	Plan Review & Permits	Zoning
Br.	Title	Budget 2008-09	Approved 2009-10				
33	Director of Planning and Zoning	0.0	1.0	1.0			
32	Director of Planning	0.0	1.0		1.0		
31	Manager of Plan Review	0.0	1.0			1.0	
30	Manager of Zoning	0.0	1.0				1.0
28	Permit Office Manager	0.0	1.0			1.0	
26	Associate City Planner	0.0	1.0		1.0		
24	Architect	0.0	1.0			1.0	
24	Engineer, Mechanical	0.0	1.0			1.0	
24	Preservation Planner	0.0	1.0		1.0		
24	Senior City Planner	0.0	7.0	1.0	1.0		5.0
24	Sr. City Planner/Urban Design Specialist	0.0	1.0				1.0
21	Assistant Architect	0.0	1.0			1.0	
20	City Planner/ Research Analyst with GIS	0.0	1.0		1.0		
12	GIS Technician	0.0	1.0		1.0		
11	Senior Service Assistant	0.0	1.0			1.0	
9	Clerk II	0.0	3.0	1.0		1.0	1.0
6	Receptionist Typist Bilingual	0.0	1.0	1.0			
EMPLOYEE YEARS							
	Full Time	0.0	25.0	4.0	6.0	7.0	8.0
	Overtime	0.0	0.0	0.0	0.0	0.0	0.0
	Part Time, Temporary, Seasonal	0.0	0.0	0.0	0.0	0.0	0.0
	Less: Vacancy Allowance	0.0	0.0	0.0	0.0	0.0	0.0
	Total	0.0	25.0	4.0	6.0	7.0	8.0

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles*, the Bureau of Neighborhood Preservation will provide customer-focused services through personnel working from four quadrant Neighborhood Service Centers. The primary objective will be to improve quality of life issues and decrease the delivery of service time.

Vital Customers

- Internal: City of Rochester departments
- External: City Residents; homeowners, business operators; neighborhood organizations

Critical Processes

- Facilitate resolution of neighborhood complaints
- Provide technical assistance in community organizing
- Plan and implement special projects
- Monitor City-owned vacant structures to ensure security and determine demolition priority
- Reduce neighborhood nuisance activities
- Promote crime prevention activities

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Coordinate and implement four high functioning quadrant teams, bringing City services closer to the customer	Customer Service Public Safety Neighborhood & Business Development	First Quarter
Develop a plan to address level one code compliance/enforcement (high grass/weeds, trash/debris, refuse/bulk removal, unlicensed vehicles, auto repair)	Customer Service Public Safety Neighborhood & Business Development	First Quarter
Enhance neighborhood Uplift programs in partnership with Rochester Police Department and Rochester City School District Truancy Program	Education Public Safety	First Quarter
Actively participate in neighborhood community planning with businesses and residents to develop strategies to market and leverage additional resources to improve the neighborhood business environment	Customer Service Neighborhood & Business Development	Second Quarter Ongoing
Implement neighborhood related programs and activities and assist in research, planning, promotion and execution of various neighborhood projects	Customer Service Public Safety	Second Quarter Ongoing

DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
NEIGHBORHOOD PRESERVATION

Objective	Priorities Supported	Projected Completion
Reduce neighborhood nuisance activities by increasing the number of warning meetings held, the number of referrals to landlord/tenant mediation and training programs, and more focused use of the decentralized Business Permit program	Customer Service Public Safety	Second Quarter Ongoing

Key Performance Indicators

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Budget <u>2008-09</u>	Budget <u>2009-10</u>
INTERNAL OPERATIONS				
<i>Get Tough Program:</i>				
High grass/weeds cited	3,400	3,400	3,400	3,400
Trash/debris cited	1,100	1,100	1,100	1,100
<i>Enforcement Actions:</i>				
Nuisance letters sent	200	200	200	200
Nuisance waiver letters sent	200	200	200	200
Nuisance waivers approved	15	15	15	20
CUSTOMER PERSPECTIVE				
Business Permits Issued	1,800	1,600	1,800	1,800
Uplifts	50	50	50	55
LEARNING AND INNOVATION				
Average # of training hours per employee	N/A	N/A	N/A	25

N/A - Not Applicable

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	0	1,436,200	1,436,200
Employee Years	0.0	21.1	21.1

Change Detail

Salary & Wage Adjustment	General Inflation	Chargebacks	Vacancy Allowance	Miscellaneous	Major Change	Total
-4,600	17,500	0	21,000	200	1,402,100	1,436,200

Major Change

As proposed by the Mayor:

Transfer from former Bureau of Neighborhood Service Centers	1,888,700
Staff reductions and adjustments due to re-organization and budget constraints	-318,300
Miscellaneous communication expenses do not recur	-99,800
Budgeted expense for NW Neighborhood Service Center does not recur	-78,000
Increase in food expenses for Uplift program volunteers	1,900
Productivity improvements result in savings	-1,900

As amended by City Council:

Funds are transferred from Contingency for Refugee Sustainability Garden; Outreach for FIS in Beechwood; and, Community Gardens, Banners, Lighting, and Signage	9,500
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DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
NEIGHBORHOOD PRESERVATION
PERSONNEL SUMMARY

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	1,124,700
Materials & Supplies	0	0	0	37,200
Services	0	0	0	274,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	0	0	0	1,436,200
 Neighborhood Preservation	 0	 0	 0	 1,436,200
 Employee Years by Activity				 21.1

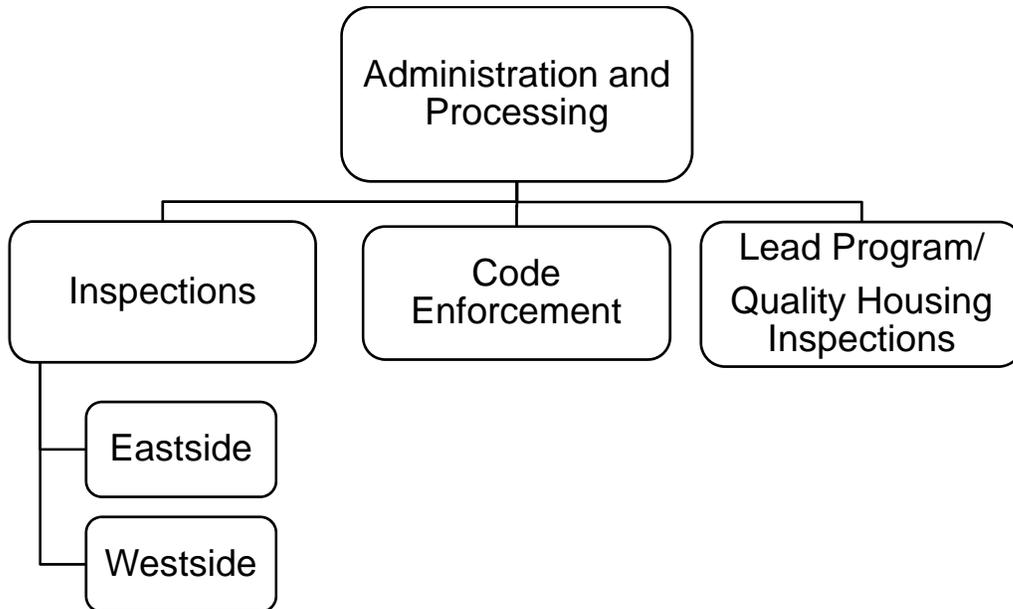
DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
 NEIGHBORHOOD PRESERVATION
 EXPENDITURE SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget	Approved
		2008-09	2009-10
31	Administrator	0.0	4.0
21	Code Enforcement Officer	0.0	4.0
12	Customer Service Representative	0.0	4.0
7	Clerk III Typing	0.0	1.0
7	Clerk III Typing Bilingual	0.0	2.0
EMPLOYEE YEARS			
	Full Time	0.0	15.0
	Overtime	0.0	0.8
	Part Time, Temporary, Seasonal	0.0	5.7
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.4</u>
	Total	0.0	21.1

The following full time positions are included in the budget of the Police Department, Patrol Division but are assigned to NBD offices and are shown here for reference only.			
Br.	Title	Budget	Approved
		2008-09	2009-10
94	Police Lieutenant	0	4
90	Police Officer	0	20
EMPLOYEE YEARS			
	Full Time	0.0	24.0
	Overtime	0.0	0.4
	Part Time, Temporary, Seasonal	0.0	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>
	Total	0.0	24.4

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles*, the Bureau of Inspection and Compliance will conduct inspection services in order that all buildings and properties in the City of Rochester are in compliance with local, county, state and national regulations. The team will do this in a timely and comprehensive customer-oriented and cost-effective manner.

Organization**Vital Customers**

- Internal: City of Rochester departments
- External: City residents, homeowners, business operators, contractors, licensed professionals, neighborhood organizations, Monroe County

Critical Processes

- Inspections for Certificates of Occupancy
- Building, electrical, plumbing, and elevator permit inspections
- Lead dust testing
- Issuance of tickets for non-compliance with City Codes
- Quality Housing Inspections for Monroe County Department of Social Services
- Monitor privately-owned vacant structures

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Add Saturday code enforcement coverage as a pilot	Customer Service Neighborhood and Business Development	First Quarter
Amend Property Code to adopt a fee structure for the renewal of Certificates of Occupancy	Neighborhood and Business Development	First Quarter
Solicit customer feedback through implementation of customer satisfaction surveys	Customer Service	Second Quarter
Implement newly adopted code legislation (Landlord Registry and Inspection Warrant)	Customer Service	Second Quarter
Enhance efficiency of processing time by completing implementation of Share-Point Records Management system, eliminating paper case files	Customer Service	Second Quarter
Primary Prevention of childhood lead poisoning program: conduct lead inspections in units referred by County Health Department, and monitor compliance	Customer Service Public Safety Education	Second Quarter
Enhance efficiency of permit processing by adding permit cases to Inspection System	Customer Service	Second Quarter
Enhance voluntary compliance rate by developing clear code enforcement strategies for all situations	Customer Service Public Safety Neighborhood and Business Development	Second Quarter
Transition to a cross-functionally trained inspection staff	Customer Service	Fourth Quarter

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
INTERNAL OPERATIONS				
Certificates of Occupancy Issued	2,619	3,000	3,000	4,000
Certificates of Compliance Issued	N/A	N/A	N/A	6,500
Units inspected for lead hazards	11,607	12,000	12,000	12,000
Units wipe tested	4,606	4,500	9,000	5,000
MCDSS QHI Inspections	6,204	6,400	6,500	6,400

**DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
INSPECTION & COMPLIANCE**

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
CUSTOMER PERSPECTIVE				
C of O customer surveys sent	0	0	0	2,000
QHI customer surveys sent	0	0	0	2,000
Permit customer surveys sent	0	0	0	2,000
Vacant properties managed	2,850	2,850	2,850	2,850
Housing code tickets issued	1,341	1,500	1,500	1,500
FINANCIAL/COSTS				
Average cases closed per month by inspector type:				
CEO	47	50	50	50
Electrical	83	85	85	85
Plumbing	38	50	50	50
LEARNING AND INNOVATION				
Average # of hours of training per staff	N/A	N/A	N/A	25
N/A - Not Applicable				
Year-To-Year Comparison				
	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>	
Budget	0	3,525,500	3,525,500	
Employee Years	0.0	52.5	52.5	
Change Detail				
Salary & Wage	General		Vacancy	
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>
-7,900	23,000	-7,400	52,800	20,900
			<u>Major Change</u>	<u>Total</u>
			3,444,100	3,525,500
Major Change				
Transfer from former Bureau of Neighborhood Service Centers				2,639,700
Transfer from former Department of Community Development				883,400
Staff reductions and adjustments due to re-organization and budget constraints				-215,300
Add two Code Compliance Coordinators to enhance technical supervision and consistency				160,400
Reduction in professional fees for lead wipe tests				-149,700
Add two Property Conservation Inspectors as part of re-organization of inspection function				90,000
Increase in training for enhanced inspection capabilities				19,000
Increase in supply expenses for pen tablets				14,000
Increase in wearing apparel				1,400
Increase in printing costs				1,200

DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
INSPECTION & COMPLIANCE

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	2,927,400
Materials & Supplies	0	0	0	47,600
Services	0	0	0	550,500
Other	0	0	0	0
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,525,500</u>
Appropriation by Activity				
Administration & Inspections	0	0	0	3,102,600
Quality Housing Program	0	0	0	267,400
Primary Prevention Lead Program	0	0	0	155,500
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,525,500</u>
Employee Years by Activity				
Administration & Inspections	0.0	0.0	0.0	44.0
Quality Housing Program	0.0	0.0	0.0	6.0
Primary Prevention Lead Program	0.0	0.0	0.0	2.5
Total	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>52.5</u>

DEPARTMENT OF NEIGHBORHOOD & BUSINESS DEVELOPMENT
INSPECTION & COMPLIANCE
EXPENDITURE SUMMARY

FULL TIME POSITIONS				Administration & Inspections	Quality Housing Program	Primary Prevention Lead Program
Br.	Title	Budget 2008-09	Approved 2009-10			
33	Director of Inspection & Compliance	0.0	1.0	1.0		
28	Code Compliance Coordinator	0.0	2.0	2.0		
24	Code Enforcement Coordinator	0.0	1.0	1.0		
24	Lead Paint Coordinator	0.0	1.0	0.8	0.2	
21	Code Enforcement Officer	0.0	22.0	22.0		
21	Code Enforcement Officer Bilingual	0.0	1.0	1.0		
21	Electrical Inspector	0.0	3.0	3.0		
21	Elevator Inspector	0.0	1.0	1.0		
21	Plumbing Inspector	0.0	3.0	3.0		
20	Executive Assistant	0.0	1.0	1.0		
17	Property Conservation Inspector	0.0	9.0	3.0	4.0	2.0
17	Property Conservation Inspector Bilingual	0.0	1.0		1.0	
11	Senior Service Assistant	0.0	1.0	1.0		
9	Clerk II Bilingual	0.0	1.0	1.0		
7	Clerk III	0.0	1.0		1.0	
7	Clerk III Typing	0.0	2.0	2.0		
3	Clerk Typist	0.0	1.0	1.0		
EMPLOYEE YEARS						
Full Time		0.0	52.0	43.8	6.2	2.0
Overtime		0.0	0.8	0.8	0.0	0.0
Part Time, Temporary, Seasonal		0.0	1.0	0.5	0.0	0.5
Less: Vacancy Allowance		<u>0.0</u>	<u>1.3</u>	<u>1.1</u>	<u>0.2</u>	<u>0.0</u>
Total		0.0	52.5	44.0	6.0	2.5

Year-To-Year Comparison

<u>Bureau</u>	Budget	Budget	<u>Change</u>	Percent
	<u>2008-09</u>	<u>2009-10</u>		
Office of the Commissioner	549,500	0	-549,500	-100.0%
Buildings & Zoning	2,617,000	0	-2,617,000	-100.0%
Housing & Project Development	2,344,100	0	-2,344,100	-100.0%
Planning	<u>695,400</u>	<u>0</u>	<u>-695,400</u>	-100.0%
Total	6,206,000	0	-6,206,000	-100.0%
Employee Years	90.8	0.0	-90.8	-100.0%

Change Detail

Salary & Wage	General			Vacancy			<u>Total</u>
	<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	
0	0	0	0	0	0	-6,206,000	-6,206,000

Major Change

All Community Development Department funds transfer to the newly created Department of Neighborhood and Business Development -6,206,000

COMMUNITY DEVELOPMENT
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	5,408,687	5,295,900	5,464,200	0
Materials & Supplies	29,100	49,000	54,700	0
Services	507,400	558,700	687,100	0
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	5,945,187	5,903,600	6,206,000	0
Appropriation by Activity				
Office of the Commissioner	430,893	530,700	549,500	0
Buildings & Zoning	2,516,328	2,525,900	2,617,000	0
Housing & Project Development	2,315,589	2,199,200	2,344,100	0
Planning	<u>682,377</u>	<u>647,800</u>	<u>695,400</u>	<u>0</u>
Total	5,945,187	5,903,600	6,206,000	0
Employee Years by Activity				
Office of the Commissioner	7.0	7.0	7.2	0.0
Buildings & Zoning	40.1	38.5	38.5	0.0
Housing & Project Development	37.6	31.6	35.1	0.0
Planning	<u>10.0</u>	<u>9.0</u>	<u>10.0</u>	<u>0.0</u>
Total	94.7	86.1	90.8	0.0

DEPARTMENT OF COMMUNITY DEVELOPMENT
OFFICE OF THE COMMISSIONER

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	549,500	0	-549,500
Employee Years	7.2	0.0	-7.2

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
0	0	0	0	0	-549,500	-549,500

Major Change

All funds transfer to the newly created Department of Neighborhood and Business Development -549,500

DEPARTMENT OF COMMUNITY DEVELOPMENT
OFFICE OF THE COMMISSIONER
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	371,193	461,300	461,300	0
Materials & Supplies	2,600	3,900	6,900	0
Services	57,100	65,500	81,300	0
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	430,893	530,700	549,500	0
Appropriation by Activity				
Administration	226,593	346,100	366,900	0
Administrative Services	<u>204,300</u>	<u>184,600</u>	<u>182,600</u>	<u>0</u>
	430,893	530,700	549,500	0
Employee Years by Activity				
Administration	3.0	3.0	3.0	0.0
Administrative Services	<u>4.0</u>	<u>4.0</u>	<u>4.2</u>	<u>0.0</u>
	7.0	7.0	7.2	0.0

DEPARTMENT OF COMMUNITY DEVELOPMENT
OFFICE OF THE COMMISSIONER
PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2008-09	Approved 2009-10
36	Commissioner	1.0	0.0
29	Principal Staff Assistant	1.0	0.0
24	Senior Administrative Analyst	1.0	0.0
18	Secretary to Commissioner	1.0	0.0
12	Project Assistant	1.0	0.0
9	Clerk II	1.0	0.0
7	Clerk III	1.0	0.0
EMPLOYEE YEARS			
	Full Time	7.0	0.0
	Overtime	0.0	0.0
	Part Time, Temporary, Seasonal	0.2	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>
	Total	7.2	0.0

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF BUILDINGS & ZONING

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	2,617,000	0	-2,617,000
Employee Years	38.5	0.0	-38.5

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
0	0	0	0	0	-2,617,000	-2,617,000

Major Change

All funds transfer to the newly created Department of Neighborhood and Business Development -2,617,000

DEPARTMENT OF COMMUNITY DEVELOPMENT
 BUREAU OF BUILDINGS & ZONING
 EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	2,389,428	2,362,000	2,411,000	0
Materials & Supplies	14,200	21,500	24,200	0
Services	112,700	142,400	181,800	0
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,516,328	2,525,900	2,617,000	0
Appropriation by Activity				
Administration	195,128	143,700	237,100	0
Permits	274,200	239,800	271,200	0
Plan Review & Inspections	1,125,900	1,151,800	1,157,700	0
Zoning	<u>921,100</u>	<u>990,600</u>	<u>951,000</u>	<u>0</u>
Total	2,516,328	2,525,900	2,617,000	0
Employee Years by Activity				
Administration	1.0	0.5	0.5	0.0
Permits	5.8	4.7	4.7	0.0
Plan Review & Inspections	19.2	19.2	19.2	0.0
Zoning	<u>14.1</u>	<u>14.1</u>	<u>14.1</u>	<u>0.0</u>
Total	40.1	38.5	38.5	0.0

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF BUILDINGS & ZONING
PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2008-09	Approved 2009-10
31	Director of Zoning	1.0	0.0
31	Mgr. of Plan Review & Building Inspections	1.0	0.0
29	Principal Staff Assistant	1.0	0.0
28	Permit Office Manager	1.0	0.0
28	Senior Engineer Mechanical	1.0	0.0
28	Supervising City Planner	1.0	0.0
24	Architect	1.0	0.0
24	Code Enforcement Coordinator	1.0	0.0
24	Engineer/Mechanical	1.0	0.0
24	Senior Administrative Analyst	1.0	0.0
24	Senior City Planner	5.0	0.0
24	Senior City Planner - Urban Design Specialist	1.0	0.0
24	Preservation Planner	1.0	0.0
21	Assistant Architect	1.0	0.0
21	Building Construction Inspector with Electrical	5.0	0.0
21	Electrical Inspector	3.0	0.0
21	Elevator Inspector	1.0	0.0
21	Neighborhood Conservation Officer	1.0	0.0
20	Plumbing Inspector	4.0	0.0
11	Senior Service Assistant	1.0	0.0
9	Clerk II	4.0	0.0
6	Receptionist Typist Bilingual	1.0	0.0
EMPLOYEE YEARS			
Full Time		38.0	0.0
Overtime		0.3	0.0
Part Time, Temporary, Seasonal		0.6	0.0
Less: Vacancy Allowance		<u>0.4</u>	<u>0.0</u>
Total		38.5	0.0

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF HOUSING & PROJECT DEVELOPMENT

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	2,344,100	0	-2,344,100
Employee Years	35.1	0.0	-35.1

Change Detail

Salary & Wage	General		Vacancy				
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>	
0	0	0	0	0	-2,344,100	-2,344,100	

Major Change

All funds transfer to the newly created Department of Neighborhood and Business Development -2,344,100

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF HOUSING & PROJECT DEVELOPMENT
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	2,008,489	1,868,700	1,986,300	0
Materials & Supplies	7,500	16,800	16,800	0
Services	299,600	313,700	341,000	0
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,315,589	2,199,200	2,344,100	0
Appropriation by Activity				
Administration	191,289	230,100	258,500	0
Real Estate	680,500	683,100	725,200	0
Technical Services	681,600	514,300	600,400	0
Contract Services	339,300	307,700	302,900	0
Housing	<u>422,900</u>	<u>464,000</u>	<u>457,100</u>	<u>0</u>
Total	2,315,589	2,199,200	2,344,100	0
Employee Years by Activity				
Administration	2.0	2.0	2.0	0.0
Real Estate	6.9	8.3	8.3	0.0
Technical Services	14.9	9.5	11.0	0.0
Contract Services	7.9	6.9	7.9	0.0
Housing	<u>5.9</u>	<u>4.9</u>	<u>5.9</u>	<u>0.0</u>
Total	37.6	31.6	35.1	0.0

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF HOUSING & PROJECT DEVELOPMENT
PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2008-09	Approved 2009-10
33	Director of Development Services	1	0
28	Director of Real Estate	1	0
28	Manager, Contract Services	1	0
28	Manager, Housing	1	0
28	Manager, Technical Services	1	0
26	Associate Administrative Analyst	1	0
26	Associate Real Estate Specialist	1	0
24	Senior Community Housing Planner	3	0
24	Senior Community Program Planner	2	0
24	Senior Property Rehab. Specialist	1	0
24	Senior Real Estate Specialist	1	0
21	Property Rehabilitation Specialist	4	0
20	Administrative Analyst	1	0
20	Building Construction Inspector	3	0
20	Community Housing Planner	3	0
20	Executive Assistant	1	0
20	Real Estate Specialist Bilingual	1	0
20	Real Estate Specialist	1	0
12	Project Assistant	1	0
12	Project Assistant Bilingual	1	0
11	Secretary	1	0
9	Clerk II with Typing	1	0
9	Clerk II with Typing Bilingual	1	0
7	Clerk III with Typing	2	0
EMPLOYEE YEARS			
Full Time		35.0	0.0
Overtime		0.1	0.0
Part Time, Temporary, Seasonal		0.4	0.0
Less: Vacancy Allowance		<u>0.4</u>	<u>0.0</u>
Total		35.1	0.0

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF PLANNING

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	695,400	0	-695,400
Employee Years	10.0	0.0	-10.0

Change Detail

Salary & Wage <u>Adjustment</u>	General		Vacancy			<u>Total</u>
	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	
0	0	0	0	0	-695,400	-695,400

Major Change

All funds transfer to the newly created Department of Neighborhood and Business Development -695,400

DEPARTMENT OF COMMUNITY DEVELOPMENT
 BUREAU OF PLANNING
 EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	639,577	603,900	605,600	0
Materials & Supplies	4,800	6,800	6,800	0
Services	38,000	37,100	83,000	0
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	682,377	647,800	695,400	0
Appropriation by Activity				
Administration	163,077	144,820	215,200	0
Comprehensive Planning	<u>519,300</u>	<u>502,980</u>	<u>480,200</u>	<u>0</u>
Total	682,377	647,800	695,400	0
Employee Years by Activity				
Administration	2.0	1.0	2.0	0.0
Comprehensive Planning	<u>8.0</u>	<u>8.0</u>	<u>8.0</u>	<u>0.0</u>
Total	10.0	9.0	10.0	0.0

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF PLANNING
PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2008-09	Approved 2009-10
32	Director of Planning	1	0
28	Supervising City Planner	1	0
26	Associate Community Program Planner	1	0
24	Senior City Planner	1	0
24	Sr. Community Program Planner Bilingual	1	0
20	Community Program Planner	1	0
18	Asst Community Program Planner	1	0
18	Jr. City Planner	1	0
12	GIS Technician	1	0
9	Clerk II with Typing	1	0
EMPLOYEE YEARS			
	Full Time	10.0	0.0
	Overtime	0.1	0.0
	Part Time, Temporary, Seasonal	0.0	0.0
	Less: Vacancy Allowance	<u>0.1</u>	<u>0.0</u>
	Total	10.0	0.0

Year-To-Year Comparison

	Budget <u>2008-09</u>	Budget <u>2009-10</u>	<u>Change</u>	Percent <u>Change</u>
Bureau				
Administration	501,400	0	-501,400	-100.0%
Industrial Development/High Technology/EZ	416,500	0	-416,500	-100.0%
Neighborhood Commercial Development	325,400	0	-325,400	-100.0%
Business Support & Development	437,200	0	-437,200	-100.0%
Municipal Parking	<u>1,047,500</u>	<u>0</u>	<u>-1,047,500</u>	-100.0%
Total	2,728,000	0	-2,728,000	-100.0%
Employee Years	20.8	0.0	-20.8	-100.0%

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
0	0	0	0	0	-2,728,000	-2,728,000

Major Change

Municipal Parking transfers to Finance Department	-1,047,500
Remainder of Economic Development Department transfers to the newly created Department of Neighborhood and Business Development	-1,680,500

**ECONOMIC DEVELOPMENT
EXPENDITURE SUMMARY**

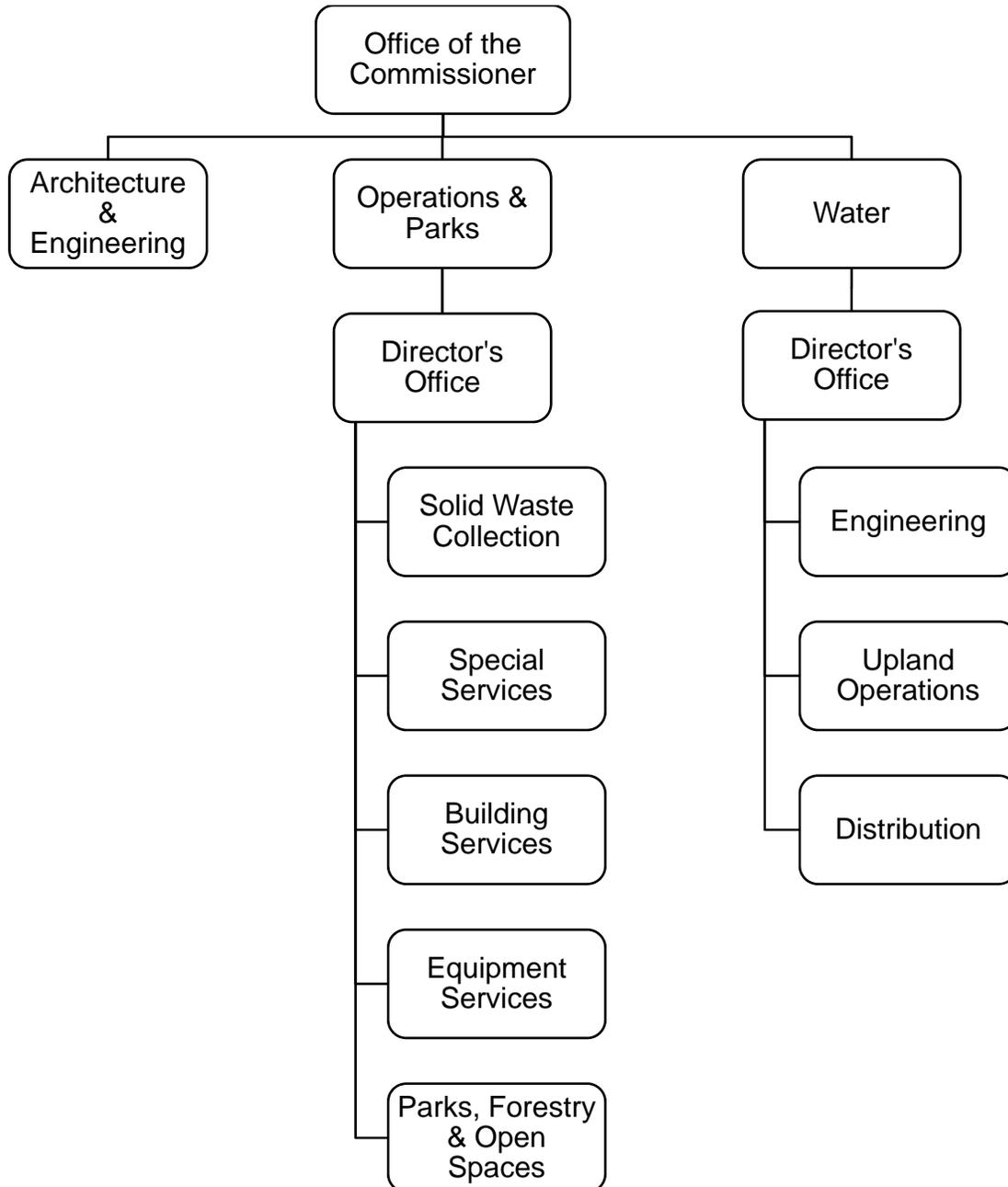
	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	1,412,482	1,471,600	1,504,800	0
Materials & Supplies	6,059	8,800	8,800	0
Services	951,024	1,204,200	1,214,400	0
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,369,565	2,684,600	2,728,000	0
Appropriation by Activity				
Administration	392,303	494,800	501,400	0
Industrial Dev./High Technology/EZ	405,539	417,900	416,500	0
Neighborhood Commercial Development	327,534	325,400	325,400	0
Business Support & Development	136,343	437,200	437,200	0
Municipal Parking	<u>1,107,846</u>	<u>1,009,300</u>	<u>1,047,500</u>	<u>0</u>
Total	2,369,565	2,684,600	2,728,000	0
Employee Years by Activity				
Administration	3.2	3.2	3.2	0.0
Industrial Dev./High Technology/EZ	6.0	6.0	6.0	0.0
Neighborhood Commercial Development	4.0	3.0	4.0	0.0
Business Support & Development	3.0	3.0	3.0	0.0
Municipal Parking	<u>5.7</u>	<u>4.6</u>	<u>4.6</u>	<u>0.0</u>
Total	21.9	19.8	20.8	0.0

ECONOMIC DEVELOPMENT
PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2008-09	Approved 2009-10
36	Commissioner	1	0
35	Deputy Commissioner	1	0
30	Manager of Business Development	1	0
30	Manager of Downtown Development	1	0
26	Associate Administrative Analyst	1	0
26	Associate Economic Develop Specialist	2	0
26	Economic Development Manager	1	0
26	Municipal Parking Coordinator	1	0
26	Senior Marketing Specialist	1	0
26	Senior Marketing Specialist Bilingual	1	0
24	Senior Economic Development Specialist	4	0
18	Secretary to Commissioner	1	0
18	Senior Field Auditor	1	0
14	Municipal Parking Compliance Monitor	1	0
11	Secretary	1	0
9	Clerk II with Typing	1	0
EMPLOYEE YEARS			
	Full Time	20.0	0.0
	Overtime	0.0	0.0
	Part Time, Temporary, Seasonal	0.8	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>
	Total	20.8	0.0

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by providing a safe, clean, and attractive community through efficient planning, design, and delivery of services that contribute to the highest possible quality of life within the City of Rochester.



Highlights of the Department's 2009-10 Fiscal Goals & Objectives are presented below. Additional information for each bureau is included in the sections that follow.

Highlights	Priorities Supported	Projected Completion
Office of Commissioner:		
Assume departmental project management responsibilities associated with implementation of new work order, asset management, and inventory control systems	Customer Service Organizational Effectiveness	First Quarter
Prepare and submit Port marina basin permit applications to New York State Department of Environmental Compliance (NYSDEC)	Customer Service Organizational Effectiveness	First Quarter
Initiate 1200 East Main Street cleanup	Neighborhood & Business Development	First Quarter
Prepare and submit City's Energy Efficiency & Conservation Strategy to US Department of Energy	Neighborhood & Business Development	Second Quarter
Reservoir Compliance-continue to ensure reservoirs are in compliance with EPA regulations	Customer Service Organizational Effectiveness	Ongoing
Architecture & Engineering:		
Implement 2009 Federal Economic Stimulus Package	Neighborhood & Business Development	First Quarter
Complete purchase of street lighting system from RG&E	Customer Service Organizational Effectiveness	First Quarter
Begin design of Midtown Site Redevelopment	Neighborhood & Business Development	Second Quarter
Complete Rhino Soccer Stadium suite construction	Neighborhood & Business Development	Second Quarter
Operations & Parks:		
Establish city-wide centralized fleet purchasing policy and procedure	Customer Service Organizational Effectiveness	First Quarter
Implement enhanced equipment operator training program	Customer Service Organizational Effectiveness	Second Quarter
Design and implement equipment pools for heavy and small equipment	Customer Service Organizational Effectiveness	Second Quarter
Continue cooperative efforts with Monroe County for the design and construction of a new "green" fueling station	Customer Service Organizational Effectiveness	Fourth Quarter

Highlights	Priorities Supported	Projected Completion
Water:		
Finish design on Highland Reservoir Liner Improvements	Customer Service Organizational Effectiveness	Second Quarter
Complete negotiations with Monroe County Water Authority for new water sharing agreement	Customer Service Organizational Effectiveness	Second Quarter
Start construction on Highland Reservoir Liner Project	Customer Service Organizational Effectiveness	Third Quarter

Year-To-Year Comparison

Bureau	Budget		Change	Percent
	2008-09	2009-10		Change
Office of the Commissioner	1,104,100	1,085,900	-18,200	-1.6%
Architecture & Engineering	8,449,900	7,472,000	-977,900	-11.6%
Operations & Parks	57,851,300	54,586,200	-3,265,100	-5.6%
Water	<u>22,627,400</u>	<u>22,377,900</u>	<u>-249,500</u>	-1.1%
Total	90,032,700	85,522,000	-4,510,700	-5.0%
Less: Intrafund Credit*	<u>6,724,600</u>	<u>5,906,500</u>	<u>-818,100</u>	-12.2%
	83,308,100	79,615,500	-3,692,600	-4.4%
Employee Years	728.2	716.1	-12.1	-1.7%

*Reflects chargeback for motor equipment services.

Change Detail

Salary & Wage Adjustment	General Inflation	Chargebacks	Vacancy Allowance	Miscellaneous	Major Change	Total
1,900	996,000	462,100	0	-22,500	-5,130,100	-3,692,600

Major Change Highlights

As proposed by the Mayor:

In lieu of depreciation charge to fund capital purchases does not recur	-2,563,100
Purchase of street lighting system results in savings	-1,037,400
Net impact of personnel transactions	-415,000
Reduce allowance for uncollectibles due to tax lien sale	-360,000
Add funding for increase in facilities requiring services	350,000
Reduction in fuel pricing results in savings	-327,500
Tipping fee reduction results in savings	-182,500
Energy efficiencies results in savings	-165,000

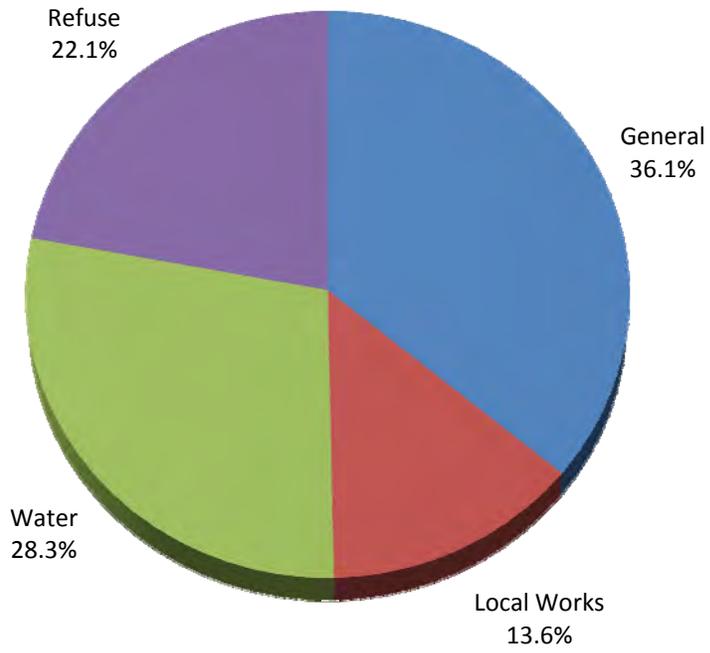
Major Change Highlights

Parking Meter Operations transfers to Finance Department	-164,000
Reduce funding for young adult work program	-103,900
Add funding for demolition of city owned vacant housing	87,900
A one-time budget amendment for graffiti funding does not recur	-80,000
Contract for lawn service as an efficiency measure	-77,600
Productivity improvements results in savings	-76,900
Contract for small equipment repair results in savings	-55,100
<input type="checkbox"/> As amended by City Council:	
Funds are transferred from Contingency for Community Lighting	1,000

Fund Summary

<u>Bureau/Division</u>	<u>General</u>	<u>Local Works</u>	<u>Water</u>	<u>Refuse</u>	<u>Total</u>
Commissioner	772,900	72,000	120,600	120,400	1,085,900
Architecture & Engineering	7,343,200	128,800			7,472,000
Operations & Parks:					
Director's Office	223,600	152,300		255,500	631,400
Solid Waste Collection				16,368,500	16,368,500
Special Services	3,195,900	10,379,000		777,200	14,352,100
Building Services	6,917,100				6,917,100
Equipment Services	12,353,500	21,800	13,000	35,100	12,423,400
Parks, Forestry & Open Spaces	<u>3,805,300</u>	88,400			<u>3,893,700</u>
Operations Total	<u>26,495,400</u>	<u>10,641,500</u>	<u>13,000</u>	<u>17,436,300</u>	<u>54,586,200</u>
Water Fund Operating Units and Fixed Charges			22,377,900		22,377,900
Water Total			22,377,900		22,377,900
Subtotal	34,611,500	10,842,300	22,511,500	17,556,700	85,522,000
Less Intrafund Credits:					
- Equipment Services	5,906,500				5,906,500
Net Total	28,705,000	10,842,300	22,511,500	17,556,700	79,615,500

Operating Budget By Fund



ENVIRONMENTAL SERVICES
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	32,118,896	33,233,300	34,140,500	33,390,600
Materials & Supplies	9,304,642	9,771,700	11,030,700	11,170,700
Services	28,928,598	32,314,700	34,042,500	33,071,000
Other	<u>8,280,888</u>	<u>11,569,000</u>	<u>10,819,000</u>	<u>7,889,700</u>
Total	78,633,024	86,888,700	90,032,700	85,522,000
Less: Intrafund Credit*	<u>5,346,200</u>	<u>6,051,300</u>	<u>6,724,600</u>	<u>5,906,500</u>
Total	73,286,824	80,837,400	83,308,100	79,615,500
Appropriation by Activity				
Office of the Commissioner	1,098,813	1,090,600	1,104,100	1,085,900
Architecture & Engineering	7,890,304	7,888,800	8,449,900	7,472,000
Operations & Parks	48,438,204	54,899,500	57,851,300	54,586,200
Water	<u>21,205,703</u>	<u>23,009,800</u>	<u>22,627,400</u>	<u>22,377,900</u>
Total	78,633,024	86,888,700	90,032,700	85,522,000
Less: Intrafund Credit*	<u>5,346,200</u>	<u>6,051,300</u>	<u>6,724,600</u>	<u>5,906,500</u>
Total	73,286,824	80,837,400	83,308,100	79,615,500
Employee Years by Activity				
Office of the Commissioner	14.3	13.6	14.0	14.2
Architecture & Engineering	60.6	62.4	66.5	64.2
Operations & Parks	475.9	496.0	503.5	498.2
Water	<u>138.7</u>	<u>137.9</u>	<u>144.2</u>	<u>139.5</u>
Total	689.5	709.9	728.2	716.1

*Reflects chargeback for motor equipment service.

DEPARTMENT OF ENVIRONMENTAL SERVICES
OFFICE OF THE COMMISSIONER

Mission Statement

Office of the Commissioner:

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by assisting the Mayor and Commissioner in achieving their vision for the Department.

This is accomplished by:

- Fostering a healthy exchange of dialogue between the Department and the City's central service agencies in order to secure the appropriate level of resources for the DES operating units so that they may carry out their essential missions, and attain stated goals and objectives;
- Working in partnership with the DES operating units to improve customer service, and the efficiency and effectiveness of operations;
- Improving the flow of communication throughout the Department and enhancing the Department's capabilities to interact in a meaningful way with its customers.

Environmental Quality:

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* through the provision of efficient environmental investigation, cleanup, compliance and redevelopment services for the City of Rochester and the public. These services meet regulatory agency requirements, address environmental issues, maintain environmental compliance at City facilities and promote redevelopment and improved property valuations in order to protect, preserve and enhance the natural and built environment of the City of Rochester.

Organization



Vital Customers

Office of the Commissioner:

- Internal: City of Rochester Administration; City Senior Management Team; City of Rochester Departments; City of Rochester Employees
- External: All who currently or potentially could live, work, visit, or do business in the City of Rochester

Environmental Quality:

- Internal: City of Rochester Departments
- External: All who currently or potentially could live, work, visit, or do business in the City of Rochester; Community groups; Local, state and federal granting and regulatory agencies

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Assume departmental project management responsibilities associated with implementation of new work order, asset management, and inventory control systems	Customer Service Organizational Effectiveness	First Quarter
Prepare and submit Port marina basin permit applications to New York State Department of Environmental Compliance (NYSDEC)	Neighborhood & Business Development	First Quarter
Initiate 1200 East Main Street cleanup	Neighborhood & Business Development	First Quarter
Prepare and submit City's Energy Efficiency & Conservation Strategy to US Department of Energy	Customer Service Organizational Effectiveness	Second Quarter
Complete City operations greenhouse gas emissions inventory	Customer Service Organizational Effectiveness	Second Quarter
Complete Phototech site emergency demolition and interim cleanup actions	Neighborhood & Business Development	Second Quarter
Develop project plan for participation in APWA Public Works Management Practices Self Assessment Program	Customer Service Organizational Effectiveness	Fourth Quarter
Complete 415 Orchard - 354 Whitney Street site remedy selection	Neighborhood & Business Development	Fourth Quarter
Complete supplemental environmental impact statement for Marina Development Project	Neighborhood & Business Development	Fourth Quarter
Reservoir Compliance-continue to ensure reservoirs are in compliance with EPA regulations	Customer Service Organizational Effectiveness	Ongoing
Continue succession planning efforts	Customer Service Organizational Effectiveness	Ongoing

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OFFICE OF THE COMMISSIONER**

Key Performance Indicators

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
Spill responses completed	8	9	10	10
New York State cleanup agreements and orders	21	21	21	22
Cleanup cost per acre (\$):				
• Planned residential site reuse*	N/A	N/A	510,600	N/A
• Planned commercial/industrial reuse	163,100	71,300	332,100	400,300
Sites remediated*	2	4	4	3
Acres remediated	3.64	3.74	4	3.33

N/A - Not Applicable

Restricted Residential-no single family homes

*2007-08 Actual: 151-191 Mt Hope Avenue, 877 West Broad Street

2008-09 Estimated: 399 Gregory Street, 1030 Jay St., 75 Wilton Terrace, 3-9 Trinidad Street

2008-09 Budget: 399 Gregory Street, 110 Colfax Street, 425-435 Mt Hope Avenue, 1200 East Main St.

2009-10 Budget: 110 Colfax Street, 425 – 435 Mt Hope Ave, 1200 East Main Street

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	1,104,100	1,085,900	-18,200
Employee Years	14.0	14.2	0.2

Change Detail

<u>Salary & Wage</u> <u>Adjustment</u>	<u>General</u> <u>Inflation</u>	<u>Chargebacks</u>	<u>Vacancy</u> <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-2,100	1,000	-21,500	0	0	4,400	-18,200

Major Change

Transfer of one full time position from Architecture & Engineering	39,900
Vacant part time administrative position is eliminated as an efficiency measure	-23,700
Productivity improvements results in savings	-11,800

DEPARTMENT OF ENVIRONMENTAL SERVICES
OFFICE OF THE COMMISSIONER
EXPENDITURE SUMMARY

10-11

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	997,940	968,000	980,800	994,900
Materials & Supplies	24,823	21,300	21,300	21,900
Services	76,050	101,300	102,000	69,100
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,098,813	1,090,600	1,104,100	1,085,900
Appropriation by Activity				
Administration	616,822	558,300	571,500	576,300
Environmental Quality	<u>481,991</u>	<u>532,300</u>	<u>532,600</u>	<u>509,600</u>
Total	1,098,813	1,090,600	1,104,100	1,085,900
Employee Years by Activity				
Administration	7.5	6.6	6.9	7.5
Environmental Quality	<u>6.8</u>	<u>7.0</u>	<u>7.1</u>	<u>6.7</u>
Total	14.3	13.6	14.0	14.2

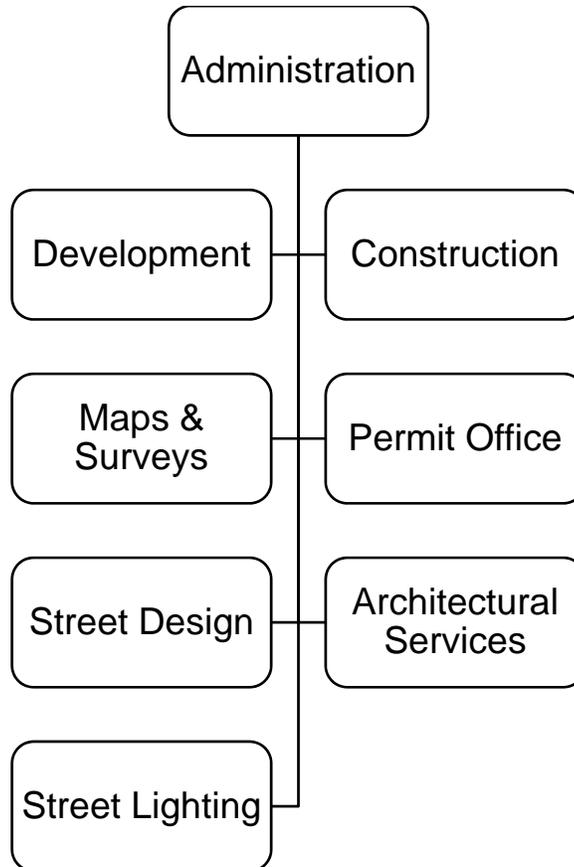
DEPARTMENT OF ENVIRONMENTAL SERVICES
OFFICE OF THE COMMISSIONER
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Environmental Quality
Br.	Title	Budget 2008-09	Approved 2009-10		
36	Commissioner	1	1	1	
32	Manager of Administrative Services	0	1	1	
32	Manager of Environmental Quality	1	1		1
29	Principal Staff Assistant	1	0		
27	Senior Environmental Specialist/Compliance	1	1		1
27	Senior Environmental Specialist/Remediation	1	1		1
26	Human Resource Coordinator	1	1	1	
26	Process Improvement Specialist	0	1	1	
23	Environmental Specialist/Remediation	1	1		1
21	Environmental Technician	1	1		1
20	Executive Assistant	1	1		1
18	Secretary to the Commissioner	1	1	1	
7	Clerk III	0	1	1	
7	Data Entry Clerk	1	1	1	
6	Receptionist Typist	1	0		
EMPLOYEE YEARS					
Full Time		12.0	13.0	7.0	6.0
Overtime		0.1	0.0	0.0	0.0
Part Time, Temporary, Seasonal		1.9	1.2	0.5	0.7
Less: Vacancy Allowance		0.0	0.0	0.0	0.0
Total		14.0	14.2	7.5	6.7

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by focusing on customer service, efficiency, and excellence, the Bureau of Architecture and Engineering serves as the steward of the City's infrastructure. The Bureau collaborates with community representatives, utilities, business owners, and other City Departments on public improvement projects that enhance quality of life and economic development opportunities in our neighborhoods. The Bureau uses in-house resources and manages consultants and contractors in order to perform design and construction services in the public realm related to streetscapes, street lighting, trails, bridges, and City owned buildings.

Organization



Vital Customers

- Internal: City of Rochester Departments
- External: All who currently or potentially could live, work, visit, or do business in the City of Rochester; Residents and businesses in surrounding region; Public and Private utilities

Critical Processes

- Annual creation and implementation of the City-wide capital improvement program.
- Provide for public safety through regulation in the Right Of Way
- Stewardship of public infrastructure
- Surveying/mapping/monumentation to support land values and assessments

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF ARCHITECTURE & ENGINEERING

2009-10 Fiscal Goals & Objectives:

Objective	Priorities Supported	Projected Completion
Implement 2009 Federal Economic Stimulus Package	Neighborhood & Business Development	First Quarter
Begin construction of Crossroads Garage structural repairs	Neighborhood & Business Development	First Quarter
Begin construction of Hudson Avenue firehouse renovation and expansion incorporating LEED certification standards	Public Safety	First Quarter
Complete design of Manhattan Square Park Phase III	Neighborhood & Business Development	First Quarter
Complete design of El Camino Trail	Neighborhood & Business Development	First Quarter
Begin construction of Broad Street Tunnel fill project	Neighborhood & Business Development	First Quarter
Complete purchase of street lighting system from RG&E	Customer Service Organizational Effectiveness	First Quarter
Begin design of Midtown Site Redevelopment	Neighborhood & Business Development	Second Quarter
Complete Rhino Soccer Stadium suite construction	Neighborhood & Business Development	Second Quarter
Complete design of Phase I Mt Hope Avenue improvements	Neighborhood & Business Development	Second Quarter
Complete Brooks Avenue reconstruction	Neighborhood & Business Development	Second Quarter
Complete construction of South Avenue Firehouse renovations.	Public Safety	Second Quarter
Begin construction of University Avenue & ARTWALK II	Neighborhood & Business Development	Third Quarter
Begin construction of Mt. Hope Avenue Phase I	Neighborhood & Business Development	Third Quarter
Complete design of Riverside Cemetery Mausoleum/Chapel of Peace	Neighborhood & Business Development	Third Quarter

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF ARCHITECTURE & ENGINEERING

10-15

Key Performance Indicators

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
Development				
Projects designed (\$000,000):				
• In-house	.20	.25	.24	.24
• Consultants	6.20	13.28	8.22	9.81
Street Design				
Value of street improvement projects designed (\$000,000):				
• In-house	3.99	6.67	4.25	2.50
• Consultants	5.74	6.62	8.75	4.80
Architectural Services				
Facilities in building renovation program	141	147	145	146
Value of projects designed (\$000,000):				
• In-house	1.44	1.35	1.57	2.60
• Consultant	6.00	8.00	5.0	5.50
Street Lighting				
City maintained lights	15,673	16,400	16,400	27,800
RG&E maintained lights	11,867	11,400	11,400	0
Calls for service	6,603	6,700	6,700	6,500

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	8,449,900	7,472,000	-977,900
Employee Years	66.5	64.2	-2.3

Change Detail

Salary & Wage	General		Vacancy			Total
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	
-3,100	171,400	4,400	0	0	-1,150,600	-977,900

Major Change

Purchase of street lighting system results in savings	-1,037,400
Net impact of bureau personnel transactions as an efficiency measure	-62,700
Transfer of one full time position to Office of the Commissioner'	-39,900
Productivity improvements results in savings	-10,600

Program Change

Purchase remaining portion of street lighting system from Rochester Gas & Electric.

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF ARCHITECTURE & ENGINEERING
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	3,705,597	3,816,700	3,984,900	3,877,700
Materials & Supplies	219,644	216,100	216,100	404,100
	3,965,063	3,856,000	4,248,900	3,190,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	7,890,304	7,888,800	8,449,900	7,472,000
Appropriation by Activity				
Administration	711,775	923,200	914,100	815,200
Development	286,429	290,300	323,900	436,800
Construction	421,297	469,600	507,600	460,300
Maps & Surveys	433,110	433,700	465,900	450,900
Permit Office	315,902	309,800	309,800	313,900
Street Design	815,034	796,200	878,600	847,700
Architectural Services	722,416	725,100	725,100	715,100
Street Lighting	<u>4,184,341</u>	<u>3,940,900</u>	<u>4,324,900</u>	<u>3,432,100</u>
Total	7,890,304	7,888,800	8,449,900	7,472,000
Employee Years by Activity				
Administration	6.1	6.3	6.3	5.9
Development	4.3	4.3	5.3	6.2
Construction	5.5	6.7	7.7	6.3
Maps & Surveys	8.2	8.0	9.0	8.2
Permit Office	5.4	5.9	5.9	5.9
Street Design	15.9	15.2	15.2	15.3
Architectural Services	10.1	10.8	11.9	11.0
Street Lighting	<u>5.1</u>	<u>5.2</u>	<u>5.2</u>	<u>5.4</u>
Total	60.6	62.4	66.5	64.2

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF ARCHITECTURE & ENGINEERING
PERSONNEL SUMMARY

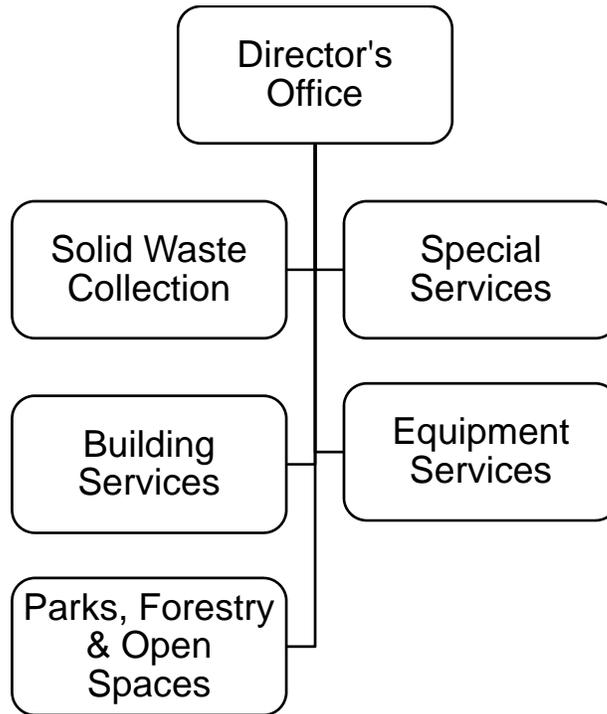
FULL TIME POSITIONS			Administration	Development	Construction	Maps & Surveys	Permit Office	Street Design	Architectural Services	Street Lighting	
Br.	Title	Budget 2008-09									Approved 2009-10
35	City Engineer	1.0	1.0	1.0							
32	Managing Architect	1.0	1.0						1.0		
32	Managing Engineer-Construction	1.0	1.0			1.0					
32	Managing Engineer-Street Design	1.0	1.0					1.0			
29	Senior Engineer-Street Design	1.0	1.0		1.0						
29	Senior Landscape Architect	1.0	1.0		1.0						
29	Senior Structural Engineer/Bridges	1.0	1.0		1.0						
28	Manager of Maps & Surveys	1.0	1.0				1.0				
27	Senior Architect	2.0	2.0						2.0		
27	Transportation Specialist	1.0	1.0	1.0							
26	Associate Administrative Analyst	1.0	1.0	1.0							
26	Engineer III	5.0	5.0			3.0		2.0			
26	Engineer III/Structures	0.0	1.0		1.0						
26	Permit Coordinator	1.0	1.0				1.0				
26	Process Improvement Specialist	1.0	1.0						1.0		
26	Street Light. Program Coordinator	1.0	1.0							1.0	
24	Architect	2.0	1.0						1.0		
24	Assistant Transportation Specialist	1.0	0.0								
24	Engineer II	4.0	3.0					2.0		1.0	
24	Field Surveyor	1.0	1.0				1.0				
24	Landscape Architect	1.0	1.0		1.0						
24	Senior Administrative Analyst	1.0	2.0	0.5	0.5			1.0			
23	Assistant Street Light. Prog. Coordinator	1.0	0.0								
23	St. Light. Maintenance/Operations Coord.	1.0	1.0							1.0	
21	Assistant Architect	4.0	5.0						5.0		
21	Assistant Landscape Architect	1.0	1.0		1.0						
21	Engineer I	3.0	3.0					3.0			
21	Supervisor of Mapping	1.0	1.0				1.0				
21	Supv. Engineering Technician	2.0	1.0			1.0					
20	GIS Applications Specialist	1.0	1.0				1.0				
18	Assistant Field Surveyor	1.0	1.0				1.0				
18	Principal Engineering Technician	3.0	3.0				1.0	1.0			
18	Principal Engineering Technician-CADD	0.0	1.0					1.0			
16	Management Trainee	1.0	0.0								
15	Senior Engineering Technician	6.0	4.0				3.0	1.0			
15	Senior Engineering Technician-CADD	0.0	1.0					1.0			
15	Senior Survey Technician	2.0	2.0				2.0				
13	Administrative Secretary	1.0	1.0	1.0							
11	Secretary	2.0	2.0			1.0			1.0		
10	Senior Account Clerk	1.0	1.0	1.0							
9	Clerk II	0.0	1.0					1.0			
9	Clerk II with Typing	3.0	2.0				1.0			1.0	
9	Engineering Technician Trainee	0.0	1.0					1.0			
7	Clerk III with Typing	2.0	1.0							1.0	
EMPLOYEE YEARS											
	Full Time	66.0	63.0	5.5	6.5	6.0	8.0	6.0	15.0	11.0	5.0
	Overtime	1.1	0.7	0.1	0.0	0.2	0.1	0.2	0.0	0.1	0.0
	Part Time, Temporary, Seasonal	2.2	3.3	0.5	0.0	0.4	0.5	0.0	1.0	0.4	0.5
	Less: Vacancy Allowance	<u>2.8</u>	<u>2.8</u>	<u>0.2</u>	<u>0.3</u>	<u>0.3</u>	<u>0.4</u>	<u>0.3</u>	<u>0.7</u>	<u>0.5</u>	<u>0.1</u>
	Total	66.5	64.2	5.9	6.2	6.3	8.2	5.9	15.3	11.0	5.4

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF OPERATIONS & PARKS

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by providing quality public works services through the maintenance of a clean, safe and vital environment for the greater Rochester community in order to improve the quality of life and contribute to a place where people choose to live and do business.

Organization



Vital Customers

- Internal: City of Rochester Departments
- External: All who currently or potentially could live, work, visit, or do business in the City of Rochester

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Establish city-wide centralized fleet purchasing policy and procedure.	Customer Service Organizational Effectiveness	First Quarter
Implement standard temperature settings in City facilities	Customer Service Organizational Effectiveness	First Quarter
Complete rerouting of refuse and recycling routes	Customer Service Organizational Effectiveness	First Quarter
Design and implement equipment pools for heavy and small equipment.	Customer Service Organizational Effectiveness	Second Quarter

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS

10-19

Objective	Priorities Supported	Projected Completion
Implement enhanced equipment operator training program.	Customer Service Organizational Effectiveness	Second Quarter
Complete assessment of contract grass mowing operations	Customer Service Organizational Effectiveness	Second Quarter
Implement FASTER fleet management software upgrade	Customer Service Organizational Effectiveness	Second Quarter
Develop project plan to update Urban Forest Master Plan	Customer Service Organizational Effectiveness	Fourth Quarter
Complete requirements for Fleet Counselor Services Certification program	Customer Service Organizational Effectiveness	Fourth Quarter
Continue cooperative efforts with Monroe County for the design and construction of a new "green" fueling station.	Customer Service Organizational Effectiveness	Fourth Quarter
Work in conjunction with Information Technology staff to implement Automobile Vehicle Locator System in Operations	Customer Service Organizational Effectiveness	Fourth Quarter

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
Solid Waste				
Residential refuse tons collected and disposed	95,325	95,800	97,064	97,063
Commercial refuse collected and disposed (tons)	13,933	14,500	17,634	17,434
Total recycling material collected (tons)	19,819	19,465	20,000	20,000
Stone chips in "Give Back" program (tons)	1,370	1,400	700	1,600
Total material recycled (tons)	21,189	20,865	20,700	21,600
Estimated disposal expense avoided, excluding stone chips (\$)	950,100	922,400	978,000	967,400
Estimated net cost for recycling program	3,149,300	3,343,100	3,386,400	2,956,800
Special Services				
Roadway plow runs	13	12	17	17
Sidewalk plow runs	12	11	15	15
Building Services				
City building inventory	174	178	174	179
Buildings maintained (excludes foreclosed properties)	174	178	174	179

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF OPERATIONS & PARKS

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Budget <u>2008-09</u>	Budget <u>2009-10</u>
Equipment Services				
Fuel purchased:				
• Unleaded fuel (gallons)	786,034	743,300	760,200	800,000
• Diesel fuel (gallons)	514,600	523,150	543,000	525,000
Parks				
Acres maintained	900	900	900	900
Ice rinks maintained	2	2	2	2

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	51,126,700	48,679,700	-2,447,000
Employee Years	503.5	498.2	-5.3

Change Detail

Salary & Wage	General	Vacancy					
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>	
16,500	620,200	308,700	0	-21,800	-3,370,600	-2,447,000	

Major Change

As proposed by the Mayor:

In lieu of depreciation charge to fund capital purchases does not recur	-2,563,100
Add funding in Building Services Division	350,000
Reduction in fuel pricing results in savings	-327,500
Tipping fee reduction results in savings	-182,500
Energy efficiencies results in savings	-165,000
Net impact of Bureau personnel transactions	-138,900
Reduce funding for young adult work program	-103,900
Add funding for demolition of city owned vacant housing	87,900
A one-time budget amendment for graffiti funding does not recur	-80,000
Contract for lawn service as an efficiency measure	-77,600
Contract for small equipment repairs as an efficiency measure	-55,100
Productivity improvements results in savings	-54,500
Reinstitute Chip Seal Program	47,600
Transfer position to Finance Department	-44,300
Net impact of personnel transactions with Bureau of Water	-27,600
Funding for recycling study does not recur	-25,000
Funding for one-time grant does not recur	-12,100

Major Change

As amended by City Council:

Funds are transferred from Contingency for Community Lighting 1,000

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	20,785,957	21,794,000	22,237,400	21,812,700
Materials & Supplies	7,804,013	8,104,700	9,363,700	9,244,900
Services	18,506,734	20,991,100	22,240,500	22,082,000
Other	1,341,500	4,009,700	4,009,700	1,446,600
Total	48,438,204	54,899,500	57,851,300	54,586,200
Less: Intrafund Credit*	5,346,200	6,051,300	6,724,600	5,906,500
Total	43,092,004	48,848,200	51,126,700	48,679,700
Appropriation by Activity				
Director's Office	1,853,184	2,030,600	2,132,400	631,400
Solid Waste Collection	15,176,038	18,568,700	18,963,000	16,368,500
Special Services	9,930,728	11,473,700	12,419,400	14,352,100
Street Maintenance	2,357,297	2,714,800	2,806,500	0
Building Services	5,980,306	6,668,600	6,511,000	6,917,100
Equipment Services	11,092,093	11,251,200	12,735,500	12,423,400
Parks, Forestry & Open Spaces	2,048,558	2,191,900	2,283,500	3,893,700
Total	48,438,204	54,899,500	57,851,300	54,586,200
Less: Intrafund Credit*	5,346,200	6,051,300	6,724,600	5,906,500
Total	43,092,004	48,848,200	51,126,700	48,679,700
Employee Years by Activity				
Director's Office	33.1	34.2	35.1	7.4
Solid Waste Collection	109.8	109.8	112.4	111.9
Special Services	102.9	117.2	114.8	148.0
Street Maintenance	35.3	36.7	36.7	0.0
Building Services	86.8	86.7	87.2	87.0
Equipment Services	71.6	74.2	78.1	79.2
Parks, Forestry & Open Spaces	36.4	37.2	39.2	64.7
Total	475.9	496.0	503.5	498.2

*Reflects chargeback for motor equipment.

DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS & PARKS – DIRECTOR'S OFFICE

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	2,132,400	631,400	-1,501,000
Employee Years	35.1	7.4	-27.7

Change Detail

Salary & Wage	General		Vacancy			Total
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	
6,000	3,900	18,200	0	0	-1,529,100	-1,501,000

Major Change

Forestry transfers to Parks, Forestry & Open Spaces Division	-969,900
Downtown District transfers to Parks, Forestry & Open Spaces Division	-597,000
Add one full time technology position and position transfer from Solid Waste	115,000
A vacant full time position is eliminated as an efficiency measure	-74,500
Productivity improvements results in savings	-2,700

Program Change

Forestry and Downtown District Activities transfer to Parks Forestry & Open Spaces Division

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – DIRECTOR'S OFFICE
EXPENDITURE SUMMARY

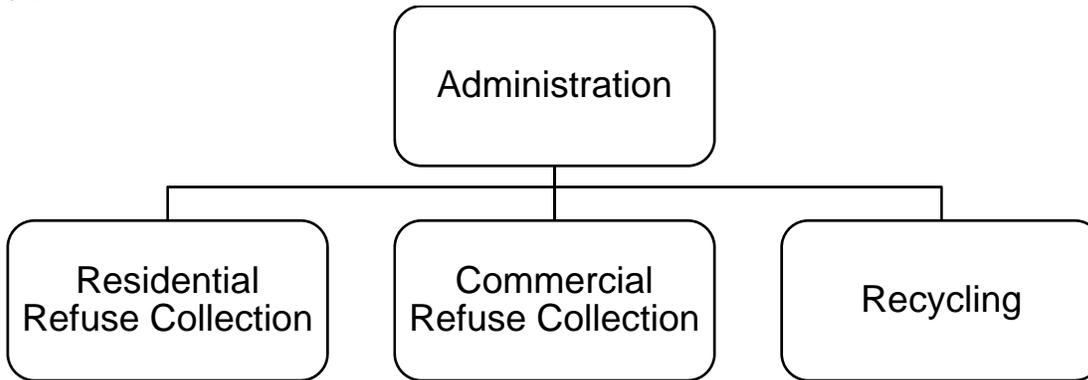
	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	1,405,054	1,558,000	1,641,700	522,600
Materials & Supplies	107,573	111,800	111,800	10,500
Services	340,557	360,800	378,900	98,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,853,184	2,030,600	2,132,400	631,400
Appropriation by Activity				
Administration	414,333	524,300	565,500	631,400
Downtown District Services	558,249	604,000	597,000	0
Forestry	<u>880,602</u>	<u>902,300</u>	<u>969,900</u>	<u>0</u>
Total	1,853,184	2,030,600	2,132,400	631,400
Employee Years by Activity				
Administration	5.2	5.2	6.3	7.4
Downtown District Services	11.9	12.3	12.3	0.0
Forestry	<u>16.0</u>	<u>16.7</u>	<u>16.5</u>	<u>0.0</u>
Total	33.1	34.2	35.1	7.4

DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS & PARKS – DIRECTOR'S OFFICE
 PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2008-09	Approved 2009-10
35	Director of Operations	1.0	1.0
33	Deputy Director of Operations	1.0	1.0
32	Assistant Director of Operations	1.0	0.0
28	City Forester	1.0	0.0
26	Assoc. Administrative Analyst	1.0	1.0
24	Senior Administrative Analyst	0.0	1.0
23	Asst. Operations Superintendent	1.0	0.0
23	Technology Applications Specialist	0.0	1.0
19	Forestry Operations Supervisor	1.0	0.0
19	Operations Supervisor	0.5	0.0
17	Forestry Technician	4.0	0.0
16	Management Trainee	1.0	1.0
11	Secretary	1.0	1.0
7	Clerk III with Typing	1.0	0.0
65	Senior Forestry Worker	3.0	0.0
61	Forestry Worker	4.0	0.0
56	Grounds Equipment Operator	7.0	0.0
41	Operations Worker	1.0	0.0
EMPLOYEE YEARS			
Full Time		29.5	7.0
Overtime		2.4	0.0
Part Time, Temporary, Seasonal		3.8	0.4
Less: Vacancy Allowance		<u>0.6</u>	<u>0.0</u>
Total		35.1	7.4

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – SOLID WASTE COLLECTIONS DIVISION

Organization



Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	18,963,000	16,368,500	-2,594,500
Employee Years	112.4	111.9	-0.5

Change Detail

Salary & Wage	General		Vacancy			Total
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	
-103,700	106,500	150,300	0	-4,600	-2,743,000	-2,594,500

Major Change

In lieu of depreciation charge to fund capital purchases does not recur	-2,563,100
Tipping fee reduction results in savings	-182,500
Add resources for young adult work program	144,900
Transfer two employees to Equipment Services Division	-72,200
Funding for recycling study does not recur	-25,000
Transfer full time position to Director's Office and add one full time technology position	-21,300
A vacant part time position is eliminated as an efficiency measure	-13,000
Productivity improvements results in savings	-10,800

Program Change

Implement litter collection program as a pilot project.

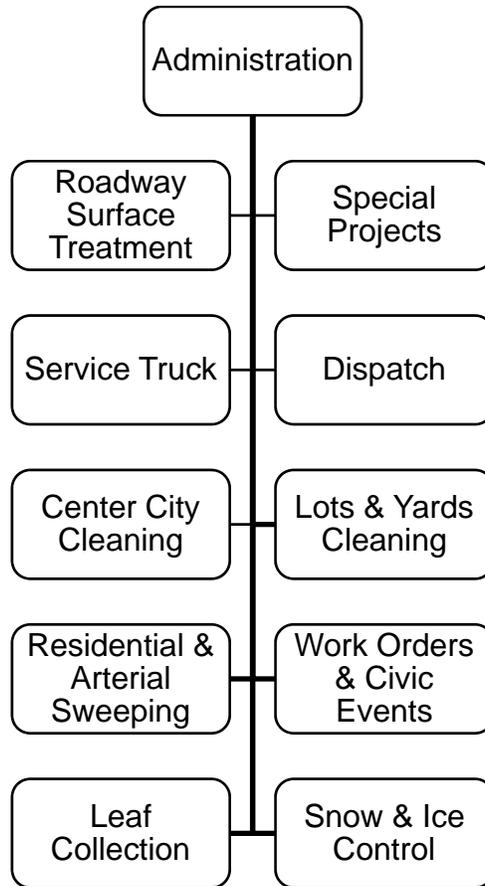
DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS & PARKS – SOLID WASTE COLLECTIONS DIVISION
 EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	5,600,309	5,780,900	5,723,800	5,652,900
Materials & Supplies	156,480	295,100	295,100	232,000
Services	9,419,249	9,929,600	10,381,000	10,483,600
Other	<u>0</u>	<u>2,563,100</u>	<u>2,563,100</u>	<u>0</u>
Total	15,176,038	18,568,700	18,963,000	16,368,500
Appropriation by Activity				
Administration	2,044,433	4,843,600	4,824,200	2,193,200
Residential Refuse Collection	9,103,688	9,790,600	10,081,200	10,191,400
Commercial Refuse Collection	1,974,729	2,291,900	2,393,700	2,418,200
Recycling	<u>2,053,188</u>	<u>1,642,600</u>	<u>1,663,900</u>	<u>1,565,700</u>
Total	15,176,038	18,568,700	18,963,000	16,368,500
Employee Years by Activity				
Administration	10.7	11.7	11.8	9.4
Residential Refuse Collection	58.3	60.9	62.6	65.2
Commercial Refuse Collection	11.7	16.8	16.9	17.3
Recycling	<u>29.1</u>	<u>20.4</u>	<u>21.1</u>	<u>20.0</u>
Total	109.8	109.8	112.4	111.9

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – SOLID WASTE COLLECTIONS DIVISION
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Residential Refuse Collection	Commercial Refuse Collection	Recycling
Br.	Title	Budget 2008-09	Approved 2009-10				
30	Refuse Operations Manager	1.0	1.0	1.0			
25	Operations Superintendent	1.0	1.0	1.0			
24	Senior Administrative Analyst	1.0	0.0				
23	Asst. Operations Superintendent	4.0	4.0		3.0		1.0
23	Commercial Accounts Representative	1.0	1.0			1.0	
23	Technology Applications Specialist	0.0	1.0	1.0			
18	Municipal Assistant	1.0	1.0	1.0			
16	Fleet Maintenance Technician	1.0	1.0	1.0			
9	Clerk II	2.0	2.0	2.0			
69	Environmental Services Operator I	85.0	85.0		53.0	15.0	17.0
69	Envir. Services Operator I - 6 Day	1.0	1.0		1.0		
64	Dispatcher	1.5	1.5	1.5			
59	Heavy Equipment Aide	2.0	0.0				
EMPLOYEE YEARS							
Full Time		101.5	99.5	8.5	57.0	16.0	18.0
Overtime		11.7	10.6	0.5	6.3	1.5	2.3
Part Time, Temporary, Seasonal		0.8	3.3	0.5	2.8	0.0	0.0
Less: Vacancy Allowance		<u>1.6</u>	<u>1.5</u>	<u>0.1</u>	<u>0.9</u>	<u>0.2</u>	<u>0.3</u>
Total		112.4	111.9	9.4	65.2	17.3	20.0

Organization



Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	12,419,400	14,352,100	1,932,700
Employee Years	114.8	148.0	33.2

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General</u>		<u>Vacancy</u>	<u>Miscellaneous</u>		<u>Total</u>
	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Major Change</u>		
24,800	268,000	-634,500	0	-1,000	2,275,400	1,932,700

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – SPECIAL SERVICES DIVISION

Major Change

As proposed by the Mayor:

Consolidation of Street Maintenance Division	2,664,400
Reduce funding for young adult work program due to budget constraints	-248,800
Transfer resources for landscaping work to Parks, Forestry & Open Spaces Division	-110,800
Add funding for demolition of city owned vacant housing	87,900
A one-time budget amendment for graffiti funding does not recur	-80,000
Transfer one full time and one part time position to Bureau of Water	-70,600
Reinstitute Chip Seal Program	47,600
Add one full time technology position	46,000
Transfer position to Finance Department	-44,300
Productivity improvements results in savings	-17,000

As amended by City Council:

Funds are transferred from Contingency for Community Lighting	1,000
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Program Change

Consolidate Special Services Division and Street Maintenance Division. Chip Seal Program is reinstated
Coordinate demolition of city owned vacant housing as a pilot project. Funding for PRIME Program is
reduced and combined with Litter Program in Solid Waste.

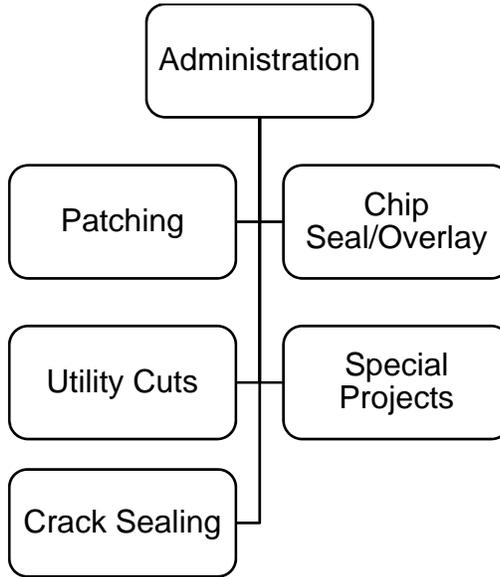
DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS & PARKS – SPECIAL SERVICES DIVISION
 EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	4,161,520	4,742,500	4,863,500	6,023,200
Materials & Supplies	954,517	1,288,800	1,347,300	1,875,600
Services	4,814,691	5,442,400	6,208,600	6,453,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	9,930,728	11,473,700	12,419,400	14,352,100
Appropriation by Activity				
Administration	1,623,227	1,914,800	1,899,700	2,248,400
Roadway Surface Treatment	0	0	0	1,003,800
Special Projects	0	0	0	1,111,800
Service Truck	54,884	117,600	130,300	117,900
Dispatch	246,198	217,800	217,800	225,200
Center City Cleaning	277,474	384,300	391,400	263,600
Lots & Yards Cleaning	826,417	1,049,500	1,068,800	993,500
Residential & Arterial Sweeping	618,234	747,300	784,100	765,000
Work Orders & Civic Events	933,216	1,323,300	1,342,600	1,045,600
Leaf Collection	775,307	838,400	923,800	777,200
Snow & Ice Control	<u>4,575,771</u>	<u>4,880,700</u>	<u>5,660,900</u>	<u>5,800,100</u>
Total	9,930,728	11,473,700	12,419,400	14,352,100
Employee Years by Activity				
Administration	7.2	9.1	9.0	13.1
Roadway Surface Treatment	0.0	0.0	0.0	15.7
Special Projects	0.0	0.0	0.0	14.2
Service Truck	1.1	2.1	2.4	2.4
Dispatch	4.8	4.2	4.2	4.2
Center City Cleaning	7.5	8.0	8.1	6.3
Lots & Yards Cleaning	4.7	8.7	8.7	7.8
Residential & Arterial Sweeping	8.7	8.8	8.8	10.1
Work Orders & Civic Events	13.7	19.3	16.2	15.3
Leaf Collection	13.2	11.0	12.1	11.7
Snow & Ice Control	<u>42.0</u>	<u>46.0</u>	<u>45.3</u>	<u>47.2</u>
Total	102.9	117.2	114.8	148.0

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – SPECIAL SERVICES DIVISION
PERSONNEL SUMMARY**

FULL TIME POSITIONS			Administration	Roadway Surface Treatment	Special Projects	Service Truck	Dispatch	Center City Cleaning	Lots & Yards Cleaning	Residential & Arterial Sweeping	Work Orders & Civic Events	Leaf Collection	Snow & Ice Control
Br.	Title	Budget 2008-09											
30	Operations Manager	1.0	1.0										
25	Operations Superintendent	1.0	2.0	2.0									
24	Assistant to Operations Manager	0.0	1.0	1.0									
23	Asst. Operations Superintendent	4.0	3.0						0.6	0.6	0.5	0.3	1.0
23	Asst. Operations Supt./Street Maint.	0.0	1.0	1.0									
23	Technology Applications Specialist	0.0	1.0	1.0									
19	Operations Supervisor	3.5	3.0						0.5		1.1	0.3	1.1
19	Op. Supervisor, St. Maintenance	0.8	2.0		1.3								0.7
18	Municipal Assistant	1.0	0.0										
18	Principal Engineering Technician	0.0	1.0	1.0									
16	Fleet Maintenance Technician	1.3	1.0	1.0									
15	Senior Dispatcher	1.0	1.0				1.0						
11	Clerk I	1.0	2.0	2.0									
9	Clerk II Bilingual	1.0	1.0	1.0									
65	Sr. Maintenance Mechanic Mason	0.0	1.0		0.4	0.6							
65	Sr. Maintenance Mechanic Welder	0.0	1.0			1.0							
64	Special Equipment Operator	1.1	4.0		2.0	1.0							1.0
64	Dispatcher	2.5	2.5				2.5						
62	Senior Operations Worker	23.6	29.0		1.5	3.9		0.6	3.3	6.0	2.8	2.1	8.8
57	Construction Supply Handler	1.0	1.0	1.0									
56	Grounds Equipment Operator	1.0	1.0						0.6			0.1	0.3
41	Operations Worker	31.5	45.0		8.0	5.5	1.0	4.6	2.7	2.2	5.2	2.2	13.6
EMPLOYEE YEARS													
	Full Time	76.3	104.5	12.0	13.1	12.0	1.0	3.5	5.2	7.7	8.8	9.7	26.5
	Overtime	25.8	32.0	1.0	2.2	1.5	0.9	0.8	0.8	0.2	0.2	3.7	17.0
	Part Time, Temporary, Seasonal	14.6	14.6	0.4	1.0	1.2	0.5	0.0	0.4	0.1	1.3	2.2	4.4
	Less: Vacancy Allowance	1.9	3.1	0.3	0.6	0.5	0.0	0.1	0.1	0.2	0.2	0.3	0.7
	Total	114.8	148.0	13.1	15.7	14.2	2.4	4.2	6.3	7.8	10.1	15.3	47.2

Organization



Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	2,806,500	0	-2,806,500
Employee Years	36.7	0.0	-36.7

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
0	0	0	0	0	-2,806,500	-2,806,500

Major Change

Consolidation of Street Maintenance Division to Special Services Division	-2,664,400
One vacant full time and one filled full time positions are eliminated as an efficiency measure	-74,100
Transfer Sign Shop function to Equipment Services	-68,000

Program Change

Consolidate division with Special Services Division. Transfer Sign Shop function to Equipment Services.

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS –STREET MAINTENANCE DIVISION
EXPENDITURE SUMMARY

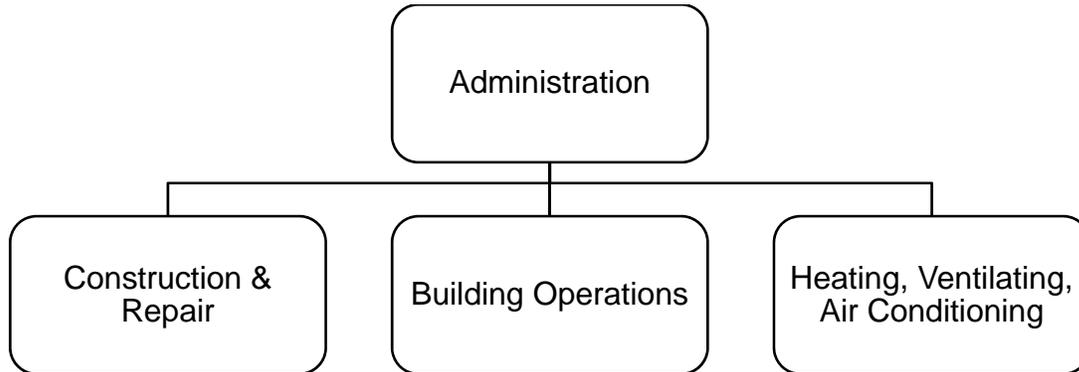
	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	1,474,331	1,492,300	1,496,800	0
Materials & Supplies	384,033	399,600	399,600	0
Services	498,933	822,900	910,100	0
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,357,297	2,714,800	2,806,500	0
Appropriation by Activity				
Administration	525,313	512,900	522,000	0
Patching	165,990	336,600	356,300	0
Chip Seal/Overlay	664,294	674,500	694,200	0
Utility Cuts	443,837	553,200	572,900	0
Special Projects	481,490	542,700	562,400	0
Crack Sealing	<u>76,373</u>	<u>94,900</u>	<u>98,700</u>	<u>0</u>
Total	2,357,297	2,714,800	2,806,500	0
Employee Years by Activity				
Administration	6.8	8.0	8.0	0.0
Patching	2.1	2.0	2.1	0.0
Chip Seal/Overlay	11.3	10.8	10.7	0.0
Utility Cuts	7.5	7.6	7.6	0.0
Special Projects	6.3	6.8	6.8	0.0
Crack Sealing	<u>1.3</u>	<u>1.5</u>	<u>1.5</u>	<u>0.0</u>
Total	35.3	36.7	36.7	0.0

DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS & PARKS – STREET MAINTENANCE DIVISION
 PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2008-09	Approved 2009-10
25	Operations Superintendent	1.0	0.0
23	Asst. Operations Supt./Street Maintenance	1.0	0.0
19	Operations Supervisor/Street Maintenance	1.2	0.0
18	Principal Engineering Technician	1.0	0.0
16	Fleet Maintenance Technician	0.7	0.0
16	Sign Maker	1.0	0.0
12	Assistant Sign Maker	1.0	0.0
11	Clerk I	1.0	0.0
9	Clerk II with Typing	1.0	0.0
65	Sr. Maintenance Mechnic Mason	1.0	0.0
65	Sr. Maintenance Mechanic Welder	1.0	0.0
64	Special Equipment Operator	2.9	0.0
62	Senior Operations Worker	5.4	0.0
41	Operations Worker	13.5	0.0
EMPLOYEE YEARS			
	Full Time	32.7	0.0
	Overtime	3.6	0.0
	Part Time, Temporary, Seasonal	1.8	0.0
	Less: Vacancy Allowance	<u>1.4</u>	<u>0.0</u>
	Total	36.7	0.0

DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS & PARKS – BUILDING SERVICES DIVISION

Organization



Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	6,511,000	6,917,100	406,100
Employee Years	87.2	87.0	-0.2

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
76,000	123,200	38,100	0	1,900	166,900	406,100

Major Change

Add resources for increase in facilities requiring services	350,000
Energy efficiencies results in savings	-115,000
One vacant full time and two vacant part time positions eliminated as an efficiency measure	-68,100

Program Change

Standardize temperature range for city owned buildings.

DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS & PARKS –BUILDING SERVICES DIVISION
 EXPENDITURE SUMMARY

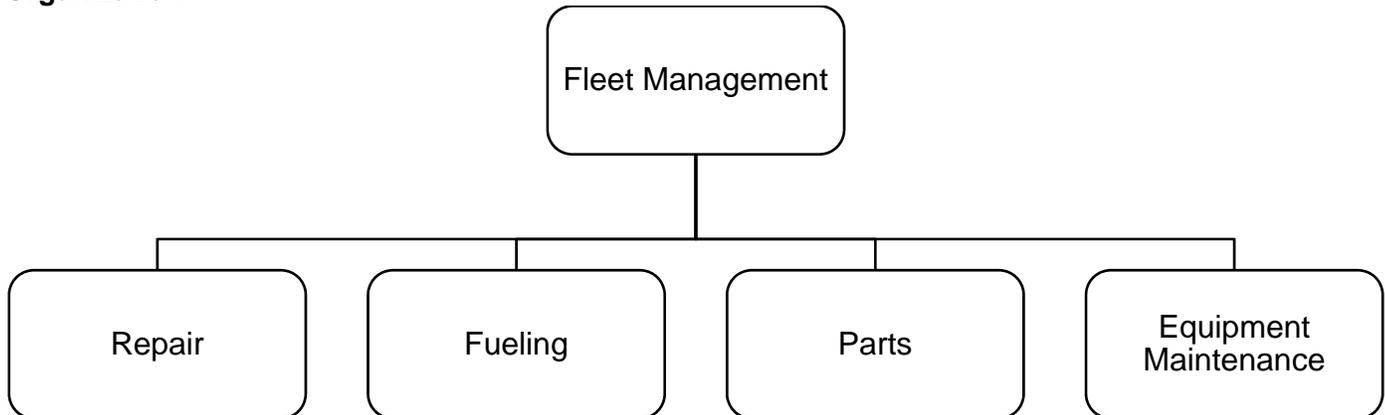
	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	3,470,082	3,479,600	3,478,600	3,486,500
Materials & Supplies	718,652	759,300	759,300	774,400
Services	1,791,572	2,429,700	2,273,100	2,656,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	5,980,306	6,668,600	6,511,000	6,917,100
Appropriation by Activity				
Administration	490,064	538,700	509,200	550,500
Construction & Repair	1,679,672	1,647,800	1,640,400	1,690,100
Building Operations	2,856,824	3,495,600	3,379,000	3,644,400
Heating, Ventilating, Air Conditioning	<u>953,746</u>	<u>986,500</u>	<u>982,400</u>	<u>1,032,100</u>
Total	5,980,306	6,668,600	6,511,000	6,917,100
Employee Years by Activity				
Administration	6.2	5.2	5.2	5.2
Construction & Repair	27.1	23.2	23.9	23.9
Building Operations	40.8	44.7	44.5	44.4
Heating, Ventilating, Air Conditioning	<u>12.7</u>	<u>13.6</u>	<u>13.6</u>	<u>13.5</u>
Total	86.8	86.7	87.2	87.0

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – BUILDING SERVICES DIVISION
PERSONNEL SUMMARY**

FULL TIME POSITIONS				Administration	Construction & Repair	Building Operations	Heating, Vent. & Air Conditioning
Br.	Title	Budget 2008-09	Approved 2009-10				
30	Manager of Building Services	1	1	1			
25	Superintendent HVAC	1	1				1
24	Superintendent of Construction & Repair	1	1		1		
23	Superintendent Building Operations	2	2			2	
21	Supervisor Carpentry Trades	1	1		1		
21	Supervisor of Electrical Trades	1	1		1		
21	Supervisor Structures & Equipment	1	1		1		
18	Building Supervisor	1	1			1	
18	Municipal Assistant	0	1	1			
18	Senior Supervising Stock Clerk	1	1	1			
16	Management Trainee	1	0				
15	Building Maintenance Supervisor	1	1			1	
11	Secretary	1	1	1			
6	Stock Clerk 80 Hours	1	1	1			
1	Cleaner	16	16			16	
65	Sr. Maintenance Mechanic/Buildings	2	2			2	
65	Sr. Maintenance Mechanic/Carpentry	5	5		5		
65	Sr. Maintenance Mechanic/Electrical	1	1		1		
65	Sr. Maintenance Mechanic/Mason	1	1		1		
65	Sr. Maintenance Mechanic/Pipefitter	1	1		1		
62	Senior Maintenance Mechanic	4	4		4		
60	Maintenance Mechanic	7	7		7		
57	Maintenance Worker	4	3			3	
52	Building Maintenance Helper	5	5			5	
152	Lead HVAC Engineer	2	2				2
151	HVAC Engineer	3	3				3
150	Assistant HVAC Engineer	7	7				7
EMPLOYEE YEARS							
Full Time		72.0	71.0	5.0	23.0	30.0	13.0
Overtime		4.3	4.2	0.1	1.6	2.0	0.5
Part Time, Temporary, Seasonal		13.7	14.6	0.3	0.2	13.6	0.5
Less: Vacancy Allowance		2.8	2.8	0.2	0.9	1.2	0.5
Total		87.2	87.0	5.2	23.9	44.4	13.5

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS –EQUIPMENT SERVICES DIVISION

Organization



Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	6,010,900	6,516,900	506,000
Employee Years	78.1	79.2	1.1

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General</u>		<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
	<u>Inflation</u>	<u>Chargebacks</u>				
11,800	83,600	766,300	0	-18,100	-337,600	506,000

Major Change

Reduction in fuel price results in savings	-327,500
Transfer two mechanic positions from Solid Waste Division	72,200
Eliminate two vacant full time positions as an efficiency measure	-68,900
Transfer Sign Shop function from Street Maintenance Division	68,000
Contract small equipment repairs as an efficiency measure	-55,100
Energy efficiencies results in savings	-50,000
Transfer one mechanic position from Bureau of Water	43,000
Productivity improvements results in savings	-19,300

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – EQUIPMENT SERVICES DIVISION**

Chargebacks

<u>Department/Bureau</u>	<u>2008-09</u>	<u>2009-10</u>	<u>Department/Bureau</u>	<u>2008-09</u>	<u>2009-10</u>
CITY COUNCIL & CLERK	1,400	1,800	ENVIRONMENTAL SERVICES		
			Commissioner	7,200	5,500
ADMINISTRATION			Architecture & Engineering	25,600	30,000
Mayor's Office	8,600	7,600	Operations & Parks	7,214,200	6,649,900
Neighborhood Serv. Centers	200	0	Water	<u>528,900</u>	<u>469,200</u>
Management & Budget	5,100	200	Total	7,775,900	7,154,600
Communications	8,000	6,300			
Human Resource Mgt.	<u>8,600</u>	<u>5,600</u>	EMERGENCY COMMUNICATIONS	8,100	6,500
Total	30,500	19,700			
			POLICE	4,094,300	3,974,600
INFORMATION TECHNOLOGY	6,600	7,800			
			FIRE	257,000	288,300
FINANCE					
Treasury	6,000	12,300	LIBRARY		
Assessment	100	100	Central Library	14,400	1,500
Purchasing	900	600	Community Library	<u>5,200</u>	<u>2,200</u>
Parking	<u>0</u>	<u>22,900</u>	Total	19,600	3,700
Total	7,000	35,900			
			RECREATION & YOUTH SERVICES		
COMMUNITY DEVELOPMENT	7,600	0	Commissioner	2,000	4,000
			Recreation	90,600	41,800
ECONOMIC DEVELOPMENT			Special Services	<u>120,000</u>	<u>105,000</u>
Administration	3,200	0	Total	212,600	150,800
Municipal Parking	<u>1,400</u>	<u>0</u>			
Total	4,600	0	Total Interfund	5,700,600	5,748,900
			Total Intrafund	<u>6,724,600</u>	<u>5,906,500</u>
NEIGHBORHOOD & BUSINESS DEVELOPMENT	0	11,700	CITY TOTAL	12,425,200	11,655,400

DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS & PARKS – EQUIPMENT SERVICES DIVISION
 EXPENDITURE SUMMARY

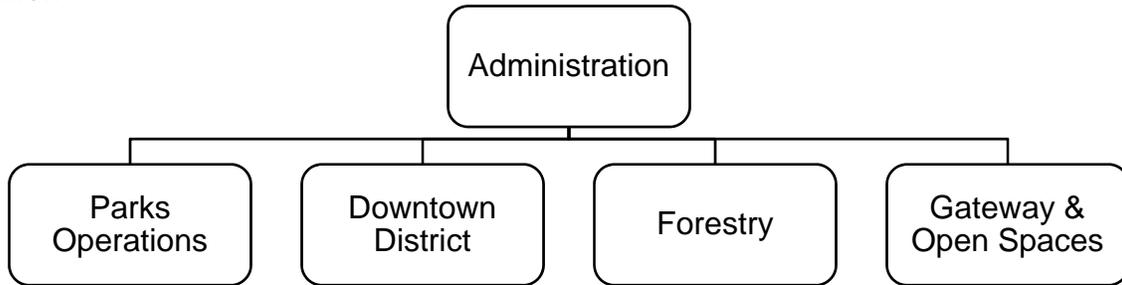
	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	3,311,657	3,367,900	3,603,000	3,618,100
Materials & Supplies	5,344,014	5,104,300	6,304,800	6,063,100
Services	1,094,922	1,332,400	1,381,100	1,295,600
Other	1,341,500	1,446,600	1,446,600	1,446,600
Total	<u>11,092,093</u>	<u>11,251,200</u>	<u>12,735,500</u>	<u>12,423,400</u>
Less: Intrafund Credit*	<u>5,346,200</u>	<u>6,051,300</u>	<u>6,724,600</u>	<u>5,906,500</u>
Total	5,745,893	5,199,900	6,010,900	6,516,900
Appropriation by Activity				
Fleet Management	2,124,595	2,444,800	2,603,400	2,481,500
Repair	3,022,907	3,043,000	3,168,900	3,315,700
Fueling	3,719,029	3,526,800	4,727,300	4,363,900
Parts	2,090,298	2,091,900	2,081,200	2,155,400
Equipment Maintenance	<u>135,264</u>	<u>144,700</u>	<u>154,700</u>	<u>106,900</u>
Total	<u>11,092,093</u>	<u>11,251,200</u>	<u>12,735,500</u>	<u>12,423,400</u>
Less: Intrafund Credit*	<u>5,346,200</u>	<u>6,051,300</u>	<u>6,724,600</u>	<u>5,906,500</u>
Total	5,745,893	5,199,900	6,010,900	6,516,900
Employee Years by Activity				
Fleet Management	5.5	6.5	7.1	7.4
Repair	53.7	55.0	58.1	61.8
Fueling	1.0	1.0	1.0	0.0
Parts	8.3	8.6	8.5	8.4
Equipment Maintenance	<u>3.1</u>	<u>3.1</u>	<u>3.4</u>	<u>1.6</u>
Total	71.6	74.2	78.1	79.2

*Reflects chargeback for motor equipment service.

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – EQUIPMENT SERVICES DIVISION
PERSONNEL SUMMARY**

FULL TIME POSITIONS				Fleet Management	Repair	Parts	Equipment Maintenance
Br.	Title	Budget 2008-09	Approved 2009-10				
31	Fleet Service Manager	1.0	0.0				
30	Fleet Manager	0.0	1.0	1.0			
28	Asst. Fleet Service Manager	1.0	0.0				
25	Fleet Maintenance Manager	2.0	0.0				
25	Service Manager	0.0	1.0		1.0		
24	Automotive Parts & Materials Manager	1.0	1.0			1.0	
24	Operations Analyst	1.0	1.0	1.0			
23	Assistant Fleet Maintenance Manager	3.0	0.0				
23	Assistant Service Manager	0.0	4.0		4.0		
23	Equipment Training Coordinator	1.0	1.0	1.0			
23	Warranty Specialist	1.0	1.0		1.0		
22	Equipment Analyst	0.0	1.0	1.0			
21	Parts Supervisor	1.0	1.0			1.0	
19	Mechanic Supervisor	2.0	2.0		2.0		
19	Senior Equipment Mechanic	1.0	1.0				1.0
18	Equipment Trainer	0.0	1.0	1.0			
17	Accountant	0.0	1.0	1.0			
17	Heavy Mechanic I	3.0	1.0		1.0		
17	Senior Auto Welder	0.0	1.0		1.0		
16	Sign Maker	0.0	1.0		1.0		
15	Accountant	1.0	0.0				
15	Auto Welder	1.0	0.0				
15	Heavy Mechanic II	20.0	17.0		17.0		
14	Sr. Auto Maintenance Mechanic	15.0	13.0		13.0		
14	Senior Auto Parts Clerk	2.0	2.0			2.0	
13	Fleet Service Writer	2.0	2.0		2.0		
11	Auto Parts Clerk	3.0	3.0			3.0	
9	Clerk II with Typing	1.0	0.0				
5	Account Clerk	0.0	1.0	1.0			
70	Master Automotive Technician	0.0	3.0		3.0		
70	Master Truck Technician	0.0	5.0		5.0		
65	Auto Machinist	1.0	1.0			1.0	
63	Equipment Mechanic	2.0	0.0				
61	Tire Repairer	2.0	2.0		2.0		
59	Heavy Equipment Aide	0.0	2.0		2.0		
58	Auto Aide	1.0	1.0		1.0		
57	Garage Attendant	1.0	0.0				
EMPLOYEE YEARS							
Full Time		70.0	72.0	7.0	56.0	8.0	1.0
Overtime		6.3	6.2	0.1	5.6	0.4	0.1
Part Time, Temporary, Seasonal		2.7	1.9	0.3	1.0	0.1	0.5
Less: Vacancy Allowance		0.9	0.9	0.0	0.8	0.1	0.0
Total		78.1	79.2	7.4	61.8	8.4	1.6

Organization



Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	2,283,500	3,893,700	1,610,200
Employee Years	39.2	64.7	25.5

Change Detail

Salary & Wage Adjustment	General Inflation	Chargebacks	Vacancy Allowance	Miscellaneous	Major Change	Total
1,600	35,000	-29,700	0	0	1,603,300	1,610,200

Major Change

Transfer Forestry from Director's Office	969,900
Transfer Downtown District from Director's Office	597,000
Transfer resources for landscaping work from Special Services Division	110,800
Contract for lawn service results in savings	-77,600
One full time management position for new division is added	68,900
A net reduction of one vacant full time position is eliminated as an efficiency measure	-48,900
Funding for one time grant does not recur	-12,100
Productivity improvements results in savings	-4,700

Program Change

Transfer Forestry and Downtown District from Director's Office. Contract lawn mowing service is utilized.

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – PARKS, FORESTRY & OPEN SPACES
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	1,363,004	1,372,800	1,430,000	2,509,400
Materials & Supplies	138,744	145,800	145,800	289,300
Services	546,810	673,300	707,700	1,095,000
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,048,558	2,191,900	2,283,500	3,893,700
Appropriation by Activity				
Administration	0	0	0	134,000
Parks Operations	2,048,558	2,191,900	2,283,500	2,135,200
Downtown District	0	0	0	588,900
Forestry	0	0	0	947,200
Gateway & Open Spaces	<u>0</u>	<u>0</u>	<u>0</u>	<u>88,400</u>
Total	2,048,558	2,191,900	2,283,500	3,893,700
Employee Years by Activity				
Administration	0.0	0.0	0.0	1.9
Parks Operations	36.4	37.2	39.2	33.5
Downtown District	0.0	0.0	0.0	11.5
Forestry	0.0	0.0	0.0	16.5
Gateway & Open Spaces	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>1.3</u>
Total	36.4	37.2	39.2	64.7

DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS & PARKS – PARKS, FORESTRY & OPEN SPACES
 PERSONNEL SUMMARY

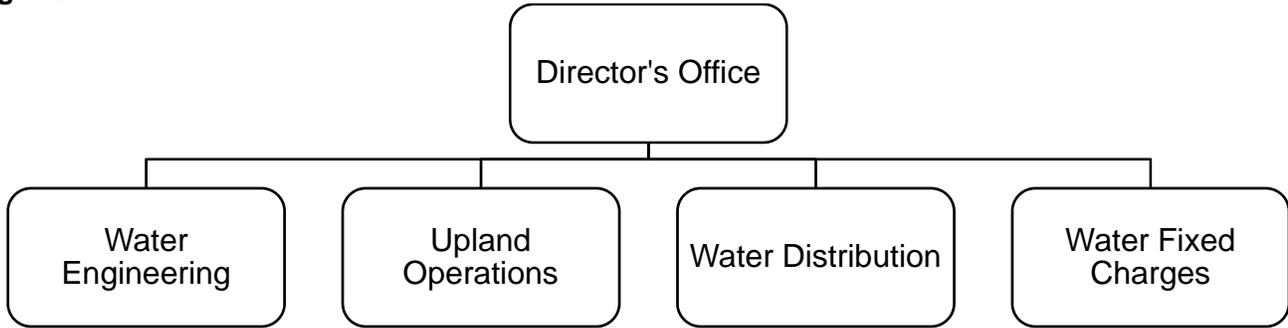
FULL TIME POSITIONS				Administration	Parks Operations	Downtown District	Forestry	Gateway & Open Spaces
Br.	Title	Budget 2008-09	Approved 2009-10					
30	Operations Manager	0.0	1.0	1.0				
25	City Forester	0.0	1.0				1.0	
25	Operations Superintendent	1.0	1.0		1.0			
23	Assistant Operations Superintendent	0.0	1.0			1.0		
19	Forestry Operations Supervisor	0.0	1.0				1.0	
19	Parks Operations Supervisor	3.0	3.0		3.0			
18	Municipal Assistant	0.0	1.0	1.0				
17	Forestry Technician	0.0	4.0				4.0	
16	Management Trainee	1.0	0.0					
7	Clerk III with Typing	0.0	1.0				1.0	
66	Laborer 6 Day	1.0	1.0		1.0			
65	Sr. Forestry Worker	0.0	3.0				3.0	
65	Sr. Maintenance Mechanic/Pipefitter	1.0	0.0					
64	Special Equipment Operator	0.0	1.0		1.0			
62	Senior Maintenance Mechanic	1.0	1.0		1.0			
61	Crew Chief	5.0	4.0		4.0			
61	Forestry Worker	0.0	4.0				4.0	
56	Ground Equipment Operator	17.0	23.0		16.0	7.0		
41	Operations Worker	5.0	5.0		4.0	1.0		
EMPLOYEE YEARS								
Full Time		35.0	56.0	2.0	31.0	9.0	14.0	0.0
Overtime		1.5	4.1	0.0	1.6	1.5	1.0	0.0
Part Time, Temporary, Seasonal		4.1	6.6	0.0	2.0	1.3	2.0	1.3
Less: Vacancy Allowance		1.4	2.0	0.1	1.1	0.3	0.5	0.0
Total		39.2	64.7	1.9	33.5	11.5	16.5	1.3

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF WATER

Mission Statement

To support the City of Rochester's' *One City Vision Statement and its Values and Guiding Principles* through the provision of an abundant supply of clean, palatable water to City residents and wholesale customers to provide reliable service at a modest price and to provide an adequate supply of water for fire protection services.

Organization



Vital Customers

- Internal: City of Rochester Fire Department
- External: All who currently or potentially could live, work, visit, or do business in the City of Rochester; Wholesale customers

Critical Processes

- Protecting the watershed to keep the water supply as clean (free from contaminants) as possible.
- Filtering, disinfecting, and testing the potability of water before it is delivered to customers.
- Maintaining the distribution and storage systems in good condition to provide reliable, high quality water.

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Finish design on Highland Reservoir Liner improvements	Customer Service Organizational Effectiveness	Second Quarter
Complete negotiations with Monroe County Water Authority for new water sharing agreement.	Customer Service Organizational Effectiveness	Second Quarter
Conduit Modernization program-final design of pipe replacement/rehabilitation north of Rush Reservoir-South Clinton Avenue	Customer Service Organizational Effectiveness	Second Quarter
Start construction on Highland Reservoir Liner project	Customer Service Organizational Effectiveness	Third Quarter
Establish contract with New York DEC for watershed property maintenance from sale of watershed	Customer Service Organizational Effectiveness	Fourth Quarter

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF WATER

10-47

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
Engineering				
In-house design projects value (\$000)	3,822	4,299	4,254	3,116
In-house construction project value (\$000)	3,560	2,850	5,650	3,264
Water Production & Treatment				
Filtration plant production (millions gallons per day)	36.5	37	36.5	37
Water Distribution				
Water service interruption measure	330	250	350	350
Lost water measure	27%	25%	23%	25%
Complaints received--Water related	4,669	4,400	4,600	4,600
Investigations performed	8,887	10,000	9,000	9,000

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	22,627,400	22,377,900	-249,500
Employee Years	144.2	139.5	-4.7

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-9,400	203,400	170,500	0	-700	-613,300	-249,500

Major Change

Reduce allowance for uncollectibles due to tax lien sale	-360,000
Net impact of personnel transactions in Bureau	-161,200
Parking Meter Operations transfers to Finance Department	-119,700
Net impact of position transfers with Bureau of Operations & Parks	27,600

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF WATER
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	6,629,402	6,654,600	6,937,400	6,705,300
Materials & Supplies	1,256,162	1,429,600	1,429,600	1,499,800
Services	6,380,751	7,366,300	7,451,100	7,729,700
Other	<u>6,939,388</u>	<u>7,559,300</u>	<u>6,809,300</u>	<u>6,443,100</u>
Total	21,205,703	23,009,800	22,627,400	22,377,900
Appropriation by Activity				
Director's Office	1,086,818	1,414,700	1,456,500	1,508,200
Water Engineering	1,059,518	1,065,800	1,059,500	1,068,100
Upland Operations	6,161,097	6,777,400	6,807,500	7,004,300
Water Distribution	4,196,322	4,420,000	4,712,600	4,475,000
Parking Meter Operations	182,760	110,300	119,700	0
Water Fixed Charges	<u>8,519,188</u>	<u>9,221,600</u>	<u>8,471,600</u>	<u>8,322,300</u>
Total	21,205,703	23,009,800	22,627,400	22,377,900
Employee Years by Activity				
Director's Office	10.5	12.1	12.3	15.0
Water Engineering	16.8	16.2	16.5	16.5
Upland Operations	37.4	38.1	38.5	38.8
Water Distribution	70.0	69.5	74.9	69.2
Parking Meter Operations	<u>4.0</u>	<u>2.0</u>	<u>2.0</u>	<u>0.0</u>
Total	138.7	137.9	144.2	139.5

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – DIRECTOR'S OFFICE

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	1,456,500	1,508,200	51,700
Employee Years	12.3	15.0	2.7

Change Detail

	General	Vacancy				
<u>Salary & Wage</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
Adjustment						
-12,500	20,400	-10,200	0	-40,600	94,600	51,700

Major Change

Net impact of full time position transactions	67,000
Net impact of position transfer with Bureau of Operations & Parks	27,600

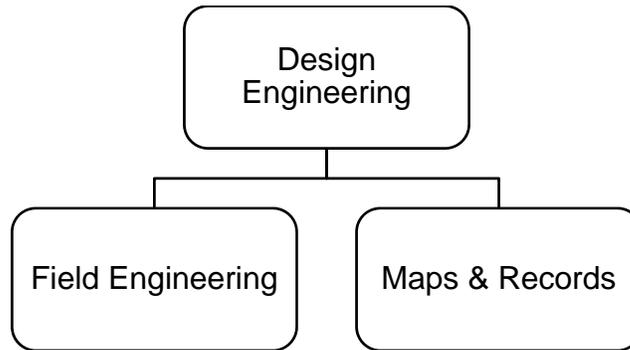
DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – DIRECTOR'S OFFICE
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	642,508	760,800	767,200	808,700
Materials & Supplies	7,807	8,700	8,700	9,100
Services	436,503	645,200	680,600	690,400
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,086,818	1,414,700	1,456,500	1,508,200
Appropriation by Activity				
Director's Office	1,086,818	1,414,700	1,456,500	1,508,200
Employee Years by Activity				
Director's Office	10.5	12.1	12.3	15.0

DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER – DIRECTOR'S OFFICE
 PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2008-09	Approved 2009-10
35	Director of Water	1	1
26	Associate Administrative Analyst	1	1
25	Parts & Materials Manager	1	0
23	Parts & Materials Manager	0	1
23	Technology Applications Specialist	0	1
20	Executive Assistant	1	1
19	Water Materials Coordinator	1	0
18	Municipal Assistant	1	1
18	Senior Supervising Stock Clerk	0	1
16	Fleet Maintenance Technician	0	1
15	Heavy Mechanic II	1	0
13	Supervising Stock Clerk	1	1
9	Clerk II with Typing	1	1
65	Expediter	1	1
63	Water Maintenance Worker/Construction	0	1
57	Garage Attendant	1	1
EMPLOYEE YEARS			
Full Time		11.0	13.0
Overtime		0.4	0.5
Part Time, Temporary, Seasonal		0.9	1.5
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>
Total		12.3	15.0

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – ENGINEERING DIVISION

Organization**Year-To-Year Comparison**

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	1,059,500	1,068,100	8,600
Employee Years	16.5	16.5	0.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
5,800	4,500	-21,700	0	20,000	0	8,600

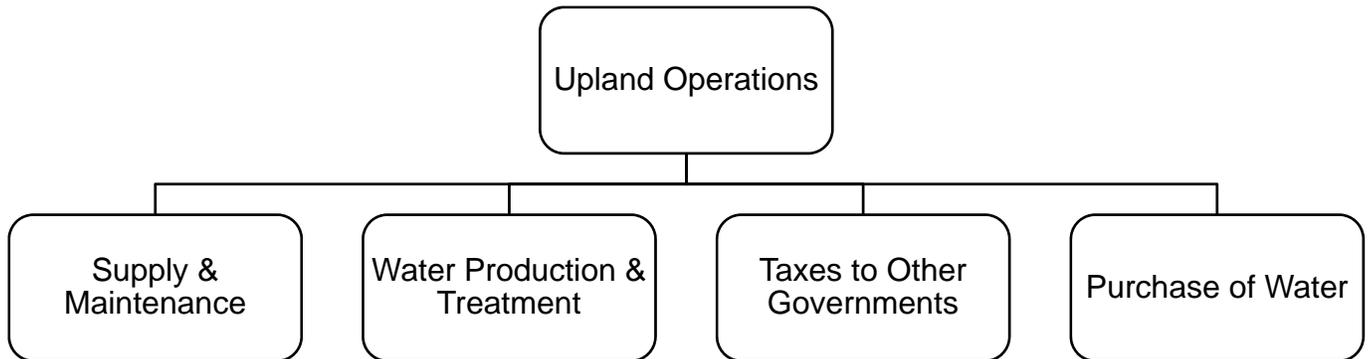
DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – ENGINEERING DIVISION
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	1,012,547	990,800	982,000	1,010,200
Materials & Supplies	14,325	20,000	20,000	20,700
Services	32,646	55,000	57,500	37,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,059,518	1,065,800	1,059,500	1,068,100
Appropriation by Activity				
Design Engineering	805,484	822,100	804,700	810,800
Field Engineering	196,602	182,800	189,100	190,900
Maps & Records	<u>57,432</u>	<u>60,900</u>	<u>65,700</u>	<u>66,400</u>
Total	1,059,518	1,065,800	1,059,500	1,068,100
Employee Years by Activity				
Design Engineering	11.9	11.5	11.6	11.5
Field Engineering	3.9	3.7	3.7	3.8
Maps & Records	<u>1.0</u>	<u>1.0</u>	<u>1.2</u>	<u>1.2</u>
Total	16.8	16.2	16.5	16.5

DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER – ENGINEERING DIVISION
 PERSONNEL SUMMARY

FULL TIME POSITIONS				Design Engineering	Field Engineering	Maps & Records
Br.	Title	Budget 2008-09	Approved 2009-10			
32	Managing Engineer Water Design	1	1	1		
29	Senior Engineer Water Design	2	2	2		
26	Engineer III/Water	2	2	2		
24	Engineer	1	1	1		
21	Supervising Engineering Technician	1	1	1		
20	GIS Applications Specialist	1	1	1		
18	Principal Engineering Technician	6	6	2	3	1
12	Engineering Technician	1	1	1		
EMPLOYEE YEARS						
	Full Time	15.0	15.0	11.0	3.0	1.0
	Overtime	1.1	1.2	0.1	0.9	0.2
	Part Time, Temporary, Seasonal	0.7	0.6	0.6	0.0	0.0
	Less: Vacancy Allowance	<u>0.3</u>	<u>0.3</u>	<u>0.2</u>	<u>0.1</u>	<u>0.0</u>
	Total	16.5	16.5	11.5	3.8	1.2

Organization



Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	6,807,500	7,004,300	196,800
Employee Years	38.5	38.8	0.3

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General</u>		<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
	<u>Inflation</u>	<u>Chargebacks</u>				
7,500	128,700	40,700	0	19,900	0	196,800

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – UPLAND OPERATIONS DIVISION
EXPENDITURE SUMMARY

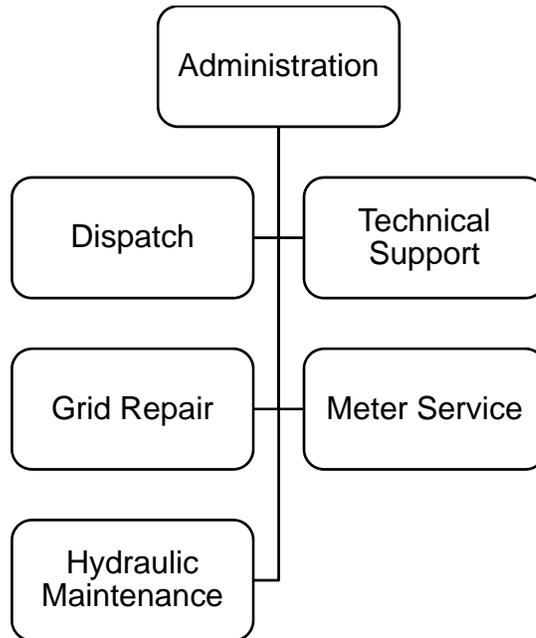
	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	1,797,715	1,855,400	1,875,800	1,902,000
Materials & Supplies	907,539	961,600	961,600	1,017,000
Services	3,455,843	3,960,400	3,970,100	4,085,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	6,161,097	6,777,400	6,807,500	7,004,300
Appropriation by Activity				
Supply & Maintenance	833,355	1,018,200	1,056,000	1,079,400
Water Production & Treatment	2,673,168	2,805,900	2,798,200	2,892,500
Taxes to Other Governments	1,140,763	1,174,100	1,174,100	1,225,800
Purchase of Water	<u>1,513,811</u>	<u>1,779,200</u>	<u>1,779,200</u>	<u>1,806,600</u>
Total	6,161,097	6,777,400	6,807,500	7,004,300
Employee Years by Activity				
Supply & Maintenance	11.4	12.3	12.7	12.7
Water Production & Treatment	<u>26.0</u>	<u>25.8</u>	<u>25.8</u>	<u>26.1</u>
	37.4	38.1	38.5	38.8

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – UPLAND OPERATIONS DIVISION
PERSONNEL SUMMARY

FULL TIME POSITIONS				Supply & Maintenance	Water Production & Treatment
Br.	Title	Budget 2008-09	Approved 2009-10		
32	Manager of Water Production	1	1		1
28	Assistant Manager of Water Production	0	1		1
26	Chief of Water Quality Operations	1	0		
25	Automated Systems Control Specialist	1	1		1
25	Supt. of Water Plant Maintenance	1	1		1
25	Supt. of Water Supply Maintenance	1	1	1	
23	Watershed Conservationist	1	1		1
21	Water Treatment Supervisor	1	1		1
20	Corrosion Technician	1	1	1	
20	Master Electrician	1	1		1
20	Water Instrumentation Technician	1	1		1
20	Water Plant Mechanic	1	1		1
19	Water Quality Lab Technician	1	1		1
18	Senior Reservoir Operator	0	1		1
18	Senior Water Plant Operator	1	0		
16	Water Plant Operator	6	6		6
15	Sr. Maint. Mech./Water Treatment	2	1		1
13	Administrative Secretary	1	1		1
65	Expediter	1	1	1	
65	Sr. Maint. Mechanic/Instrumentation	0	1		1
65	Sr. Maint. Mechanic/Water Supply	3	3	3	
63	Water Supply Maint. Worker/Constr.	5	4	4	
61	Maint. Mechanic/Water Treatment	4	4		4
61	Water Maint. Worker/Water Treatment	0	1	1	
EMPLOYEE YEARS					
Full Time		35.0	35.0	11.0	24.0
Overtime		3.6	3.6	1.9	1.7
Part Time, Temporary, Seasonal		0.6	0.9	0.0	0.9
Less: Vacancy Allowance		<u>0.7</u>	<u>0.7</u>	<u>0.2</u>	<u>0.5</u>
Total		38.5	38.8	12.7	26.1

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER –WATER DISTRIBUTION DIVISION

Organization



Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	4,712,600	4,475,000	-237,600
Employee Years	74.9	69.2	-5.7

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-10,200	49,800	-49,000	0	0	-228,200	-237,600

Major Change

Eliminate four vacant positions and transfer one to Director's Office as an efficiency measure -228,200

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – WATER DISTRIBUTION DIVISION
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	3,023,497	2,965,700	3,222,800	2,984,400
Materials & Supplies	323,482	434,000	434,000	453,000
Services	849,343	1,020,300	1,055,800	1,037,600
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	4,196,322	4,420,000	4,712,600	4,475,000
Appropriation by Activity				
Administration	533,625	605,100	648,500	612,100
Dispatch	289,219	250,600	279,600	285,200
Technical Support	332,174	371,400	459,500	371,400
Grid Repair	1,725,644	1,872,600	1,914,600	1,886,200
Meter Services	724,807	767,300	795,400	707,100
Hydraulic Maintenance	<u>590,853</u>	<u>553,000</u>	<u>615,000</u>	<u>613,000</u>
Total	4,196,322	4,420,000	4,712,600	4,475,000
Employee Years by Activity				
Administration	2.9	2.9	2.9	2.9
Dispatch	7.3	6.6	6.9	6.9
Technical Support	10.4	10.6	10.7	8.8
Grid Repair	18.5	19.0	23.1	21.2
Meter Service	15.7	15.8	16.5	14.6
Hydraulic Maintenance	<u>15.2</u>	<u>14.6</u>	<u>14.8</u>	<u>14.8</u>
Total	70.0	69.5	74.9	69.2

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – WATER DISTRIBUTION DIVISION
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Dispatch	Technical Support	Grid Repair	Meter Service	Hydraulic Maintenance
Br.	Title	Budget 2008-09	Approved 2009-10						
32	Manager of Water Distribution	1	1	1					
25	Superintendent of Water Distribution	1	1	1					
23	Asst. Superintendent Water Distribution	4	4				2	1	1
21	Backflow Prevention Inspector	1	1					1	
18	Supervising Dispatcher	1	1		1				
18	Supervising Meter Services Technician	2	2					2	
18	Supervising Water Distribution Technician	2	2						2
9	Clerk II	1	1	1					
7	Clerk III with Typing	1	0						
65	Sr. Maint. Mech./Water Grid	4	4				4		
64	Water Distribution Technician	22	17			6		6	5
64	Dispatcher	5	5		5				
63	Water Maintenance Worker/Construction	15	12				12		
62	Water Maintenance Worker	6	6			1	1		4
61	Meter Reader	4	4					4	
59	Water Distribution Trainee	0	3			1			2
EMPLOYEE YEARS									
	Full Time	70.0	64.0	3.0	6.0	8.0	19.0	14.0	14.0
	Overtime	5.1	5.4	0.0	1.0	1.0	2.0	0.9	0.5
	Part Time, Temporary, Seasonal	1.2	1.2	0.0	0.0	0.0	0.6	0.0	0.6
	Less: Vacancy Allowance	1.4	1.4	0.1	0.1	0.2	0.4	0.3	0.3
	Total	74.9	69.2	2.9	6.9	8.8	21.2	14.6	14.8

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER –PARKING METER OPERATIONS

10-61

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	119,700	0	-119,700
Employee Years	2.0	0.0	-2.0

Change Detail

	<u>General</u>	<u>Vacancy</u>	<u>Miscellaneous</u>		<u>Total</u>
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Major Change</u>	
0	0	0	0	-119,700	-119,700

Major Change

Unit transfers to Finance Department	-119,700
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DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER – PARKING METER OPERATIONS
 EXPENDITURE SUMMARY

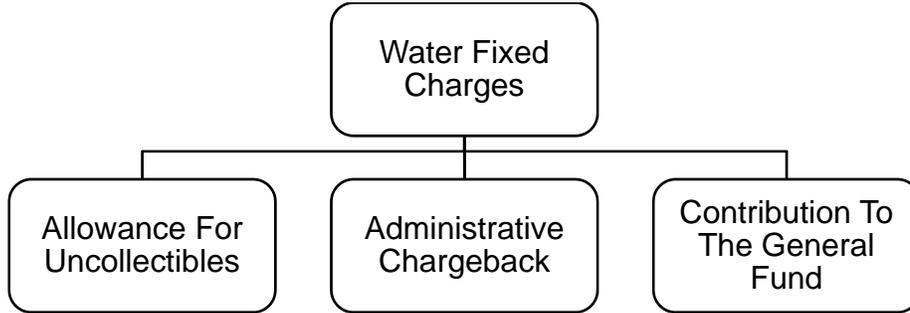
	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	153,135	81,900	89,600	0
Materials & Supplies	3,009	5,300	5,300	0
Services	20,616	16,900	18,600	0
Other	6,000	6,200	6,200	0
Total	<u>182,760</u>	<u>110,300</u>	<u>119,700</u>	<u>0</u>
Appropriation by Activity				
Parking Meter Operations	182,760	110,300	119,700	0
Employee Years by Activity				
Parking Meter Operations	4.0	2.0	2.0	0.0

DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER –PARKING METER OPERATIONS
 PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2008-09	Approved 2009-10
18	Supervising Parking Meter Mechanic	1	0
10	Parking Meter Mechanic	1	0
EMPLOYEE YEARS			
	Full Time	2.0	0.0
	Overtime	0.0	0.0
	Part Time, Temporary, Seasonal	0.0	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>
	Total	2.0	0.0

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – WATER FIXED CHARGES

Organization



This section includes operating expenditures for the water supply system that cannot be directly attributed to an operating budget . The allowance for uncollectibles is an estimate of the delinquent amount of water charges that are not paid within two years. The administrative chargeback is an interfund charge that reimburses the General Fund for general administrative services provided to the enterprise funds, based on an indirect cost allocation formula. The administrative chargeback to the Water Fund for 2009-10 represents 7.8 percent of total Water Fund expenses incurred in 2007-08. Contribution to the General Fund: the Water Fund makes a contribution to the General Fund as payment in lieu of taxes on the Water Fund capital plant and as a return on investment.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	8,471,600	8,322,300	-149,300

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
0	0	210,700	0	0	-360,000	-149,300

Major Change

Reduce allowance for uncollectibles due to tax lien sale	-360,000
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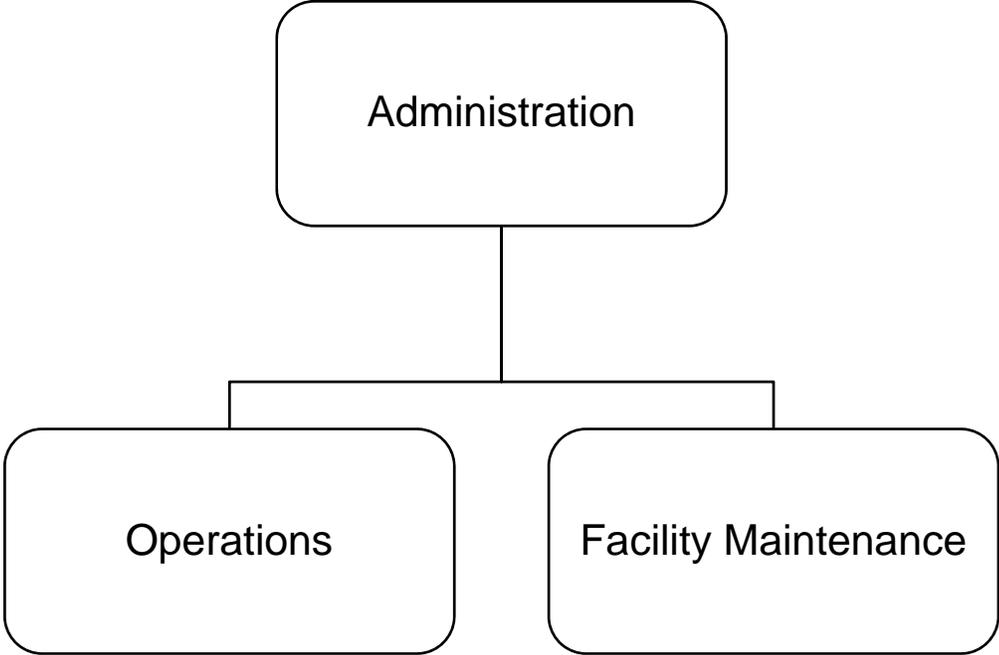
DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – WATER FIXED CHARGES
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	1,585,800	1,668,500	1,668,500	1,879,200
Other	<u>6,933,388</u>	<u>7,553,100</u>	<u>6,803,100</u>	<u>6,443,100</u>
Total	8,519,188	9,221,600	8,471,600	8,322,300
Appropriation by Activity				
Allowance for Uncollectibles	2,254,888	2,960,000	2,210,000	1,850,000
Administrative Chargeback	1,585,800	1,668,500	1,668,500	1,879,200
Contribution to the General Fund	<u>4,678,500</u>	<u>4,593,100</u>	<u>4,593,100</u>	<u>4,593,100</u>
Total	8,519,188	9,221,600	8,471,600	8,322,300

EMERGENCY COMMUNICATIONS DEPARTMENT
EXPENDITURE SUMMARY

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by serving as the vital link between the citizens and public safety agencies of the City of Rochester and the County of Monroe. We strive to collect and disseminate all requests for service in a prompt, courteous and efficient manner for all our customers. Through our actions, we help save lives, protect property and assist the public in its time of need.



EMERGENCY COMMUNICATIONS DEPARTMENT EXPENDITURE SUMMARY

Vital Customers

- External: City of Rochester and Monroe County residents, businesses, visitors, and travelers
- Internal: City of Rochester and Monroe County Police, Fire, and Emergency Medical Service subscriber agencies

Critical Processes

- Answer, collect information about, and document all calls to 9-1-1
- Provide processed 9-1-1 call data and event documentation services for all police, fire, and emergency medical service agencies in the City of Rochester and Monroe County
- Provide dispatch and communication services for participating agencies
- Provide primary and in-service training for personnel
- Prepares and monitors the budget
- Performs planning, personnel, purchasing and research functions
- Conducts facility maintenance

The City operates the 911 Center under contract with Monroe County. The County funds Administration and Operations activities while the City funds Facility Maintenance. The 911 Operating Practices Board (OPB), comprised of representatives from government, public safety, private sector, and citizens, provides advisory policy recommendations to the Center.

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Complete building renovations in collaboration with DES - Architectural Services including Phase II of heat pump repair/replacement, parking lot gate replacement, and Uninterruptible Power Supply (UPS) replacement	Public Safety	Fourth Quarter
Collaborate with neighboring counties to implement the Public Safety Interoperable Communications Grant program	Public Safety	Fourth Quarter
Provide support to consultant to begin system design and configuration of new Computer Aided Dispatch (CAD), Jail Management System, Records Management System, and Mobile Data Terminal System	Public Safety	2011-12

**EMERGENCY COMMUNICATIONS DEPARTMENT
EXPENDITURE SUMMARY**

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
9-1-1 Calls received (excluding administrative calls)	1,092,231	1,097,000	1,127,000	1,115,000
Calls dispatched:				
• Police (includes police-initiated)	1,058,295	1,034,000	1,014,000	1,069,000
• Fire	84,678	91,000	82,000	90,000
• Emergency medical service	<u>102,624</u>	<u>108,000</u>	<u>98,000</u>	<u>111,000</u>
• Total dispatched	1,245,597	1,233,000	1,194,000	1,270,000
Ring time (seconds)	6	5	6	6
Emergency Medical Dispatch Protocol Compliance	95.0%	95.0%	90.0%	90.0%
Caller complaints	247	240	178	200
Caller customer satisfaction (scale =1-4)	3.7	3.7	3.7	3.7
Operating cost per call	\$8.79	\$9.43	\$9.19	\$9.44
Employee Training (hours)	12,148	12,000	12,000	12,000

Year-To-Year Comparison

	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>	<u>Change</u>	<u>Percent Change</u>
<u>Main Functions</u>				
Administration	702,700	703,900	1,200	0.2%
Operations	9,432,900	9,609,000	176,100	1.9%
Facility Maintenance	220,200	207,600	-12,600	-5.7%
Total	10,355,800	10,520,500	164,700	1.6%
Employee Years	192.6	198.6	6.0	3.1%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General</u>		<u>Vacancy</u>			<u>Total</u>
	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	
1,800	34,000	-3,800	0	2,000	130,700	164,700

Major Change

County budget funds six additional full time and four additional part time Operations positions	330,300
Miscellaneous equipment purchases decrease to correspond with approved County budget levels	-78,000
Overtime funding is reduced due to the addition of full time and part time staff	-76,500
Productivity improvements result in savings	-28,000
Funds for heat, light and power are reduced due to efficiencies from new HVAC system and controls implemented to regulate building temperatures	-17,100

EMERGENCY COMMUNICATIONS DEPARTMENT
EXPENDITURE SUMMARY

Program Change

Receipt of anonymous crime tip information via internet and text messaging will begin in 2009. Wireless devices installed in select police vehicles will be used to more efficiently dispatch vehicles to incidents. Facility temperatures will be more closely regulated: Winter – 67°- 70°, Summer – 70°-73°. Implementation of Public Safety Interoperable Communications Grant allows the opportunity to review surrounding county communications status and realize potential resource sharing prospects.

EMERGENCY COMMUNICATIONS DEPARTMENT
EXPENDITURE SUMMARY

11-5

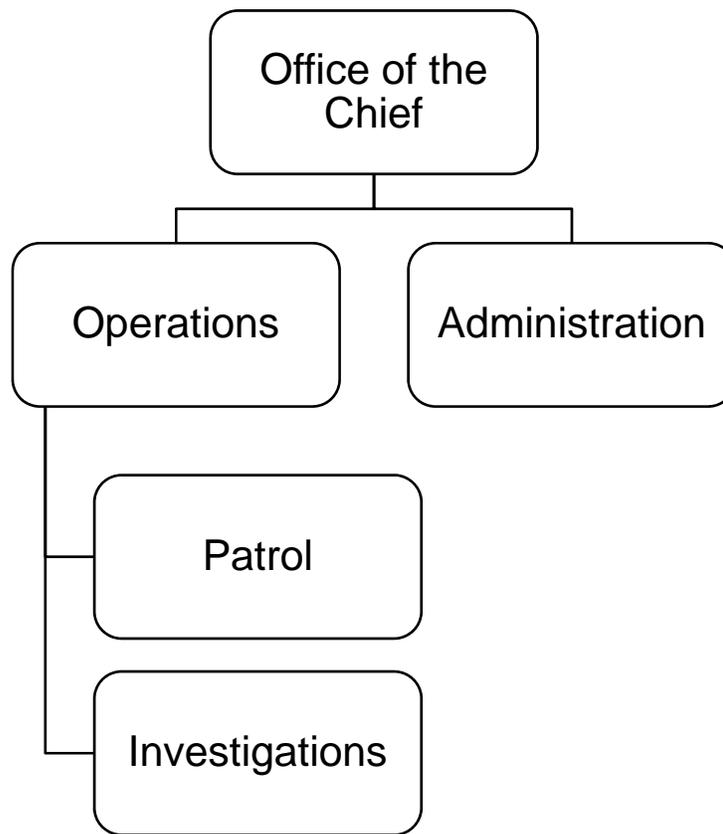
	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	8,478,792	9,140,500	8,967,600	9,223,200
Materials & Supplies	144,244	196,900	249,900	172,000
Services	972,216	1,011,000	1,138,300	1,125,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	9,595,252	10,348,400	10,355,800	10,520,500
Appropriation by Activity				
Administration	611,867	660,000	702,700	703,900
Operations	8,775,117	9,481,500	9,432,900	9,609,000
Facility Maintenance	<u>208,268</u>	<u>206,900</u>	<u>220,200</u>	<u>207,600</u>
Total	9,595,252	10,348,400	10,355,800	10,520,500
Employee Years by Activity				
Administration	7.0	7.0	7.0	7.0
Operations	<u>181.6</u>	<u>190.4</u>	<u>185.6</u>	<u>191.6</u>
Total	188.6	197.4	192.6	198.6

EMERGENCY COMMUNICATIONS DEPARTMENT
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Operations
Br.	Title	Budget 2008-09	Approved 2009-10		
36	ECC Director	1	1	1	
33	Deputy Director - ECC	1	1		1
27	911 Operations Manager	3	3		3
21	Shift Supervisor	12	13		13
200	ECC Trainer	1	1		1
200	CAD Information System Specialist	1	1		1
20	Executive Assistant	1	1	1	
190	EMD Quality Improvement Coordinator II	2	2		2
18	Secretary to the Director	1	1	1	
170	Dispatcher II	27	26		26
16	Administrative Assistant	1	1	1	
150	Dispatcher I	71	73		73
150	Dispatcher I Bilingual	0	4		4
12	Communications Research Assistant	1	1	1	
110	Telecommunicator	38	37		37
110	Telecommunicator Bilingual	1	2		2
7	Clerk III with Typing	1	1	1	
6	Research Technician	1	1	1	
EMPLOYEE YEARS					
Full Time		164.0	170.0	7.0	163.0
Overtime		20.2	18.2	0.0	18.2
Part Time, Temporary, Seasonal		8.4	10.4	0.0	10.4
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		192.6	198.6	7.0	191.6

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by maintaining law and order through crime reduction, customer service and professionalism.



Vital Customers

- Internal: City of Rochester Departments; RPD employees (sworn and non-sworn)
- External: Individuals who live, work, visit, or do business in the City of Rochester

Critical Processes

- Analysis of crime data and deployment of resources
- Collaboration with other law enforcement agencies at the local, state, and federal levels
- Community involvement and crime prevention initiatives

Highlights of the Department's 2009-10 Fiscal Goals & Objectives are presented below. Additional information for each bureau is included in the sections that follow.

Highlights	Priorities Supported	Projected Completion
Office of the Chief:		
Implement strategies and tactics to achieve 20% reduction in homicides and violent crimes	Public Safety	First Quarter
Complete implementation of the TIPS initiative (Trust, Information, Programs, Services), a community partnership to promote enhanced community relationships, improved intelligence acquisition, and crime prevention	Public Safety	First Quarter
Operations:		
Collaborate with Recreation & Youth Services to continue to improve implementation of the City Curfew and Truancy Initiative	Public Safety	First Quarter
Implement Data Driven Approaches to Crime and Traffic Safety (DDACTS) in concert with National Highway Traffic Safety Association and the US Department of Justice	Public Safety	First Quarter
Partner with Information Technology to expand and enhance the overt surveillance camera project by installing 50 additional cameras and implementing upgrades that allow for more effective use of the system	Public Safety	Fourth Quarter
Administration:		
Collaborate with Information Technology to install and implement the Automatic Vehicle Locator system	Public Safety	Second Quarter
Pilot a non-traditional fuel-efficient police vehicle	Public Safety	Third Quarter

Year-To-Year Comparison

<u>Bureaus</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>	<u>Change</u>	<u>Percent Change</u>
Office of the Chief	5,773,900	4,711,300	-1,062,600	-18.4%
Operations	58,142,400	56,537,800	-1,604,600	-2.8%
Administration	15,981,100	14,816,700	-1,164,400	-7.3%
Total	79,897,400	76,065,800	-3,831,600	-4.8%
Employee Years	989.5	958.9	-30.6	-3.1%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-211,200	294,100	-88,600	-340,400	-10,700	-3,474,800	-3,831,600

Major Change Highlights

As proposed by the Mayor:

Salary funding and miscellaneous costs to process recruit class are eliminated due to budget constraints	-1,369,700
Operation IMPACT V (Integrated Municipal Police Anti-Crime Teams) Grant funds expire	-471,800
Nine full time and four part time parking enforcement positions and related expense transfer to Finance	-378,200
Net of grant funds expiration or reduction	-235,000
Allocation for unreimbursed special events overtime reduced	-200,000
Annual allocation for Greater Rochester Area Narcotics Enforcement Team (GRANET) ends	-175,000
Two vacant administrative and one vacant clerical positions are eliminated due to budget constraints	-132,100
Funding for temporary clerical positions to assist with backlog of data entry expires	-100,600
Three vacant full time Security Guard positions are eliminated due to budget constraints	-79,800
Vacant Director of Research & Evaluation position is eliminated as an efficiency measure	-74,800
Part time funding to conduct background investigations is eliminated	-60,000

As amended by City Council:

Funds are transferred from Contingency for an Anti-Violence Community program	7,000
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POLICE DEPARTMENT

Assignment of Authorized Positions
2000-01 to 2009-10

<u>Year</u>	Office of the Chief & Administration			Operations			Department Total		
	<u>Sworn</u>	<u>Non-Sworn</u>	<u>Total</u>	<u>Sworn</u>	<u>Non-Sworn</u>	<u>Total</u>	<u>Sworn</u>	<u>Non-Sworn</u>	<u>Total</u>
2009-10	46	98.5	144.5	695	56	751	741	154.5	895.5
2008-09	46	88	134	695	83	778	741	171	912
2007-08	64	121	185	677	52	729	741	173	914
2006-07	65	95	160	661	56	717	726	151	877
2005-06	63	103	166	642	58	700	705	161	866
2004-05	61	104	165	645	59	704	706	163	869
2003-04	68	117	185	639	49	688	707	166	873
2002-03	65	110	175	643	55	698	708	165	873
2001-02	64	115	179	644	57	701	708	172	880
2000-01	69	111	180	638	57	695	707	168	875

Authorized Sworn Positions
2005-06 to 2009-10

<u>Positions</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>
Chief	1	1	1	1	1
Executive Deputy Chief	0	0	0	1	1
Deputy Chief	1	2	2	2	2
Commander	3	3	3	3	3
Captain	13	14	12	10	9
Lieutenant	40	35	34	34	34
Sergeant	88	88	88	88	88
Police Officer (Investigator)	57	57	57	57	57
Police Officer	<u>502</u>	<u>526</u>	<u>544</u>	<u>545</u>	<u>546</u>
Total	705	726	741	741	741

POLICE DEPARTMENT
EXPENDITURE SUMMARY

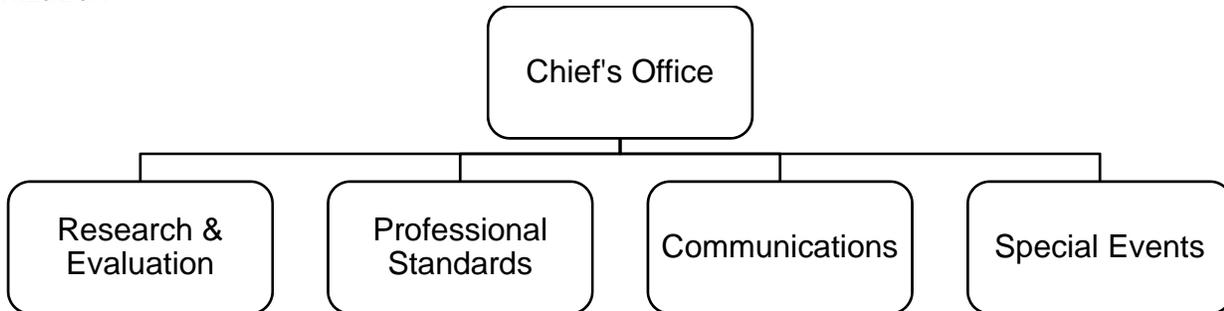
	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	69,035,817	66,583,900	68,440,100	65,198,000
Materials & Supplies	1,586,892	1,490,800	1,677,800	1,557,600
Services	8,652,526	9,493,000	9,779,500	9,310,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	79,275,235	77,567,700	79,897,400	76,065,800
Appropriation by Activity				
Office of the Chief	5,540,042	5,786,500	5,773,900	4,711,300
Operations	57,260,479	55,107,400	58,142,400	56,537,800
Administration	<u>16,474,714</u>	<u>16,673,800</u>	<u>15,981,100</u>	<u>14,816,700</u>
Total	79,275,235	77,567,700	79,897,400	76,065,800
Employee Years by Activity				
Office of the Chief	37.5	38.0	37.2	30.1
Operations	790.2	777.6	819.8	797.9
Administration	<u>154.6</u>	<u>151.8</u>	<u>132.5</u>	<u>130.9</u>
Total	982.3	967.4	989.5	958.9
NBD Allocation - Dollars				
NBD Allocation - Dollars	1,531,000	1,423,600	1,848,600	1,559,800
NBD Allocation - Employee Years				
NBD Allocation - Employee Years	24.4	20.4	26.4	24.4

**POLICE DEPARTMENT
OFFICE OF THE CHIEF**

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by providing overall departmental management and planning.

Organization



Critical Processes

Chief's Office

- Conducts strategic planning, policy development, public relations
- Liaison with community and other Federal, State, and local law enforcement agencies
- Conducts labor relations and development projects

Research & Evaluation

- Conducts research and management and statistical analysis
- Monitors compliance with state standards and national accreditation agencies
- Assists in conducting on-site evaluations
- Prepares department's annual report
- Researches and writes grant applications and submits grant-related operational and financial reports
- Serves as repository for all department and New York State reports
- Coordinates policy and procedure development for handling of emergencies
- Liaison to Monroe County Office of Emergency Preparedness
- Liaison to Bureau of Human Resource Management in administration of department's health and safety program

Professional Standards

- Investigates complaints of police actions or misconduct
- Provides administrative review of fleet vehicle accident investigations
- Conducts other investigations as directed by the Chief of Police
- Provides staff support for civilian complaint review and internal disciplinary processes
- Maintains department's official disciplinary records including administrative entries which involve inquiries by a citizen or agency
- Includes individuals assigned to Long-Term Disability Unit

Communications

- Informs community and coordinates responses to inquiries from news media and public
- Supplies audio-visual and artwork assistance to production of promotional materials, annual reports, training programs
- Recruits civilians to unpaid positions in the department
- Administers internship program

Special Events

- Coordinates all police activities at cultural and special events, including assessing logistical requirements, traffic and crowd control plans, contingency plans, and coordination of all intra- and inter-departmental personnel

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Implement strategies and tactics to achieve 20% reduction in homicides and violent crimes	Public Safety	First Quarter
Complete implementation of the TIPS initiative (Trust, Information, Programs, Services), a community partnership to promote enhanced community relationships, improved intelligence acquisition, and crime prevention	Public Safety	First Quarter
Design and execute a volunteer program to revitalize PAC-TAC	Public Safety	First Quarter
Implement a Citizen Survey program, a proactive audit process to measure crime victims' satisfaction with service, professionalism, proper documentation, and follow-up investigation	Public Safety	Second Quarter

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
Research & Evaluation				
Inspectional reports prepared	212	215	250	215
Grants administered	70	71	65	71
Professional Standards				
Incident reviews completed	15	22	25	25
Civil suit investigations completed	62	65	74	65
Accident reports completed	154	162	144	162
Subject resistance reports reviewed	741	832	794	832

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	5,773,900	4,711,300	-1,062,600
Employee Years	37.2	30.1	-7.1

POLICE DEPARTMENT
OFFICE OF THE CHIEF

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-29,600	15,800	14,700	1,500	3,600	-1,068,600	-1,062,600

Major Change

As proposed by the Mayor:

Operation IMPACT V (Integrated Municipal Police Anti-Crime Teams) Grant funds expire	-471,800
Allocation for unreimbursed special events overtime reduced	-200,000
Funding for temporary clerical positions to assist with backlog of data entry expires	-100,600
Two vacant administrative positions are eliminated due to budget constraints	-98,000
A vacant Investigator position transfers to Patrol	-77,100
Vacant Director of Research & Evaluation position is eliminated as an efficiency measure	-74,800
A vacant clerical position was reclassified and transferred to Administration in 2008-09	-38,400
Management and administrative funding provided by Urban Area Security Initiative grant expires	-14,900

As amended by City Council:

Funds are transferred from Contingency for an Anti-Violence Community program	7,000
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POLICE DEPARTMENT
OFFICE OF THE CHIEF
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	4,057,568	4,093,800	4,078,000	3,248,400
Materials & Supplies	13,137	72,500	74,400	12,900
Services	1,469,337	1,620,200	1,621,500	1,450,000
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	5,540,042	5,786,500	5,773,900	4,711,300
Appropriation by Activity				
Chief's Office	2,608,229	2,560,200	2,721,400	2,527,300
Research & Evaluation	980,314	1,120,500	1,112,400	391,300
Professional Standards	1,722,660	1,737,900	760,600	816,200
Communications	0	141,200	169,600	166,500
Special Events	<u>228,839</u>	<u>226,700</u>	<u>1,009,900</u>	<u>810,000</u>
Total	5,540,042	5,786,500	5,773,900	4,711,300
Employee Years by Activity				
Chief's Office	12.2	9.0	13.0	11.0
Research & Evaluation	7.5	10.2	10.1	5.0
Professional Standards	15.8	14.3	9.1	9.1
Communications	0.0	2.5	3.0	3.0
Special Events	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>
Total	37.5	38.0	37.2	30.1

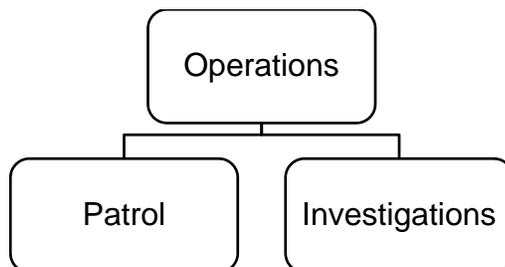
**POLICE DEPARTMENT
OFFICE OF THE CHIEF
PERSONNEL SUMMARY**

FULL TIME POSITIONS				Chief's Office	Research & Evaluation	Professional Standards	Communi- cations	Special Events
Br.	Title	Budget 2008-09	Approved 2009-10					
98	Chief of Police	1	1	1				
197	Executive Deputy Chief	1	1	1				
97	Deputy Chief of Police	2	2	2				
94	Police Lieutenant	4	4	1	1	1		1
92	Police Sergeant	9	9	2	1	6		
90B	Police Officer (Investigator)	2	1	1				
90	Police Officer	4	4	1	1		1	1
30	Director of Research & Evaluation	1	0					
24	Grants Specialist	1	1		1			
24	Police Program Grants Specialist	1	1		1			
20	Executive Assistant	1	0					
20	Police Steno	2	2			2		
18	Police Artist	0	1				1	
18	Secretary to the Chief	1	1	1				
16	Management Trainee	1	0					
15	Graphic Artist	1	0					
15	Volunteer Coordinator	1	1				1	
11	Secretary	1	0					
7	Clerk III with Typing	1	1	1				
EMPLOYEE YEARS								
	Full Time	35.0	30.0	11.0	5.0	9.0	3.0	2.0
	Overtime	0.1	0.1	0.0	0.0	0.1	0.0	0.0
	Part Time, Temporary, Seasonal	2.4	0.2	0.0	0.2	0.0	0.0	0.0
	Less: Vacancy Allowance	0.3	0.2	0.0	0.2	0.0	0.0	0.0
	Total	37.2	30.1	11.0	5.0	9.1	3.0	2.0

Mission

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by managing the Patrol Divisions East and West, Special Operations, Mounted Patrol, Youth Services, and Security units.

Organization



2009-10 Fiscal Goals & Objectives Highlights

Objective	Priorities Supported	Projected Completion
Implement Data Driven Approaches to Crime and Traffic Safety (DDACTS) in concert with National Highway Traffic Safety Association and the US Department of Justice	Public Safety	First Quarter
Collaborate with Rochester City School District to adjust crossing guard schedules to accommodate new busing schedules at no additional expense	Public Safety	First Quarter
Partner with Information Technology to expand and enhance the overt surveillance camera project by installing 50 additional cameras and implementing upgrades that allow for more effective use of the system	Public Safety	Fourth Quarter

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	58,142,400	56,537,800	-1,604,600
Employee Years	819.8	797.9	-21.9

Change Detail

Salary & Wage	General		Vacancy				Total
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>		
-333,900	53,600	17,700	-334,500	-10,300	-997,200		-1,604,600

POLICE DEPARTMENT
OPERATIONS

Major Change

Nine full time and four part time parking enforcement positions transfer to Finance	-370,000
Annual allocation for Greater Rochester Area Narcotics Enforcement Team (GRANET) ends	-175,000
Three paralegal positions transfer to Administration	-126,900
Net of grant funds expiration or reduction	-77,100
A vacant Investigator position transfers from the Office of the Chief	77,100
Three vacant full time Security Guard positions are eliminated due to budget constraints	-79,800
COPS Secure Our Schools grant funding expires	-70,500
Project Safe Neighborhood Grant funding ends	-62,400
A vacant Captain position converts to a Police Officer	-47,600
One time appropriation of forfeiture funds does not recur	-40,000
One time Byrne Grant for Graffiti Sensors does not recur	-25,000

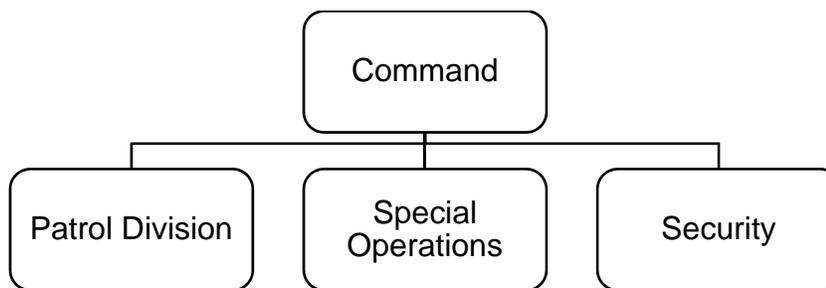
POLICE DEPARTMENT
OPERATIONS
EXPENDITURE SUMMARY

12-13

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	55,238,179	52,891,800	55,828,800	54,465,700
Materials & Supplies	527,976	629,800	653,400	590,200
Services	1,494,324	1,585,800	1,660,200	1,481,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	57,260,479	55,107,400	58,142,400	56,537,800
Appropriation by Activity				
Patrol	43,695,892	46,122,100	48,928,700	47,713,400
Investigations	<u>13,564,587</u>	<u>8,985,300</u>	<u>9,213,700</u>	<u>8,824,400</u>
Total	57,260,479	55,107,400	58,142,400	56,537,800
Employee Years by Activity				
Patrol	605.4	658.1	698.2	680.2
Investigations	<u>184.8</u>	<u>119.5</u>	<u>121.6</u>	<u>117.7</u>
Total	790.2	777.6	819.8	797.9

POLICE DEPARTMENT OPERATIONS – PATROL

Organization



Critical Processes

Patrol

- Protects life and property
- Protects constitutional guarantees of all people
- Conducts preventive patrol
- Conducts preliminary and follow-up investigation of reported offenses
- Reduces opportunities for commission of crime, resolution of conflict, identification of criminal offenders and criminal activity, and apprehension of offenders
- Conducts periodic reviews of patrol and investigative activities, including use of “Crimestat” to analyze crime patterns and response strategies
- Works with neighborhood Police-Citizen Interaction Committees (PCIC) to develop targeted crime prevention and response programs
- Coordinates the police portion of the City’s four Neighborhood and Business Development (NBD) quadrant teams
- Plans responses to unusual occurrences or emergency incidents

Special Operations

- Provides specialized field support services
- Tactical Unit provides directed patrol, crime-specific details, proactive investigative efforts, and technical equipment for specific crime problems
- K-9 unit provides canine support services to building searches and in tracking, as well as in nitrate and narcotic searches
- Mounted Patrol provides highly visible patrol and crowd control presence downtown, at special events, and in the event of disturbance
- Traffic Enforcement Unit
 - Enforces vehicle and parking regulations
 - Coordinates the School Traffic Officer program
 - Conducts alcohol-related enforcement counter measures and proactive traffic direction and control throughout the city
 - Handles complaints or suggestions concerning traffic-engineering deficiencies and transmits related data to Traffic Control Board
- Youth Services Unit
 - Develops and implements programs along with School Resource Officers (SROs) to prevent and control juvenile delinquency
 - Administers Department’s youth initiatives and serves as a liaison to Family Court and other social agencies
- Administers Bomb Squad, Emergency Task Force, SCUBA squad, Crisis Negotiation Team, Mobile Field Force

Security

- Provides guard service at key City facilities including City Hall, Department of Environmental Services' Operations Center and Bureau of Water, and during various City events
- Provides service at commercial and residential buildings acquired by City through foreclosure
- Mobile security patrol provides routine surveillance of City properties and secures firehouses and libraries when necessary
- Monitors security alarms at City facilities and some Rochester City School District buildings

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Collaborate with Recreation & Youth Services to continue to improve implementation of the City Curfew and Truancy Initiative	Public Safety	First Quarter
Implement Data Driven Approaches to Crime and Traffic Safety (DDACTS) in concert with National Highway Traffic Safety Association and the US Department of Justice	Public Safety	First Quarter
Collaborate with Rochester City School District to adjust crossing guard schedules to accommodate new busing schedules at no additional expense	Public Safety	First Quarter

Key Performance Indicators

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Budget <u>2008-09</u>	Budget <u>2009-10</u>
Eastside/Westside Patrol Divisions				
Calls for service (all units):				
• Priority I	211,513	214,838	219,200	218,275
• All other	<u>253,755</u>	<u>223,310</u>	<u>212,700</u>	<u>223,300</u>
• Total calls	465,268	438,148	431,900	441,575
Calls handled by means other than dispatch	13,208	12,638	12,900	12,650
Reported crimes:				
• Part I - Violent	2,244	2,349	2,300	1,880
• Part I - Property	11,138	14,263	16,300	11,410
• Part II	<u>17,525</u>	<u>19,904</u>	<u>21,900</u>	<u>19,900</u>
• Total reported crimes	30,907	36,516	40,500	33,190
Motor vehicle accidents with injury	2,565	2,530	1,350	2,500
Investigations conducted:				
• Field & Closed	17,857	18,016	22,500	18,000
• Office	14,754	21,316	16,500	21,300
Uniform traffic summonses issued	44,879	39,834	39,500	39,500
Parking citations issued	112,159	95,000	102,663	98,500

**POLICE DEPARTMENT
OPERATIONS – PATROL**

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
Field information forms completed	8,568	10,294	13,000	11,000
Foot and bicycle patrol hours	9,525	19,292	26,900	20,300
Youth diverted	1,541	1,584	1,300	1,600
Juvenile Warrants served	343	332	370	300
Workload per officer:				
• Calls for service	1,055	1,141	1,004	1,017
• Reported crimes (Parts I and II)	70	95	94	77
Average response time (call to arrival) for Priority I calls (minutes)	13:11	12:12	12:30	12:00
Average response time (call to arrival) for Priority II calls (minutes)	66:02	51:43	55:00	51:00
Percentage of crimes cleared (%)	48%	44%	49%	44%
Crimes cleared (#):				
• Homicide	14	27	28	27
• Rape	60	31	105	30
• Robbery	339	189	500	200
• Aggravated Assault	597	573	1,300	600
• Burglary	278	189	430	200
• Larceny	990	984	2,200	1,000
• Motor Vehicle Theft	149	165	500	165
• Arson	26	22	45	23
Firearms seized	880	912	1,000	900
Juvenile arrests (under age 18)	3,154	2,936	2,200	2,900
Youth picked up under curfew	400	314	275	350
Students picked up under truancy	813	634	650	650
Security				
Response to alarms	360	349	300	350
Referrals to ECD for safety issues	1,600	1,248	1,800	1,300
Referrals to NBD for violations/board-ups	403	451	275	450

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	48,928,700	47,713,400	-1,215,300
Employee Years	698.2	680.2	-18.0

Change Detail

POLICE DEPARTMENT
OPERATIONS – PATROL

12-17

<u>Salary & Wage</u>	<u>General</u>		<u>Vacancy</u>			
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-459,700	39,700	17,700	-342,300	-10,300	-460,400	-1,215,300

Major Change

Nine full time and four part time parking enforcement positions transfer to Finance	-370,000
A Police Commander transfers from Investigations	107,500
Three vacant full time Security Guard positions are eliminated due to budget constraints	-79,800
A vacant Investigator position transfers from the Office of the Chief	77,100
COPS Secure Our Schools grant funding expires	-70,500
A vacant Captain position converts to a Police Officer	-47,600
Selective Traffic Enforcement Program (STEP) grant funds expire	-20,400
One time Byrne Grant funding for PAC-TAC does not recur	-20,000
Motor Vehicle Theft and Insurance Fraud Prevention grant funding reduces	-14,700
DWI grant funding reduces	-12,000
One time Law Enforcement Terrorism Protection Program grant funding expires	-10,000

Program Change

Use of two non-motorized trailers as mobile incident command/operations centers began in 2008-09. These trailers provide the ability for on-scene deployment in crisis situations in addition to serving as tactical operations centers on a routine basis. Staggered start times in 2009-10 for Rochester City School District elementary schools requires adjustments to City School Traffic Officer schedules. Civilian parking enforcement operations transfer to the Finance Department.

POLICE DEPARTMENT
OPERATIONS – PATROL
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	42,147,672	44,420,000	47,140,800	45,967,900
Materials & Supplies	383,118	450,100	456,100	435,000
Services	1,165,102	1,252,000	1,331,800	1,310,500
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	43,695,892	46,122,100	48,928,700	47,713,400
Appropriation by Activity				
Command	70,930	425,400	690,700	816,500
Patrol Division (Section Patrol)	34,291,972	33,991,800	36,932,700	34,677,200
Special Operations	7,492,603	9,919,300	9,305,800	10,301,900
Security	<u>1,840,387</u>	<u>1,785,600</u>	<u>1,999,500</u>	<u>1,917,800</u>
Total	43,695,892	46,122,100	48,928,700	47,713,400
Employee Years by Activity				
Command	0.3	4.2	7.0	7.0
Patrol Division (Section Patrol)	480.0	508.6	552.9	536.9
Special Operations	85.5	104.4	97.5	98.5
Security	<u>39.6</u>	<u>40.9</u>	<u>40.8</u>	<u>37.8</u>
Total	605.4	658.1	698.2	680.2

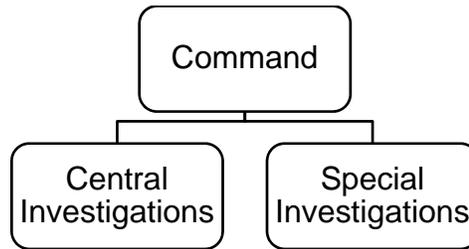
**POLICE DEPARTMENT
OPERATIONS – PATROL
PERSONNEL SUMMARY**

FULL TIME POSITIONS				Command	Patrol Division	Special Operations	Security
Br.	Title	Budget 2008-09	Approved 2009-10				
96	Police Commander	2	3	2		1	
95	Police Captain	8	7	3	4		
94	Police Lieutenant	25	25		22	3	
92	Police Sergeant	59	59	1	49	9	
90B	Police Officer (Investigator)	33	34		33	1	
90	Police Officer	478	479		399	80	
29	Chief of Security Operations	1	1				1
16	Supervising Security Guard	5	5				5
11	Secretary	1	1	1			
10	Parking Monitor	9	0				
9	Clerk II	1	1			1	
7	Clerk III with Typing	2	2		2		
52	Security Guard	29	26				26
EMPLOYEE YEARS							
Full Time		653.0	643.0	7.0	509.0	95.0	32.0
Overtime		28.3	27.3	0.0	22.6	3.2	1.5
Part Time, Temporary, Seasonal		18.2	16.2	0.0	10.8	0.3	5.1
Less: Vacancy Allowance		1.3	6.3	0.0	5.5	0.0	0.8
Total		698.2	680.2	7.0	536.9	98.5	37.8

The following full time positions are included in the budget of the Police Department, Patrol Division but are assigned to NBD offices and are shown here for reference only.			
Br.	Title	Budget 2008-09	Approved 2009-10
94	Police Lieutenant	4	4
90	Police Officer	22	20
EMPLOYEE YEARS			
Full Time		26.0	24.0
Overtime		0.4	0.4
Part Time, Temporary, Seasonal		0.0	0.0
Less: Vacancy Allowance		0.0	0.0
Total		26.4	24.4

**POLICE DEPARTMENT
OPERATIONS – INVESTIGATIONS**

Organization



Investigations

Critical Processes

- Provides investigative support services necessary for effective operation of the department.

Central Investigations

- Major Crimes Unit investigates all homicides, economic crime, and bank robbery, child abuse, arson, missing persons, and other assignments assigned by Central Investigations commanding officer
 - Compiles and analyzes investigative data from field interview forms and reports in order to identify crime-specific strategies for patrol officers and investigators
- License Investigation Unit investigates applicants for licenses issued by City of Rochester that require approval by Chief of Police
 - Administers City’s alarm ordinance
 - Processes NYS Pistol Permit Applications
- Technician’s Unit gathers and analyzes evidence from crime scenes
 - Collects, processes, preserves, analyzes physical evidence
 - Supervises Photo Lab, which processes photos for evidentiary and identification purposes

Special Investigations Section

- Investigates illegal narcotics activities, illegal sale and distribution of liquor and tobacco, vice (organized prostitution, pornography, gambling), illegal weapons, trafficking, organized crime
- Provides surveillance and intelligence services in support of investigations
- Work in joint task forces with Federal, State, and local law enforcement agencies
- Crime analysts review crime investigation reports, investigative action reports, and field interview forms
- Crime analysts work with Monroe Crime Analysis Center to develop intelligence products that improve ability to reduce Part I crime

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Partner with Information Technology to expand and enhance the overt surveillance camera project by installing 50 additional cameras and implementing upgrades that allow for more effective use of the system	Public Safety	Fourth Quarter

POLICE DEPARTMENT
OPERATIONS – INVESTIGATIONS

12-21

Key Performance Indicators

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
Central Investigations				
Arson Investigations conducted	278	332	372	330
Arrests - Child Abuse	41	70	64	70
SAFIS identifications	249	274	420	275
Special Investigations				
Cases closed	1,113	1,374	910	1,200
Narcotics/Intelligence arrests	372	317	679	400
GRANET/FSU/VCT Arrests	165	280	157	200
Drugs seized:				
• Cocaine (kilograms)	38.4	15.0	20.2	20.0
• Heroin (grams)	414.6	487.0	0.6	500.0
• Marijuana (kilograms)	1,088.0	492.0	880.0	500.00
Weapons seized:				
• Handguns	114	61	121	60
• Shotguns and rifles	60	52	51	50
Vehicles seized	7	5	5	5

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	9,213,700	8,824,400	-389,300
Employee Years	121.6	117.7	-3.9

Change Detail

Salary & Wage	General	Vacancy			Total
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>
125,800	13,900	0	7,800	0	-536,800
					-389,300

Major Change

Annual allocation for Greater Rochester Area Narcotics Enforcement Team (GRANET) ends	-175,000
Three paralegal positions transfer to Administration	-126,900
A Police Commander transfers to Patrol – Special Operations	-107,500
Project Safe Neighborhood Grant funding ends	-62,400
One time appropriation of forfeiture funds does not recur	-40,000
One time Byrne Grant for Graffiti Sensors does not recur	-25,000

POLICE DEPARTMENT
OPERATIONS – INVESTIGATIONS
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	13,090,507	8,471,800	8,688,000	8,497,800
Materials & Supplies	144,858	179,700	197,300	155,200
Services	329,222	333,800	328,400	171,400
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	13,564,587	8,985,300	9,213,700	8,824,400
Appropriation by Activity				
Command	278,766	443,600	425,000	296,900
Central Investigations	4,151,786	3,822,900	3,840,500	3,864,100
Special Investigations	5,310,238	4,718,800	4,948,200	4,663,400
Field Investigations	3,823,797	<u>0</u>	<u>0</u>	<u>0</u>
Total	13,564,587	8,985,300	9,213,700	8,824,400
Employee Years by Activity				
Command	3.0	2.8	1.0	1.0
Central Investigations	59.6	59.5	59.9	56.0
Special Investigations	67.9	57.2	60.7	60.7
Field Investigations	<u>54.3</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total	184.8	119.5	121.6	117.7

POLICE DEPARTMENT
OPERATIONS – INVESTIGATIONS
PERSONNEL SUMMARY

12-23

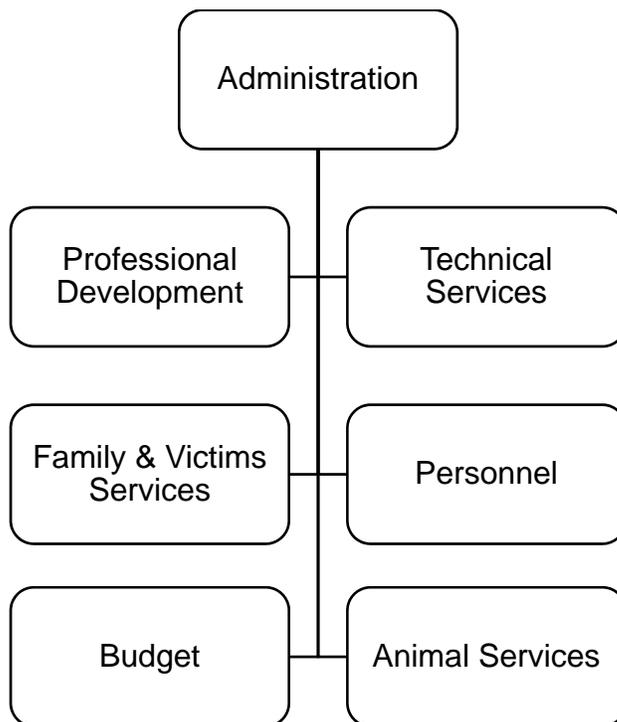
FULL TIME POSITIONS				Command	Central Investigations	Special Investigations	
Br.	Title	Budget 2008-09	Approved 2009-10				
96	Police Commander	1	0	1			
95	Police Captain	2	2			1	
94	Police Lieutenant	3	3			1	2
92	Police Sergeant	14	14			5	9
90B	Police Officer (Investigator)	22	22			20	2
90	Police Officer	48	48			12	36
27	Senior Crime Research Specialist	1	1				1
24	Crime Research Specialist	3	3				3
16	Police Evidence Technician	7	7			7	
16	Supervisor Police Photo Lab	1	1			1	
14	Police Paralegal	2	0				
14	Police Paralegal Bilingual	1	0				
11	Secretary	1	1				1
11	Senior Photo Lab Technician	1	1			1	
9	Clerk II	4	4			3	1
7	Clerk III with Typing	2	2			2	
EMPLOYEE YEARS							
	Full Time	113.0	109.0	1.0	52.0	56.0	
	Overtime	7.6	7.6	0.0	2.7	4.9	
	Part Time, Temporary, Seasonal	1.5	1.5	0.0	1.5	0.0	
	Less: Vacancy Allowance	<u>0.5</u>	<u>0.4</u>	<u>0.0</u>	<u>0.2</u>	<u>0.2</u>	
	Total	121.6	117.7	1.0	56.0	60.7	

POLICE DEPARTMENT ADMINISTRATION

Mission

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by providing administrative support services necessary to Department operations, and by overseeing the Officer Assistance Program that provides crisis intervention and stress counseling services to members and their families.

Organization



Critical Processes

- Professional Development** administers the department's training programs, including roll call, recruit, civilian (pre-service) and in-service training.
 - Firearms Training Unit coordinates firearms training and maintains records on each departmental weapon, and related inventory and firearms proficiency records.
 - In-Service Training Unit plans and develops training and special programs.
 - Recruitment and Field Training Unit coordinates recruit officers' training and probationary officers' field training and performance evaluations, as well as selection and certification of Field Training Officers (FTOs) assigned to the Patrol Division.
 - Coordinates, trains, and evaluates all newly appointed Sergeants and Lieutenants.
 - Background and Recruitment Unit actively works with the Bureau of Human Resource Management to recruit new officers and conduct background research.
- Technical Services** oversees resource and records management, contract vehicle towing, coordination of fleet purchases, maintenance of fleet assets with the Department of Environmental Services, and inventory control of departmental fixed assets.
 - Support Services includes the Property Clerk and Auto Pound, which receive evidentiary items, recovered property, and impounded vehicles.
 - Quartermaster maintains and coordinates purchase and issuance of inventories of uniforms, equipment and supplies.
 - Firearms Investigation Unit examines firearms coming into the custody of the department and conducts background investigations per federal law on all individuals requesting to purchase handguns within the city.

- The Headquarters and Records Unit houses criminal and accident records, and conducts manual and automated record and warrant checks, using both local files and the statewide New York State Police Information Network (NYSPIN) system.
 - Provides central duplication services, responds to walk-up complaints and information requests, and issues copies of reports as legally required.
 - Juvenile Records Unit is responsible for the privacy and security of juvenile records which must be maintained separately from adult records.
 - Warrant Unit administers the department's arrest warrant service, entering notices into regional, state and federal information systems.
 - Court Liaison unit maintains contact with criminal and traffic courts for notification to police officers and civilian employees to appear in court for required proceedings.
 - Call Reduction Unit provides sworn personnel to handle calls referred from the 311 non-emergency response number and to take police reports over the phone.
 - Identification Unit takes fingerprints and maintains manual and automated photograph and fingerprint files.
 - Paralegal Unit assists sworn personnel in the preparation of selected forms and reports for Grand Jury packages, tracking felony cases submitted through the court system and reporting their disposition to the commanding officer, and reviewing Grand Jury referrals and juvenile petitions before delivery to Family Court.
- **Family & Victims Services** provides direct public services through the Family Crisis Intervention Team (FACIT), which assists patrol officers responding to reported family disputes, and the Victim Assistance Unit (VAU), which counsels crime victims and assists them in dealing with the justice system.
 - Coordinates the "Restorative Justice" project under the Juvenile Accountability Block Grant (JABG).
 - Unit costs are partially underwritten by the New York State Crime Victims Board.
- **Personnel** provides personnel management, including job classification, hiring and promotion, payroll, and record maintenance
- **Budget** provides central financial management for the department, including budget preparation, purchasing, and contract administration.
 - Reviews all claims, requisitions, and contracts, and purchases central supplies and services.
- **Animal Services** responds to animal-related complaints, impounds unleashed, surrendered, and stray pets, issues summonses for animal ordinance violations, and deals with injured or menacing animals.
 - Makes available unclaimed dogs and cats for public adoption
 - Enforces laws against vicious animals
 - Provides housing and veterinary care for impounded animals after a specified holding period
 - Assists department in hazardous situations involving animals
 - Operates low-income spay/neuter program

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Collaborate with Information Technology to install and implement the Automatic Vehicle Locator system	Public Safety	Second Quarter
Pilot a non-traditional fuel-efficient police vehicle	Public Safety	Third Quarter
Partner with Finance to transfer Auto Pound functions to Finance	Public Safety	Fourth Quarter

**POLICE DEPARTMENT
ADMINISTRATION**

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
Professional Development				
Recruit training slots	80	88	100	0
Applicants for Police Officer exam	2,292	2,875	2,400	2,800
New officers trained:				
• Academy	80	82	100	0
• Field Training	57	67	50	38
Technical Services				
Property lots disposed	12,111	6,369	39,000	8,800
Vehicles disposed of:				
• Sold at auction	1,592	1,213	2,100	1,200
• Sold for salvage	67	31	100	30
Average sale price (vehicles)	380	335	320	320
Family & Victims Services				
FACIT responses	4,174	5,100	5,750	5,100
Victim assistance contacts	3,639	5,254	5,450	5,200
Animal Services				
Service requests	14,766	12,472	14,000	13,500
Tickets issued	1,863	1,688	2,000	1,800

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	15,981,100	14,816,700	-1,164,400
Employee Years	132.5	130.9	-1.6

Change Detail

Salary & Wage	General		Vacancy		<u>Major Change</u>	<u>Total</u>
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>		
152,300	224,700	-121,000	-7,400	-4,000	-1,409,000	-1,164,400

POLICE DEPARTMENT
ADMINISTRATION

12-27

Major Change

Salary funding for recruit class is eliminated due to budget constraints	-1,203,700
Funding to process recruit class including psychological exams, weapons purchases, and other related costs are eliminated due to budget constraints	-166,000
Three paralegal positions transfer from Investigations	126,900
Part time funding to conduct background investigations is eliminated	-60,000
Salary funding for temporary clerical positions in 2008-09 is eliminated	-51,400
One time appropriation in support of Families and Friends of Murdered Children and Victims of Violence does not recur	-50,000
50% of an administrative position from the Office of Management & Budget funded	41,200
A vacant clerical position was reclassified and transferred from the Office of the Chief in 2008-09	38,400
A vacant Lot Attendant position is eliminated due to budget constraints	-36,100
A vacant clerical position is eliminated due to budget constraints	-34,100
Printing funding related to parking enforcement transfers to Finance	-8,200
One time appropriation for training for surveillance camera maintenance expires	-6,000

Program Change

Recruitment activities are postponed indefinitely pending the announcement of the next police recruit class. The Police Overt Digital Surveillance System (PODSS) center, part of the Headquarters and Records Unit, is located in the Public Safety Building and is staffed 24 hours a day with the purpose of monitoring any activity that appears to be suspicious in nature. Within the PODSS center, trained personnel have access to police radios and Computer Aided Dispatch (CAD) terminals, allowing direct communication to police officers on the street.

Property lots disposed of in 2008-09 assumed a large drug burn that did not occur.

POLICE DEPARTMENT
ADMINISTRATION
EXPENDITURE SUMMARY

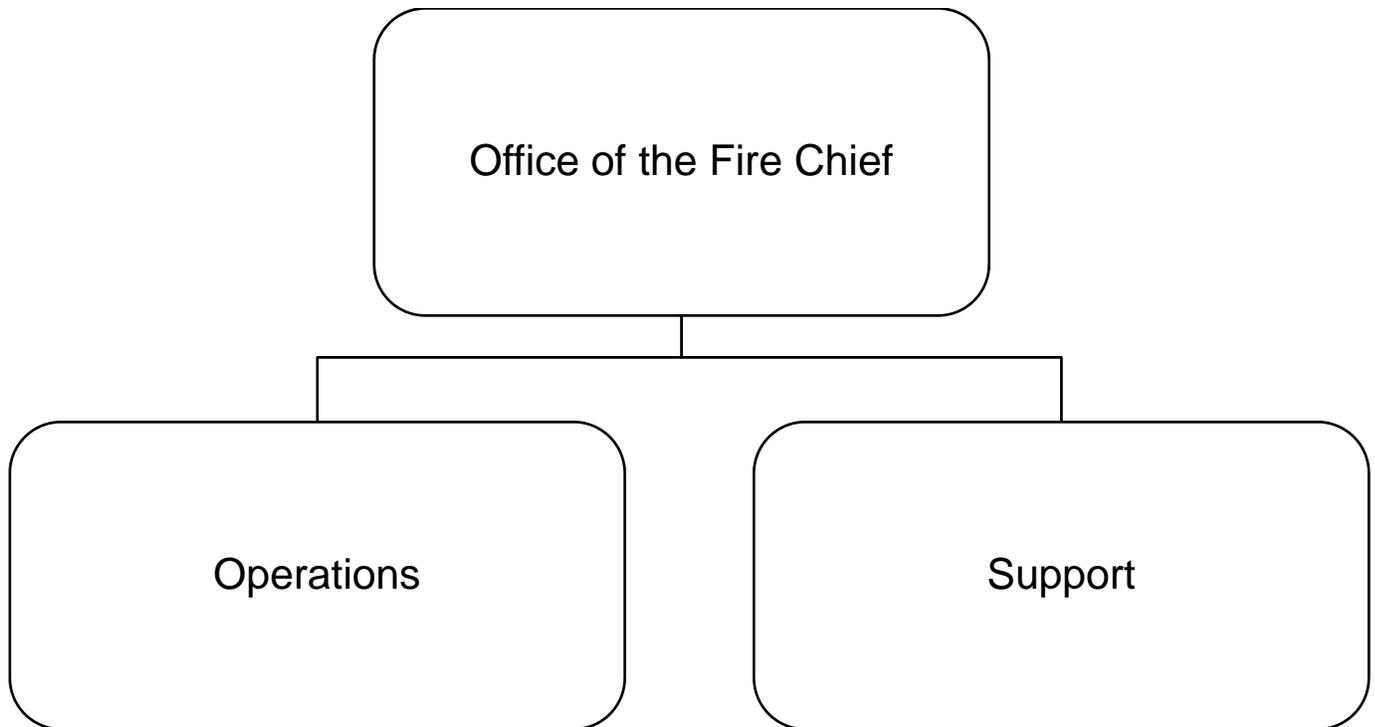
	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	9,740,070	9,598,300	8,533,300	7,483,900
Materials & Supplies	1,045,779	788,500	950,000	954,500
Services	5,688,865	6,287,000	6,497,800	6,378,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	16,474,714	16,673,800	15,981,100	14,816,700
Appropriation by Activity				
Professional Development	3,818,981	3,398,300	3,628,500	2,368,500
Technical Services	9,319,052	9,783,600	9,009,900	8,991,500
Family & Victim Services	714,274	770,100	779,400	740,100
Personnel	621,291	925,000	637,200	688,500
Budget	951,257	713,600	827,300	887,100
Animal Services	<u>1,049,859</u>	<u>1,083,200</u>	<u>1,098,800</u>	<u>1,141,000</u>
Total	16,474,714	16,673,800	15,981,100	14,816,700
Employee Years by Activity				
Professional Development	33.8	20.3	21.8	17.8
Technical Services	78.8	89.9	68.4	70.3
Family & Victim Services	13.2	13.1	13.7	13.7
Personnel	4.3	4.4	4.3	4.3
Budget	2.9	2.9	2.9	3.4
Animal Services	<u>21.6</u>	<u>21.2</u>	<u>21.4</u>	<u>21.4</u>
Total	154.6	151.8	132.5	130.9

**POLICE DEPARTMENT
ADMINISTRATION
PERSONNEL SUMMARY**

FULL TIME POSITIONS				Professional Development	Technical Services	Family & Victim Services	Personnel	Budget	Animal Services
Br.	Title	Budget 2008-09	Approved 2009-10						
94	Police Lieutenant	2	2	1	1				
92	Police Sergeant	6	6	3	3				
90	Police Officer	15	15	5	10				
29	Principal Staff Assistant	0	0.5					0.5	
26	Associate Administrative Analyst	1	1					1	
26	Director of Animal Services	1	1						1
26	Manager of Police Property	1	1		1				
24	Associate Personnel Analyst	1	1				1		
24	Police Program Coordinator	0	1			1			
20	Crisis Counseling Coordinator	1	0						
20	Victim Services Coordinator	1	1			1			
18	Counseling Specialist	5	5			5			
18	Supervisor of Animal Control	1	1						1
16	Animal Shelter Manager	1	1						1
16	Fleet Maintenance Technician	1	1		1				
16	Payroll Associate	1	1				1		
16	Senior Property Clerk	2	2		2				
14	Assistant Supervisor of Animal Control	1	1						1
14	Police Paralegal	0	2		1				
14	Police Paralegal Bilingual	0	1		2				
14	Victim Assistance Counselor	4	4			4			
12	Animal Control Officer	7	7						7
11	Assistant Shelter Manager	1	1						1
11	Clerk I	1	1		1				
11	Lead Police Information Clerk	3	3		3				
11	Police Identification Technician Trick	4	4		4				
11	Secretary	1	1	1					
10	Sr. Finance Clerk	1	1					1	
10	Veterinary Technician	1	1						1
9	Clerk II	2	2		1			1	
9	Clerk II with Typing	6	4	1	3				
9	Lot Attendant	6	5		5				
9	Police Information Clerk	16	16		16				
9	Property Clerk	4	4		4				
7	Clerk III with Typing	6	9		6	1	2		
7	Clerk III	1	0						
6	Receptionist Typist	1	1						1
2	Animal Care Technician	5	5						5
EMPLOYEE YEARS									
	Full Time	111.0	113.5	11.0	64.0	12.0	4.0	3.5	19.0
	Overtime	6.8	6.8	2.9	2.3	0.5	0.1	0.0	1.0
	Part Time, Temporary, Seasonal	16.5	12.5	4.2	4.7	1.5	0.3	0.0	1.8
	Less: Vacancy Allowance	1.8	1.9	0.3	0.7	0.3	0.1	0.1	0.4
	Total	132.5	130.9	17.8	70.3	13.7	4.3	3.4	21.4

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by providing professional services for life preservation, incident stabilization and property conservation. We protect life and property through fire suppression, emergency medical services, technical rescue, fire prevention, disaster preparedness and public education. The effective delivery of these services is achieved through a commitment to our employees and the community.



Vital Customers

- Internal: City of Rochester Administration; City Council
- External: All who live, work, visit, or do business in the City of Rochester; Rochester City School District; Mutual Aid Program participants; Monroe County, West Brighton Fire District; RG&E; Kodak.

Critical Processes

- Training and appropriate staffing
- Education and fire prevention activities
- Fire suppression
- Medical response
- Equipment and supplies maintenance

Highlights of the Department's 2009-10 Fiscal Goals & Objectives are presented below. Additional information for each bureau is included in the sections that follow.

Highlights	Priorities Supported	Projected Completion
Office of the Fire Chief:		
Implement phase 2 of a four-year transition to Engine/Truck service delivery model	Public Safety	First Quarter
Develop and implement 2010 Recruitment Program for entry-level firefighters to increase minority representation in the department by 5% over the next four years	Public Safety	Third Quarter
Operations:		
Review and update the City's Comprehensive Emergency Preparedness Plan	Public Safety	Second Quarter
Support:		
Partner with Information Technology to deploy the Red NMX property inspection module	Public Safety	First Quarter

Year-To-Year Comparison

<u>Bureaus</u>	<u>Budget</u> 2008-09	<u>Budget</u> 2009-10	<u>Change</u>	<u>Percent</u> <u>Change</u>
Office of the Fire Chief	1,843,800	1,795,500	-48,300	-2.6%
Operations	36,400,300	36,959,000	558,700	1.5%
Support	3,354,900	3,316,000	-38,900	-1.2%
Total	41,599,000	42,070,500	471,500	1.1%
Employee Years	537.9	534.9	-3.0	-0.6%

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
577,800	192,200	32,700	0	-2,100	-329,100	471,500

Major Change Highlights

Urban Area Security Initiative (UASI) grant funding expires	-170,900
Reassignment of fire safety outreach efforts to neighborhood fire stations eliminates two full time community outreach positions, one vacant and one filled	-75,700
Assistance to Firefighters Grant funding expires	-73,300
Part time salary funding for East High Trainee Program is reduced to reflect demand	-60,900
Phase 2 of conversion to Fire Command's preferred operational service delivery model requires reclassification of four firefighters to rank positions	50,200
A vacant administrative position is eliminated due to budget constraints	-45,100
Funding for entry-level recruitment effort increases	34,600
Funding is provided for temporary off-site facility rental to conduct Candidate Physical Agility Test (CPAT)	10,000
Miscellaneous funding provided in recognition of volunteer efforts of Rochester Protectives, Inc.	2,000

Assignment of Authorized Positions
2000-01 to 2009-10

Year	Office of the Chief & Support			Operations			Department		
	<u>Uniform</u>	<u>Civilian</u>	<u>Total</u>	<u>Uniform</u>	<u>Civilian</u>	<u>Total</u>	<u>Uniform</u>	<u>Civilian</u>	<u>Total</u>
2009-10	41	20	61	454	2	456	495	22	517
2008-09	41	23	64	454	2	456	495	25	520
2007-08	40	24	64	471	2	473	511	26	537
2006-07	42	24	66	473	2	475	515	26	541
2005-06	45	25	70	475	2	477	520	27	547
2004-05	46	26	72	475	2	477	521	28	549
2003-04	48	27	75	474	1	475	522	28	550
2002-03	30	21	51	499	7	506	529	28	557
2001-02	31	22	53	504	7	511	535	29	564
2000-01	25	21	46	506	7	513	531	28	559

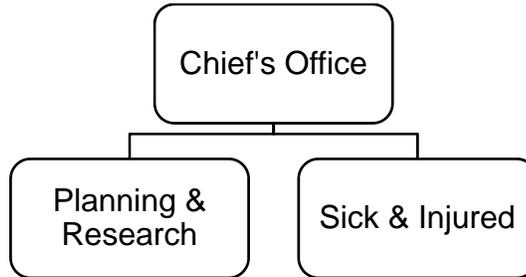
FIRE DEPARTMENT
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	38,892,966	38,711,600	38,164,500	38,610,800
Materials & Supplies	680,725	723,100	779,300	702,400
Services	1,924,160	2,235,600	2,655,200	2,757,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	41,497,851	41,670,300	41,599,000	42,070,500
Appropriation by Activity				
Office of the Fire Chief	1,684,833	1,611,500	1,843,800	1,795,500
Operations	36,254,332	36,621,700	36,400,300	36,959,000
Support	<u>3,558,686</u>	<u>3,437,100</u>	<u>3,354,900</u>	<u>3,316,000</u>
Total	41,497,851	41,670,300	41,599,000	42,070,500
Employee Years by Activity				
Office of the Fire Chief	22.2	19.2	20.7	19.7
Operations	483.3	479.2	470.0	470.0
Support	<u>50.2</u>	<u>48.2</u>	<u>47.2</u>	<u>45.2</u>
Total	555.7	546.6	537.9	534.9

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles*, the Office of the Fire Chief manages the Fire Department; analyzes and evaluates operations and performance; carries out public relations; and coordinates payments to disabled firefighters.

Organization



Critical Processes

- Manages personnel and establishes personnel standards, policies and work schedules
- Coordinates department's annual budget request
- Controls general fiscal matters
- Analyzes operations and reporting systems
- Evaluates programs, and develops recommendations for modifying procedures
- Assists in implementing new methods and techniques
- Oversees information systems
- Acts as liaison with City's Information Technology Department and Emergency Communications Department
- Makes payments to disabled but not yet retired firefighters, as well as personnel on long-term sick or injured status

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Implement phase 2 of a four-year transition to Engine/Truck service delivery model	Public Safety	First Quarter
Evaluate performance of uniformed medical services contract provider to initiate renewal procedure	Customer Service	First Quarter
Begin preliminary planning for Genesee Street fire station replacement	Public Safety	Second Quarter
Develop and implement 2010 Recruitment Program for entry-level firefighters to increase minority representation in the department by 5% over the next four years	Public Safety	Third Quarter
Collaborate with Architectural Services to begin construction of renovation/addition to Hudson Avenue Fire Station	Public Safety	Fourth Quarter

FIRE DEPARTMENT
OFFICE OF THE FIRE CHIEF

Key Performance Indicators

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
Service requests completed (Information/Technical assistance)	1,913	1,995	1,960	2,000

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	1,843,800	1,795,500	-48,300
Employee Years	20.7	19.7	-1.0

Change Detail

Salary & Wage	General	Vacancy				
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
11,500	22,300	-300	0	0	-81,800	-48,300

Major Change

Assistance to Firefighters Grant funding expires	-73,300
A vacant administrative position is eliminated due to budget constraints	-45,100
Funding for advertising of entry-level firefighter exam is provided	20,000
Professional fees increase to support a recruitment consultant	14,600
Miscellaneous funding provided in recognition of volunteer efforts of Rochester Protectives, Inc.	2,000

FIRE DEPARTMENT
OFFICE OF THE FIRE CHIEF
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	1,415,534	1,351,700	1,461,900	1,428,300
Materials & Supplies	85,247	105,500	111,700	40,100
Services	184,052	154,300	270,200	327,100
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,684,833	1,611,500	1,843,800	1,795,500
Appropriation by Activity				
Chief's Office	1,056,504	941,000	971,700	976,100
Planning and Research	234,819	225,800	363,800	297,400
Sick & Injured	<u>393,510</u>	<u>444,700</u>	<u>508,300</u>	<u>522,000</u>
Total	1,684,833	1,611,500	1,843,800	1,795,500
Employee Years by Activity				
Chief's Office	13.7	10.7	10.6	10.6
Planning and Research	3.5	2.6	4.1	3.1
Sick & Injured	<u>5.0</u>	<u>5.9</u>	<u>6.0</u>	<u>6.0</u>
Total	22.2	19.2	20.7	19.7

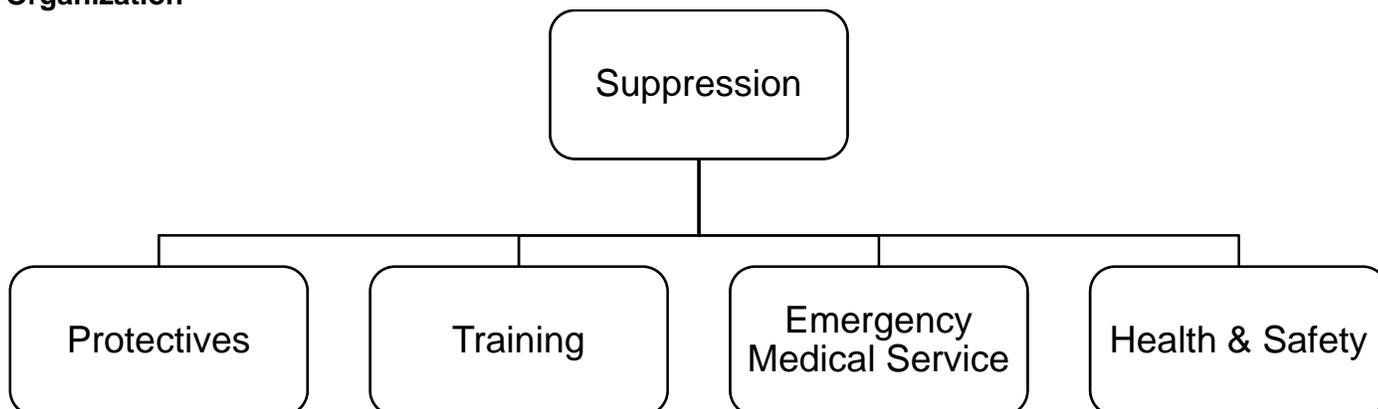
FIRE DEPARTMENT
OFFICE OF THE FIRE CHIEF
PERSONNEL SUMMARY

FULL TIME POSITIONS				Chief's Office	Planning & Research	Sick & Injured
Br.	Title	Budget 2008-09	Approved 2009-10			
88	Fire Chief	1	1	1		
87	Executive Deputy Fire Chief	1	1	1		
84	Fire Captain	2	3	2	1	
82	Fire Lieutenant	3	2			2
80	Firefighter	5	5		1	4
29	Principal Staff Assistant	1	1	1		
24	Case Manager	1	1	1		
20	Executive Assistant	1	1		1	
18	Secretary to the Chief	1	1	1		
16	Administrative Assistant	1	0			
16	Payroll Associate	1	1	1		
9	Clerk II	2	2	2		
EMPLOYEE YEARS						
	Full Time	20.0	19.0	10.0	3.0	6.0
	Overtime	0.6	0.6	0.5	0.1	0.0
	Part Time, Temporary, Seasonal	0.1	0.1	0.1	0.0	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	20.7	19.7	10.6	3.1	6.0

Mission Statement

To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles*; the Operations Bureau fights fires, provides emergency medical service, and responds to other emergency and non-emergency incidents. The Bureau remains prepared for this mission through training of recruits and ongoing training of firefighters and officers, through its Emergency Medical Services (EMS) Program, and through its Health & Safety compliance activities.

Organization



Critical Processes

Suppression

- Responds to fire incidents and performs rescues
- Controls hazardous materials that threaten public safety with a specialized Hazardous Materials Response Team
- Trains as Certified First Responders and Emergency Medical Technicians
- Conducts code enforcement inspections
- Operates public education programs in cooperation with the Community Relations & Education Unit (CREU)

Protectives

- Protectives, Inc. of Rochester, NY is volunteers that respond to fire alarms to safeguard and salvage property using a City fire vehicle and other equipment.

Training

- Provides initial training of recruits and ongoing training of firefighters and officers
- Conducts two days of in-service training annually for all fire companies
- Conducts annual service tests of firefighting apparatus
- Conducts Firefighter Trainee program in conjunction with Rochester City School District
- Through Special Operations, oversees six specialty teams: Hazardous Materials Response, Confined Space Rescue, High Rise, Water Rescue, Extrication, and Heavy Rescue
- Develops and maintain Metropolitan Medical Response System program
- Oversees Emergency Training and Information Network (ETIN) which provides access for first responders to a wide range of tools and information through the internet

Emergency Medical Service

- Coordinates Emergency Medical Services program, including training, certification, testing
 - Emergency Medical Technician (EMT)
 - Certified First Responder (CFR)
 - Cardiopulmonary Resuscitation (CPR)
 - Continuing Medical Education (CME)
- Purchases and maintain EMS equipment and supplies

FIRE DEPARTMENT OPERATIONS

Health & Safety

- Ensures compliance with all Occupational and Safety Health Administration (OSHA) and other regulations
- Inspects facilities, apparatus, and equipment for compliance with Federal, State, and local safety regulations
- Provide oversight at the scene of emergency incidents
- Recommends changes in procedures to reduce the risk of injury to firefighting personnel

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Implement next generation of the Emergency Training & Information Network (ETIN)	Public Safety	First Quarter
Develop and evaluate options to reformat training at Public Safety Training Facility (PSTF)	Public Safety	Second Quarter
Review and update the City's Comprehensive Emergency Preparedness Plan	Public Safety	Second Quarter
Monitor Ambulance Contract Accountability	Public Safety	Ongoing

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
Suppression				
Incidents:				
• Structure fire	666	670	650	670
• Other fire	778	800	850	810
• Emergency medical	15,129	15,200	14,800	15,550
• Other	12,190	13,130	10,500	13,425
• False alarm	<u>3,297</u>	<u>3,600</u>	<u>3,500</u>	<u>3,750</u>
• Total incidents	32,060	33,400	30,300	34,205
Fire safety inspections	4,048	3,400	3,500	4,000
Unit responses by fire station and unit:				
• 272 Allen Street (Engine 13, Quint 8)	5,358	3,900	5,450	4,100
• 185 N. Chestnut St (Engine 17, Rescue 11)	3,996	4,500	4,110	4,500
• 1207 N. Clinton Ave (Quint 6, Midi 6)	5,152	5,600	5,300	5,750
• 1477 Dewey Ave (Engine 10, Truck 2)*	4,694	3,800	4,750	3,900
• 1051 Emerson St (Engine 3)	1,354	1,400	1,300	1,450
• 57 Gardiner Ave (Quint 5, Midi 5)	3,441	4,100	3,100	4,100
• 873 Genesee St (Engine 7)	2,181	2,400	2,300	2,400

FIRE DEPARTMENT
OPERATIONS

13-11

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Budget <u>2008-09</u>	Budget <u>2009-10</u>
● 740 N Goodman St (Quint 7, Midi 7)	4,570	4,700	4,500	4,750
● 704 Hudson Ave (Engine 16)	3,683	3,900	3,650	3,900
● 4090 Lake Ave (Quint 1, Midi 1)	1,260	1,300	1,100	1,300
● 450 Lyell Ave (Engine 5)	2,885	2,900	2,750	3,000
● 315 Monroe Ave (Engine 1)*	4,549	4,800	4,500	4,100
● 1281 South Ave (Engine 8, Truck 7)*	2,676	2,700	2,700	3,000
● 977 University Ave (Truck 4)*	2,610	2,900	2,750	2,900
● 160 Wisconsin St (Engine 12)	1,540	1,600	1,400	1,700
● Battalion 1	1,043	1,135	1,200	1,200
● Battalion 2	1,303	1,345	1,400	1,400
● Battalion 3	<u>931</u>	<u>975</u>	<u>1,000</u>	<u>1,000</u>
● Total responses	53,226	53,955	53,260	54,450
*Equipment assignments subject to change pending completion of station construction and renovation projects.				
Smoke detector installation	1,768	2,100	3,600	3,600
CO detector installations	408	565	1,400	1,400
Training				
Recruits Trained	11	25	16	15
Uniformed personnel trained	564	551	495	450
Special Operations drills held	22	22	24	24
Emergency Medical Service				
CPR certifications completed	43	35	50	50
Number of certified Emergency Medical Technicians (EMT)	426	428	435	431
Number of Certified First Responders (CFR)	64	54	60	52
Health & Safety				
Civilian deaths due to fire	5	3	N/A	0
Firefighter injuries	131	120	N/A	125
N/A - Not Applicable				

Year-To-Year Comparison

FIRE DEPARTMENT OPERATIONS

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	36,400,300	36,959,000	558,700
Employee Years	470.0	470.0	0.0

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
543,500	155,900	33,000	0	-2,100	-171,600	558,700

Major Change

Urban Area Security Initiative (UASI) grant funding expires	-170,900
Part time salary funding for East High Trainee Program is reduced to reflect demand	-60,900
Phase 2 of conversion to Fire Command's preferred operational service delivery model requires reclassification of four firefighters to rank positions	50,200
Funding is provided for temporary off-site facility rental to conduct Candidate Physical Agility Test (CPAT)	10,000

Program Change

Phase 2 of a four-year transition to an Engine/Truck service delivery model is implemented by the following restructuring:

- One Quint/Midi station converts to Engine/Truck – 1281 South Avenue
- One Quint/Midi station converts to Engine – 315 Monroe Avenue
- One Quint/Midi station converts to Truck – 977 University Avenue

With this reorganization, the number of quint/midi stations will be reduced from seven to four; single engine stations will increase from six to seven; engine/truck stations will increase from two to three; and one truck station will be created. This reorganization will keep the current fifteen fire stations open.

Engine 16 and Battalion 1 are temporarily re-located from 704 Hudson Avenue due to construction. Engine 16 relocates to 1207 North Clinton Avenue and Battalion 1 relocates to 185 North Chestnut Street.

FIRE DEPARTMENT
OPERATIONS
PERSONNEL SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	34,259,950	34,250,400	33,672,200	34,205,000
Materials & Supplies	326,349	339,000	400,600	383,800
Services	1,668,033	2,032,300	2,327,500	2,370,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	36,254,332	36,621,700	36,400,300	36,959,000
Appropriation by Activity				
Suppression	33,995,445	34,200,800	33,698,000	34,489,900
Protectives	68,822	47,600	46,700	48,700
Training	1,506,600	1,696,700	1,950,600	1,702,600
Emergency Medical Service	186,472	185,300	190,400	191,400
Health & Safety	<u>496,993</u>	<u>491,300</u>	<u>514,600</u>	<u>526,400</u>
Total	36,254,332	36,621,700	36,400,300	36,959,000
Employee Years by Activity				
Suppression	458.9	457.4	447.4	448.4
Protectives	0.4	0.0	0.0	0.0
Training	15.5	13.8	14.3	13.3
Emergency Medical Service	2.2	2.1	2.1	2.1
Health & Safety	<u>6.3</u>	<u>5.9</u>	<u>6.2</u>	<u>6.2</u>
Total	483.3	479.2	470.0	470.0

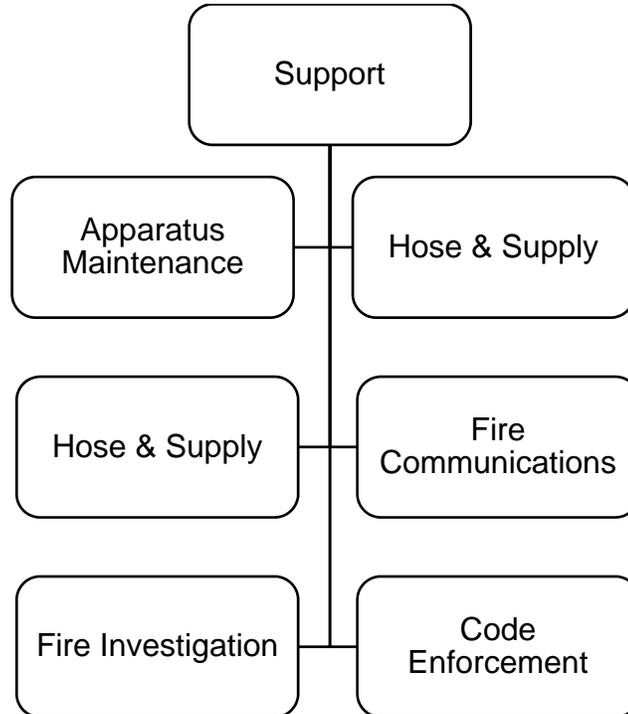
FIRE DEPARTMENT
OPERATIONS
EXPENDITURE SUMMARY

FULL TIME POSITIONS				Suppression	Training	Emergency Medical Service	Health & Safety
Br.	Title	Budget 2008-09	Approved 2009-10				
86	Deputy Fire Chief	6	6	4	1		1
85	Battalion Chief	15	15	14	1		
84	Fire Captain	33	35	27	3	1	4
82	Fire Lieutenant	61	63	59	4		
80	Firefighter	339	335	334		1	
9	Clerk II with Typing	1	1				1
7	Clerk III with Typing	1	1		1		
EMPLOYEE YEARS							
Full Time		456.0	456.0	438.0	10.0	2.0	6.0
Overtime		8.0	8.0	7.4	0.3	0.1	0.2
Part Time, Temporary, Seasonal		6.0	6.0	3.0	3.0	0.0	0.0
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		470.0	470.0	448.4	13.3	2.1	6.2

Mission Statement

To support the City of Rochester’s *One City Vision Statement* and its *Values and Guiding Principles*, Support maintains fire apparatus and equipment, Rochester’s radio fire alarm system, investigates all structure and other fires, and conducts code enforcement.

Organization



Critical Processes

Apparatus Maintenance

- Maintains fire apparatus, support vehicles, other motorized equipment
- Develops specifications for new apparatus and prepares for use
- Prepares surplus firefighting equipment for sale
- Maintains Airport fire apparatus

Hose and Supply

- Orders, maintains, stocks, and distributes equipment and materials to fire stations
- Performs general maintenance, testing, and routine repairs on fire tools and appliances
- Responds to major fires to deliver additional air bottles and make minor on-the-spot repairs

Fire Communications

- Maintains Rochester’s radio fire alarm system, including street alarm boxes for public use and master boxes providing automatic transmission from alarm systems in city schools, hospitals, nursing homes, and industries.
- Maintains central station receiver located in the Emergency Communications Center
- Programs digital communications equipment for the department
- Provides liaison with Monroe County Public Safety Communications

Fire Investigation

- Investigates all structure fires or other incident including vehicle, trash, and false calls
- Surveys fires scenes to determine ignition sequence and fire development
- Conducts interviews with witnesses and victims
- Arson Task Force interrogates suspects and pursues criminal charges
- Fire Related Youth Program investigates juvenile fire-setter incidents
- Perform educational interventions with juveniles and primary caregivers

FIRE DEPARTMENT SUPPORT

Code Enforcement

- Inspects residential, commercial, industrial, and institutional properties
- Seeks violations of the Fire Prevention Code liable to cause fire and endanger life and property
- In conjunction with Neighborhood and Business Development, reviews new construction plans to ensure code compliance
- Inspects properties receiving Certificates of Occupancy and entertainment licenses
- Assists Neighborhood and Business Development quadrant teams in "Project Uplift"
- Issues permits for maintaining, storing, handling, and transporting hazardous materials; inspects vehicles, buildings, and storage places to be used
- Maintains information file on structures that records inspections, permit issuance, fire prevention measures
- Conducts educational programs through the Community Relations and Education Unit (CREU) to develop public awareness of fire and fire safety

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Partner with Information Technology to deploy the Red NMX property inspection module	Public Safety	First Quarter
Provide mandated building Code Enforcement Officials (CEO) training	Public Safety	Second Quarter
Establish cross-departmental committee to evaluate consolidating supervision for Apparatus Maintenance under Environmental Services, Equipment Services to drive accountability	Customer Service	Third Quarter

Key Performance Indicators

	<u>Actual</u> 2007-08	<u>Estimated</u> 2008-09	<u>Budget</u> 2008-09	<u>Budget</u> 2009-10
Apparatus Maintenance				
First line apparatus maintenance and repairs	N/A	N/A	1,760	1,700
Auto and miscellaneous repairs	N/A	N/A	1,370	1,370
Hose & Supply				
Breathing apparatus returned to service	2,769	2,800	2,800	3,000
Turnout Gear returned to service	3,823	3,900	2,500	4,000
Fire Communications				
Repairs completed	325	320	335	310

FIRE DEPARTMENT
SUPPORT

13-17

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
Code Enforcement				
Permits issued	3,795	4,500	4,250	4,500
Property inspections conducted	9,138	8,910	8,850	9,000
Referrals to other City departments resulting from inspections	872	950	700	800
Fire Investigation				
Initial fire investigations required	923	896	1,035	952
Arson or incendiary fires	267	280	230	260
Fires with undetermined cause	70	65	65	65
Vacant house fires	100	120	85	110
Juvenile fire-setter incidents	178	160	250	182
FOIL requests processed	234	318	250	250
Fire investigations closed	651	620	550	660
Preventable fire incidents	280	244	300	298
Juvenile contacts	314	350	400	385
Arrests:				
• Adult	31	40	34	40
• Juvenile	23	35	30	35
Juvenile Diversions	12	20	N/A	20
Community Outreach				
Fire Safety Presentations	214	160	425	285
Citizens Trained	9,816	10,000	21,000	10,000
N/A - Not Applicable				

**FIRE DEPARTMENT
SUPPORT**

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	3,354,900	3,316,000	-38,900
Employee Years	47.2	45.2	-2.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
22,800	14,000	0	0	0	-75,700	-38,900

Major Change

Reassignment of fire safety outreach efforts to neighborhood fire stations eliminates two full time community outreach positions, one vacant and one filled -75,700

Program Change

Delayed implementation of FASTER system prevents data collection on apparatus and auto repairs. Turn-out gear repairs increase as current inventory ages. Increased collaboration between departments causes referrals to other City departments to increase.

FIRE DEPARTMENT
SUPPORT
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	3,217,482	3,109,500	3,030,400	2,977,500
Materials & Supplies	269,129	278,600	267,000	278,500
Services	72,075	49,000	57,500	60,000
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	3,558,686	3,437,100	3,354,900	3,316,000
Appropriation by Activity				
Apparatus Maintenance	624,637	645,700	677,900	689,400
Hose and Supply	608,235	377,300	332,200	338,800
Fire Communications	93,444	99,400	102,300	103,300
Fire Investigation	873,186	808,400	758,500	755,600
Code Enforcement	<u>1,359,184</u>	<u>1,506,300</u>	<u>1,484,000</u>	<u>1,428,900</u>
Total	3,558,686	3,437,100	3,354,900	3,316,000
Employee Years by Activity				
Apparatus Maintenance	7.9	8.3	8.8	8.8
Hose and Supply	7.5	4.1	3.6	3.6
Fire Communications	1.4	1.3	1.4	1.4
Fire Investigation	14.0	12.2	11.4	11.4
Code Enforcement	<u>19.4</u>	<u>22.3</u>	<u>22.0</u>	<u>20.0</u>
Total	50.2	48.2	47.2	45.2

FIRE DEPARTMENT
SUPPORT
PERSONNEL SUMMARY

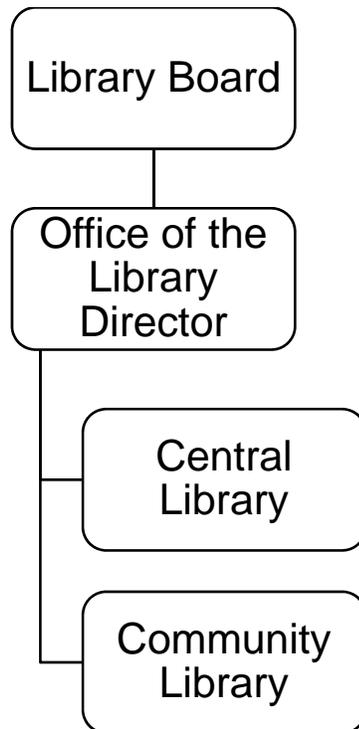
FULL TIME POSITIONS				Apparatus Maintenance	Hose & Supply	Fire Commu- nications	Fire Investigation	Code Enforcement
Br.	Title	Budget 2008-09	Approved 2009-10					
86	Deputy Fire Chief	1	1					1
84	Fire Captain	2	1					1
82	Fire Lieutenant	3	4		1		1	2
80	Firefighter	23	23		2		9	12
78	Fire Equipment Maint. Supervisor	1	1	1				
75	Fire Communications Technician	1	1			1		
73	Fire Apparatus Body Repairer	1	1	1				
73	Senior Fire Equipment Mechanic	5	5	5				
27	Supt. Fire Equipment Maintenance	1	1	1				
16	Community Outreach Specialist Bilingual	1	0					
12	Asst. Comm. Outreach Spec. Bilingual	1	0					
9	Clerk II with Typing	3	3				1	2
9	Clerk II	0	1					1
7	Clerk III	1	0					
EMPLOYEE YEARS								
	Full Time	44.0	42.0	8.0	3.0	1.0	11.0	19.0
	Overtime	2.7	2.7	0.8	0.1	0.4	0.4	1.0
	Part Time, Temporary, Seasonal	0.5	0.5	0.0	0.5	0.0	0.0	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	47.2	45.2	8.8	3.6	1.4	11.4	20.0

Mission Statement

- ❑ To support the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* by enriching the quality of life in Rochester and Monroe County by providing educational, recreational, aesthetic, and informational materials, services, and programs to help people follow their own lines of inquiry and enlightenment.
- ❑ Through a partnership of public and private resources, the Library assists the City and County in meeting the needs of the community by operating the central and branch libraries, conducting outreach programs and providing services to member libraries of the Monroe County Library System.
- ❑ In all its endeavors, the Library maintains and promotes the principles of intellectual freedom and equality of access.

Organization

The Library consists of the Central Library, which includes Monroe County Library System support services, and Community Services, which includes the branch libraries. In accordance with New York State Education Law, the Library is governed by an eleven-member Board of Trustees. The Mayor appoints trustees, with the approval of City Council, for five-year terms.



Vital Customers

- ❑ External: All users of library products, services, facilities; special populations; institutions/agencies/organizations; funding bodies; businesses; other libraries.

Critical Processes

- ❑ Our valued and culturally diverse staff provides convenient and reliable services and dynamic collections that anticipate the needs of our community.
- ❑ Our attractive and inviting facilities enable us to meet the specific library service needs of neighborhoods.
- ❑ We play a leadership role in facilitating independent learning in order to help people lead more productive and fulfilling lives.

Highlights of the Department's 2009-10 Fiscal Goals & Objectives are presented below. Additional information for each bureau is included in the sections that follow.

Highlights	Priorities Supported	Projected Completion
Central:		
Reorganize the work processes of the Outreach Department	Customer Service	First Quarter
Collaborate with the City's Communications Bureau to develop new ways to produce promotional materials	Customer Service	Second Quarter
Community:		
Expand Literacy Outreach Program	Customer Service	First Quarter
Collaborate with the Department of Recreation and Youth Services on the opening of the Thomas P. Ryan Community Center	Customer Service	First Quarter

Year-To-Year Comparison

<u>Bureau</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>	<u>Change</u>	<u>Percent Change</u>
Central Library	8,094,100	7,961,000	-133,100	-1.7%
Community Library	3,131,500	3,192,500	61,000	1.9%
Total	11,225,600	11,153,500	-72,100	-0.6%
Employee Years	169.7	166.6	-3.1	-1.9%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
169,700	34,900	-42,000	900	-500	-235,100	-72,100

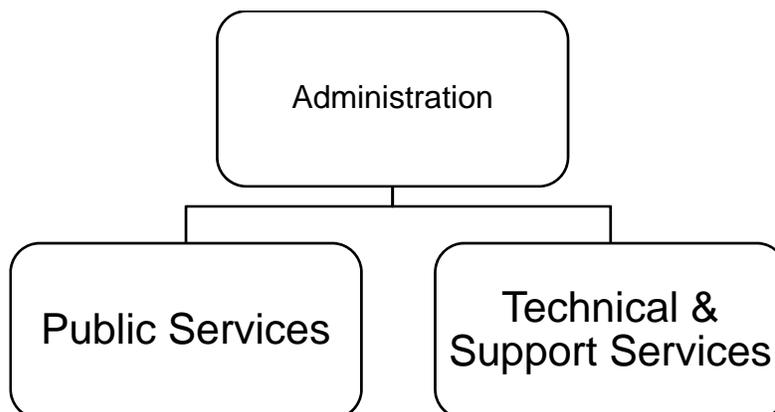
Major Change Highlights

Budget constraints necessitated by Monroe County result in reduced personnel allocations at the Central Library	-221,900
Quadrant services model results in reduced personnel costs as an efficiency measure	-52,200
Funding to enhance Literacy increase part time personnel cost at branch libraries	29,900
Security services decrease as an efficiency measure	-20,200
Professional fees increase due to MCLS member agreement	17,000
Allotment for Central Library materials decrease due to budget constraints	-16,000
Funding is included for maintenance fee for branch computers	14,300
Funding is included for increased office supplies at branch libraries	12,500

PUBLIC LIBRARY
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	7,813,231	7,997,700	8,270,200	8,126,800
Materials & Supplies	933,495	945,300	942,500	947,500
Services	1,721,436	1,938,300	1,942,900	1,939,400
Other	<u>11,537</u>	<u>61,800</u>	<u>70,000</u>	<u>139,800</u>
Total	10,479,699	10,943,100	11,225,600	11,153,500
Appropriation by Activity				
Central Library	7,595,547	7,882,900	8,094,100	7,961,000
Community Library	<u>2,884,152</u>	<u>3,060,200</u>	<u>3,131,500</u>	<u>3,192,500</u>
Total	10,479,699	10,943,100	11,225,600	11,153,500
Employee Years by Activity				
Central Library	119.8	121.4	125.4	120.5
Community Library	<u>40.9</u>	<u>43.3</u>	<u>44.3</u>	<u>46.1</u>
Total	160.7	164.7	169.7	166.6

Organization



Critical Processes

- Provide personnel, financial management, consulting, public relations, promotions, graphics, and duplicating services
- Provide support and outreach services to members of the Monroe County Library System
- Provide Internet service to libraries county-wide, the City of Rochester, and the County of Monroe

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Reorganize the work processes of the Outreach Department	Customer Service	First Quarter
Collaborate with City's Communications Bureau to develop new ways to produce promotional materials	Customer Service	Second Quarter
Develop specifications for new Shipping and Delivery Department Vehicles	Customer Service	Fourth Quarter
Develop social networking tools on Website	Customer Service	Ongoing

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
Public Services				
Users:				
• Monday through Saturday	692,565	694,000	722,000	715,000
• Sunday	28,575	35,000	36,000	36,000
• Total Users	721,140	729,000	758,000	751,000
Users per service hour:				
• Monday through Saturday	240	240	251	249
• Sunday	216	219	225	225
Circulation per service hour:				

PUBLIC LIBRARY
CENTRAL LIBRARY

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
• Monday through Saturday	216	228	216	235
• Sunday	194	188	219	200
Reference assistance per service hour:				
• Monday through Saturday	65	65	64	66
• Sunday	62	58	58	59
Reference transactions per capita				
Internet sessions per service hour:				
• Monday through Saturday	58	69	75	73
• Sunday	54	53	56	56
Average attendance per program:				
• Monday through Saturday	30	35	22	39
• Sunday	26	13	11	15
Total circulation:				
• Monday through Saturday	623,867	660,000	620,000	675,000
• Sunday	25,553	30,000	30,000	32,000
• Total	649,420	690,000	650,000	707,000
Technical & Support Services				
• Registered borrowers	509,928	471,084	482,350	482,350
• Titles in database	940,585	960,585	980,000	980,000
• Items available for circulation (000)	2,894	2,949	3,096	3,096
• Items delivered (000)	7,847	7,968	8,088	8,088

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	8,094,100	7,961,000	-133,100
Employee Years	125.4	120.5	-4.9

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
111,300	20,000	-38,500	2,500	-500	-227,900	-133,100

Major Change

PUBLIC LIBRARY
CENTRAL LIBRARY

14-7

Budget constraints necessitated by Monroe County result in reduced personnel allocations at the Central Library	-221,900
Professional fees increase due to MCLS member agreement	17,000
Allotment for Library materials decrease due to budget constraints	-16,000
Funding decreases to support training for new MCLS Web Page	-10,100
Funding is included for increased building maintenance and repair	9,300
Funds are reduced for office supplies due to budget constraints	-8,600
Funding is included for increased book scanner maintenance	5,300
Funds are reduced for tool and machine parts due to budget constraints	-4,400
Funding is included for increased sound, light, and computer supplies	3,800
Lease payment for phone equipment does not recur	-2,300

Program Change

Information Center will be closed and work reallocated to subject departments. Outreach Department will be re-organized to use Central collection for recent publications.

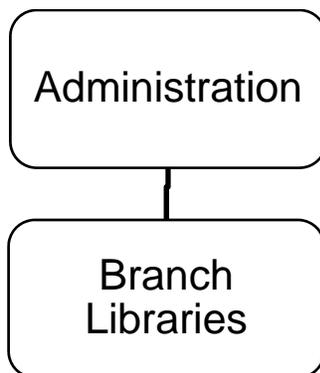
PUBLIC LIBRARY
CENTRAL LIBRARY
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	5,520,230	5,668,600	5,868,900	5,691,000
Materials & Supplies	877,207	892,200	895,900	877,500
Services	1,186,573	1,260,300	1,259,300	1,252,700
Other	<u>11,537</u>	<u>61,800</u>	<u>70,000</u>	<u>139,800</u>
Total	7,595,547	7,882,900	8,094,100	7,961,000
Appropriation by Activity				
Administration	2,072,665	2,219,700	2,221,200	2,220,800
Public Services	3,835,969	3,999,300	4,130,600	4,031,900
Technical & Support Services	<u>1,686,913</u>	<u>1,663,900</u>	<u>1,742,300</u>	<u>1,708,300</u>
Total	7,595,547	7,882,900	8,094,100	7,961,000
Employee Years by Activity				
Administration	26.9	26.8	26.8	27.8
Public Services	58.3	57.8	61.8	57.9
Technical & Support Services	<u>34.6</u>	<u>36.8</u>	<u>36.8</u>	<u>34.8</u>
Total	119.8	121.4	125.4	120.5

PUBLIC LIBRARY
CENTRAL LIBRARY
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Public Services	Technical & Support Services
Br.	Title	Budget 2008-09	Approved 2009-10			
36	Library Director	1	1	1		
31	Assistant Library Director III	2	2		1	1
26	Associate Administrative Analyst	1	1	1		
24	Librarian IV	1	1		1	
24	Assistant to the Library Director	1	1	1		
24	Computer Operations Supervisor	1	1			1
23	Principal Graphic Designer	1	1	1		
23	Supervisor Library Buildings	1	1	1		
22	Librarian III	6	6		6	
20	Administrative Analyst	1	1	1		
19	Circulation Supervisor	1	1		1	
20	Librarian II	12	10		8	2
19	Supervising Library Materials Handler	1	1			1
18	Computer Communications Technician	3	3			3
18	Directory Editor	1	1	1		
18	Librarian I	15	16	1	13	2
18	Library Automation Specialist	2	2			2
18	Secretary to Library Director	1	1	1		
16	Administrative Assistant	1	1	1		
15	Supervisor Audio Visual Services	1	1		1	
14	Library Assistant	4	4	1	3	
14	Library Assistant Bilingual	1	0			
14	Mailroom Coordinator	1	1			1
13	Library Automation Assistant	1	1			1
13	Sr. Maintenance Mechanic Buildings	1	1	1		
11	Building Maintenance Foreman	1	1	1		
11	Library Catalog Clerk I	1	0			
11	Retrieval Room Coordinator	1	0			
11	Secretary	2	2		1	1
9	Clerk II with Typing	2	2		1	1
9	Library Catalog Clerk II	1	1			1
8	Truck Driver	3	3			3
7	Clerk III	1	1			1
7	Clerk III with Typing	9	9		5	4
7	Maintenance Worker - Library	2	2	2		
3	Materials Processor	3	3			3
2	Senior Library Page	6	6	1	4	1
1	Cleaner	3	3	3		
57	Senior Security Guard	1	1	1		
52	Security Guard	4	4	4		
EMPLOYEE YEARS						
Full Time		102.0	98.0	24.0	45.0	29.0
Overtime		1.7	1.7	0.3	1.0	0.4
Part Time, Temporary, Seasonal		25.0	24.1	4.0	14.0	6.1
Less: Vacancy Allowance		<u>3.3</u>	<u>3.3</u>	<u>0.5</u>	<u>2.1</u>	<u>0.7</u>
Total		125.4	120.5	27.8	57.9	34.8

Organization



Critical Processes

- Acquire materials, schedules and deploy personnel to branch libraries
- Maintain and repair branch libraries
- Provide convenient access to library services through:
 - Loans of printed materials, audio tapes, compact discs, dvds, and video tapes
 - Collections of popular interest for area residents
 - Reference services with access to the resources of the Monroe County Library System
 - Programs such as story hours, lectures, and artistic performances
 - Referral services to community agencies
 - Facilities for meetings and programs sponsored by non-library groups
 - Access to the Internet and personal computing needs

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Collaborate with the Department of Recreation and Youth Services on the opening of the Thomas P. Ryan Community Center	Customer Service Education	First Quarter
Expand Literacy Outreach Program	Customer Service Education	First Quarter
Improve wireless access	Customer Service Education	First Quarter
Refine Quadrant System for increased efficiencies and improved customer service	Customer Service	Ongoing
Identify collaborative opportunities with the Department of Recreation and Youth Services	Customer Service	Ongoing

PUBLIC LIBRARY
COMMUNITY LIBRARY

14-11

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
Arnett				
Internet sessions	26,765	25,625	25,000	26,000
Reference assistance per service hour	3	4	3	4
Average attendance per program	28	46	15	45
Circulation per service hour	19	20	21	22
Program attendance	3,115	4,832	1,700	5,000
Library materials circulated	38,462	41,280	42,000	44,000
Door count	86,678	82,498	98,000	87,000
Library card registrations	768	717	1,155	750
Charlotte				
Internet sessions	12,031	12,985	13,000	13,000
Reference assistance per service hour	5	7	5	8
Average attendance per program	11	11	15	11
Circulation per service hour	50	49	52	57
Program attendance	1,303	1,498	2,000	1,500
Library materials circulated	100,630	113,150	104,000	115,000
Door count	79,533	86,145	89,000	87,000
Library card registrations	472	572	660	600
Highland				
Internet sessions	18,416	19,126	16,600	19,200
Reference assistance per service hour	3	3	3	3
Average attendance per program	6	8	7	8
Circulation per service hour	49	48	48	48
Program attendance	1,811	3,855	1,100	3,900
Library materials circulated	89,751	91,532	86,000	92,000
Door count	77,312	79,757	77,000	80,000
Library card registrations	359	384	411	400

PUBLIC LIBRARY
COMMUNITY LIBRARY

Lincoln				
Internet sessions	23,668	22,979	23,000	24,000
Reference assistance per service hour	5	5	5	5
Average attendance per program	19	20	21	21
Circulation per service hour	32	31	32	32
Program attendance	10,630	11,681	8,500	11,700
Library materials circulated	64,018	62,541	64,000	64,000
Door count	108,619	105,175	112,000	109,000
Library card registrations	1,226	1,264	1,760	1,250
Lyell				
Internet sessions	21,277	20,395	19,000	21,000
Reference assistance per service hour	3	3	3	3
Average attendance per program	16	18	18	18
Circulation per service hour	30	33	28	35
Program attendance	5,845	4,177	5,100	4,200
Library materials circulated	55,204	62,702	50,000	64,000
Door count	85,900	90,120	80,000	91,000
Library card registrations	748	816	745	820
Maplewood				
Internet sessions	28,417	31,499	27,000	32,000
Reference assistance per service hour	4	5	4	5
Average attendance per program	32	41	16	34
Circulation per service hour	37	39	39	40
Program attendance	4,283	8,734	2,500	7,400
Library materials circulated	74,139	78,118	78,000	80,000
Door count	146,036	140,095	150,000	141,000
Library card registrations	863	1,006	910	1,000

PUBLIC LIBRARY
COMMUNITY LIBRARY

14-13

Monroe				
Internet sessions	22,194	20,716	25,000	21,000
Reference assistance per service hour	5	5	5	5
Average attendance per program	16	16	24	24
Circulation per service hour	60	63	59	63
Program attendance	1,633	1,180	2,400	2,400
Library materials circulated	120,622	126,268	119,000	127,000
Door count	96,540	94,852	100,600	95,000
Library card registrations	655	669	770	660
Sully				
Internet sessions	16,262	15,498	17,000	17,850
Reference assistance per service hour	2	2	3	2
Average attendance per program	11	10	15	11
Circulation per service hour	15	17	15	19
Program attendance	2,625	2,814	2,500	2,900
Library materials circulated	27,511	32,038	27,000	35,000
Door count	59,035	60,901	58,000	70,000
Library card registrations	643	665	600	683
Wheatley				
Internet sessions	15,850	18,606	20,000	23,000
Reference assistance per service hour	4	4	4	5
Average attendance per program	17	33	20	34
Circulation per service hour	10	10	12	12
Program attendance	3,803	8,093	4,500	8,200
Library materials circulated	19,352	22,641	25,000	25,000
Door count	65,720	75,939	70,000	82,000
Library card registrations	610	659	770	690

PUBLIC LIBRARY
COMMUNITY LIBRARY

Winton				
Internet sessions	18,086	20,915	20,000	21,000
Reference assistance per service hour	5	4	6	4
Average attendance per program	17	14	14	15
Circulation per service hour	86	86	88	99
Program attendance	1,658	1,508	2,100	1,600
Library materials circulated	174,309	199,841	178,000	200,000
Door count	106,324	124,826	115,000	125,000
Library card registrations	657	796	715	805
Total All Branches				
Internet sessions	202,966	208,344	205,600	218,050
Reference assistance per service hour	39	42	41	45
Average attendance per program	16	20	165	20
Circulation per service hour	386	395	935	429
Program attendance	36,706	48,372	32,400	48,800
Library materials circulated	763,998	830,111	773,000	846,000
Door count	911,697	940,308	949,600	967,000
Library card registrations	7,001	7,548	8,556	7,658

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	3,131,500	3,192,500	61,000
Employee Years	44.3	46.1	1.8

Change Detail

Salary & Wage	General		Vacancy			Total
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	
58,400	14,900	-3,500	-1,600	0	-7,200	61,000

Major Change

Quadrant service model results in reduced personnel costs as an efficiency measure	-52,200
Funding to enhance Literacy increase part time personnel cost at branch libraries	29,900
Security services decrease as an efficiency measure	-20,200
Funding included for maintenance fee for computers	14,300
Funding is included for increased office supplies	12,500
Funding increase for reading and cleaning supplies	8,500

Program Change

Expand literacy Outreach program to Maplewood, Charlotte, and Highland branches.

PUBLIC LIBRARY
COMMUNITY LIBRARY
EXPENDITURE SUMMARY

14-15

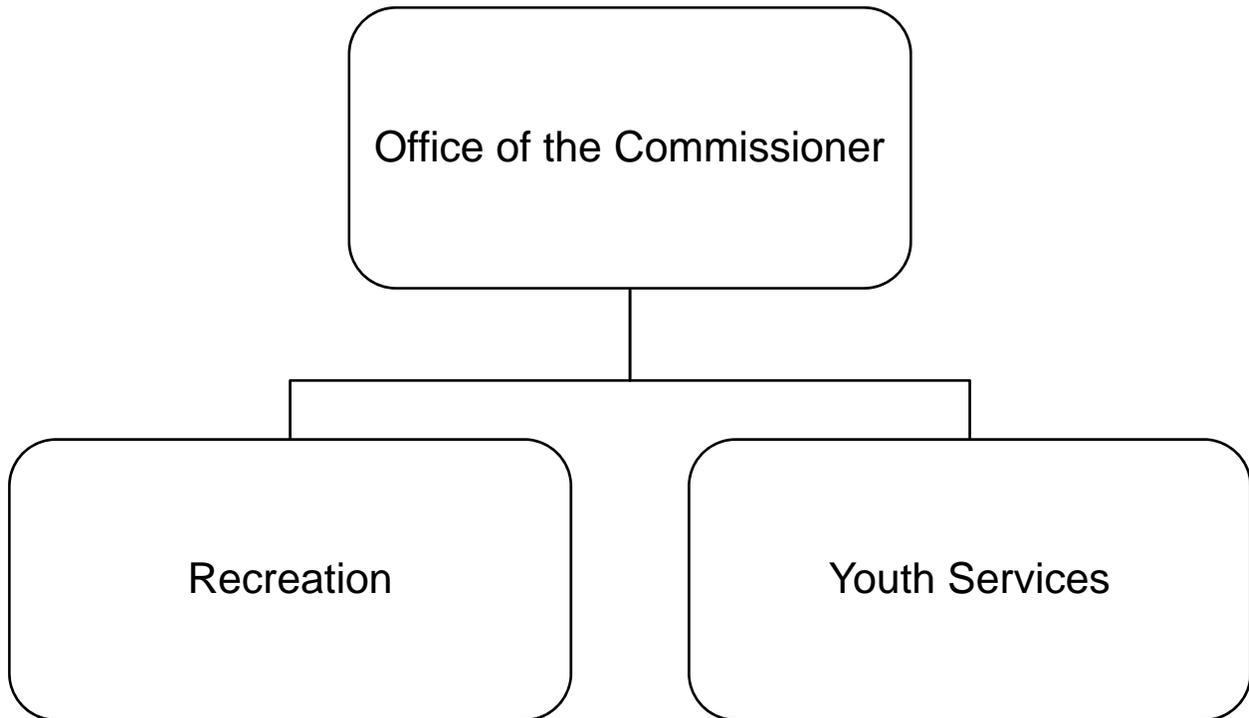
	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	2,293,001	2,329,100	2,401,300	2,435,800
Materials & Supplies	56,288	53,100	46,600	70,000
Services	534,863	678,000	683,600	686,700
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,884,152	3,060,200	3,131,500	3,192,500
Appropriation by Activity				
Administration	488,339	524,900	498,000	519,500
Branch Libraries	<u>2,395,813</u>	<u>2,535,300</u>	<u>2,633,500</u>	<u>2,673,000</u>
Total	2,884,152	3,060,200	3,131,500	3,192,500
Employee Years by Activity				
Administration	3.5	3.6	3.6	3.6
Branch Libraries	<u>37.4</u>	<u>39.7</u>	<u>40.7</u>	<u>42.5</u>
Total	40.9	43.3	44.3	46.1

PUBLIC LIBRARY
COMMUNITY LIBRARY
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Branch Libraries
Br.	Title	Budget 2008-09	Approved 2009-10		
31	Assistant Library Director III	1	1	1	
24	Assistant to Library Director	1	0		
24	Librarian IV	3	4		4
20	Librarian II	6	7		7
20	Youth Services Coordinator	1	1		1
18	Librarian I	6	5		5
18	Librarian I Bilingual	1	1		1
14	Library Assistant	2	1		1
13	Sr. Maintenance Mechanic Buildings	1	1	1	
11	Secretary	1	1	1	
1	Cleaner	0	1		1
EMPLOYEE YEARS					
Full Time		23.0	23.0	3.0	20.0
Overtime		0.3	0.3	0.0	0.3
Part Time, Temporary, Seasonal		21.5	23.2	0.7	22.5
Less: Vacancy Allowance		<u>0.5</u>	<u>0.4</u>	<u>0.1</u>	<u>0.3</u>
Total		44.3	46.1	3.6	42.5

Mission Statement

The Department of Recreation and Youth Services supports the City of Rochester's *One City Vision Statement and its Values and Guiding Principles* through the administration of programs, social activities and support services. The activities are carried out with a focus on customer service excellence.



Vital Customers

- External: All who currently or potentially could live, visit or do business in the City of Rochester

Critical Processes

- Youth Services and Youth Employment
- Recreational Programs and Services
- Burial Assistance
- Market Services
- Facility Rentals

Highlights of the Department's 2009-10 Fiscal Goals & Objectives are presented below. Additional information for each bureau is included in the sections that follow.

Highlights	Priorities Supported	Projected Completion
Commissioner's Office:		
Develop and implement a program to support the Mayor's After School Alliance initiative	Education	Ongoing
Recreation:		
Open the Thomas P. Ryan Community Center	Customer Service	First Quarter
Complete development of a request for proposal for the management of Riverside Cemetery	Customer Service	Second Quarter
Partner with community agencies to pilot an enhancement to services at North St. Community Center	Customer Service	Second Quarter
Youth Services:		
Revise Parent Orientations into a workshop series on Youth Development	Education	Second Quarter

Year-To-Year Comparison

<u>Bureau</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>	<u>Change</u>	<u>Percent</u> <u>Change</u>
Office of the Commissioner	2,556,600	1,327,200	-1,229,400	-48.1%
Recreation	8,697,200	8,232,700	-464,500	-5.3%
Special Services	2,638,900	0	-2,638,900	-100.0%
Youth Services	<u>3,085,100</u>	<u>2,757,100</u>	<u>-328,000</u>	-10.6%
Total	16,977,800	12,317,000	-4,660,800	-27.5%
 Employee Years	 195.4	 194.8	 -0.6	 -0.3%

Change Detail

<u>Salary & Wage</u> <u>Adjustment</u>	<u>General</u> <u>Inflation</u>	<u>Chargebacks</u>	<u>Vacancy</u> <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
9,600	159,200	18,200	0	29,700	-4,877,500	-4,660,800

Major Change Highlights
 As proposed by the Mayor:

Transfer oversight of the Rochester Riverside Convention Center to the Department of Neighborhood and Business Development	-1,557,300
Transfer oversight of the Blue Cross Arena at the War Memorial to the Department of Neighborhood and Business Development	-834,500
Transfer remaining Special Events activity to Communications	-811,800
The Summer of Opportunity grant is assumed to no longer be funded by the New York State Legislature	-286,000
Transfer the remaining High Falls laser shows to Communications	-228,500
The Healthy Lifestyle Project (HeLP) program grant in Recreation is complete	-129,200
Three temporary full time recreation positions end	-122,900
Summer youth employment is added at various recreation centers to offset the loss of the New York State Summer of Opportunity grant	122,600
Recreation staffing reconfigures as an efficiency measure	-119,500
The Pathways To Peace Byrne Grant reduces as it nears completion, with two part time positions being eliminated at the end of the grant	-99,400
The new After School in Parks Program (ASIPP) begins at Lake Riley Lodge, including the addition of one full time recreation position. This is a fee based program	91,000
Transfer the Office of Employment Opportunities from the Mayor's Office to Youth Services to better align functions	90,400
Contractual recreation programs, such as African dance, Caddy program, Double Dutch program, Love 15 tennis, and Parks programs are eliminated and City staff assume responsibility	-87,400

 As amended by City Council:

Funds are transferred from Contingency for CONEA Kid's Fair; Courtside Scouting; High School Leadership Forum; Youth Fashion Show; Pop Warner League Monroe County Cowboys; Tuck-Murphy Basketball Tournament; Slam High Poetry Program; and, Senior Citizen Transportation	22,000
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DEPARTMENT OF RECREATION & YOUTH SERVICES
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	6,732,156	6,936,700	6,925,600	6,349,900
Materials & Supplies	359,365	440,900	420,200	366,000
Services	9,754,491	9,314,500	9,489,300	5,532,900
Other	<u>64,002</u>	<u>84,400</u>	<u>142,700</u>	<u>68,200</u>
Total	16,910,014	16,776,500	16,977,800	12,317,000
Appropriation by Activity				
Office of the Commissioner	2,754,636	2,518,900	2,556,600	1,327,200
Recreation	8,463,903	8,708,900	8,697,200	8,232,700
Special Services	2,758,774	2,559,800	2,638,900	0
Youth Services	<u>2,932,701</u>	<u>2,988,900</u>	<u>3,085,100</u>	<u>2,757,100</u>
Total	16,910,014	16,776,500	16,977,800	12,317,000
Employee Years by Activity				
Office of the Commissioner	14.2	21.3	21.6	14.9
Recreation	186.1	167.1	164.0	167.0
Special Services	0.0	0.0	0.0	0.0
Youth Services	<u>10.5</u>	<u>9.5</u>	<u>9.8</u>	<u>12.9</u>
Total	210.8	197.9	195.4	194.8

Mission Statement

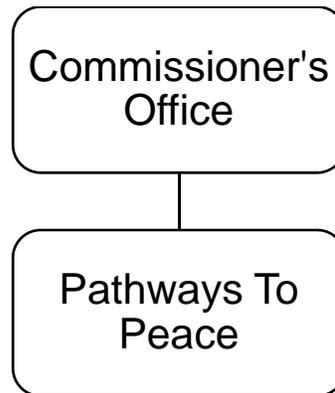
Commissioner's Office:

The Commissioner's Office supports the City of Rochester's *One City Vision Statement and its Values and Guiding Principles* through management policy and sets goals and performance standards. It coordinates the Department's annual budget and capital planning processes; maintains fiscal operations and payroll matters; coordinates the purchasing of supplies; and manages the City Council submission process.

Pathways to Peace:

Pathways to Peace (PTP) supports the City of Rochester's *One City Vision Statement and its Values and Guiding Principles* through a street level team of outreach workers channeling young city residents toward an array of community resources to prevent youth violence. This highly motivated team establishes essential linkages among service providers, participating youths and their families. PTP also monitors the young participants' progress to ensure that these at-risk youth become productive citizens.

Organization



Vital Customers

Commissioner's Office:

- Internal staff
- City Council
- Rochester City School District
- Community agencies
- City youth
- Mayor's Youth Advisory Council (MYAC)

Pathways to Peace:

- Severely at-risk inner city youth
- Families of violent youth or in a crisis involving youth
- Community service providers
- The community at large

DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF THE COMMISSIONER

Critical Processes

Pathways to Peace:

- Targeted outreach
- Home visits
- Mediations and presentations
- Service linkages

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Collaborate with the Rochester Police Department in supporting the curfew and truancy initiative	Public Safety	First Quarter
Develop and implement a program to support the Mayor's Youth Advisory Council	Education	Ongoing
Develop and implement a program to support the Mayor's After School Alliance initiative	Education	Ongoing

Key Performance Indicators

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
Pathways to Peace				
Client caseload	1,000	1,250	300	1,500
Anti-violence presentations	4,000	3,000	150	2,500
Client contacts	1,500	2,500	1,500	2,000
Juvenile violence incidents involvement	650	800	350	1,000

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	2,556,600	1,327,200	-1,229,400
Employee Years	21.6	14.9	-6.7

Change Detail

Salary & Wage Adjustment	General Inflation	Chargebacks	Vacancy Allowance	Miscellaneous	Major Change	Total
2,300	24,300	5,400	0	9,100	-1,270,500	-1,229,400

Major Change

As proposed by the Mayor:

Transfer remaining Special Events activity to Communications	-811,800
The Byrne Grant reduces as it nears completion, with two part time positions being eliminated at the end of the grant	-99,400
Rochester Re-Entry grant is complete	-70,700
Slater's Raiders for Peace grant is complete	-60,000
Consolidate the Human Resources function with the Bureau of Human Resource Management, resulting in the elimination of one full time position	-55,200
Project Integrated Municipal Police Anti-Crime Teams (IMPACT) V grant is complete	-46,400
Reduce curfew advertising and professional services expenses based on historical experience	-45,000
Transfer one full time clerical position to Youth Services	-30,500
One half of an administrative position is eliminated as an efficiency measure	-26,500
Transfer administrative charge from the Blue Cross Arena	18,600
Youth Violence Strike Force grant is complete	-12,100
Rochester Safe and Sound grant reduces as it nears completion	-10,000
Pathways to Peace overtime reduces due to budget constraints	-9,400
Productivity improvements reduce expense	-8,600
Travel and training expenses reduce due to budget constraints	-2,500
The Courtside Scouting Service Program is complete	-2,000
Pathways to Peace office supplies reduce due to budget constraints	-1,000

As amended by City Council:

Funds are transferred from Contingency for Slam High Poetry Program	2,000
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DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF THE COMMISSIONER
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	790,713	1,118,700	1,135,100	791,600
Materials & Supplies	7,644	12,700	12,700	5,300
Services	1,956,279	1,387,500	1,408,800	530,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,754,636	2,518,900	2,556,600	1,327,200
Appropriation by Activity				
Commissioner's Office	998,698	1,027,600	1,068,900	861,200
Special Events	1,755,938	806,300	811,800	0
Pathways to Peace	<u>0</u>	<u>685,000</u>	<u>675,900</u>	<u>466,000</u>
Total	2,754,636	2,518,900	2,556,600	1,327,200
Employee Years by Activity				
Commissioner's Office	8.7	8.7	8.8	6.3
Special Events	5.5	5.6	5.6	0.0
Pathways to Peace	<u>0.0</u>	<u>7.0</u>	<u>7.2</u>	<u>8.6</u>
Total	14.2	21.3	21.6	14.9

DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF THE COMMISSIONER
PERSONNEL SUMMARY

FULL TIME POSITIONS				Commis- sioner's Office	Pathways to Peace
Br.	Title	Budget 2008-09	Approved 2009-10		
36	Commissioner of Recreation & Youth Services	1.0	1.0	1.0	
35	Deputy Commissioner of Recreation & Youth Services	1.0	1.0	1.0	
28	Director of Cultural Affairs	1.0	0.0		
28	Manager of Administrative Support	1.0	1.0	1.0	
26	Youth Intervention Supervisor	1.0	1.0		1.0
21	Human Resource Consultant II Bilingual	1.0	0.0		
21	Photographer I	1.0	0.0		
21	Senior Communications Assistant	1.0	0.0		
20	Administrative Analyst	0.5	0.0		
20	Sr. Youth Intervention Specialist	1.0	1.0		1.0
18	Secretary to Commissioner	1.0	1.0	1.0	
18	Special Events Program Assistant	1.0	0.0		
18	Special Events Program Assistant Bilingual	1.0	0.0		
18	Youth Intervention Specialist	3.0	3.0		3.0
18	Youth Intervention Specialist Bilingual	1.0	1.0		1.0
11	Secretary Bilingual	0.3	0.3	0.3	
7	Clerk III with Typing	1.0	1.0	1.0	
6	Receptionist Typist	1.0	1.0	1.0	
6	Receptionist Typist Bilingual	1.0	0.0		
EMPLOYEE YEARS					
Full Time		19.8	12.3	6.3	6.0
Overtime		0.6	0.2	0.0	0.2
Part Time, Temporary, Seasonal		1.2	2.4	0.0	2.4
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		21.6	14.9	6.3	8.6

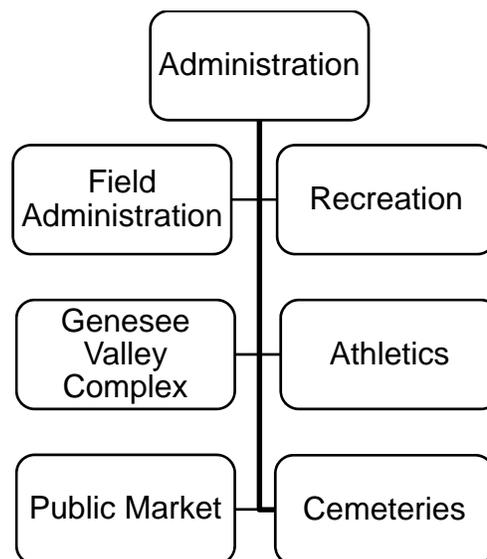
Mission Statement

The Bureau of Recreation supports the City of Rochester's *One City Vision Statement* and its *Values and Guiding Principles* through providing quality leisure time programs and services to residents of all ages with an emphasis on youth. This is accomplished by utilizing a youth development philosophy with a focus on: competence, usefulness, belonging, and power of influence. The Bureau acts as stewards, interpreters and champions of our City's recreational and horticultural resources including parks, playgrounds, green spaces and related facilities. It plans and implements capital improvement projects in parks, recreation facilities, and the Public Market.

The Bureau also manages and operates the Rochester Public Market in a manner that: ensures its financial viability, fosters local economic development, promotes and sustains farmers and vendors, and provides consumers with access to a fresh, nutritious food source.

Cemeteries administers the City's two cemeteries: Mt. Hope, at 1133 Mt. Hope Avenue, and Riverside, at 2650 Lake Avenue. It provides customer service for all with an understanding and empathy for our client families while paying tribute to the past and creating a lasting legacy for the future by offering a full range of products and services to offset operational costs and build a substantial endowment.

Organization



Vital Customers

- Residents and visitors of all ages
- Vendors and customers at the Public Market
- Our client families
- Citizens of Rochester
- Mayor's Youth Advisory Council (MYAC)
- All who have an interest in the history of the cemeteries or personal genealogy

Critical Processes

- Employee Professional Development System (EPDS), including skill inventory
- Strengths-Weaknesses-Opportunities-Threats (SWOT) analysis conducted annually at each site with all staff
- Town meetings held bi-annually to engage the public in service feedback
- Surveys conducted annually for youth who do not attend our centers and semi-annually with youth who do attend
- The Public Market staff hold semi-annual meetings with vendors
- The Public Market staff conduct Rapid Market Assessments on a bi-annual basis
- Grounds and infrastructure maintenance and upkeep at the Cemeteries
- Quality, dignified burial services
- Accurate and thorough recordkeeping of burials
- Continual development of Cemetery sales programs and keeping abreast of market trends to provide additional revenue sources

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Complete parking lot expansion at the Public Market	Neighborhood & Business Development	First Quarter
Open the Thomas P. Ryan Community Center	Customer Service	First Quarter
Reconfigure sales program at the Cemeteries	Customer Service	First Quarter
Partner with community agencies to pilot an enhancement to services at North St. Community Center	Customer Service	Second Quarter
Expand environmental and green programming for youth and adults	Education	Second Quarter
Complete the North Street Community Center renovation	Customer Service	Second Quarter
Complete development of a request for proposal for the management of Riverside Cemetery	Customer Service	Second Quarter

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
Recreation				
Registrations:				
• Adams/Gardiner	2,475	2,450	2,500	2,500
• Avenue D	2,718	2,620	2,600	2,600
• Campbell	1,524	1,550	1,600	1,500
• Carter/Norton Village	1,963	2,000	2,000	2,000
• Edgerton/Pierpont/Charlotte/LaGrange	3,357	2,694	1,900	2,700

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Budget <u>2008-09</u>	Budget <u>2009-10</u>
• Flint	2,895	3,450	3,000	3,000
• North Street	2,520	2,800	2,500	2,500
• South/Field/Cobbs Hill	2,382	2,600	1,800	2,400
• Thomas P. Ryan/Humboldt	<u>2,417</u>	<u>3,000</u>	<u>1,700</u>	<u>2,700</u>
• Total registrations	22,251	23,164	19,600	21,900
Attendance per year:				
• Adams/Gardiner	31,351	37,000	37,000	33,000
• Avenue D	57,715	45,000	45,000	45,000
• Campbell	46,198	46,050	22,200	45,000
• Carter/Norton Village	40,024	40,000	40,000	40,000
• Edgerton/Pierpont/Charlotte/LaGrange	74,576	77,355	66,000	76,000
• Flint	89,011	73,500	57,500	70,000
• North Street	32,400	33,000	31,000	31,000
• South/Field/Cobbs Hill	52,751	51,000	34,600	51,000
• Thomas P. Ryan/Humboldt	<u>53,385</u>	<u>35,000</u>	<u>12,800</u>	<u>50,000</u>
• Total attendance	477,411	437,905	346,100	441,000
Genesee Valley Park Complex				
Registrations - Special Events	868	850	875	850
Attendance per year:				
• GVP Ice Rink	40,000	40,000	40,000	40,000
• GVP Pool	14,204	12,500	12,700	12,500
• Manhattan Square Ice Rink	10,000	16,230	19,500	20,000
Athletics				
Adult softball games held	1,310	1,310	1,310	1,310
Aquatics attendance per year:				
• Charlotte	70	400	400	0
• Douglass	0	700	700	700
• Durand Beach	62,000	75,000	60,000	80,000
• East	0	3,000	1,100	0
• Franklin	2,733	3,100	3,100	3,000
• Jefferson	3,335	3,600	3,600	0
• Madison	23	2,400	2,000	1,800
• Marshall	2,805	60	60	2,000

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION

15-13

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>
• Monroe	1,430	60	60	1,400
Public Market				
Market days held	156	155	155	155
Special event days	34	32	33	33
Occupancy Rate (%):				
• Shed A	100	100	100	100
• Shed C	100	100	100	100
• Winter Shed	100	100	100	100
Public market revenue (\$)	682,985	685,100	740,300	759,500
Cemeteries				
Cemetery services revenue generated (\$)	3,225,103	1,032,700	1,192,000	1,067,600
Cemetery contracts written, by type:				
• Graves sold	473	432	430	430
• Niches sold	41	32	50	70
• Crypt spaces sold	17	21	25	25
• Lawn crypt spaces sold	1	2	1	2
• Markers sold	117	118	110	110
• Cremation urns/vases - bronze	21	23	12	17

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	8,697,200	8,232,700	-464,500
Employee Years	164.0	167.0	3.0

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
4,100	62,600	5,300	0	10,900	-547,400	-464,500

Major Change

<input type="checkbox"/> As proposed by the Mayor:	
The Healthy Lifestyle Project (HeLP) program grant is complete	-129,200
Three temporary full time recreation positions end	-122,900
Summer youth employment is added at various recreation centers to offset the loss of the Summer of Opportunity grant	122,600

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION

Major Change

Recreation staffing reconfigures as an efficiency measure	-119,500
The new After School in Parks Program (ASIPP) begins at Lake Riley Lodge, including the addition of one full time recreation position. This is a fee based program	91,000
Contractual recreation programs, such as African dance, caddy program, Double Dutch program, Love 15 tennis, and Parks programs are eliminated and City staff assume responsibility	-87,400
Eliminate one administrative position due to budget constraints	-66,500
The School #28 after school program continues with financial support from outside agencies	45,000
The new Thomas P. Ryan Community Center requires utility and water service	42,800
Productivity improvements reduce expense	-40,700
The Youth Voice One Vision grant is complete	-40,000
Eliminate one clerical position due to efficiencies	-33,500
Reconfigure the Cemetery sales program, which eliminates 3 full time sales positions	-30,800
Reduce seasonal grounds staff at the Cemeteries due to budget constraints	-30,300
Facility rental for the temporary relocation of the former Webster Community Center is complete	-25,000
Contractual security costs at the Public Market increase due to inflation	25,000
One time equipment maintenance expense is complete	-25,000
Public Market advertising reduces due to budget constraints	-21,900
The Adams St. Recreation Center pool closes for the Summer season due to Rochester City School District renovations	-19,600
Equipment maintenance at the Cemeteries is not required due to outsourcing	-19,500
A Cemetery management position reduces, resulting in savings	-14,800
The Anthony Jordan Wellness Project is complete	-13,500
The Greater Rochester Health Foundation grant for Summer Sports is complete	-10,000
The one time grant for the Southeast Health Fair is complete	-10,000
The one time grant for Elite Basketball is complete	-10,000
Eliminate 12 Nextel telephones due to efficiencies	-7,200
One time grant for the Future Boxing Club is complete	-5,000
Office supplies reduce due to reduced staffing in the Cemetery Division	-1,000
<input type="checkbox"/> As amended by City Council:	
Funds are transferred from Contingency for Courtside Scouting; Pop Warner League Monroe County Cowboys; Tuck-Murphy Basketball Tournament; and, Senior Citizen Transportation	9,500

Program Change

The Aquatics unit will run Marshall and Monroe pools in 2009-10 in lieu of East and Jefferson due to Rochester City School District availability.

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION
EXPENDITURE SUMMARY

15-15

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	5,334,208	5,202,300	5,129,000	4,876,400
Materials & Supplies	326,267	397,700	374,000	340,700
Services	2,803,428	3,099,000	3,182,600	3,004,000
Other	<u>0</u>	<u>9,900</u>	<u>11,600</u>	<u>11,600</u>
Total	8,463,903	8,708,900	8,697,200	8,232,700
Appropriation by Activity				
Administration	1,924,620	2,358,400	2,297,000	2,110,300
Field Administration	172,315	192,400	180,300	187,000
Recreation	3,469,044	3,278,600	3,315,500	3,136,800
Genesee Valley Complex	404,203	486,600	533,300	541,200
Athletics	533,295	532,000	556,000	534,300
Public Market	562,117	586,100	512,600	539,900
Cemeteries	<u>1,398,309</u>	<u>1,274,800</u>	<u>1,302,500</u>	<u>1,183,200</u>
Total	8,463,903	8,708,900	8,697,200	8,232,700
Employee Years by Activity				
Administration	21.1	17.2	19.0	21.3
Field Administration	2.3	3.3	3.0	3.0
Recreation	101.8	86.5	82.6	90.3
Genesee Valley Complex	12.0	13.4	13.0	13.0
Athletics	16.9	17.2	16.7	14.8
Public Market	4.4	4.6	4.3	4.3
Cemeteries	<u>27.6</u>	<u>24.9</u>	<u>25.4</u>	<u>20.3</u>
Total	186.1	167.1	164.0	167.0

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Field Administration	Recreation	Genesee Valley Complex	Athletics	Public Market	Cemeteries
Br.	Title	Budget 2008-09	Approved 2009-10							
33	Director/Recreation & Leisure Services	1.0	1.0	0.9					0.1	
30	Asst. Mgr. of Parks & Recreation	0.0	1.0	0.7					0.3	
28	Asst. Mgr. of Parks & Recreation	1.0	0.0							
28	Cemetery Manager	1.0	0.0							
25	Area Manager	1.0	1.0		1.0					
25	Cemetery Manager	0.0	1.0							1.0
24	Program Development Specialist	2.0	1.0	1.0						
23	Coordinator, Athletics & Aquatics	1.0	1.0	0.2			0.5	0.3		
21	Recreation Center Director	6.0	6.0			6.0				
20	Administrative Analyst	1.0	1.0	1.0						
19	Cemetery Operations Supervisor	1.0	1.0							1.0
19	Senior Recreation Supervisor	2.0	2.0			2.0				
18	Head Account Clerk	1.0	1.0							1.0
18	Supervisor of Markets	1.0	1.0						1.0	
17	Horticulture Technician	1.0	1.0	1.0						
16	Administrative Assistant	2.0	2.0	2.0						
15	Recreation Supervisor	12.0	12.0			11.0	0.5	0.5		
12	Cemetery Sales Counselor	3.0	0.0							
9	Clerk II with Typing	1.0	1.0	1.0						
9	Clerk II with Typing Bilingual	1.0	1.0							1.0
9	Pool Supervisor	1.0	1.0			1.0				
9	Program Support Aide	1.0	1.0	1.0						
9	Recreation Leader	24.0	21.0			21.0				
9	Recreation Leader Bilingual	3.0	3.0			3.0				
7	Clerk III with Typing	4.0	3.0	1.0	1.0					1.0
57	Cemetery Worker	3.0	3.0							3.0
57	Senior Security Guard	1.0	1.0	1.0						
41	Parks Operations Worker	1.0	1.0						1.0	
EMPLOYEE YEARS										
Full Time		77.0	69.0	10.8	2.0	44.0	1.0	0.8	2.4	8.0
Overtime		1.6	1.6	0.1	0.0	0.6	0.0	0.0	0.4	0.5
Part Time, Temporary, Seasonal		91.4	102.4	10.6	1.0	50.0	12.5	14.1	1.5	12.7
Less: Vacancy Allowance		6.0	6.0	0.2	0.0	4.3	0.5	0.1	0.0	0.9
Total		164.0	167.0	21.3	3.0	90.3	13.0	14.8	4.3	20.3

DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF SPECIAL SERVICES

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	2,638,900	0	-2,638,900
Employee Years	0.0	0.0	0.0

Change Detail

	<u>General</u>		<u>Vacancy</u>				<u>Total</u>
<u>Salary & Wage Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>		
0	0	0	0	0	-2,638,900		-2,638,900

Major Change

Transfer oversight of the Rochester Riverside Convention Center to the Department of Neighborhood and Business Development	-1,557,300
Transfer oversight of the Blue Cross Arena at the War Memorial to the Department of Neighborhood and Business Development	-834,500
Transfer the remaining High Falls laser shows to Communications	-228,500
Transfer Blue Cross Arena administrative charge to the Commissioner's Office	-18,600

DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF SPECIAL SERVICES
EXPENDITURE SUMMARY

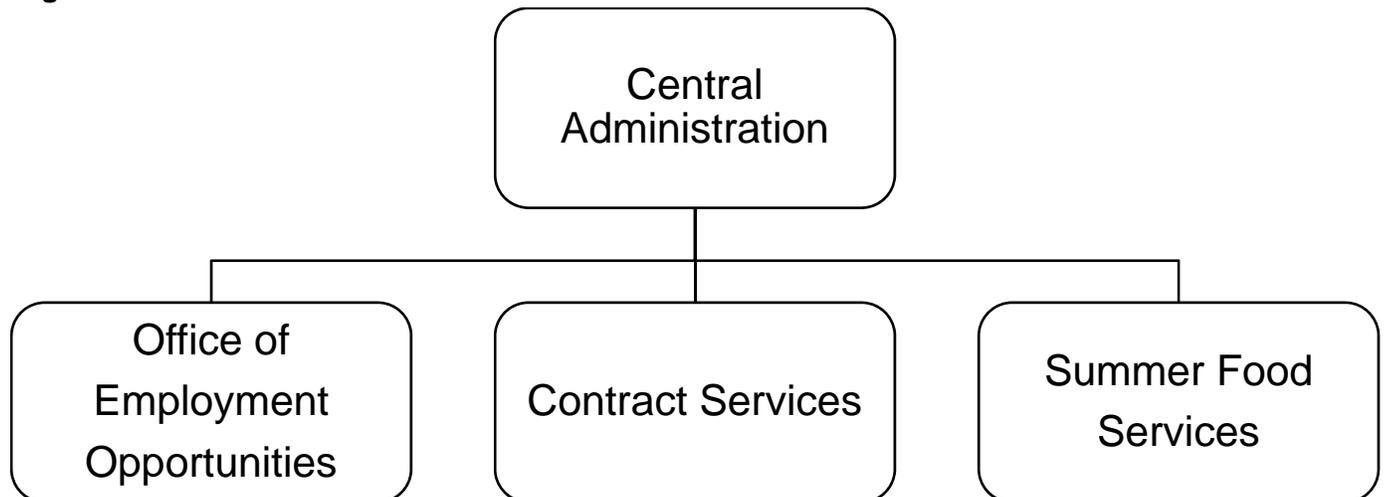
	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	22,798	0	18,600	0
Materials & Supplies	4,000	1,500	2,000	0
Services	2,667,974	2,483,800	2,543,800	0
Other	<u>64,002</u>	<u>74,500</u>	<u>74,500</u>	<u>0</u>
Total	2,758,774	2,559,800	2,638,900	0
Appropriation by Activity				
Blue Cross Arena at the Rochester War Memorial	799,043	774,000	853,100	0
Convention Center	1,290,600	1,557,300	1,557,300	0
High Falls Entertainment District	<u>669,131</u>	<u>228,500</u>	<u>228,500</u>	<u>0</u>
Total	2,758,774	2,559,800	2,638,900	0
Employee Years by Activity				
Blue Cross Arena at the Rochester War Memorial	0.4	0.0	0.3	0.0

Mission Statement

The Bureau of Youth Services supports the City of Rochester's *One City Vision Statement and its Values and Guiding Principles* by supporting youth in their development into successful, contributing adult citizens by providing workforce preparation, educational support, and additional prevention-based services.

The Bureau operates the Adolescent Pregnancy Prevention Services (APPS) program, the Providing Realistic Incentives for Maintaining Employment (PRIME) Program, the Rochester After School (RASA) program and the Summer of Opportunity Program (SOOP), which includes the Community Conservation Corps (CCC), the Teens on Patrol (TOPS), Youth Training Academy (YTA), the Volunteer Intern Program (VIP). It also runs the Summer Food Service Program, which is a federally funded activity that provides nutritious breakfasts and lunches to children at various recreation, day care, community centers, and other City locations.

Organization



Vital Customers

- Youth ages 12 - 25
- Parents and families of youth
- Teenage parents and their children
- Mayor's Youth Advisory Council (MYAC)

Critical Processes

- Youth outreach and recruitment for employment
- Parent and family skills training
- Providing clients with access to resources

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF YOUTH SERVICES

2009-10 Fiscal Goals & Objectives

Objective	Priorities Supported	Projected Completion
Execute the Office of Employment Opportunities initiatives, in focused areas such as tool and die	Education Customer Service	First Quarter
Revise Parent Orientations into a workshop series on Youth Development	Education	Second Quarter

Key Performance Indicators

	<u>Actual 2007-08</u>	<u>Estimated 2008-09</u>	<u>Budget 2008-09</u>	<u>Budget 2009-10</u>
Central Administration and Office of Employment Opportunities:				
Applicants for Summer of Opportunity (ages 14 – 20 years)	1,084	978	1,000	1,500
Applicants for Youth Training Academy (YTA) (ages 15 – 16 years)	25	25	75	50
Applicants for Volunteer Intern Program (VIP) (ages 12 – 14 years)	0	20	15	40
Number of employers participating in Summer of Opportunity	62	42	80	45
Trainees in Summer of Opportunity	812	696	900	900
Number of students enrolled in YTA	15	19	60	40
Number of students enrolled in VIP	0	10	10	20
Number of youth placed in Summer of Opportunity	533	502	550	350
Number of parents attending workshops	763	959	N/A	1,000
Number of students completing YTA	15	19	55	40
Number of students completing VIP	0	10	10	20
Number of YTA students employed	9	12	40	30
Number of youth trained in the PRIME Initiative	24	195	30	200
Number of youth employed in the PRIME Initiative	19	155	20	150
Contract Services:				
APPS allocation (\$)	377,400	354,752	377,400	354,752
CDBG program allocation (\$)	386,100	266,039	386,100	266,039
APPS participants	377	370	420	377
Hillside Work Scholarship participants	313	313	313	463

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF YOUTH SERVICES

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	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Budget <u>2008-09</u>	Budget <u>2009-10</u>
CDBG participants	14,363	1,500	N/A	1,000
PRIME participants	0	150	20	200
APPS participants with no first or repeat pregnancies (%)	N/A	85%	N/A	90%
PRIME participants finding full time employment	N/A	75	N/A	150
Special Projects:				
New York State 21st Century - Phase 1 allocation (\$)	407,660	N/A	N/A	N/A
New York State 21st Century - Phase 2 allocation (\$)	896,038	N/A	N/A	N/A
New York State 21st Century - Phase 4 allocation (\$)	N/A	847,771	N/A	847,771
Number of sites for RASA I	4	N/A	N/A	N/A
Number of sites for RASA II	5	N/A	N/A	N/A
Youth participants in RASA I	175	N/A	N/A	N/A
Youth participants in RASA II	300	N/A	N/A	N/A
Adult participants in RASA II	150	N/A	N/A	N/A
Youth participants in RASA-4	N/A	288	N/A	260
Adult participants in RASA-4	N/A	N/A	N/A	260
School attendance rates due to RASA-4	N/A	90%	N/A	90%
Percentage of students increasing Math and/or English tests due to RASA programs	N/A	N/A	0	65%
Summer Food Service:				
Summer Food Program breakfast sites	58	60	56	56
Summer Food Program lunch sites	74	70	73	73
Summer Food Program breakfasts served	70,393	68,344	74,000	74,000
Summer Food Program lunches served	106,963	108,266	110,000	110,000

APPS - Adolescent Pregnancy Prevention Services
 CDBG - Community Development Block Grant
 RASA I - Rochester After School Academy Phase I
 RASA II - Rochester After School Academy Phase II
 RASA-4 - Rochester After School Academy Phase 4

VIP - Volunteer Intern Program
 YTA - Youth Training Academy
 N/A - Not Applicable

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF YOUTH SERVICES

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	3,085,100	2,757,100	-328,000
Employee Years	9.8	12.9	3.1

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
3,200	72,300	7,500	0	9,700	-431,200	Error

Major Change

As proposed by the Mayor:

The Summer of Opportunity grant is assumed to no longer be funded by the New York State Legislature	-286,000
Transfer the Office of Employment Opportunities from the Mayor's Office to better align functions	90,400
Temporary full time position ends	-51,900
PRIME stipends to be paid directly from the Community Development Block Grant	-50,000
Rochester Area Community Foundation child care subsidy grant is complete	-50,000
Productivity improvements reduce expense	-46,800
New York State funding reduces for the Youth Bureau	-42,900
Summer Food Program costs increase due to inflation	31,000
One time increase in Adolescent Pregnancy Prevention (APPS) grant is complete	-11,600
Overtime reduces due to efficiencies	-5,000
The Mr. & Mrs. Trendsetter Fashion Show program is complete	-4,000
Reduce seasonal help for the Summer of Opportunity Program due to efficiencies	-3,400
The one time expense of the Children's Festival is complete	-1,000
The transfer of one full time clerical position from the Commissioner's Office is offset by the elimination of another full time clerical position	0

As amended by City Council:

Funds are transferred from Contingency for CONEA Kid's Fair; High School Leadership Forum; and, Youth Fashion Show	10,500
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Program Change

A Manager of Employment Opportunities transfers from the Mayor's Office to facilitate job opportunities for youth and young adults. The Emergency Shelter Grant (ESG) and the Housing for Persons with AIDS (HOPWA) grants transfer to Neighborhood and Business Development. The Bureau relocates from City Hall to the Sibley Building for space efficiencies. Additional funding provided to the Hillside Work Scholarship Program in the fourth quarter of 2008-09 will enhance the 2009-10 program. Loss of New York State funding for the Summer of Opportunity reduces Summer youth employment by 200 slots. Additional City funding is provided in Recreation (41), other City departments (18), and to the Hillside Work Scholarship Program (150) to offset this loss.

DEPARTMENT OF RECREATION & YOUTH SERVICES
 BUREAU OF YOUTH SERVICES
 EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	584,437	615,700	642,900	681,900
Materials & Supplies	21,454	29,000	31,500	20,000
Services	2,326,810	2,344,200	2,354,100	1,998,600
Other	<u>0</u>	<u>0</u>	<u>56,600</u>	<u>56,600</u>
Total	2,932,701	2,988,900	3,085,100	2,757,100
Appropriation by Activity				
Central Administration	1,941,185	930,800	941,500	245,700
Office of Employment Opportunities	0	0	0	614,100
Contract Services	375,299	1,658,600	1,734,800	1,457,500
Special Projects	211,697	0	0	0
Summer Food Service	<u>404,520</u>	<u>399,500</u>	<u>408,800</u>	<u>439,800</u>
Total	2,932,701	2,988,900	3,085,100	2,757,100
Employee Years by Activity				
Central Administration	3.5	5.1	5.1	2.5
Office of Employment Opportunities	0.0	0.0	0.0	5.0
Contract Services	3.2	3.3	3.6	3.9
Special Projects	2.7	0.0	0.0	0.0
Summer Food Service	<u>1.1</u>	<u>1.1</u>	<u>1.1</u>	<u>1.5</u>
Total	10.5	9.5	9.8	12.9

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF YOUTH SERVICES
PERSONNEL SUMMARY

FULL TIME POSITIONS				Central Admin- istration	Office of Employment Opportunities	Contract Services	Summer Food Service
Br.	Title	Budget 2008-09	Approved 2009-10				
33	Manager/Youth Services Planning	1.0	1.0	1.0			
31	Manager/Office of Employment Opportunities	0.0	1.0		1.0		
24	Senior Administrative Analyst	2.0	3.0		1.0	1.9	0.1
20	Senior Human Services Coordinator	1.0	1.0			1.0	
16	Employment & Training Counselor	1.0	1.0	1.0			
11	Secretary Bilingual	0.7	0.7	0.7			
7	Clerk III with Typing	1.0	0.0				
6	Receptionist Typist Bilingual	0.0	1.0			0.9	0.1
EMPLOYEE YEARS							
	Full Time	6.7	8.7	2.7	2.0	3.8	0.2
	Overtime	0.1	0.0	0.0	0.0	0.0	0.0
	Part Time, Temporary, Seasonal	3.9	5.1	0.0	3.2	0.3	1.6
	Less: Vacancy Allowance	<u>0.9</u>	<u>0.9</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.3</u>
	Total	9.8	12.9	2.5	5.0	3.9	1.5

Purpose

The Undistributed Expenses budget records allocations associated with, but not included in, departmental budgets or those that cannot reasonably be distributed to departmental budgets. The program includes costs for both current and non-current employee benefits, general risk management, payments to other agencies, and other miscellaneous expenditures.

Year-To-Year Comparison

	Budget	Budget		Percent
<u>Main Functions</u>	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>	<u>Change</u>
Employee Benefits - Current	74,425,500	71,907,600	-2,517,900	-3.4%
Employee Benefits - Non-Current	22,646,800	23,106,400	459,600	2.0%
General Risk Management	1,584,300	2,138,300	554,000	35.0%
Other	4,616,900	2,722,700	-1,894,200	-41.0%
	103,273,500	99,875,000	-3,398,500	-3.3%
Less: Intrafund Credit*	108,000	112,500	4,500	4.2%
Total	103,165,500	99,762,500	-3,403,000	-3.3%

*Reflects chargeback for Worker's Compensation costs.

Major Change Highlights

Employee Benefits – Current decreases mainly due to anticipated lower retirement expense	-2,517,900
Employee Benefits – Non-Current increases primarily due to retiree medical insurance rate increases	459,600
General Risk Management increases due to Insurance Reserve Contributions	554,000
Other decreases due to the completion of a one-time contribution made to the Tax Relief Fund less other adjustments	-1,894,200

**UNDISTRIBUTED EXPENSES
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	67,912,722	71,410,800	74,425,500	71,907,600
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>24,747,361</u>	<u>27,743,800</u>	<u>28,848,000</u>	<u>27,967,400</u>
	92,660,083	99,154,600	103,273,500	99,875,000
Less: Intrafund Credit*	<u>102,200</u>	<u>120,600</u>	<u>108,000</u>	<u>112,500</u>
Total	92,557,883	99,034,000	103,165,500	99,762,500
Appropriation by Activity				
Employee Benefits - Current	67,912,722	71,410,800	74,425,500	71,907,600
Employee Benefits - Non-Current	20,083,719	21,376,500	22,646,800	23,106,400
General Risk Management	1,887,275	1,630,300	1,584,300	2,138,300
Other	<u>2,776,367</u>	<u>4,737,000</u>	<u>4,616,900</u>	<u>2,722,700</u>
	92,660,083	99,154,600	103,273,500	99,875,000
Less: Intrafund Credit*	<u>102,200</u>	<u>120,600</u>	<u>108,000</u>	<u>112,500</u>
Total	92,557,883	99,034,000	103,165,500	99,762,500

*Reflects chargeback for Worker's Compensation costs.

UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – CURRENT

NEW YORK STATE RETIREMENT SYSTEM: the City makes annual payments to the New York State Retirement System, which in turn is responsible for making pension payments to eligible retirees. The New York State Comptroller oversees the System. The City participates in nine separate programs, four for civilians and five for uniformed employees. Each program provides a different level of benefits. Employees are eligible for participation in the various programs based on their employment period, which is called a tier. Tiers are:

<u>Tier</u>	<u>Hire Date (by any qualified public employer)</u>	
	<u>Non-Uniformed Employees</u>	<u>Uniformed Employees</u>
1	Before July 1973	Before July 1973
2	July 1973 to July 1976	After July 1973
3	July 1976 to September 1983	Does not apply
4	After September 1983	Does not apply

The amount of the payment is the product of the estimated wage base times the contribution rates for each tier. The wage base is the estimate by the Comptroller of the wages and salaries earned during the period April 1, 2008 to March 31, 2009. The Comptroller determines the contribution rates. The bill also includes a reconciliation of under or over payment based on the prior year's actual wages.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	24,368,000	21,165,100	-3,202,900

Major Change

Savings due to lower retirement contribution rates	-2,002,900
A credit is anticipated due to the wage base estimated by the Comptroller for the 2008-09 bill being higher than actual	-1,200,000

SOCIAL SECURITY: under the provision of Federal law, the City contributes to the Social Security Trust Fund 7.65 percent of the first \$106,800, then 1.45 percent after that for salaries and wages earned by each eligible employee. Certain earnings and deductions are not subject to these rates, such as flexible spending and payments to disabled employees.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	14,713,600	14,504,100	-209,500

Major Change

Savings due to workforce reduction	-209,500
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HOSPITAL & MEDICAL INSURANCE: the City provides hospitalization and medical benefits through various programs. Agreements with the different labor unions determines specific coverage and the amount contributed by the City.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	24,292,700	24,593,700	301,000

**UNDISTRIBUTED
EMPLOYEE BENEFITS – CURRENT**

Major Change

Net of anticipated changes	673,600
Savings due to workforce reduction	-372,600

CAFETERIA BENEFITS PLAN: the City provides a Cafeteria Benefits Plan for Administrative, Professional, and Technical employees and Confidential employees. Under the Plan, an employee is given a credit allocation; allocation decisions are made annually. The employee then allocates that credit toward various types of benefits and levels of coverage. Employees can choose among medical, dental, life, and disability insurances, and flexible spending accounts. The Plan is on a calendar year basis.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	5,239,700	5,531,000	291,300

Major Change

An inflationary adjustment is made in the City's contribution for the 2009 calendar plan year	393,000
Savings due to workforce reduction	-101,700

WORKER'S COMPENSATION: under a self-insurance program, the City directly finances the costs of medical and compensation payments to employees injured on the job. A private insurance firm that is responsible for investigating claims, making payments, and estimating future reserve requirements administers the program.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	3,948,400	4,088,400	140,000
Less: Intrafund Credit	<u>108,000</u>	<u>112,500</u>	<u>4,500</u>
	3,840,400	3,975,900	135,500

Major Change

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Current Year Claims	264,400	261,300	-3,100
Administrative Charge	73,700	77,300	3,600
State Assessments	648,800	500,000	-148,800
Prior Years' Claims	<u>2,961,500</u>	<u>3,249,800</u>	<u>288,300</u>
Total	3,948,400	4,088,400	140,000
Less: Intrafund Credit	<u>108,000</u>	<u>112,500</u>	<u>4,500</u>
	3,840,400	3,975,900	135,500

**UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – CURRENT**

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Chargebacks – Current Year Claims

<u>Department/Bureau</u>	<u>2008-09</u>	<u>2009-10</u>	<u>Department/Bureau</u>	<u>2008-09</u>	<u>2009-10</u>
NEIGHBORHOOD & BUSINESS DEVELOPMENT	0	1,000			
COMMUNITY DEVELOPMENT	500	0	LIBRARY	700	2,200
ENVIRONMENTAL SERVICES			RECREATION & YOUTH SERVICES		
Operations & Parks	147,000	155,000	Recreation	12,700	6,800
Water	<u>70,000</u>	<u>45,000</u>			
Total	217,000	200,000			
EMERGENCY COMMUNICATIONS	7,000	5,000	UNDISTRIBUTED	12,000	10,000
POLICE	14,000	35,800	Total Interfund	156,400	148,800
FIRE	500	500	Total Intrafund	<u>108,000</u>	<u>112,500</u>
			CITY TOTAL	264,400	261,300

DENTAL INSURANCE: this activity supports dental benefits provided to employees as provided in labor contracts.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	1,736,800	1,910,300	173,500

Major Change

Higher contributions due to rate increases	191,900
Savings due to workforce reduction	-18,400

LIFE INSURANCE: the City provides term life insurance for all full time employees.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	126,300	115,000	-11,300

Major Change

Reduction based to projected need and workforce reduction	-11,300
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**UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – CURRENT
EXPENDITURE SUMMARY**

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	67,912,722	71,410,800	74,425,500	71,907,600
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	0	0	0	0
	<u>67,912,722</u>	<u>71,410,800</u>	<u>74,425,500</u>	<u>71,907,600</u>
Less: Intrafund Credit*	<u>102,200</u>	<u>120,600</u>	<u>108,000</u>	<u>112,500</u>
Total	67,810,522	71,290,200	74,317,500	71,795,100
Appropriation by Activity				
New York State Retirement	23,299,426	23,758,900	24,368,000	21,165,100
Social Security	13,843,345	13,962,600	14,713,600	14,504,100
Hospital and Medical	21,178,428	23,189,000	24,292,700	24,593,700
Cafeteria Benefits Plan	4,307,217	4,757,000	5,239,700	5,531,000
Worker's Compensation	3,655,566	4,069,200	3,948,400	4,088,400
Dental Insurance	1,528,871	1,563,000	1,736,800	1,910,300
Life Insurance	99,869	111,100	126,300	115,000
	<u>67,912,722</u>	<u>71,410,800</u>	<u>74,425,500</u>	<u>71,907,600</u>
Less: Intrafund Credit*	<u>102,200</u>	<u>120,600</u>	<u>108,000</u>	<u>112,500</u>
Total	67,810,522	71,290,200	74,317,500	71,795,100

*Reflects chargeback for Worker's Compensation costs.

UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – NON-CURRENT

DISABLED/OLD PENSION: this activity includes the cost of pension payments to permanently disabled firefighters who are entitled to collect the difference between the amount they receive from the New York State Retirement System and their current pay for the bracket and step that they held with the Fire Department at the time they separated from City employment. This activity also includes the cost of a closed pension plan for surviving spouses of police officers and firefighters who retired before the City's participation in the New York State Retirement System

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	2,309,200	2,128,000	-181,200

Major Change

The number of disabled firefighters receiving the salary differential declines due to attainment of mandatory retirement age of 70 -181,200

HOSPITAL & MEDICAL INSURANCE: the City provides hospital and medical benefits to eligible retirees.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	19,153,300	19,794,100	640,800

Major Change

Net of anticipated changes 640,800

DENTAL INSURANCE: coverage is provided to eligible firefighter retirees.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	123,000	123,000	0

Life Insurance: certain uniformed retirees are provided term life insurance benefits.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	44,500	44,500	0

UNEMPLOYMENT COMPENSATION: individuals terminated from City employment under qualifying circumstances are eligible for unemployment benefits according to Federal guidelines. Quarterly payments are made to New York State based on actual claim experience.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	1,016,800	1,016,800	0

UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – NON-CURRENT
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>20,083,719</u>	<u>21,376,500</u>	<u>22,646,800</u>	<u>23,106,400</u>
Total	20,083,719	21,376,500	22,646,800	23,106,400
Appropriation by Activity				
Disabled/Old Pension	2,265,216	2,128,000	2,309,200	2,128,000
Hospital and Medical - Retirees	17,385,160	18,711,300	19,153,300	19,794,100
Dental Insurance - Retirees	109,762	123,700	123,000	123,000
Life Insurance - Retirees	44,450	43,900	44,500	44,500
Unemployment Compensation	<u>279,131</u>	<u>369,600</u>	<u>1,016,800</u>	<u>1,016,800</u>
Total	20,083,719	21,376,500	22,646,800	23,106,400

UNDISTRIBUTED EXPENSES
GENERAL RISK MANAGEMENT

GENERAL INSURANCE: the City is self-insured for general and automobile liability. A private firm, which handles all claims, administers the total insurance program. Contributions to Insurance Reserve are a reimbursement of actual enterprise fund claims made in the prior fiscal year.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	1,484,300	2,038,300	554,000

Major Change

Cost Components	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Administrative Charge	101,500	106,600	5,100
Insurance Premium - Major Claims	442,000	558,000	116,000
Contribution to the Insurance Reserve	<u>940,800</u>	<u>1,373,700</u>	<u>432,900</u>
	1,484,300	2,038,300	554,000

JUDGMENTS AND CLAIMS: this account is used to pay the City's liability for minor judgment-based obligations that may occur outside of the normal tort litigation covered by the City's general insurance.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	100,000	100,000	0

UNDISTRIBUTED EXPENSES
GENERAL RISK MANAGEMENT
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>1,887,275</u>	<u>1,630,300</u>	<u>1,584,300</u>	<u>2,138,300</u>
Total	1,887,275	1,630,300	1,584,300	2,138,300
Appropriation by Activity				
General Insurance	878,707	1,530,300	1,484,300	2,038,300
Judgments and Claims	<u>1,008,568</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
Total	1,887,275	1,630,300	1,584,300	2,138,300

UNDISTRIBUTED EXPENSES
OTHER

PAYMENTS TO OTHER GOVERNMENTS: this activity provides for payments to other governments for charges and services. Monroe County Pure Waters Agency charges the City for waste water removal at City-owned properties. The charge is based on both assessed property value and water consumption. Taxes of certain city residents whose children attend suburban schools are remitted to those suburban school districts as required by State law. Payments are also made to Monroe County for services provided to City Court facilities.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	1,100,800	1,118,900	18,100

Major Change

Pure Waters charges for soccer stadium	18,100
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EMPLOYEE DEVELOPMENT: this activity provides for the development of City employees through various training programs and tuition reimbursement.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	525,000	525,000	0

CITY CHANNEL 12 OPERATION: this activity includes an agreement with WXXI-TV to operate City 12 as the government access channel providing programming to inform and entertain City residents.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	214,000	229,000	15,000

Major Change

An inflationary adjustment is made	15,000
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TIME BANK ACCRUAL: to comply with the Governmental Accounting Standards Board (GASB) standards, specific time banks are required to be accrued by the City. Vacation time and uniformed compensatory time earned, but not yet taken, are accrued as an expense.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	521,500	521,500	0

TITLE REPORTS: this activity includes agreements with companies that search titles of properties in foreclosure actions and issue title reports.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	240,000	50,000	-190,000

**UNDISTRIBUTED EXPENSES
OTHER**

Major Change

Tax lien sale reduces the need for searches -190,000

EFFICIENCY & EFFECTIVENESS INITIATIVES: this activity supports initiatives seeking greater efficiency and enhanced effectiveness in City operations

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	500,000	500,000	0

TAX RELIEF FUND: this activity supports efforts to moderate future increases in property taxes.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	2,000,000	0	-2,000,000

Major Change

A one-time contribution made in 2008-09 is completed -2,000,000

MOTOR EQUIPMENT BENEFITS CREDIT: this credit to Undistributed represents the estimated benefits costs for active and retired employees in the Department of Environmental Services, Equipment Services Division. These costs are allocated to this Division so that these costs are part of the operational expense of the unit and the full costs can be recovered by the motor equipment chargeback.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	-1,446,600	-1,446,600	0

MISCELLANEOUS: this activity reserves funds for various expenditures that do not pertain to a specific department, such as the employee bus pass subsidy, flexible spending, safe driver awards, employee assistance program, medical services, and child care referral services. Also included are the Leadership Rochester Program, and annual memberships in Public Technologies, Inc. and International Sister Cities.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	962,200	1,224,900	262,700

Major Change

Funding added for Employer Assisted Housing Incentive payments 200,000

Net of other changes 62,700

UNDISTRIBUTED EXPENSES
OTHER

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>2,776,367</u>	<u>4,737,000</u>	<u>4,616,900</u>	<u>2,722,700</u>
Total	2,776,367	4,737,000	4,616,900	2,722,700
Appropriation by Activity				
Payments to Other Governments	871,200	1,116,700	1,100,800	1,118,900
Employee Development	208,512	525,000	525,000	525,000
Clty Channel 12 Operation	200,000	214,000	214,000	229,000
Time Bank Accrual	97,119	521,500	521,500	521,500
Title Reports	240,000	0	240,000	50,000
Efficiency & Effectiveness Initiatives	976,535	500,000	500,000	500,000
Tax Relief Fund	0	2,000,000	2,000,000	0
Motor Equipment Benefits Credit	-1,341,500	-1,446,600	-1,446,600	-1,446,600
Miscellaneous	<u>1,524,501</u>	<u>1,306,400</u>	<u>962,200</u>	<u>1,224,900</u>
Total	2,776,367	4,737,000	4,616,900	2,722,700

Contingency provides funds for difficult to project or otherwise unforeseen expenditures. The City Council specifically authorizes each expenditure through a budget transfer to the department incurring the expense.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>	<u>Percent Change</u>
Budget	7,442,300	10,102,800	2,660,500	35.7%

Major Change Highlights

As proposed by the Mayor:

Allocation is made for difficult to project or unforeseen expenditures, including the incremental cost of pending labor agreements 2,710,500

As amended by City Council:

Funds were transferred from Contingency to: -50,000

Administration – Communications for Lyell Avenue Music Fest and North Winton Village Arts Festival

Neighborhood & Business Development for Development of Regional Strategies for Arts Organizations; Refugee Sustainability Garden; Downtown Community Forum; Outreach for FIS in Beechwood; and, Community Gardens, Banners, Lighting, and Signage

Environmental Services for Community Lighting

Police for a Community Anti-Violence Program

Recreation & Youth Services for CONEA Kid's Fair; Courtside Scouting; High School Leadership Forum; Youth Fashion Show; Pop Warner League Monroe County Cowboys; Tuck-Murphy Basketball Tournament; Slam High Poetry Program; and, Senior Citizen Transportation

CONTINGENCY
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2007-08</u>	<u>Estimated</u> <u>2008-09</u>	<u>Amended</u> <u>2008-09</u>	<u>Approved</u> <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	0	7,442,300	7,442,300	10,102,800
Total	0	7,442,300	7,442,300	10,102,800
Appropriation by Activity				
General Contingency*	0	7,442,300	7,442,300	10,102,800

*Reflects remaining contingency after amendments. The original 2007-08 Contingency was \$10,614,800; the original 2008-09 was \$11,318,000.

The Capital Expense budget finances the construction or reconstruction of facilities and services, the acquisition and replacement of vehicles and equipment, and certain other projects and improvements that provide benefits over a multi-year period. To be included in this budget, a project or item must be consistent with the definition of "capital object or purpose" included in Section 11 of New York State Local Finance Law.

The financing of these capital projects may occur principally through two means. First, a direct appropriation may be made; this type of appropriation is included in the Cash Capital section. Second, funds for the project may be obtained through the issuance of bonds and notes, two forms of borrowing. The subsequent repayment of these borrowed funds and the related interest costs are called "debt service". Appropriations for these expenses are included in the Debt Service section.

To plan for capital expenditures over a period of years and to ensure that equipment replacement and building renovations are made when economically feasible and needed, a Capital Improvement Program (CIP) is prepared anticipating capital investments and their proposed sources of funding for a five year period. The CIP is included in this section as a separate document. The first year's program in each five-year CIP provides the basis for the Cash Capital appropriation and the annual Debt Authorization Plan.

Year-To-Year Comparison

<u>Category</u>	<u>Budget</u> <u>2008-09</u>	<u>Budget</u> <u>2009-10</u>	<u>Change</u>	<u>Percent</u> <u>Change</u>
Cash Capital	52,811,200	39,151,000	-13,660,200	-25.9%
Debt Service	<u>37,806,100</u>	<u>32,529,200</u>	<u>-5,276,900</u>	-14.0%
Total	90,617,300	71,680,200	-18,937,100	-20.9%

Major Change Highlights

CASH CAPITAL

New Projects:

Home Ownership Program	800,000
Focused Investment	500,000
Business Process Services	350,000
Disaster Recovery System	350,000
Rundel Mechanical System Replacement	220,000
Emergency Training Information Network Phase II	150,000
Sanborn Maps	150,000
Monroe Branch Library Improvements	135,000
CVMF Fuel System Upgrade	100,000
Granite Memorials in Cemetery	100,000
Riverside Convention Center—Overhead Door	100,000
Genesee Valley Park Master Plan design	60,000

Changes in Existing Projects from 2008-09:

Funding decreases for Street Lighting Improvements	-4,475,000
Funding increases for Motor Equipment in the Solid Waste Division, as planned	3,612,000

CAPITAL EXPENSE

Funding decreases for Acquisition and Development in the Department of Economic Development	-2,067,800
Funding increases for Demolition due to funding changes to the Restore New York Program	2,000,000
Funding deferred for Fire House Replacement and Major Renovations	-1,721,000
Funding increases for Mausoleum Building #3	1,130,000
Funding decreases for Asphalt Milling, Resurfacing and Curb Replacement	-1,094,000
Funding decreases for Fire Facilities Building Rehabilitation	-880,000
Funding increases for Market Rate Housing Acquisition	879,000
Funding increases for Enterprise Resource Planning System, as planned	850,000
Funding decreases for Broad Street East/Chestnut Street/Court Street project	-785,000
Funding decreases for city-wide Office Automation, as planned	-631,000
Funding increases for CVMF Building Roof Replacement	347,000
Funding increases for Motor Equipment in the Bureau of Operations & Parks, as planned	435,000
Funding decreases for Fire Fighting Apparatus as scheduled	-399,000
Funding decreases for Acquisition and Development in Administration	-365,000
Funding increases for general Rehabilitation in the Department of Recreation and Youth Services	215,000
Funding increases for Midtown Development	196,000
Funding increases for Cars, Vans and Utility Vehicles in the Fire Department	191,000
Funding increases for Conduit Streambed and Bank Erosion Control, as planned	150,000
<i>Projects or Project Elements that will not recur:</i>	
One time allocation for Land Acquisition and Site Preparation	-3,000,000
Funding for City Hall Exterior Renovations is complete	-1,800,000
One time funding for Police Equipment and hybrid Vehicles complete	-1,736,000
Funding for Hazardous Waste at Elm Street is complete	-1,500,000
Funding for Clinton/Baden Recreation Center is complete	-1,000,000
One time allocation for Monroe County Crime Lab	-1,000,000
Funding for City Hall Electrical Upgrades is complete	-350,000
Funding for Lyell Avenue Firehouse is complete	-200,000
One time allocation for River Street Extension	-263,000
Funding for CVMF Building 100–HVAC Improvements is complete	-175,000
Funding for Genesee Valley Park Pool Roof is complete	-171,000
Funding for Fire House HVAC Improvements is complete	-165,000
Funding decreases for Parking Lot Test Wells at Emergency Communications Facilities	-150,000
Funding for Content Management System is complete	-125,000
Funding for Gardiner Recreation Center is complete	-125,000
Funding for Recreation Building Security Enhancements is complete	-125,000

One time allocation for Capron Street/South Avenue Reconstruction	-111,000
DEBT SERVICE	
Expenditures increase in accordance with debt repayment schedules	-5,276,900

CAPITAL EXPENSE

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	39,400	39,400	39,400	39,400
Other	<u>87,895,100</u>	<u>90,577,900</u>	<u>90,577,900</u>	<u>71,640,800</u>
Total	87,934,500	90,617,300	90,617,300	71,680,200
Appropriation by Activity				
Cash Capital	52,324,500	52,811,200	52,811,200	39,151,000
Debt Service	<u>35,610,000</u>	<u>37,806,100</u>	<u>37,806,100</u>	<u>32,529,200</u>
Total	87,934,500	90,617,300	90,617,300	71,680,200

CAPITAL EXPENSE
CASH CAPITAL

TRANSPORTATION

The Transportation category includes the following ongoing infrastructure rehabilitation programs:

- Arterial Improvements
- Asphalt Milling, Resurfacing and Curb Replacement
- Residential Street Rehabilitation
- Residential Street Treatment
- Hazardous Sidewalk Program
- Street Planning and Design
- Bridge Improvement Program
- Bridge Reconstruction and Rehabilitation

Funding in this category includes utility work done together with street improvement projects.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	5,695,400	4,969,000	-726,400

Major Change

Projects Impacted by Federal Funds:

Asphalt Milling, Resurfacing and Curb Replacement	-1,094,000
University Avenue & Artwalk II	320,000

New Projects:

Acquisition of Railroad Bridge and Land for Trails	145,000
Pavement Program	10,000
Inner Loop/Sidewalk	3,000

Changes in Existing Projects from 2008-09:

Funding decreases for Broad Street East/Chestnut Street/Court Street project	-785,000
Funding decreases for Waring Road project, as planned	-139,000
Funding increases for Ridgeway Road project, as planned	72,000
Funding decreases for Mt. Hope Avenue Phase I as Cash Capital is reassigned to Debt	-60,000
One time allocation for Curb Replacement	-42,400
Funding decreases for Culver Road project, as planned	-30,000
Funding decreases for Lake Avenue project	-23,000
Funding decreases for Winton Road North	-3,000

Purchasing Power Parity Increments:

Residential Street Rehabilitation	744,000
Hazardous Sidewalk and Sidewalk Ramp Installation Programs	66,000
Annual Bridge Maintenance	51,000
Street Treatment and Traffic Control	33,000
Street Lighting	6,000

**CAPITAL EXPENSE
CASH CAPITAL**

WATER SYSTEM

The Water System category encompasses both the supply and distribution systems, which provide safe and reliable sources of water to the City. Improvements funded in this category include the cleaning and lining of water mains; replacement of hydrants, valves and meters; and conduit and watershed improvements.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	2,847,000	3,253,000	406,000

Major Change

Changes in Existing Projects from 2008-09:

Funding increases for Conduit Streambed and Bank Erosion Control, as planned	150,000
Funding increases for Lead and Galvanized Service	115,000
Funding decreases for Small Equipment, as planned	-99,000
Funding increases for Contamination Prevention Hydrant Locks	96,000
Funding increases for Water Main Cleaning and Lining, as planned	62,000
Funding increases for Filtration Plant and Related Renovations	52,000
Funding increases for Hydrant and Valve Replacement, as planned	49,000
Funding decreases for Chemical Tank Replacement, as planned	-46,000
Funding increases for Water Security, as planned	31,000
Funding decreases for Water Meter Replacement, as planned	-19,000
Funding increases for Reservoir Bypass, as planned	13,000
<i>Purchasing Power Parity Increments:</i>	
Conduit Valve & Vault Rehabilitation	2,000

PUBLIC SAFETY

The Public Safety category finances the replacement program for equipment used by the Police, Fire, and Emergency Communications units.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	13,952,800	3,984,000	-9,968,800

Major Change

New Projects:

Funding increases for Police Facilities	139,000
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Changes in Existing Projects from 2008-09:

Funding decreases for Street Lighting Improvements	-4,475,000
Funding deferred for Fire House Replacement and Major Renovations	-1,721,000
Funding decreases for Fire Fighting Apparatus as planned	-399,000

**CAPITAL EXPENSE
CASH CAPITAL**

18-7

Major Change

Funding increases for Cars, Vans and Utility Vehicles in the Fire Department	191,000
Funding decreases for SCBA Replacement	-50,000
Funding decreases for Small Equipment in Emergency Communications Department	-35,000
Funding increases for Parking Gate Replacement at Emergency Communications Facilities	30,000
Funding increases for Loading Dock Installations at Emergency Communications Facilities	25,000
Funding increases for Emergency Communications Vehicles	25,000
Funding decreases for Turnout Gear	-17,000
Funding increases for Small Equipment in the Fire Department	15,000
Funding increases for Emergency Generators at Fire Houses	10,000
<i>Project or Project Elements that will not recur:</i>	
One time funding for Police Vehicles and Hybrid Vehicles is complete	-1,736,000
One time allocation for Street Lighting System	-972,000
One time grant for Urban Area Security Initiative Grant	-310,600
One time grant for Gang Suppression	-292,200
Funding decreases for Parking Lot Test Wells at Emergency Communications Facilities	-150,000
One time grant for Bomb Squad Training and Equipment	-110,000
One time grant for Homeland Security	-75,000
Funding decreases for Illuminated Building Sign Replacement at Emergency Communications Facilities	-15,000
Funding decreases for Cooling Tower Door and Louver Replacement at Emergency Communications Facilities	-15,000
Funding decreases for Emergency Training Information Network	-15,000
Funding for Floor replacement at Emergency Communications Facilities	-10,000
Funding for Storage Room Shelving at Emergency Communications Facilities	-10,000
<i>Purchasing Power Parity Increments:</i>	
Street Lighting	3,000
Project Uplift	1,000

RECREATIONS & CULTURE

Recreation & Culture category includes equipment replacement and facility improvements for parks, cemeteries, recreation centers, and the Community Library.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	2,534,200	3,347,000	812,800

**CAPITAL EXPENSE
CASH CAPITAL**

Major Change
New Projects:

Granite Memorials in Cemetery	100,000
Riverside Convention Center—Overhead Door	75,000
Genesee Valley Park Master Plan design	60,000

Changes in Existing Projects from 2008-09:

Funding increases for Mausoleum Building #3	1,130,000
Funding deferred for Manhattan Square Park	-409,000
Funding increases for General Rehabilitation in the Department of Recreation and Youth Services	215,000
Funding decreases for Tennis and Basketball Replacement	-150,000
Funding increases for Traditional Materials at Branch Libraries	104,000
Funding decreases for Small Equipment	-96,000
Funding decreases for Vehicle Purchases	-40,000
Funding increases for Riverside Cemetery Roadway Improvements	53,000
Funding decreases for Lighting Courts and Fields	-25,000
Funding increases for maintenance at the Cemeteries	10,000
Funding increases for maintenance at the Public Market	7,000
Funding increases for Trails	5,000

Projects or Project Elements that will not recur:

One time allocation for Public Market Lot expansion	-203,000
One time grant for Library Renovations	-31,200
Funding decreases for Maplewood Park Trail Equipment	-6,000

Purchasing Power Parity Increments:

High Falls District	10,000
Rundel Library	2,000
War Memorial Standard Allocation	2,000

GENERAL CITY DEVELOPMENT

General City Development (projects to preserve and enhance the employment and tax base of the City) are included in this category.

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	10,220,800	7,312,000	-2,908,800

CAPITAL EXPENSE
CASH CAPITAL

18-9

Major Change

New Projects:

Home Ownership Program	800,000
Focused Investment	500,000

Changes in Existing Projects from 2008-09:

Funding decreases for Acquisition and Development in the Department of Economic Development	-2,067,800
Funding increases for Demolitions due to funding changes to the Restore New York Program	2,000,000
Funding increases for Market Rate Housing Acquisition	879,000
Funding decreases for Acquisition and development in Administration	-365,000
Funding increases for Midtown Development	196,000
Funding increase for Transient Marina Facilities	174,000
Funding increases for Terminal Facility	100,000
Funding increases for Municipal Garage Equipment, as planned	75,000
Funding decreases for Port Infrastructure Roads	-55,000

Projects or Project Elements that will not recur:

One time allocation for Land Acquisition and Site Preparation	-3,000,000
One time allocation for Monroe County Crime Lab	-1,000,000
One time allocation for Demolition Program	-425,000
One time allocation for Marina Market and Feasibility Study	-310,000
One time allocation for River Street Extension	-263,000
One time allocation for Capron Street/South Avenue Reconstruction	-111,000
One time allocation for Downtown Infrastructure Improvements	-40,000

Purchasing Power Parity Increments:

Downtown Streetscape	4,000
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FACILITIES & EQUIPMENT

Facilities & Equipment provides for municipal facilities to be maintained through annual renovation programs for roofs, windows, electrical and mechanical systems, safety features, fuel stations, parking areas, and general structures. Specific improvements are scheduled in each program; in addition, separate allocations are provided for unique facilities. The General Equipment subcategory consists of the ongoing replacement programs for general office equipment, non-motorized field equipment, and information processing systems.

The Motor Equipment subcategory provides funds for the scheduled replacement of heavy and light motor equipment and sedans for Administration, Finance, Community Development, Economic Development, and Environmental Services. Motor Equipment for Recreation and Youth Services and Community Library and Police, Fire, and Emergency Communications are funded in the Recreation/Culture and Public Safety categories, respectively.

**CAPITAL EXPENSE
CASH CAPITAL**

Year-To-Year Comparison

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Budget	17,561,000	16,286,000	-1,275,000

Major Change*New Projects:*

Business Process Services	350,000
Disaster Recovery	350,000
Rundel Mechanical System Replacement	220,000
Sanborn Maps	200,000
Emergency Training Information Network Phase II	150,000
Monroe Branch Library Renovations	135,000
CVMF Fuel System Upgrade	100,000
Communications Web Revitalization	100,000
Fire Department Office Furnishing	100,000
Communications Designer Suite	80,000
Police Shot Spotter	40,000
Emergency Communications Small equipment	35,000

Changes in Existing Projects from 2008-09:

Funding increases for Motor Equipment in the Solid Waste Collection Division, as planned	3,612,000
Funding decreases for Fire Facilities Building Rehabilitation	-880,000
Funding increases for Enterprise Resource Planning System, as planned	850,000
Funding decreases for city-wide Office Automation, as planned	-631,000
Funding increases for CVMF Building	347,000
Funding increases for Motor Equipment in the Bureau of Operations & Parks, as planned	435,000
Funding decreases for City Hall Repairs	-400,000
Funding decreases for Hazardous Waste Remediation at the Port of Rochester	-160,000
Funding decreases for Police Video Surveillance Cameras	-150,000
Funding increases for Rundel Library Renovations	150,000
Funding increases for Hazardous Waste Remediation, as planned	137,000
Funding decreases for North Street Recreation Center as Cash Capital is reassigned to Debt	-135,000
Funding decreases for Motor Equipment in the Water Bureau, as planned	-72,000
Funding increases for Lagan Application	70,000
Funding decreases for Database Management and GIS	-37,000
Funding decreases for General Rehabilitation of non-public safety City facilities	-30,000
Funding decreases for Lift Replacement at the Central Vehicle Maintenance Facility	-30,000
Funding increases for Forestry Tree Maintenance Programs, as planned	22,000
Funding increases for Small Equipment in the Department of Environmental Services	8,000

CAPITAL EXPENSE
CASH CAPITAL

18-11

Major Change

Funding increases for the standard maintenance allocation for the Department of Environmental Services on Mt. Read Boulevard	6,000
Funding increases for maintenance of the Public Safety Building, as planned	5,000
Funding increases for Finance Department Office Furnishing	4,000
Funding decreases for Economic Development Office Furnishing	-2,000
<i>Projects or Project Elements that will not recur:</i>	
Funding for City Hall Exterior Renovations is complete	-1,800,000
Funding for Hazardous Waste Remediation at Elm Street is complete	-1,500,000
Funding for Clinton/Baden Recreation Center is complete	-1,000,000
Funding for City Hall Electrical Upgrades is complete	-350,000
Funding for Lyell Avenue Firehouse is complete	-200,000
Funding for CVMF Building 100–HVAC Improvements is complete	-175,000
Funding for Genesee Valley Park Pool roof is complete	-171,000
Funding for Fire Houses HVAC Improvements is complete	-165,000
Funding for Content Management System is complete	-125,000
Funding for Gardiner Recreation Center is complete	-125,000
Funding for Recreation Building Security Enhancements is complete	-125,000
Funding for Blue Cross Arena improvements is complete	-105,000
Funding for Genesee Valley Park Ice Rink structural repairs is complete	-100,000
Funding for Public Market Winter Shed improvements is complete	-100,000
Funding for Security Improvements is complete	-100,000
Funding for Hazardous Waste Remediation at Driving Park is complete	-80,000
Funding for Parking Meters Motor Equipment is complete	-21,000
Funding decreases for Motor Equipment in Engineering	-18,000
Funding for Treasury Interactive Voice Response System is complete	-5,000
<i>Purchasing Power Parity Increments:</i>	
Duplicating Equipment	8,000
Standard allocation for routine maintenance at City Hall	2,000
Standard allocation for routine maintenance at the Colfax Street Refuse Garage	1,000

CAPITAL EXPENSE
CASH CAPITAL
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>52,324,500</u>	<u>52,811,200</u>	<u>52,811,200</u>	<u>39,151,000</u>
Total	52,324,500	52,811,200	52,811,200	39,151,000
Appropriation by Activity				
Transportation	5,995,000	5,695,400	5,695,400	4,969,000
Water System	3,186,000	2,847,000	2,847,000	3,253,000
Public Safety	8,042,000	13,952,800	13,952,800	3,984,000
Recreation & Culture	3,190,000	2,534,200	2,534,200	3,347,000
General City Development	12,177,700	10,220,800	10,220,800	7,312,000
Facilities & Equipment	<u>19,733,800</u>	<u>17,561,000</u>	<u>17,561,000</u>	<u>16,286,000</u>
Total	52,324,500	52,811,200	52,811,200	39,151,000

**CAPITAL EXPENSE
DEBT SERVICE**

Principal payments consist of annual installment payments on long-term borrowing (Serial Bonds), Tax Repayment Fund, short-term borrowing (Bond Anticipation Notes) and Ferry debt.

Year-To-Year Comparison

	Budget 2008-09	Budget 2009-10	Change
Serial Bonds & Tax Repayment Fund	28,891,900	22,249,900	-6,642,000
Bond Anticipation Notes	100,000	3,975,900	3,875,900
Total	28,991,900	26,225,800	-2,766,100

Interest Payment consists of annual payments of interest on long-term borrowing (Serial Bonds), Tax Repayment Fund, short-term borrowing (Bond Anticipation Notes) and Ferry debt.

Year-To-Year Comparison

	Budget 2008-09	Budget 2009-10	Change
Serial Bonds & Tax Repayment Fund	7,022,800	5,302,300	-1,720,500
Bond Anticipation Notes	1,791,400	1,001,100	-790,300
Total	8,814,200	6,303,400	-2,510,800

The following table illustrates the actual rates on borrowing contracted by the City during 2008-09. Rates vary with the type of borrowing, size of the issue, and general market conditions.

<u>Date</u>	<u>Type of Issue</u>	<u>Interest Rate</u>
August, 2008	Bond Anticipation Note	2.75
February, 2009	Bond Anticipation Note	1.50

CAPITAL EXPENSE
DEBT SERVICE

Statement of Indebtedness - June 30, 2009

<u>Category</u>	<u>Bonds</u>	<u>Notes</u>	<u>Total</u>
General	99,844,000	47,573,550	147,417,550
Sewer*	3,481,500	1,167,500	4,649,000
Water	32,214,500	7,324,225	39,538,725
School	<u>116,050,555</u>	<u>83,014,725</u>	<u>199,065,280</u>
	251,590,555	139,080,000	390,670,555

Less:

Items not subject to Constitutional Limit:

-Sewer (partial)	470,000
-Water	39,538,725
Constitutional Debt	<u>350,661,830</u>
Constitutional Debt Limit	<u>522,784,573</u>
(equal to 9% of the most recent five year average full assessed value)	
Debt Contracting Margin	172,122,743

*\$710,000 to be reimbursed by Monroe County Pure Waters

CAPITAL EXPENSE
DEBT SERVICE

**Bond Debt to Maturities (Principal, All funds)
As of June 30, 2009**

<u>Fiscal Year</u>	<u>City</u>	<u>School</u>	<u>Total</u>
2009-10	\$ 20,625,000	\$ 9,856,393	\$ 30,481,393
2010-11	17,800,000	9,129,393	26,929,393
2011-12	15,185,000	9,104,370	24,289,370
2012-13	13,000,000	8,486,400	21,486,400
2013-14	11,005,000	8,275,000	19,280,000
2014-15	8,585,000	8,428,000	17,013,000
2015-16	7,875,000	8,505,000	16,380,000
2016-17	6,360,000	8,164,000	14,524,000
2017-18	5,425,000	7,996,000	13,421,000
2018-19	5,080,000	8,074,000	13,154,000
2019-20	4,795,000	7,627,000	12,422,000
2020-21	4,090,000	6,815,000	10,905,000
2021-22	2,775,000	5,430,000	8,205,000
2022-23	2,480,000	4,265,000	6,745,000
2023-24	2,175,000	3,295,000	5,470,000
2024-25	2,145,000	1,895,000	4,040,000
2025-26	1,655,000	590,000	2,245,000
2026-27	1,530,000	115,000	1,645,000
2027-28	805,000		805,000
2028-29	625,000		625,000
2029-30	675,000		675,000
2030-31	680,000		680,000
2031-32	170,000		170,000
	<hr/>	<hr/>	<hr/>
Total	\$ 135,540,000	\$ 116,050,555	\$ 251,590,555

CAPITAL EXPENSE
DEBT SERVICE
EXPENDITURE SUMMARY

	Actual <u>2007-08</u>	Estimated <u>2008-09</u>	Amended <u>2008-09</u>	Approved <u>2009-10</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	39,400	39,400	39,400	39,400
Other	<u>35,570,600</u>	<u>37,766,700</u>	<u>37,766,700</u>	<u>32,489,800</u>
Total	35,610,000	37,806,100	37,806,100	32,529,200
Appropriation by Activity				
Principal Payment	23,378,300	26,457,100	26,457,100	24,601,000
Interest Payment	<u>12,231,700</u>	<u>11,349,000</u>	<u>11,349,000</u>	<u>7,928,200</u>
Total	35,610,000	37,806,100	37,806,100	32,529,200



Capital Improvement Program

2009-10
City of Rochester, New York

July 1, 2009

CITY OFFICIALS

City Council

Gladys Santiago (At-Large)

President

William F. Pritchard

Vice President

Carolee A. Conklin (At-Large)

John F. Lightfoot (At-Large)

Adam C. McFadden (South District)

Dana K. Miller (At-Large)

Carla M. Palumbo (Northwest District)

Elaine G. Spaul (East District)

Lovely A. Warren (Northeast District)

Mayor

Robert J. Duffy

Deputy Mayor

Patricia Malgieri

Bureau of Budget & Efficiency

William J. Ansbro, Director of Budget & Efficiency

Staff

Kabutey Ocansey, Budget Analyst

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Priorities Applied to CIP:

1. Contractual obligations
New York State Power Authority, Riverside Convention Center
2. Projects with immediate impact on public safety
Fire Fighting Apparatus, Fire House Replacement, Video Surveillance Cameras
3. Projects in their construction year
Broad Street, Reservoir LTS Compliance
4. Investments with significant return particularly with regards to tax base
Hazardous Waste Remediation, Port of Rochester, Midtown Development, Acquisitions, Home Ownership
5. Projects leveraging funding from other governments
Demolitions, University Avenue & Artwalk II, Mt. Hope, East Henrietta Road
6. Projects with short term operating pay backs
Mausoleum, Street Lighting, IT Office Automation/ERP, Green Fuel Station
7. Projects with significant public profile
Rundel Library Renovations
8. Others (priority projects of Mayor and City Council)
Recreation Facilities Rehabilitation

INTRODUCTION

CAPITAL EXPENDITURES

The Capital Improvement Program (CIP) is a financing plan for the construction or reconstruction of facilities and services, the acquisition and replacement of vehicles and equipment, and certain other projects and improvements that provide benefits over a multi-year period. To be included in the capital program, a project or item must be consistent with the definition of 'capital object or purpose' included in Section 11 of the New York State Local Finance Law.

The financing of capital projects may occur through three means. First, a direct appropriation may be made; this type of appropriation is known as 'cash capital'. Second, funds for projects may be obtained through the issuance of bonds and notes, two forms of debt. The subsequent repayment of this debt and related interest costs is called 'debt service'. Funding for repayment of debt is included in the Debt Service allocation of the annual operating budget. Third, full or partial funding for some objects is obtained from outside agencies.

CIP DOCUMENT

This document represents a five-year capital investment program organized in three parts.

The first part is a financial summary overview of the recommended program. Categories, funding sources and Departments are summarized in this section.

The second part presents the project detail organized by six functional program types: Transportation, Water System, Public Safety, Recreation and Culture, General City Development and Facilities and Equipment. Each of these types is divided into Categories (e.g. G-7 Port of Rochester). Categories may contain one or more programs (e.g. G-7 Port of Rochester, Transient Marina Facilities).

Each category type is prefaced by a narrative description, a listing of new programs, and program changes.

Each program is described along with its cost and funding source for each year of the plan.

The third part contains appendices listing funding, program and departmental detail.

2010-14

SUMMARY BY FUNDING SOURCE (000s)

CAPITAL IMPROVEMENT PROGRAM	2009-10	2010-11	2011-12	2012-13	2013-14	Total
CDBG	2,125	1,900	2,288	2,045	2,052	10,410
Monroe County Traffic	541	597	1,170	344	1,074	3,726
Federal	23,987	32,896	19,596	10,982	14,726	102,187
General Debt	11,766	16,305	24,834	12,793	11,215	76,913
Library Debt	1,230	3,945	350	0	0	5,525
Local Works Debt	259	0	0	0	0	259
Monroe County	960	980	1,000	1,000	1,200	5,140
New York State	2,049	0	250	0	0	2,299
Parking Debt	4,022	840	840	3,340	840	9,882
Private	0	4,000	0	0	0	4,000
Pure Waters	728	1,722	3,387	450	1,127	7,414
Water Debt	9,380	8,687	11,327	8,826	6,325	44,545
General Cash Capital	22,003	25,361	27,213	26,477	30,043	131,097
Cemetery Cash Capital	1,860	285	570	596	638	3,949
Library Cash Capital	1,455	1,547	1,045	907	938	5,892
Local Works Cash Capital	3,639	3,655	4,411	3,841	5,153	20,699
Parking Cash Capital	826	1,021	1,176	826	826	4,675
Public Market Cash Capital	38	540	2,542	44	46	3,210
Refuse Cash Capital	4,650	3,235	650	961	771	10,267
Water Cash Capital	4,071	4,230	3,752	4,117	6,474	22,644
War Memorial Cash Capital	68	70	903	50	50	1,141
Grand Total	95,657	111,816	107,304	77,599	83,498	475,874

2010-14

CAPITAL IMPROVEMENT
PROGRAM

Category Summary

2009-10 2010-11 2011-12 2012-13 2013-14 TOTAL

Facilities and Equipment

General Cash Capital		8,937	8,345	7,010	6,971	7,428	38,691
General Debt		4,820	3,003	900	3,079	900	12,702
Library Cash Capital		855	850	220	220	220	2,365
Library Debt		1,230	3,945	350	0	0	5,525
Local Works Cash Capital		1,209	1,143	1,815	518	1,721	6,406
Local Works Debt		259	0	0	0	0	259
New York State		0	0	250	0	0	250
Parking Cash Capital		20	215	20	20	20	295
Refuse Cash Capital		4,650	3,235	650	961	771	10,267
War Memorial Cash Capital		0	0	831	0	0	831
Water Cash Capital		615	703	484	561	482	2,845
Facilities and Equipment	Total	22,595	21,439	12,530	12,330	11,542	80,436

General City Development

CDBG		1,359	1,275	1,276	1,277	1,278	6,465
Federal		10,667	26,200	12,400	0	9,000	58,267
General Cash Capital		6,256	4,974	5,296	5,753	5,536	27,815
General Debt		1,290	4,223	7,700	4,650	100	17,963
Monroe County Traffic		50	408	733	0	0	1,191
New York State		1,765	0	0	0	0	1,765
Parking Cash Capital		806	806	1,156	806	806	4,380
Parking Debt		4,022	840	840	3,340	840	9,882
Private		0	4,000	0	0	0	4,000
Pure Waters		400	1,335	2,460	0	0	4,195
Water Cash Capital		200	0	0	0	0	200
Water Debt		0	595	1,070	0	0	1,665
General City Development	Total	26,815	44,656	32,931	15,826	17,560	137,788

Category Summary 2010-14 CIP		<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Public Safety							
CDBG		50	50	50	50	50	250
Federal		0	2,146	0	0	0	2,146
General Cash Capital		3,984	5,614	7,220	5,495	4,935	27,248
General Debt		330	2,214	3,600	0	0	6,144
Public Safety	Total	4,364	10,024	10,870	5,545	4,985	35,788
Recreation and Culture							
CDBG		490	105	250	0	0	845
Cemetery Cash Capital		1,860	285	570	596	638	3,949
Federal		79	33	545	252	0	909
General Cash Capital		781	1,142	1,629	1,805	5,761	11,118
General Debt		0	2,500	1,500	0	0	4,000
Library Cash Capital		600	697	825	687	718	3,527
Public Market Cash Capital		38	540	2,542	44	46	3,210
War Memorial Cash Capital		68	70	72	50	50	310
Recreation and Culture	Total	3,916	5,372	7,933	3,434	7,213	27,868
Transportation							
CDBG		226	470	712	718	724	2,850
Federal		13,241	3,572	5,676	9,725	4,572	36,786
General Cash Capital		2,045	5,286	6,058	6,453	6,383	26,225
General Debt		5,326	4,365	11,134	5,064	10,215	36,104
Local Works Cash Capital		2,430	2,512	2,596	3,323	3,432	14,293
Monroe County		960	980	1,000	1,000	1,200	5,140
Monroe County Traffic		491	189	437	344	1,074	2,535
New York State		284	0	0	0	0	284
Pure Waters		328	387	927	450	1,127	3,219
Water Cash Capital		3	65	10	264	186	528
Water Debt		2,244	824	2,857	1,339	3,189	10,453
Transportation	Total	27,578	18,650	31,407	28,680	32,102	138,417

Category Summary 2010-14 CIP		<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water System							
Federal		0	945	975	1,005	1,154	4,079
Water Cash Capital		3,253	3,462	3,258	3,292	5,806	19,071
Water Debt		7,136	7,268	7,400	7,487	3,136	32,427
Water System	Total	10,389	11,675	11,633	11,784	10,096	55,577
	Grand Total	95,657	11,816	107,304	77,599	83,498	475,874

2010-14

CAPITAL IMPROVEMENT
PROGRAM

Department Summary

2009-10 2010-11 2011-12 2012-13 2013-14 TOTAL

Administration

General Cash Capital		857	22	22	226	226	1,353
Administration	Total	857	22	22	226	226	1,353

Emergency Communications Department

General Cash Capital		115	70	35	70	35	325
General Debt		330	0	0	0	0	330
Emergency Communications	Total	445	70	35	70	35	655

Environmental Services

CDBG		500	745	988	995	1,002	4,230
Federal		21,637	30,730	19,371	10,982	14,726	97,446
General Cash Capital		7,921	10,491	11,433	12,120	11,019	52,984
General Debt		10,605	10,291	16,734	9,614	11,115	58,359
Library Cash Capital		220	220	220	220	220	1,100
Local Works Cash Capital		3,639	3,655	4,411	3,841	5,153	20,699
Local Works Debt		259	0	0	0	0	259
Monroe County		960	980	1,000	1,000	1,200	5,140
Monroe County Traffic		541	597	1,170	344	1,074	3,726
New York State		1,649	0	0	0	0	1,649
Parking Cash Capital		0	195	250	0	0	445
Pure Waters		728	1,722	3,387	450	1,127	7,414
Refuse Cash Capital		4,650	3,235	650	961	771	10,267
Water Cash Capital		4,071	4,230	3,752	4,117	6,474	22,644
Water Debt		9,380	8,687	11,327	8,826	6,325	44,545
Environmental Services	Total	66,760	75,778	74,693	53,470	60,206	330,907

Department Summary 2010-14 CIP		<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Finance							
General Cash Capital		38	71	30	41	41	221
Parking Cash Capital		806	806	906	806	806	4,130
Parking Debt		440	840	840	840	840	3,800
Finance	Total	1,284	1,717	1,776	1,687	1,687	8,151
Fire							
CDBG		50	50	50	50	50	250
Federal		0	2,146	0	0	0	2,146
General Cash Capital		1,886	2,753	4,289	2,359	1,794	13,081
General Debt		370	1,854	0	0	0	2,224
Fire	Total	2,306	6,803	4,339	2,409	1,844	17,701
Information Technology							
General Cash Capital		2,910	3,050	2,500	2,500	2,500	13,460
Information Technology	Total	2,910	3,050	2,500	2,500	2,500	13,460
Library							
Library Cash Capital		1,100	1,327	825	687	718	4,657
Library Debt		1,230	3,945	350	0	0	5,525
New York State		0	0	250	0	0	250
Library	Total	2,330	5,272	1,425	687	718	10,432
Neighborhood Business Development							
CDBG		1,085	1,000	1,000	1,000	1,000	5,085
Federal		2,350	0	0	0	0	2,350
General Cash Capital		5,179	4,540	4,540	5,000	5,000	24,259
General Debt		0	1,000	3,000	1,000	100	5,100
New York State		400	0	0	0	0	400
Parking Cash Capital		20	20	20	20	20	100
Parking Debt		3,582	0	0	2,500	0	6,082
Private		0	4,000	0	0	0	4,000
Neighborhood Business	Total	12,616	10,560	8,560	9,520	6,120	47,376

Department Summary 2010-14 CIP		<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Police							
General Cash Capital		2,181	3,470	3,040	3,109	3,113	14,913
General Debt		0	360	3,600	0	0	3,960
Police	Total	2,181	3,830	6,640	3,109	3,113	18,873
Recreation & Youth Services							
CDBG		490	105	250	0	0	845
Cemetery Cash Capital		1,860	285	570	596	638	3,949
Federal		0	20	225	0	0	245
General Cash Capital		916	894	1,324	1,052	6,315	10,501
General Debt		461	2,800	1,500	2,179	0	6,940
Library Cash Capital		135	0	0	0	0	135
Public Market Cash Capital		38	540	2,542	44	46	3,210
War Memorial Cash Capital		68	70	903	50	50	1,141
Recreation & Youth Services	Total	3,968	4,714	7,314	3,921	7,049	26,966
	Grand Total	95,657	11,816	107,304	77,599	83,498	475,874

TAX RATES FOR DEBT SERVICE

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
Expense (\$000)						
Existing Debt	32,529.2	32,868.6	28,536.8	25,448.3	21,479.9	140,862.8
New Program		<u>995.8</u>	<u>4,417.6</u>	<u>8,557.2</u>	<u>12,633.6</u>	26,604.2
	32,529.2	33,864.4	32,954.4	34,005.5	34,113.5	167,467.0
Revenue (\$000)						
Premium and Interest Fund	3,000.0	3,000.0	3,000.0	3,000.0	3,000.0	15,000.0
Monroe County Pure Waters	420.4	1,722.0	3,387.0	450.0	1,127.0	7,106.4
Sale Unclaimed Property	412.8	641.1	641.1	641.1	641.1	2,977.2
Fed. Transportation Reimb.	300.4	208.4	208.4	208.4	208.4	1,134.0
Sale of Real Property	1,800.0					1,800.0
Tax Repayment Fund	1,787.9	809.1				2,597.0
Enterprise Funds	<u>10,818.5</u>	<u>11,343.0</u>	<u>12,031.5</u>	<u>12,503.9</u>	<u>12,903.3</u>	<u>59,600.2</u>
	18,540.0	17,723.6	19,268.0	16,803.4	17,879.8	90,214.8
Tax Revenue Required (\$000)	13,989.2	16,140.8	13,686.4	17,202.1	16,233.7	77,252.2
Tax Reserve	<u>736.3</u>	<u>849.5</u>	<u>720.3</u>	<u>905.4</u>	<u>854.4</u>	<u>7,382.0</u>
Tax Levy Required (\$000)	14,725.5	16,990.3	14,406.7	18,107.5	17,088.1	84,634.2
Tax Rate per \$1,000 Assessed Value						
Homestead	1.79	2.17	1.75	2.21	2.08	
Non-Homestead	3.77	4.35	3.69	4.64	4.38	

TAX RATES FOR CASH CAPITAL

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
Expense (\$000)						
General Cash Capital	22,544.0	25,361.0	27,213.0	26,477.0	30,043.0	131,638.0
Library Cash Capital	1,455.0	1,547.0	1,045.0	907.0	938.0	5,892.0
Local Works Cash Capital	3,639.0	3,655.0	4,411.0	3,841.0	5,153.0	20,699.0
Water Cash Capital	4,071.0	4,230.0	3,752.0	4,117.0	6,474.0	22,644.0
War Memorial Cash Capital	68.0	70.0	903.0	50.0	50.0	1,141.0
Parking Cash Capital	826.0	1,021.0	1,176.0	826.0	826.0	4,675.0
Public Market Cash Capital	38.0	540.0	2,542.0	44.0	771.0	3,935.0
Cemetery Cash Capital	1,860.0	285.0	570.0	596.0	638.0	3,949.0
Refuse Cash Capital	<u>4,650.0</u>	<u>3,235.0</u>	<u>650.0</u>	<u>961.0</u>	<u>771.0</u>	<u>10,267.0</u>
	39,151.0	39,944.0	42,262.0	37,819.0	45,664.0	204,840.0
Revenue (\$000)						
Monroe County Traffic Shares	541.0	597.0	1,170.0	344.0	1,074.0	3,726.0
CHIPS	3,127.8	3,127.8	3,127.8	3,127.8	3,127.8	15,639.0
Sale of Scrap	148.0	148.0	148.0	148.0	148.0	740.0
Street Opening Permits	270.0	274.7	280.2	285.8	291.5	1,402.2
Compensation for Loss	110.0	110.0	110.0	110.0	110.0	550.0
Enterprise Funds	<u>16,607.0</u>	<u>14,583.0</u>	<u>15,049.0</u>	<u>11,342.0</u>	<u>15,621.0</u>	<u>73,202.0</u>
	20,803.8	18,840.5	19,885.0	15,357.6	20,372.3	95,259.2
Tax Revenue Required (\$000)	18,347.2	21,103.5	22,377.0	22,461.4	25,291.7	109,580.8
Tax Reserve	<u>965.6</u>	<u>1,110.7</u>	<u>1,177.7</u>	<u>1,182.2</u>	<u>1,331.1</u>	<u>5,767.4</u>
Tax Levy Required (\$000)	19,312.8	22,214.2	23,554.7	23,643.6	26,622.8	115,348.2
Tax Rate per \$1,000 Assessed Value						
Homestead	2.35	2.71	2.87	2.88	3.24	
Non-Homestead	4.95	5.69	6.03	6.05	6.82	

2009-10 TO 2013-14 CAPITAL IMPROVEMENT PROGRAM

TRANSPORTATION

The City maintains 537 centerline miles of streets. Preservation of the City's transportation network is achieved through reconstruction and rehabilitation of streets, bridges, sidewalks and curbs.

New Programs

T-2 City Funded Arterials

- Mt. Hope Avenue Phase I ROW from Elmwood Avenue to Rossiter Street is added.
- Mt. Hope Avenue Phase II Village District is added.
- East Henrietta Road from Mt. Hope to City line is added due to available Federal Aid.
- Emerson Street from Mt. Read Avenue to City Line is added with construction in 2013-14.

Program Changes

T-1 County Funded Arterials

- Goodman Street (Bay Street to Clifford) is omitted, as Monroe County Funding is reduced.
- Genesee Street (Genesee Park Blvd to Brooks Avenue) is omitted, as Monroe County Funding is reduced.

T-2 City Funded Arterials

- Broad Street East/Chestnut Street/Court Street begins in 2009-10 due to synergy with Manhattan Park renovations & ESL construction
- Lake Avenue (Merrill Street to 600' South Burley Road) delayed two years to 2012-13.
- Mt. Hope Avenue Phase II from (Canal/South City Line Rossiter Street) delayed one year to 2012-13.
- Waring Road (Culver Road to Norton Street) delayed three years to 2012-13.
- Winton Road North (Blossom Road to Corwin Road) delayed one year to 2010-11.
- Westfield Street (Brooks Avenue to Chili Avenue) delayed two years to 2011-12.

T-1	County Assisted Arterial Improvements
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South Avenue (Elmwood Ave. to Bellevue Dr.)
Elmwood Avenue (Mt. Hope to South Avenue)

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	0	0	0	242	242
General Debt	0	0	0	0	1,158	1,158
Monroe County	0	132	1,000	1,000	1,200	3,332
Water Cash Capital	0	0	0	119	119	238
Water Debt	0	0	0	0	1,151	1,151
	0	132	1,000	1,119	3,870	6,121

Culver Road Atlantic Avenue to Garson Avenue;
Laurelton to Clifford

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	27	0	0	0	27
General Debt	0	1,085	0	0	0	1,085
Monroe County	960	848	0	0	0	1,808
Water Debt	1,056	0	0	0	0	1,056
	2,016	1,960	0	0	0	3,976

T-10	Street Lighting
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Street Lighting

In conjunction with street improvement projects

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	209	215	222	228	235	1,109
	209	215	222	228	235	1,109

T-2	City Funded Arterials
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☐ Broad Street East/Chestnut Street/Court Street

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	833	0	0	0	0	833
Monroe County Traffic	12	0	0	0	0	12
Water Debt	40	0	0	0	0	40
	885	0	0	0	0	885

☐ East Henrietta Road Mt. Hope Avenue to City Line

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting. *Funds appropriated by City Council during FY 2008-09.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	1,820	0	0	0	0	1,820
	1,820	0	0	0	0	1,820

☐ Emerson Street Mt Read Boulevard to Curlew Street

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	0	0	227	26	253
General Debt	0	0	0	0	2,000	2,000
Monroe County Traffic	0	0	0	19	160	179
Water Cash Capital	0	0	0	65	0	65
Water Debt	0	0	0	0	600	600
	0	0	0	311	2,786	3,097

Future Street Planning & Projects

Staff time for design and construction of City Arterials. The specific projects are not yet designated.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	200	200	200	200	234	1,034
General Debt	0	0	0	0	5,000	5,000
Monroe County Traffic	0	0	0	0	20	20
Water Cash Capital	0	0	0	0	67	67
	200	200	200	200	5,321	6,121

Genesee Park Boulevard

Brooks Avenue to Genesee Street

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	382	41	0	0	423
General Debt	0	0	3,493	0	0	3,493
Monroe County Traffic	0	4	32	0	0	36
Pure Waters	0	0	200	0	0	200
Water Cash Capital	0	38	0	0	0	38
Water Debt	0	0	371	0	0	371
	0	424	4,137	0	0	4,561

 Lake Avenue

Merrill Street to 600' South of Burley Road

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	120	0	0	6,099	0	6,219
General Cash Capital	6	0	0	15	0	21
General Debt	0	0	0	1,091	0	1,091
Monroe County Traffic	0	0	0	67	0	67
New York State	23	0	0	0	0	23
Pure Waters	0	0	0	52	0	52
Water Cash Capital	1	0	0	0	0	1
Water Debt	0	0	0	312	0	312
	<u>150</u>	<u>0</u>	<u>0</u>	<u>7,636</u>	<u>0</u>	<u>7,786</u>

 Mt. Hope Avenue - Phase I ROW
(Elmwood Ave - Rossiter St.)

Street reconstruction, land acquisition, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	900	0	0	0	0	900
	<u>900</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>900</u>

 Mt. Hope Avenue - Phase II Village
District

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	880	0	0	0	0	880
	<u>880</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>880</u>

☐ Mt. Hope Avenue Phase II (Canal/South City Line to Rossiter Street) **East Henrietta Road (South Avenue to Mt. Hope Avenue)**

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	0	0	0	0	4,150	4,150
General Cash Capital	0	0	0	402	54	456
Monroe County Traffic	0	0	0	48	725	773
New York State	0	0	0	0	0	0
Pure Waters	0	0	0	0	746	746
Water Cash Capital	0	0	0	70	0	70
Water Debt	400	0	0	0	534	934
	<u>400</u>	<u>0</u>	<u>0</u>	<u>520</u>	<u>6,209</u>	<u>7,129</u>

☐ Waring Road **Culver Road to Norton Street**

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	0	0	0	237	422	659
General Cash Capital	0	6	0	46	105	157
Monroe County Traffic	0	0	0	3	0	3
Water Cash Capital	0	0	0	10	0	10
Water Debt	0	0	0	0	10	10
	<u>0</u>	<u>6</u>	<u>0</u>	<u>296</u>	<u>537</u>	<u>839</u>

 **Winton Road North**
Blossom Road to Corwin Road

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	0	132	303	3,389	0	3,824
General Cash Capital	0	23	76	0	0	99
General Debt	0	0	0	620	0	620
Monroe County Traffic	0	2	0	42	0	44
Pure Waters	0	0	0	27	0	27
Water Cash Capital	0	8	0	0	0	8
Water Debt	0	0	0	158	0	158
	0	165	379	4,236	0	4,780

 **Seneca Avenue**
Norton Street to Ridge Road East

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	224	24	0	0	248
General Debt	0	0	2,053	0	0	2,053
Monroe County Traffic	0	21	184	0	0	205
Pure Waters	0	0	123	0	0	123
Water Cash Capital	0	18	0	0	0	18
Water Debt	0	0	177	0	0	177
	0	263	2,561	0	0	2,824

University Avenue & Artwalk II Union Street to Goodman Street

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	3,839	0	0	0	0	3,839
Monroe County Traffic	320	0	0	0	0	320
New York State	250	0	0	0	0	250
	<u>4,409</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,409</u>

Westfield Street Brooks Avenue to Chili Avenue

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	0	24	0	0	24
General Debt	0	0	2,199	0	0	2,199
Pure Waters	0	0	137	0	0	137
Water Debt	0	0	91	0	0	91
	<u>0</u>	<u>0</u>	<u>2,451</u>	<u>0</u>	<u>0</u>	<u>2,451</u>

Ridgeway Avenue Ramona Street to Minder Street

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	328	1,511	3,489	0	0	5,328
General Cash Capital	98	0	126	0	0	224
General Debt	0	0	1,148	0	0	1,148
Monroe County Traffic	0	0	51	0	0	51
New York State	0	0	0	0	0	0
Pure Waters	0	0	51	0	0	51
Water Debt	0	0	1,375	0	0	1,375
	<u>426</u>	<u>1,511</u>	<u>6,240</u>	<u>0</u>	<u>0</u>	<u>8,177</u>

T-3	Asphalt Milling, Resurfacing and Curb Replacement
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■ Milling & Resurfacing Program

Milling and Resurfacing, and micro-paving of streets including curb replacement, water and receiving basin improvements and traffic markings.*Federal funds appropriated by City Council during FY 2008-09.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	2,641	0	0	0	0	2,641
General Cash Capital	0	3,409	3,512	3,581	3,688	14,190
General Debt	0	318	328	338	348	1,332
Monroe County Traffic	109	112	115	119	122	577
Pure Waters	0	55	56	58	59	228
Water Debt	0	55	56	58	59	228
	2,750	3,949	4,067	4,154	4,276	19,196

■ Pavement Program

Pavement maintenance program for milling and resurfacing to extend the life of streets.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	1,535	1,337	1,884	0	0	4,756
General Debt	347	277	389	0	0	1,013
Monroe County Traffic	8	6	10	0	0	24
Pure Waters	42	37	56	0	0	135
Water Cash Capital	2	1	10	0	0	13
Water Debt	6	5	0	0	0	11
	1,940	1,663	2,349	0	0	5,952

T-4 Residential Street Rehabilitation**Neighborhood Right-of-Way Improvements**

Improvements of the rights-of-way in CDBG eligible locations including the upgrade of road surfaces, curbing, tree lawns and catch basins.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
CDBG	226	205	197	203	209	1,040
	<u>226</u>	<u>205</u>	<u>197</u>	<u>203</u>	<u>209</u>	<u>1,040</u>

Residential Street Rehabilitation

Street reconstruction and rehabilitation, new curbs, sidewalks, water, receiving basins, street lighting improvements, and tree planting for residential streets.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
CDBG	0	265	515	515	515	1,810
General Cash Capital	743	0	1,000	1,000	1,000	3,743
General Debt	1,766	2,685	1,524	1,615	1,709	9,299
Monroe County Traffic	42	44	45	46	47	224
Pure Waters	286	295	304	313	322	1,520
Water Debt	742	764	787	811	835	3,939
	<u>3,579</u>	<u>4,053</u>	<u>4,175</u>	<u>4,300</u>	<u>4,428</u>	<u>20,535</u>

T-5 Street Treatment**Street Treatment and Traffic Control**

Maintenance of residential, collector, and arterial streets, as well as the conduct of the neighborhood traffic control program. This includes Chip & Seal Materials, arterial/collector crack fill, and asphalt overlay materials for spot treatment.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	300	300	300	300	300	1,500
Local Works Cash Capital	813	846	880	915	952	4,406
	<u>1,113</u>	<u>1,146</u>	<u>1,180</u>	<u>1,215</u>	<u>1,252</u>	<u>5,906</u>

T-6	Hazardous Sidewalk Program
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□	Hazardous Sidewalk Remediation	Standard Allocation
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Replacing hazardous sidewalks throughout the City. Other sidewalk work is performed in conjunction with a number of the street programs referenced in this document. *Federal funds appropriated by City Council during FY 2008-09.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	300	0	0	0	0	300
Local Works Cash Capital	1,370	1,411	1,454	2,138	2,202	8,575
	1,670	1,411	1,454	2,138	2,202	8,875

□	Inner Loop/Sidewalks
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<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	57	592	0	0	0	649
General Cash Capital	3	125	0	0	0	128
New York State	11	0	0	0	0	11
	71	717	0	0	0	788

□	Sidewalk Ramp Installation	Standard Allocation
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Reconstruction of sidewalk ramps on residential streets at high priority locations.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Local Works Cash Capital	247	255	262	270	278	1,312
	247	255	262	270	278	1,312

T-8	Bridge Improvement Program
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□	Bridges - Standard Allocation
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Repairing, painting and cleaning of selected bridges. *Federal funds appropriated by City Council during FY 2008-09.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	2,001	0	0	0	0	2,001
General Cash Capital	341	375	413	454	499	2,082
	2,342	375	413	454	499	4,083

T-9	Bridge Reconstruction and Rehabilitation
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Erie-Lackawanna RR Bridge

Conversion into a pedestrian bridge connecting Genesee Riverway Trail on both sides of the river with the University of Rochester Campus.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	600	0	0	0	0	600
General Debt	600	0	0	0	0	600
	1,200	0	0	0	0	1,200

Railroad Underpass Improvements

Cleaning, painting, lighting upgrades, pedestrian and vehicular safety improvements, concrete repairs, leakages/drainage improvements, and landscaping upgrades.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	145	0	120	0	0	265
General Debt	0	0	0	1,400	0	1,400
	145	0	120	1,400	0	1,665

Summary of Funding by Program: Transportation

		<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
T-1	County Assisted Arterial Improvements						
	General Cash Capital	0	27	0	0	242	269
	General Debt	0	1,085	0	0	1,158	2,243
	Monroe County	960	980	1,000	1,000	1,200	5,140
	Water Cash Capital	0	0	0	119	119	238
	Water Debt	1,056	0	0	0	1,151	2,207
		2,016	2,092	1,000	1,119	3,870	10,097
T-10	Street Lighting						
	General Cash Capital	209	215	222	228	235	1,109
		209	215	222	228	235	1,109
T-2	City Funded Arterials						
	Federal	6,107	1,643	3,792	9,725	4,572	25,839
	General Cash Capital	304	835	491	956	419	3,005
	General Debt	2,613	0	8,893	1,711	7,000	20,217
	Monroe County Traffic	332	27	267	179	905	1,710
	New York State	273	0	0	0	0	273
	Pure Waters	0	0	511	79	746	1,336
	Water Cash Capital	1	64	0	145	67	277
	Water Debt	440	0	2,014	470	1,144	4,068
		10,070	2,569	5,968	3,265	4,853	56,725

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
T-3	Asphalt Milling, Resurfacing and Curb Replacement					
Federal	4,176	1,337	1,884	0	0	7,397
General Cash Capital	0	3,409	3,512	3,581	3,688	14,190
General Debt	347	595	717	338	348	2,345
Monroe County Traffic	117	118	125	119	122	601
Pure Waters	42	92	112	58	59	363
Water Cash Capital	2	1	10	0	0	13
Water Debt	6	60	56	58	59	239
	<u>4,690</u>	<u>5,612</u>	<u>6,416</u>	<u>4,154</u>	<u>4,276</u>	<u>25,148</u>
T-4	Residential Street Rehabilitation					
CDBG	226	470	712	718	724	2,850
General Cash Capital	743	0	1,000	1,000	1,000	3,743
General Debt	1,766	2,685	1,524	1,615	1,709	9,299
Monroe County Traffic	42	44	45	46	47	224
Pure Waters	286	295	304	313	322	1,520
Water Debt	742	764	787	811	835	3,939
	<u>3,805</u>	<u>4,258</u>	<u>4,372</u>	<u>4,503</u>	<u>4,637</u>	<u>21,575</u>
T-5	Street Treatment					
General Cash Capital	300	300	300	300	300	1,500
Local Works Cash Cap	813	846	880	915	952	4,406
	<u>1,113</u>	<u>1,146</u>	<u>1,180</u>	<u>1,215</u>	<u>1,252</u>	<u>5,906</u>
T-6	Hazardous Sidewalk Program					
Federal	357	592	0	0	0	949
General Cash Capital	3	125	0	0	0	128
Local Works Cash Cap	1,617	1,666	1,716	2,408	2,480	9,887
New York State	11	0	0	0	0	11
	<u>1,988</u>	<u>2,383</u>	<u>1,716</u>	<u>2,408</u>	<u>2,480</u>	<u>10,975</u>

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
T-8	Bridge Improvement Program					
Federal	2,001	0	0	0	0	2,001
General Cash Capital	341	375	413	454	499	2,082
	<u>2,342</u>	<u>375</u>	<u>413</u>	<u>454</u>	<u>499</u>	<u>4,083</u>
T-9	Bridge Reconstruction and Rehabilitation					
Federal	600	0	0	0	0	600
General Cash Capital	145	0	120	0	0	265
General Debt	600	0	0	1,400	0	2,000
	<u>1,345</u>	<u>0</u>	<u>120</u>	<u>1,400</u>	<u>0</u>	<u>2,865</u>

TRANSPORTATION TOTALS

	<u>2009-10</u>	<u>2010-2011</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
CDBG	226	470	712	718	724	2,850
Federal	13,241	3,572	5,676	9,725	4,572	36,786
General Cash Capital	2,045	5,286	6,058	6,519	6,383	26,291
General Debt	5,326	4,365	11,134	5,064	10,215	36,104
Local Works Cash Capital	2,430	2,512	2,596	3,323	3,432	14,293
Monroe County	960	980	1,000	1,000	1,200	5,140
Monroe County Traffic	491	189	437	344	1,074	2,535
New York State	284	0	0	0	0	284
Pure Waters	328	387	927	450	1,127	3,219
Water Cash Capital	3	65	10	264	186	528
Water Debt	2,244	824	2,857	1,339	3,189	10,453
	<u>27,578</u>	<u>18,650</u>	<u>31,407</u>	<u>28,746</u>	<u>32,102</u>	<u>138,483</u>

WATER SYSTEM

The Water System category includes projects designed to provide a safe source of water to its users. Additional water distribution system improvements are made in conjunction with the street projects in the Transportation and General City Development categories.

Program Changes

- A number of items previously aggregated are presented in detail in an effort to emphasize individual projects, particularly with regard to maintenance of structures and major equipment.
- There are no major changes to ongoing system infrastructure maintenance.
- The programs for infrastructure support continue at planned levels.
- Bridges and River Crossings is added beginning 2013-14.
- SCADA System is added beginning 2012-13.
- Filtration Plant Filter Underdrain Joint Rehabilitation is added beginning 2013-14.
- Upland Bridge Rehabilitation is added beginning 2013-14.
- Cobb's Hill Fountain Replacement is omitted.

W-1	Water Main Extension and Improvements
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Bridges and River Crossings

Rehabilitate bridges over Genesee River.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	0	0	0	0	550	550
	0	0	0	0	550	550

Water Main, Extension & Improvement Program

Replacement of deteriorated water mains.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Debt	1,136	1,168	1,200	1,236	1,285	6,025
	1,136	1,168	1,200	1,236	1,285	6,025

W-11	Water Security
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Reservoir Bypass

Improve routing of supply and management of reservoirs

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	13	100	131	0	0	244
	13	100	131	0	0	244

Water Security

Securing Water facilities by facility upgrade and access control.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	131	80	82	75	78	446
	131	80	82	75	78	446

W-2 Water Main Cleaning & Lining**Water Main Cleaning & Lining**

Cleaning of water mains and installation of mortar lining to restore pipe capacity and slow deterioration.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	1,616	1,836	1,714	1,765	1,836	8,767
	<u>1,616</u>	<u>1,836</u>	<u>1,714</u>	<u>1,765</u>	<u>1,836</u>	<u>8,767</u>

W-3 Hydrant and Valve Replacement Program**Hydrant & Valve Replacement Program**

Replacement of hydrants and valves. Hydrants needing replacement are identified through annual inspection by the Fire Department.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	559	576	597	618	643	2,993
	<u>559</u>	<u>576</u>	<u>597</u>	<u>618</u>	<u>643</u>	<u>2,993</u>

W-4 Water Meter Maintenance Program**Water Meter Replacement Program**

Replacement and modernization of water meters.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	362	370	380	391	407	1,910
	<u>362</u>	<u>370</u>	<u>380</u>	<u>391</u>	<u>407</u>	<u>1,910</u>

W-5 General System Improvement**Contamination Prevention Hydrant Locks**

Protects against tampering with Fire Hydrants contributing to fire suppression and water system safety.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	105	105	107	109	113	539
	<u>105</u>	<u>105</u>	<u>107</u>	<u>109</u>	<u>113</u>	<u>539</u>

□ Distribution System Vault Rehabilitation

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	0	0	0	0	280	280
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>280</u>	<u>280</u>

□ Lead and Galvanized Service Program

Replace lead lined iron pipe and galvanized services with lead goosenecks.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	0	945	975	1,005	1,154	4,079
Water Cash Capital	115	115	115	115	115	575
	<u>115</u>	<u>1,060</u>	<u>1,090</u>	<u>1,120</u>	<u>1,269</u>	<u>4,654</u>

W-6

Reservoir, Conduit and Watershed Improvements

□ Conduit Modernization Program

Modernization of the City's Water supply conduit system.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	0	0	0	0	0	0
Water Debt	1,500	1,600	1,700	1,751	1,851	8,402
	<u>1,500</u>	<u>1,600</u>	<u>1,700</u>	<u>1,751</u>	<u>1,851</u>	<u>8,402</u>

□ Conduit Streambed & Bank Erosion Control

Shoring up of banks and related actions to preserve the watershed.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	150	0	0	0	0	150
	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>

Conduit Valve & Vault Rehabilitation

Funding to support the repair and replacement of valves and vaults.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	74	75	76	77	80	382
	<u>74</u>	<u>75</u>	<u>76</u>	<u>77</u>	<u>80</u>	<u>382</u>

Reservoir LTS Compliance

Long Term Enhanced Surface Water Treatment enhancements.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Debt	4,500	4,500	4,500	4,500	0	18,000
	<u>4,500</u>	<u>4,500</u>	<u>4,500</u>	<u>4,500</u>	<u>0</u>	<u>18,000</u>

Upland Bridge Rehabilitation

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	0	0	0	0	312	312
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>312</u>	<u>312</u>

W-8

Holly System

Diesel Engine Replacement

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	0	150	0	0	0	150
	<u>0</u>	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>

Interior Painting

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	0	0	0	0	63	63
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>63</u>	<u>63</u>

W-9**Filtration Plant Complex****Filtration Plant and Related Renovations**

Improvements to the sites, structures and systems comprising the filtration complex. Funding provides for backwash improvement and mixer replacement. General repair is included as is the installation of sidewalks.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	93	19	19	16	230	377
	<u>93</u>	<u>19</u>	<u>19</u>	<u>16</u>	<u>230</u>	<u>377</u>

Filtration Plant Filter Underdrain Joint Rehabilitation

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	0	0	0	0	135	135
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>135</u>	<u>135</u>

Filtration Plant Roof Replacement

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	0	0	0	0	430	430
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>430</u>	<u>430</u>

SCADA System

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	0	0	0	91	292	383
	<u>0</u>	<u>0</u>	<u>0</u>	<u>91</u>	<u>292</u>	<u>383</u>

Small Equipment

Improvements to the sites, structures and systems comprising the filtration complex. Funding provides for backwash improvement and mixer replacement. General repair is included as is the installation of sidewalks.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	35	36	37	35	242	385
	<u>35</u>	<u>36</u>	<u>37</u>	<u>35</u>	<u>242</u>	<u>385</u>

Summary of Funding by Program: Water System

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
W-1 Water Main Extension and Improvements						
Water Cash Capital	0	0	0	0	550	550
Water Debt	1,136	1,168	1,200	1,236	1,285	6,025
	1,136	1,168	1,200	1,236	1,835	6,575
W-11 Water Security						
Water Cash Capital	144	180	213	75	78	690
	144	180	213	75	78	690
W-2 Water Main Cleaning & Lining						
Water Cash Capital	1,616	1,836	1,714	1,765	1,836	8,767
	1,616	1,836	1,714	1,765	1,836	8,767
W-3 Hydrant and Valve Replacement Program						
Water Cash Capital	559	576	597	618	643	2,993
	559	576	597	618	643	2,993
W-4 Water Meter Maintenance Program						
Water Cash Capital	362	370	380	391	407	1,910
	362	370	380	391	407	1,910
W-5 General System Improvement						
Federal	0	945	975	1,005	1,154	4,079
Water Cash Capital	220	220	222	224	508	1,394
	220	1,165	1,197	1,229	1,662	5,473

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
W-6 Reservoir, Conduit and Watershed Improvements						
Water Cash Capital	224	75	76	77	392	844
Water Debt	6,000	6,100	6,200	6,251	1,851	26,402
	<u>6,224</u>	<u>6,175</u>	<u>6,276</u>	<u>6,328</u>	<u>2,243</u>	<u>27,246</u>
W-8 Holly System						
Water Cash Capital	0	150	0	0	63	213
	<u>0</u>	<u>150</u>	<u>0</u>	<u>0</u>	<u>63</u>	<u>213</u>
W-9 Filtration Plant Complex						
Water Cash Capital	128	55	56	142	1,329	1,710
	<u>128</u>	<u>55</u>	<u>56</u>	<u>142</u>	<u>1,329</u>	<u>1,710</u>
WATER SYSTEM TOTALS						
	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
Federal	0	945	975	1,005	1,154	4,079
Water Cash Capital	3,253	3,462	3,258	3,292	5,806	19,071
Water Debt	7,136	7,268	7,400	7,487	3,136	32,427
	<u>10,389</u>	<u>11,675</u>	<u>11,633</u>	<u>11,784</u>	<u>10,096</u>	<u>55,577</u>

PUBLIC SAFETY

The Public Safety category contains projects that improve the ability of Fire, Police and Emergency Communications Departments to carry out their mission of protecting the public. Equipment replacement is a major component of this category.

Program Changes

P-11 Small Equipment – Fire

- Emergency Training Information Network is consolidated into the Information Technology Program.

P-35 Emergency Communications Facilities

- Funds are allocated for HVAC Improvements.
- Transformer House Safety Fence Replacement is omitted.
- Window Blind Replacement is delayed one year.
- Restroom Partition Replacement is delayed one year.

P-43 Public Safety Facility Improvements

- Design of a permanent facility for Westside operations is moved up to 2010-11 in conjunction with the Bull's Head Development.

P-10

Apparatus Replacement Program - Fire

Fire Fighting Apparatus

Scheduled replacement of fire fighting apparatus.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	365	1,532	2,779	929	975	6,580
	<u>365</u>	<u>1,532</u>	<u>2,779</u>	<u>929</u>	<u>975</u>	<u>6,580</u>

P-11

Small Equipment - Fire

Communications Equipment - RFD

Routine replacement of radio receivers, mobile and portable radios, digital pagers, and transmitters.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	35	63	63	63	63	287
	<u>35</u>	<u>63</u>	<u>63</u>	<u>63</u>	<u>63</u>	<u>287</u>

SCBA Replacement

Scheduled replacement and new purchase of small fire suppression equipment.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	383	496	417	70	1,366
	<u>0</u>	<u>383</u>	<u>496</u>	<u>417</u>	<u>70</u>	<u>1,366</u>

Small Equipment - RFD

Scheduled replacement and new purchase of small fire suppression equipment as well as smoke detectors.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
CDBG	50	50	50	50	50	250
General Cash Capital	332	336	346	357	368	1,739
	<u>382</u>	<u>386</u>	<u>396</u>	<u>407</u>	<u>418</u>	<u>1,989</u>

☐ Turnout Gear

An allocation for the provision of fire fighting apparel and related apparatus.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	163	163	98	110	175	709
	<u>163</u>	<u>163</u>	<u>98</u>	<u>110</u>	<u>175</u>	<u>709</u>

P-12 Motor Equipment - Fire

☐ Cars, Vans, Utility Vehicles - RFD

Scheduled replacement of Fire Department sedans and station wagons.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	191	56	83	59	43	432
	<u>191</u>	<u>56</u>	<u>83</u>	<u>59</u>	<u>43</u>	<u>432</u>

P-15 Fire Facilities

☐ Emergency Generators - Fire Houses

Supplies power for communications, utilities and automatic doors in case of an outage on the public grid.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	90	120	324	324	0	858
	<u>90</u>	<u>120</u>	<u>324</u>	<u>324</u>	<u>0</u>	<u>858</u>

☐ Fire House Replacement and Major Renovation

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	0	2,146	0	0	0	2,146
General Cash Capital	460	0	0	0	0	460
General Debt	0	1,854	0	0	0	1,854
	<u>460</u>	<u>4,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,460</u>

P-20

Motor Equipment - Police

Police Vehicles

Scheduled replacement of marked vehicles supporting patrol and investigation activities.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	1,442	2,200	2,300	2,500	2,500	10,942
	<u>1,442</u>	<u>2,200</u>	<u>2,300</u>	<u>2,500</u>	<u>2,500</u>	<u>10,942</u>

P-21

Small Equipment - Police

Standard Allocation

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	190	190	190	190	190	950
	<u>190</u>	<u>190</u>	<u>190</u>	<u>190</u>	<u>190</u>	<u>950</u>

P-32

Motor Equipment - Emergency Communications Department

Emergency Communication Vehicles

Scheduled replacement of vehicles.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	25	0	0	0	0	25
	<u>25</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>25</u>

P-35

Emergency Communications Facilities

HVAC Improvements

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	330	0	0	0	0	330
	<u>330</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>330</u>

Loading Dock Installation

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	25	0	0	0	0	25
	<u>25</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>25</u>

Parking Lot Gate Replacement

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	30	0	0	0	0	30
	<u>30</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>30</u>

Restroom Partition Replacement

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	30	0	0	0	30
	<u>0</u>	<u>30</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>30</u>

Window Blind Replacement

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	5	0	0	0	5
	<u>0</u>	<u>5</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5</u>

P-42

Street Lighting

Project Uplift

Enhanced street lighting where improvements will add to the public safety.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	66	67	68	70	72	343
	<u>66</u>	<u>67</u>	<u>68</u>	<u>70</u>	<u>72</u>	<u>343</u>

Street Lighting - Standard Allocation

Replacement, upgrade and improvement of poles and luminaries.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	106	109	113	116	119	563
	<u>106</u>	<u>109</u>	<u>113</u>	<u>116</u>	<u>119</u>	<u>563</u>

Street Lighting Improvements

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	325	325	325	325	325	1,625
	<u>325</u>	<u>325</u>	<u>325</u>	<u>325</u>	<u>325</u>	<u>1,625</u>

P-43 Public Safety Facility Improvements

Police Facilities

Structural repairs.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	139	35	35	35	35	279
	<u>139</u>	<u>35</u>	<u>35</u>	<u>35</u>	<u>35</u>	<u>279</u>

Police Patrol Headquarters

Construction of Westside Police Patrol Headquarters. Preliminary study underway to determine cost.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	0	360	3,600	0	0	3,960
	<u>0</u>	<u>360</u>	<u>3,600</u>	<u>0</u>	<u>0</u>	<u>3,960</u>

Summary of Funding by Program: Public Safety

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
P-10 Apparatus Replacement Program - Fire						
General Cash Capital	365	1,532	2,779	929	975	6,580
	365	1,532	2,779	929	975	6,580
P-11 Small Equipment - Fire						
CDBG	50	50	50	50	50	250
General Cash Capital	530	945	1,003	947	676	4,101
	580	995	1,053	997	726	4,351
P-12 Motor Equipment - Fire						
General Cash Capital	191	56	83	59	43	432
	191	56	83	59	43	432
P-15 Fire Facilities						
Federal	0	2,146	0	0	0	2,146
General Cash Capital	550	120	324	324	0	1,318
General Debt	0	1,854	0	0	0	1,854
	550	4,120	324	324	0	5,318
P-20 Motor Equipment - Police						
General Cash Capital	1,442	2,200	2,300	2,500	2,500	10,942
	1,442	2,200	2,300	2,500	2,500	10,942
P-21 Small Equipment - Police						
General Cash Capital	190	190	190	190	190	950
	190	190	190	190	190	950

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
P-32 Motor Equipment - Emergency Communications Department						
General Cash Capital	25	0	0	0	0	25
	<u>25</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>25</u>

P-35 Emergency Communications Facilities						
General Cash Capital	55	35	0	0	0	90
General Debt	330	0	0	0	0	330
	<u>385</u>	<u>35</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>420</u>

P-42 Street Lighting						
General Cash Capital	497	501	506	511	516	2,531
	<u>497</u>	<u>501</u>	<u>506</u>	<u>511</u>	<u>516</u>	<u>2,531</u>

P-43 Public Safety Facility Improvements						
General Cash Capital	139	35	35	35	35	279
General Debt	0	360	3,600	0	0	3,960
	<u>139</u>	<u>395</u>	<u>3,635</u>	<u>35</u>	<u>35</u>	<u>4,239</u>

PUBLIC SAFETY TOTALS

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
CDBG	50	50	50	50	50	250
Federal	0	2,146	0	0	0	2,146
General Cash Capital	3,984	5,614	7,220	5,495	4,935	27,248
General Debt	330	2,214	3,600	0	0	6,144
	<u>4,364</u>	<u>10,024</u>	<u>10,870</u>	<u>5,545</u>	<u>4,985</u>	<u>35,788</u>

RECREATION & CULTURE

The Recreation and Culture category contains projects that promote the preservation and enhancement of recreational and cultural opportunities in the community.

New Programs

R-1 General Rehabilitation

- Provision for a Genesee Valley Park Master Plan is scheduled for 2009-10.
- Provision for Granite Memorial sales commences in 2009-10.
- Provision for Public Market Winter Shed is scheduled for 2010-11.
- Provision for renovations at Rochester Riverside Convention Center commences in 2009-10.
- Provision for Susan B. Anthony Pedestrian repairs commences in 2009-10.

Program Changes

R-1 General Rehabilitation

- Lighting Courts & Fields is delayed until 2010-11.
- Edgerton Park Community Center renovations is delayed until 2010-11.
- Tennis/Basketball Replacement is delayed until 2010-11.

R-1

General Rehabilitation

Aquatics Plan

Implementation of aquatics program city wide.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
CDBG	200	105	250	0	0	555
	<u>200</u>	<u>105</u>	<u>250</u>	<u>0</u>	<u>0</u>	<u>555</u>

Arts Installation and Enhancements

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	245	225	250	250	970
	<u>0</u>	<u>245</u>	<u>225</u>	<u>250</u>	<u>250</u>	<u>970</u>

Bicycle Enhancements

Design and construction of on-street bike lanes.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	0	20	225	0	0	245
General Cash Capital	0	5	56	0	0	61
	<u>0</u>	<u>25</u>	<u>281</u>	<u>0</u>	<u>0</u>	<u>306</u>

Cemeteries Standard Allocation

Routine repair, replacement and renovation of facilities, systems, and structures.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Cemetery Cash Capital	25	30	30	35	35	155
	<u>25</u>	<u>30</u>	<u>30</u>	<u>35</u>	<u>35</u>	<u>155</u>

DRYS General Rehabilitation

Rehabilitation, renovation, repair and replacement of recreation and parks facilities and attendant systems, fixtures and grounds.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	415	295	545	545	500	2,300
	<u>415</u>	<u>295</u>	<u>545</u>	<u>545</u>	<u>500</u>	<u>2,300</u>

Edgerton Park Community Center

Rehabilitation, renovation, repair and replacement of recreation and parks facilities and attendant systems, fixtures and grounds.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	0	500	500	0	0	1,000
	<u>0</u>	<u>500</u>	<u>500</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

Fence Replacement

Routine repair, replacement and renovation of facilities, systems, and structures.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Cemetery Cash Capital	50	50	55	60	60	275
	<u>50</u>	<u>50</u>	<u>55</u>	<u>60</u>	<u>60</u>	<u>275</u>

Genesee Valley Park Master Plan

Master planning for Genesee Valley Park West. Concept includes a new water sports facility with five boat bays; space for instruction, meetings, offices, and boat storage.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	60	0	0	0	0	60
General Cash Capital	60	0	0	0	0	60
	<u>120</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>120</u>

Granite Memorials

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Cemetery Cash Capital	100	100	100	100	100	500
	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>	<u>500</u>

High Falls District

Standard Allocation.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	55	57	59	61	63	295
	<u>55</u>	<u>57</u>	<u>59</u>	<u>61</u>	<u>63</u>	<u>295</u>

High Falls District ROW

Replacement of public furnishings.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	55	57	59	61	63	295
	<u>55</u>	<u>57</u>	<u>59</u>	<u>61</u>	<u>63</u>	<u>295</u>

Lighting Courts & Fields

Strategic lighting of tennis and baseball facilities.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	200	200	200	0	600
	<u>0</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>0</u>	<u>600</u>

Manhattan Square Park

Allocations are for rehabilitation of the Chestnut Plaza area, main entrance from Strong Museum, lawn area by Court Street, and berm area adjacent to Woodbury.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	91	0	0	0	0	91
General Debt	0	2,000	1,000	0	0	3,000
	<u>91</u>	<u>2,000</u>	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>3,091</u>

Mausoleum Building #3

New structure.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Cemetery Cash Capital	1,580	0	0	0	0	1,580
	<u>1,580</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,580</u>

Public Market Standard Allocation

Routine repair, replacement and renovation of facilities, systems, and structures.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Public Market Cash Capital	38	40	42	44	46	210
	<u>38</u>	<u>40</u>	<u>42</u>	<u>44</u>	<u>46</u>	<u>210</u>

Public Market Winter Shed

Renovation.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Public Market Cash Capital	0	500	2,500	0	0	3,000
	<u>0</u>	<u>500</u>	<u>2,500</u>	<u>0</u>	<u>0</u>	<u>3,000</u>

Riverside Convention Center - Ballroom Renovation

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	0	0	0	250	250
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>	<u>250</u>

Riverside Convention Center - Exhibit Hall Renovations

Major interior renovation.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	0	0	0	4,500	4,500
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,500</u>	<u>4,500</u>

Riverside Convention Center - Food Service Equipment

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	0	200	0	0	200
	<u>0</u>	<u>0</u>	<u>200</u>	<u>0</u>	<u>0</u>	<u>200</u>

**Riverside Convention Center -
Overhead Door**

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	75	0	0	0	0	75
	<u>75</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>75</u>

Roadway Improvements

Maintenance of roadways, crack sealing, patching and curbing.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Cemetery Cash Capital	60	60	65	70	75	330
	<u>60</u>	<u>60</u>	<u>65</u>	<u>70</u>	<u>75</u>	<u>330</u>

**Susan B. Anthony Pedestrian
Access**

Design and construction of new mid-block lighted walkway connecting W. Main Street sidewalk with Troup Street Park.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
CDBG	290	0	0	0	0	290
	<u>290</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>290</u>

Tennis/Basketball Replacement

At facilities city wide.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	250	175	150	100	675
	<u>0</u>	<u>250</u>	<u>175</u>	<u>150</u>	<u>100</u>	<u>675</u>

Trails

Neighborhood trail connections

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	19	13	320	252	0	604
General Cash Capital	5	3	80	503	0	591
	<u>24</u>	<u>16</u>	<u>400</u>	<u>755</u>	<u>0</u>	<u>1,195</u>

War Memorial Standard Allocation

Improvements, repairs, rehabilitation and renovation of the War Memorial and its building system components.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
War Memorial Cash Capital	68	70	72	50	50	310
	<u>68</u>	<u>70</u>	<u>72</u>	<u>50</u>	<u>50</u>	<u>310</u>

R-2 Small Equipment Program

Standard Allocation

Replacement and purchase of small equipment for the War Memorial, cemeteries, recreation centers and parks.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Cemetery Cash Capital	45	45	45	45	50	230
General Cash Capital	25	30	30	35	35	155
	<u>70</u>	<u>75</u>	<u>75</u>	<u>80</u>	<u>85</u>	<u>385</u>

R-5 Motor Equipment

Recreation and Youth Services Vehicles

Scheduled replacement of motor equipment for the Department of Recreation and Youth Services.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Cemetery Cash Capital	0	0	275	286	318	879
	<u>0</u>	<u>0</u>	<u>275</u>	<u>286</u>	<u>318</u>	<u>879</u>

R-6 Library Materials and Equipment

Library Materials Traditional Formats

Replacement of worn and obsolete materials and purchase of new materials and small equipment for branch libraries.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Library Cash Capital	510	536	563	591	620	2,820
	510	536	563	591	620	2,820

R-7 Library Facilities

Computer Replacements

Provision for cyclical replacement of computers.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Library Cash Capital	0	69	143	0	0	212
	0	69	143	0	0	212

Furniture and Equipment for Branches

Standard allocation.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Library Cash Capital	20	20	20	20	20	100
	20	20	20	20	20	100

Rundel Library

Standard allocation.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Library Cash Capital	70	72	74	76	78	370
	70	72	74	76	78	370

R-9

Library Motor Equipment

Standard Allocation

Replacement of motor equipment for the Rochester Public Library.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Library Cash Capital	0	0	25	0	0	25
	<u>0</u>	<u>0</u>	<u>25</u>	<u>0</u>	<u>0</u>	<u>25</u>

Summary of Funding by Program: Recreation and Culture

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
R-1 General Rehabilitation						
CDBG	490	370	765	515	515	2,655
Cemetery Cash Capital	1,815	240	250	265	270	2,840
Federal	79	33	545	252	0	909
General Cash Capital	756	1,112	1,599	1,770	5,726	10,963
General Debt	0	2,500	1,500	0	0	4,000
Public Market Cash Capital	38	540	2,542	44	46	3,210
War Memorial Cash Capital	68	70	72	50	50	310
	<u>3,246</u>	<u>4,865</u>	<u>7,273</u>	<u>2,896</u>	<u>6,607</u>	<u>24,887</u>
R-2 Small Equipment Program						
Cemetery Cash Capital	45	45	45	45	50	230
General Cash Capital	25	30	30	35	35	155
	<u>70</u>	<u>75</u>	<u>75</u>	<u>80</u>	<u>85</u>	<u>385</u>
R-5 Motor Equipment						
Cemetery Cash Capital	0	0	275	286	318	879
	<u>0</u>	<u>0</u>	<u>275</u>	<u>286</u>	<u>318</u>	<u>879</u>
R-6 Library Materials and Equipment						
Library Cash Capital	510	536	563	591	620	2,820
	<u>510</u>	<u>536</u>	<u>563</u>	<u>591</u>	<u>620</u>	<u>2,820</u>
R-7 Library Facilities						
Library Cash Capital	90	161	237	96	98	682
	<u>90</u>	<u>161</u>	<u>237</u>	<u>96</u>	<u>98</u>	<u>682</u>

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
R-9 Library Motor Equipment						
Library Cash Capital	0	0	25	0	0	25
	<u>0</u>	<u>0</u>	<u>25</u>	<u>0</u>	<u>0</u>	<u>25</u>

RECREATION AND CULTURE TOTALS

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
CDBG	490	370	765	515	515	2,655
Cemetery Cash Capital	1,860	285	570	596	638	3,949
Federal	79	33	545	252	0	909
General Cash Capital	781	1,142	1,629	1,805	5,761	11,118
General Debt	0	2,500	1,500	0	0	4,000
Library Cash Capital	600	697	825	687	718	3,527
Public Market Cash Capital	38	540	2,542	44	46	3,210
War Memorial Cash Capital	68	70	72	50	50	310
	<u>3,916</u>	<u>5,637</u>	<u>8,448</u>	<u>3,949</u>	<u>7,728</u>	<u>29,678</u>

GENERAL CITY DEVELOPMENT

The General City Development Category consists of projects to preserve and enhance the employment, economy, and tax base of the City, including: neighborhood physical improvements, infrastructure to support industrial and commercial development, and the development of parking facilities.

PORT OF ROCHESTER

This project involves the ongoing development of Rochester's Port area as outlined by the City's Port Manager. Components of this program include a Marina, and Garage as well as port access roads, river channel dredging, the provision of boat slips, the rehabilitation of the former station in the immediate vicinity, and the acquisition of property from CSX.

Several revisions reflect changes in sequences and scheduling of related projects:

- North Dock River Wall is rescheduled for 2013-14.
- Transient Marina Facilities Phase II is added beginning 2012-13.

New Programs

G-4 Garage Elevator Program

- Funds are included for repairs in 2011-12.

G-4 Garage Maintenance Program

- Funds are included for repairs in 2009-10.

G-8 Crossroads Park Rehabilitation

- Funds are delayed in order to be better coordinated with comprehensive redevelopment.

G-8 Focused Investment

- Funds are included in support of this initiative in 2009-10.

G-8 Home Ownership Program

- Funds are included in support of this initiative in 2009-10.

G-8 Green Fuel Station

- Funds are included in support of this project in 2009-10.

G-3

Land Acquisition and Demolition

Acquisition/Administration

Support construction of County Maintenance Building at the Port of Rochester to enable creation of development site.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	135	0	0	0	0	135
	<u>135</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>135</u>

Acquisition/Economic Development

This is to purchase land for development or other purposes.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	1,000	1,000	1,000	1,000	4,000
	<u>0</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>4,000</u>

Demolition/Community Development

This supports demolition of buildings that are untenable, unneeded or to enable reuse of the parcel.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	3,000	3,000	3,000	3,000	3,000	15,000
New York State	400	0	0	0	0	400
	<u>3,400</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	<u>15,400</u>

G-4

Municipal Garage Renovations

Garage Elevator Program

Comprehensive elevator repair program.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Parking Cash Capital	0	0	250	0	0	250
	<u>0</u>	<u>0</u>	<u>250</u>	<u>0</u>	<u>0</u>	<u>250</u>

Garage Improvements

Repairs, replacements and renovations at ramp garages.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Parking Cash Capital	500	500	500	500	500	2,500
	<u>500</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>2,500</u>

Garage Maintenance Program

Maintenance and repair.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Parking Debt	440	840	840	840	840	3,800
	<u>440</u>	<u>840</u>	<u>840</u>	<u>840</u>	<u>840</u>	<u>3,800</u>

G-6	Parking Meters and Garage Equipment
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Garage Equipment

Repair and installation of curbside meter an miscellaneous equipment in ramp garages.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Parking Cash Capital	200	200	200	200	200	1,000
	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>1,000</u>

Parking Meters

Repair and installation of curbside meter an miscellaneous equipment in ramp garages.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Parking Cash Capital	106	106	206	106	106	630
	<u>106</u>	<u>106</u>	<u>206</u>	<u>106</u>	<u>106</u>	<u>630</u>

G-7**Port of Rochester****Charlotte Lighthouse Promenade**

Design and construction of mid-block lighted walkway.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	53	150	0	0	0	203
New York State	150	0	0	0	0	150
	<u>203</u>	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>353</u>

Harbor Management Plan

Improve functionality and operation of the Port of Rochester and Genesee River Harbor.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
New York State	150	0	0	0	0	150
	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>

North Dock River Wall

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	0	0	0	150	150
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>	<u>150</u>

Port Infrastructure Roads

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	45	20	45	20	45	175
	<u>45</u>	<u>20</u>	<u>45</u>	<u>20</u>	<u>45</u>	<u>175</u>

Riverfront Development III

East side boat launch parking lot south of Petten street, removal of County boat launch, and boat launch north of Petten Street.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	0	500	36	0	536
General Debt	0	0	0	2,750	0	2,750
	<u>0</u>	<u>0</u>	<u>500</u>	<u>2,786</u>	<u>0</u>	<u>3,286</u>

Terminal Facility

Retro-fitting of building.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	150	0	0	0	0	150
	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>

Transient Marina Facilities Phase I

Excavation, dredging, quay wall construction, utility connections, floating dock slips and mounting devices.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	0	2,200	12,400	0	0	14,600
General Cash Capital	227	200	0	0	0	427
General Debt	737	0	0	0	0	737
	<u>964</u>	<u>2,400</u>	<u>2,400</u>	<u>0</u>	<u>0</u>	<u>15,764</u>

Transient Marina Facilities Phase II

Construction.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	0	0	0	0	9,000	9,000
General Cash Capital	0	0	0	360	0	360
	<u>0</u>	<u>0</u>	<u>0</u>	<u>360</u>	<u>9,000</u>	<u>9,360</u>

G-8

Special Projects

Aqueduct Project

Center City Walkway Extension, Feasibility of the Erie Canal Aqueduct Phase I Rewatering, and design of Erie Harbor Park.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	5,667	18,000	0	0	0	23,667
New York State	665	0	0	0	0	665
	<u>6,332</u>	<u>18,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>24,332</u>

 **Bull's Head**

Commercial development.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	0	0	2,000	0	0	2,000
Private	0	4,000	0	0	0	4,000
	<u>0</u>	<u>4,000</u>	<u>2,000</u>	<u>0</u>	<u>0</u>	<u>6,000</u>

 **Crossroad Garage Rehabilitation**

Major renovation of the parking facility

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Parking Debt	3,582	0	0	2,500	0	6,082
	<u>3,582</u>	<u>0</u>	<u>0</u>	<u>2,500</u>	<u>0</u>	<u>6,082</u>

 **Crossroads Park Rehabilitation**

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	0	0	0	500	0	500
	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>	<u>0</u>	<u>500</u>

 **Downtown Streetscape**

Trees, grates, benches, pavement, lights, etc.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	120	125	129	133	137	644
	<u>120</u>	<u>125</u>	<u>129</u>	<u>133</u>	<u>137</u>	<u>644</u>

 **Durand Eastman Beach Improvements**

Water Quality improvements and bathhouse construction.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	750	6,000	0	0	0	6,750
	<u>750</u>	<u>6,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,750</u>

 **Erie Harbor Enhancements**

Design and construction of enhanced pedestrian access.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
New York State	400	0	0	0	0	400
	<u>400</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>400</u>

 **Focused Investment**

Neighborhood stabilization and improvement. *Portion of Federal funds appropriated by City Council during FY 2008-09.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
CDBG	1,017	1,000	1,000	1,000	1,000	5,017
General Cash Capital	500	0	0	0	0	500
	<u>1,517</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>5,517</u>

 **Goodman/Main Street Intersection**

Reconfigure lane uses, intersection geometry and traffic calming techniques to make intersection more pedestrian friendly.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	44	0	0	0	44
General Debt	0	443	0	0	0	443
Monroe County Traffic	0	13	0	0	0	13
	<u>0</u>	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

 **Green Fuel Station**

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	500	0	0	0	0	500
	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Home Ownership Program

Closing cost/downpayment assistance for homebuyers. *CDBG funds anticipated to be appropriated by City Council during FY 2008-09.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
CDBG	68	0	0	0	0	68
General Cash Capital	800	0	0	0	0	800
General Debt	0	1,000	1,000	1,000	100	3,100
	<u>868</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>100</u>	<u>3,968</u>

Jefferson Avenue

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting. *Funds anticipated to be appropriated by City Council during FY 2008-09.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	950	0	0	0	0	950
	<u>950</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>950</u>

La Avenida

Streetscape improvements, including sidewalk, crosswalk and lighting improvements. *Funds appropriated by City Council during FY 2008-09.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	1,100	0	0	0	0	1,100
	<u>1,100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,100</u>

Market Rate Housing Acquisition and Support

The support and development of market rate housing city wide.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	879	540	540	1,000	1,000	3,959
	<u>879</u>	<u>540</u>	<u>540</u>	<u>1,000</u>	<u>1,000</u>	<u>3,959</u>

 **Neighborhood Streetscapes**

Streetscape improvements including public safety initiatives in eligible neighborhoods.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
CDBG	274	275	276	277	278	1,380
	<u>274</u>	<u>275</u>	<u>276</u>	<u>277</u>	<u>278</u>	<u>1,380</u>

 **NYS Canal Corporation**

Repayment to NYS Canal Corporation for river front access to Corn Hill Landing.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	0	0	204	204	408
	<u>0</u>	<u>0</u>	<u>0</u>	<u>204</u>	<u>204</u>	<u>408</u>

 **Riverfront Access Improvements**

Public walkway along RG&E abandoned Front Street property.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	0	0	0	400	0	400
	<u>0</u>	<u>0</u>	<u>0</u>	<u>400</u>	<u>0</u>	<u>400</u>

 **South Clinton Avenue/Mt Hope Avenue**

Public Improvements. *Funds appropriated by City Council during FY 2008-09.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	1,250	0	0	0	0	1,250
	<u>1,250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,250</u>

G-9

Midtown Development

Midtown Redevelopment III

New interconnecting roads and public utilities to support the redevelopment of the Midtown site including reconstruction of the sidewalk and pedestrian facilities along E. Main St., S. Clinton Av. & E. Broad St.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Federal	950	0	0	0	0	950
General Cash Capital	400	45	82	0	0	527
General Debt	0	2,630	4,700	0	0	7,330
Monroe County Traffic	50	395	733	0	0	1,178
Pure Waters	400	1,335	2,460	0	0	4,195
Water Cash Capital	200	0	0	0	0	200
Water Debt	0	595	1,070	0	0	1,665
	<u>2,000</u>	<u>5,000</u>	<u>9,045</u>	<u>0</u>	<u>0</u>	<u>16,045</u>

Summary of Funding by Program: General Development

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
G-3 Land Acquisition and Demolition						
General Cash Capital	3,135	4,000	4,000	4,000	4,000	19,135
New York State	400	0	0	0	0	400
	3,535	4,000	4,000	4,000	4,000	19,535
G-4 Municipal Garage Renovations						
Parking Cash Capital	500	500	750	500	500	2,750
Parking Debt	440	840	840	840	840	3,800
	940	1,340	1,590	1,340	1,340	6,550
G-6 Parking Meters and Garage Equipment						
Parking Cash Capital	306	306	406	306	306	1,630
	306	306	406	306	306	1,630
G-7 Port of Rochester						
Federal	0	2,200	12,400	0	9,000	23,600
General Cash Capital	422	220	545	416	195	1,798
General Debt	790	150	0	2,750	0	3,690
New York State	300	0	0	0	0	300
	1,512	2,570	2,945	3,166	9,195	29,388

G-8 Special Projects

CDBG	1,359	1,275	1,276	1,277	1,278	6,465
Federal	9,717	24,000	0	0	0	33,717
General Cash Capital	2,299	709	669	1,337	1,341	6,355
General Debt	500	1,443	3,000	1,900	100	6,943
Monroe County Traffic	0	13	0	0	0	13
New York State	1,065	0	0	0	0	1,065
Parking Debt	3,582	0	0	2,500	0	6,082
Private	0	4,000	0	0	0	4,000
	<u>18,522</u>	<u>31,440</u>	<u>4,945</u>	<u>7,014</u>	<u>2,719</u>	<u>64,640</u>

G-9 Midtown Development

Federal	950	0	0	0	0	950
General Cash Capital	400	45	82	0	0	527
General Debt	0	2,630	4,700	0	0	7,330
Monroe County Traffic	50	395	733	0	0	1,178
Pure Waters	400	1,335	2,460	0	0	4,195
Water Cash Capital	200	0	0	0	0	200
Water Debt	0	595	1,070	0	0	1,665
	<u>2,000</u>	<u>5,000</u>	<u>9,045</u>	<u>0</u>	<u>0</u>	<u>16,045</u>

GENERAL DEVELOPMENT TOTALS

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
CDBG	1,359	1,275	1,276	1,277	1,278	6,465
Federal	10,667	26,200	12,400	0	9,000	58,267
General Cash Capital	6,256	4,974	5,296	5,753	5,536	27,815
General Debt	1,290	4,223	7,700	4,650	100	17,963
Monroe County Traffic	50	408	733	0	0	1,191
New York State	1,765	0	0	0	0	1,765
Parking Cash Capital	806	806	1,156	806	806	4,380
Parking Debt	4,022	840	840	3,340	840	9,882
Private	0	4,000	0	0	0	4,000
Pure Waters	400	1,335	2,460	0	0	4,195
Water Cash Capital	200	0	0	0	0	200
Water Debt	0	595	1,070	0	0	1,665
	<u>26,815</u>	<u>44,656</u>	<u>32,931</u>	<u>15,826</u>	<u>17,560</u>	<u>137,788</u>

FACILITIES & EQUIPMENT

The Facilities and Equipment category includes projects to preserve City-owned facilities and equipment as well as to improve automated information systems.

New Programs

F-1 Building Renovation Program

- A number of building improvements are funded in 2009-10, including compressor replacement at Genesee Valley Park Ice Rink.

F-11 City School Partnership

- Funding is provided for Flint Street Recreation Center in 2009-10.

F-33 Information Technology Applications

- Funding is provided to expand and improve the performance of our networks, invest in ad hoc initiatives with direct impact on the operating budget.

Program Changes

F-2 Hazardous Waste Remediation

- Funding for Seneca Avenue is provided in 2009-10.

F-9 Upkeep of City Owned Property

- Funding for this initiative is omitted, as funds are in the Building Renovations Program.

F-1

Building Renovation Program

Asbestos Management

Implementation of the Asbestos Management Study.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	80	80	80	80	80	400
	80	80	80	80	80	400

Blue Cross Arena

Mechanical and Electrical Improvements.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
War Memorial Cash Capit	0	0	831	0	0	831
	0	0	831	0	0	831

City Hall

Chiller replacement.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	275	0	0	0	0	275
	275	0	0	0	0	275

City Hall - Building B Elevator

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	0	250	0	0	0	250
	0	250	0	0	0	250

City Hall Annual Allocation

Repairs and replacements of building systems and components.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	79	81	83	85	88	416
	79	81	83	85	88	416

Clinton Pavilion

Roof replacement.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	235	0	0	0	0	235
	<u>235</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>235</u>

Colfax Street Facility

Maintenance and repair of the Refuse Enterprise facility on Colfax Street.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Refuse Cash Capital	49	51	53	55	57	265
	<u>49</u>	<u>51</u>	<u>53</u>	<u>55</u>	<u>57</u>	<u>265</u>

Cortland Street Tunnel

Rehabilitation of tunnel in Center City serving Midtown Plaza.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	824	1,278	0	0	0	2,102
	<u>824</u>	<u>1,278</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,102</u>

Court Street Garage

Lighting improvements.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Parking Cash Capital	0	195	0	0	0	195
	<u>0</u>	<u>195</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>195</u>

CVMF - Fuel System Upgrade

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	33	0	0	0	0	33
Local Works Cash Capital	34	0	0	0	0	34
Refuse Cash Capital	33	0	0	0	0	33
	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>

CVMF Building

Roof replacement.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	258	0	0	0	0	258
Local Works Debt	259	0	0	0	0	259
Refuse Cash Capital	259	0	0	0	0	259
	<u>776</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>776</u>

CVMF Lift Replacement

Systematic replacement of various lifts at the Central Vehicles Maintenance Facility

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	35	35	40	40	40	190
Local Works Cash Capital	35	35	40	40	40	190
Refuse Cash Capital	35	35	40	40	40	190
Water Cash Capital	10	10	10	10	10	50
	<u>115</u>	<u>115</u>	<u>130</u>	<u>130</u>	<u>130</u>	<u>620</u>

DES Mt. Read Facilities

Provides an annual allocation for the upkeep of the Operations Center, Central Vehicle Maintenance Facility and the salt shed.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	83	83	85	88	90	429
Local Works Cash Capital	52	52	54	56	58	272
Refuse Cash Capital	52	52	54	56	58	272
	<u>187</u>	<u>187</u>	<u>193</u>	<u>200</u>	<u>206</u>	<u>973</u>

Emerson Firehouse

Routine repair, replacement and renovation of facilities, systems, and structures.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	190	0	0	0	0	190
	<u>190</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>190</u>

General Rehabilitation

Renovation, rehabilitation, repair, and replacement of buildings systems, city architectural staff, and components at City facilities as prioritized in an annual review.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	320	320	320	320	320	1,600
	<u>320</u>	<u>320</u>	<u>320</u>	<u>320</u>	<u>320</u>	<u>1,600</u>

Genesee Firehouse

Structural repairs.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	85	0	0	0	0	85
	<u>85</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>85</u>

Genesee Valley Park Ice Rink

Compressor replacement.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	725	0	0	0	0	725
	<u>725</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>725</u>

High Falls Mounted Patrol

Re-pointing and coating of lower wall.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	220	0	0	0	0	220
	<u>220</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>220</u>

Lake Avenue Firehouse

Routine repair, replacement and renovation of facilities, systems, and structures.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	180	0	0	0	0	180
	<u>180</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>180</u>

Monroe Branch Library

Masonry and Interior repairs.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Library Cash Capital	135	0	0	0	0	135
	<u>135</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>135</u>

New York State Power Authority

Payments to the New York Power Authority for cooperative major improvements to selected HVAC and electrical systems.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	291	291	291	291	300	1,464
	<u>291</u>	<u>291</u>	<u>291</u>	<u>291</u>	<u>300</u>	<u>1,464</u>

North Street Recreation Center

Roof replacement.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	150	0	0	0	0	150
	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>

Public Safety Building Standard Allocation

Repairs and replacements of building systems and components.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	120	130	130	134	138	652
	<u>120</u>	<u>130</u>	<u>130</u>	<u>134</u>	<u>138</u>	<u>652</u>

Rundel - Mechanical System Replacement

Partnering with NYPA to replace chiller condenser.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Library Cash Capital	220	220	220	220	220	1,100
	<u>220</u>	<u>220</u>	<u>220</u>	<u>220</u>	<u>220</u>	<u>1,100</u>

Rundel Library Front Door Replacement

Structural and building repairs.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Library Cash Capital	0	100	0	0	0	100
	0	100	0	0	0	100

Rundel Library Renovations

Structural and building repairs.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Library Cash Capital	500	500	0	0	0	1,000
Library Debt	1,230	3,945	0	0	0	5,175
	1,730	4,445	0	0	0	6,175

South Avenue Sidewalk Enhancements - Rundel Library

Replace hazardous sidewalks.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Library Cash Capital	0	30	0	0	0	30
Library Debt	0	0	350	0	0	350
New York State	0	0	250	0	0	250
	0	30	600	0	0	630

F-11	City School Partnership
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Adams Street Recreation Center

Facilities renovation and repair.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	0	0	0	1,578	0	1,578
	0	0	0	1,578	0	1,578

Clinton/Baden Recreation Center

Facilities renovation and repair.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	0	0	0	804	804
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>804</u>	<u>804</u>

Flint Street Recreation Center

Facilities renovation and repair.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	311	300	0	0	0	611
	<u>311</u>	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>611</u>

South Avenue Recreation Center

Facilities renovation and repair.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	0	0	0	601	0	601
	<u>0</u>	<u>0</u>	<u>0</u>	<u>601</u>	<u>0</u>	<u>601</u>

F-2	Hazardous Waste Remediation
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Investigation and Remediation

Funding for the investigation, remediation of contaminated sites within the City's jurisdiction, and city environmental staff.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	845	562	622	799	617	3,445
General Debt	0	900	900	900	900	3,600
	<u>845</u>	<u>1,462</u>	<u>1,522</u>	<u>1,699</u>	<u>1,517</u>	<u>7,045</u>

Investigation and Remediation - Andrews Street

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	1,000	0	0	0	0	1,000
	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

Investigation and Remediation - Fire Academy

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	75	275	0	0	0	350
	<u>75</u>	<u>275</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>350</u>

Investigation and Remediation - Port of Rochester

Funding for design and investigation of contaminated sites at the Port of Rochester.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	500	0	0	0	500
	<u>0</u>	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Investigation and Remediation - Seneca

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Debt	550	0	0	0	0	550
	<u>550</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>550</u>

F-3 Information Technology Infrastructure

Office Automation

New and replacement installations of personal computers and terminals.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	500	500	500	500	500	2,500
	<u>500</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>2,500</u>

F-33 Information Technology Applications

311 - Lagen Licenses

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	80	0	0	0	0	80
	<u>80</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>80</u>

☐ Communications - Designer Suite

Manage internal and external website content.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	80	0	0	0	0	80
	80	0	0	0	0	80

☐ Communications - Web Revitalization

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	150	50	0	0	0	200
	150	50	0	0	0	200

☐ Database Management and GIS

Creates map of water grid with access to system features, placement and service history.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	14	14	14	26	24	92
	14	14	14	26	24	92

☐ Management System

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	2,100	2,500	2,000	2,000	2,000	10,600
	2,100	2,500	2,000	2,000	2,000	10,600

☐ NBD - Sanborn Maps

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	200	0	0	0	0	200
	200	0	0	0	0	200

Police - Records Management System

Upgrades centralized computer operation.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	665	135	0	0	800
	<hr/> 0	<hr/> 665	<hr/> 135	<hr/> 0	<hr/> 0	<hr/> 800

Police - Shot Spotter

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	40	0	0	0	0	40
	<hr/> 40	<hr/> 0	<hr/> 0	<hr/> 0	<hr/> 0	<hr/> 40

Police - Video Surveillance Cameras

Address high problem areas.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	250	250	250	250	250	1,250
	<hr/> 250	<hr/> 1,250				

RFD - ETIN Phase II

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	150	0	0	0	0	150
	<hr/> 150	<hr/> 0	<hr/> 0	<hr/> 0	<hr/> 0	<hr/> 150

TIS - Business Process Services

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	350	0	0	0	0	350
	<hr/> 350	<hr/> 0	<hr/> 0	<hr/> 0	<hr/> 0	<hr/> 350

TIS - Disaster Recovery

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	350	0	0	0	0	350
	<hr/> 350	<hr/> 0	<hr/> 0	<hr/> 0	<hr/> 0	<hr/> 350

F-4	Office Equipment
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Administration

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	12	12	12	12	12	60
	12	12	12	12	12	60

Communications - Video Equipment

Appropriation of annual grant from Time-Warner.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	5	5	5	5	5	25
	5	5	5	5	5	25

Environmental Services

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	12	12	12	13	13	62
Local Works Cash Capital	4	4	4	5	5	22
Refuse Cash Capital	4	4	4	5	5	22
	20	20	20	23	23	106

Environmental Services/Water Bureau

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	12	12	12	13	14	63
	12	12	12	13	14	63

Finance

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	6	6	6	6	6	30
	6	6	6	6	6	30

Fire Department

Routine replacement of fire houses furnishing.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	100	100	100	100	100	500
	100	100	100	100	100	500

Human Resources

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	5	5	5	5	5	25
	5	5	5	5	5	25

Recreation and Youth Services

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	12	12	12	12	12	60
	12	12	12	12	12	60

F-5	Duplicating Equipment
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Duplicating Equipment - Standard Allocation

Regular replacement of central and some distributed duplicating equipment.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	32	65	24	35	35	191
	32	65	24	35	35	191

F-6	Small Equipment
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Emergency Communications

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	35	35	35	70	35	210
	35	35	35	70	35	210

Environmental Services

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Local Works Cash Capital	17	17	17	17	18	86
Refuse Cash Capital	187	193	199	205	211	995
Water Cash Capital	47	47	48	48	50	240
	251	257	264	270	279	1,321

Environmental Services - Small Equipment

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	71	54	55	56	57	293
	71	54	55	56	57	293

Neighborhood Business Development

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Parking Cash Capital	20	20	20	20	20	100
	20	20	20	20	20	100

F-7	Motor Equipment
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Motor Equipment - DES Commissioner

Standard allocation.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	0	0	21	22	0	43
	0	0	21	22	0	43

Motor Equipment - Refuse Collection

This provides for scheduled replacement Refuse Packers, Recycling Truck and utility vehicles used in support of Refuse Collection.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Refuse Cash Capital	4,031	2,900	300	600	400	8,231
	<u>4,031</u>	<u>2,900</u>	<u>300</u>	<u>600</u>	<u>400</u>	<u>8,231</u>

Motor Equipment - Water Bureau

Standard allocation.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
Water Cash Capital	532	620	400	464	384	2,400
	<u>532</u>	<u>620</u>	<u>400</u>	<u>464</u>	<u>384</u>	<u>2,400</u>

Motor Equipment- DES Operations

Standard allocation.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	1,601	1,327	1,507	1,348	1,200	6,983
Local Works Cash Capital	1,067	1,035	1,700	400	1,600	5,802
	<u>2,668</u>	<u>2,362</u>	<u>3,207</u>	<u>1,748</u>	<u>2,800</u>	<u>12,785</u>

F-8	Tree Maintenance
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Forestry Tree Maintenance Program

Planting and upkeep of City trees.

<u>Funding Source</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>TOTAL</u>
General Cash Capital	652	665	680	700	721	3,418
	<u>652</u>	<u>665</u>	<u>680</u>	<u>700</u>	<u>721</u>	<u>3,418</u>

Summary of Funding by Program: Facilities and Equipment

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
F-1 Building Renovation Program						
General Cash Capital	1,299	1,020	1,029	1,038	1,056	5,442
General Debt	2,884	1,528	0	0	0	4,412
Library Cash Capital	855	850	220	220	220	2,365
Library Debt	1,230	3,945	350	0	0	5,525
Local Works Cash Capital	121	87	94	96	98	496
Local Works Debt	259	0	0	0	0	259
New York State	0	0	250	0	0	250
Parking Cash Capital	0	195	0	0	0	195
Refuse Cash Capital	428	138	147	151	155	1,019
War Memorial Cash Capital	0	0	831	0	0	831
Water Cash Capital	10	10	10	10	10	50
	7,086	7,773	2,931	1,515	1,539	20,844
F-11 City School Partnership						
General Cash Capital	0	0	0	0	804	804
General Debt	311	300	0	2,179	0	2,790
	311	300	0	2,179	804	3,594
F-2 Hazardous Waste Remediation						
General Cash Capital	845	1,062	622	799	617	3,945
General Debt	1,625	1,175	900	900	900	5,500
	2,470	2,237	1,522	1,699	1,517	9,445
F-3 Information Technology Infrastructure						
General Cash Capital	500	500	500	500	500	2,500
	500	500	500	500	500	2,500

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
F-33 Information Technology Applications						
General Cash Capital	3,750	3,465	2,385	2,250	2,250	14,100
Water Cash Capital	14	14	14	26	24	92
	<u>3,764</u>	<u>3,479</u>	<u>2,399</u>	<u>2,276</u>	<u>2,274</u>	<u>14,192</u>
F-4 Office Equipment						
General Cash Capital	152	152	152	153	153	762
Local Works Cash Capital	4	4	4	5	5	22
Refuse Cash Capital	4	4	4	5	5	22
Water Cash Capital	12	12	12	13	14	63
	<u>172</u>	<u>172</u>	<u>172</u>	<u>176</u>	<u>177</u>	<u>869</u>
F-5 Duplicating Equipment						
General Cash Capital	32	65	24	35	35	191
	<u>32</u>	<u>65</u>	<u>24</u>	<u>35</u>	<u>35</u>	<u>191</u>
F-6 Small Equipment						
General Cash Capital	106	89	90	126	92	503
Local Works Cash Capital	17	17	17	17	18	86
Parking Cash Capital	20	20	20	20	20	100
Refuse Cash Capital	187	193	199	205	211	995
Water Cash Capital	47	47	48	48	50	240
	<u>377</u>	<u>366</u>	<u>374</u>	<u>416</u>	<u>391</u>	<u>1,924</u>
F-7 Motor Equipment						
General Cash Capital	1,601	1,327	1,528	1,370	1,200	7,026
Local Works Cash Capital	1,067	1,035	1,700	400	1,600	5,802
Refuse Cash Capital	4,031	2,900	300	600	400	8,231
Water Cash Capital	532	620	400	464	384	2,400
	<u>7,231</u>	<u>5,882</u>	<u>3,928</u>	<u>2,834</u>	<u>3,584</u>	<u>23,459</u>

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
F-8 Tree Maintenance						
General Cash Capital	652	665	680	700	721	3,418
	<u>652</u>	<u>665</u>	<u>680</u>	<u>700</u>	<u>721</u>	<u>3,418</u>

FACILITIES AND EQUIPMENT TOTALS

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>Total</u>
General Cash Capital	8,937	8,345	7,010	6,971	7,428	38,691
General Debt	4,820	3,003	900	3,079	900	12,702
Library Cash Capital	855	850	220	220	220	2,365
Library Debt	1,230	3,945	350	0	0	5,525
Local Works Cash Capital	1,209	1,143	1,815	518	1,721	6,406
Local Works Debt	259	0	0	0	0	259
New York State	0	0	250	0	0	250
Parking Cash Capital	20	215	20	20	20	295
Refuse Cash Capital	4,650	3,235	650	961	771	10,267
War Memorial Cash Capital	0	0	831	0	0	831
Water Cash Capital	615	703	484	561	482	2,845
	<u>22,595</u>	<u>21,439</u>	<u>12,530</u>	<u>12,330</u>	<u>11,542</u>	<u>80,436</u>

The Budget records personnel resources in a number of ways. First, individuals may be employed in either full time, part time, temporary, or seasonal capacities. A full time employee works a standard work week on a year round basis. The number of hours per week may vary depending on unit assignment and the nature of the job. Part time employees also work on a year round basis, but for less than the standard work week. Temporary employees work standard work weeks, but for a fixed period, usually not more than eighteen months. Seasonal employees work hours that are determined by the jobs to which they are assigned, usually for short periods, e.g., the Summer. While most of the City's personnel resources are allocated to full time positions, use of part time, temporary, and seasonal positions provides an efficient and flexible means of meeting peak work load requirements. These other than full time positions are aggregated in some Budget presentations.

Secondly, all full time positions are recorded in the Budget by job titles. In every unit with assigned personnel, a display indicates the job titles assigned to that unit and the number of full time positions authorized for each title. All job titles are assigned to pay brackets that represent the compensation range for the position. The salary and wage schedules at the back of this section present the range for each bracket.

Overtime, the practice of extending work beyond the regular work week hours, is also explicitly accounted for in the Budget. Carefully managed overtime provides a flexible extension of the City's experienced workforce.

Finally, the Budget accounts for a Vacancy Factor, the difference between the allocation actually required for personnel compensation and that which would be required if every position were filled at all times. Some number of positions are always unfilled at a given moment. Vacancy factors differ among units, based on the size of the unit and the turnover rates experienced by various elements of the work force.

Personnel resources are approximated in "Employee Years". Each full time position represents one Employee Year regardless of actual assigned hours, which vary. Part time, temporary, and seasonal positions are expressed as fractions of a full time Employee Year based on the numbers of hours to be worked in relation to the hours to be worked by a full time equivalent position or by salary averaging; fractions are to one decimal place, i.e., one-tenth of an Employee Year. Overtime and vacancy factors are similarly approximated.

The Employee Year allocations are approximated by adding that unit of measure for all full time, part time, temporary, seasonal, and overtime assistance and subtracting the vacancy allowance, as in the following example:

Employee Years	
Full Time Positions	21.0
Overtime	1.7
Part Time, Temporary, and Seasonal	2.3
LESS: Vacancy Allowance	<u>1.1</u>
	23.9

Some presentations in the Budget show the assignment of fractional full time positions (e.g., 1.5 full time positions) to reflect sharing of positions among various activities and the corresponding allocation of costs to each activity. This practice is common in the Department of Environmental Services, Bureau of Operations & Parks. Here workload requirements change throughout the year (e.g., from Leaf Collection in the Fall to Snow and Ice Control in the Winter) and is found elsewhere as well. Summing these partial assignments from two or more activities will result in an accounting of 100% of the full time employees, as in the following example:

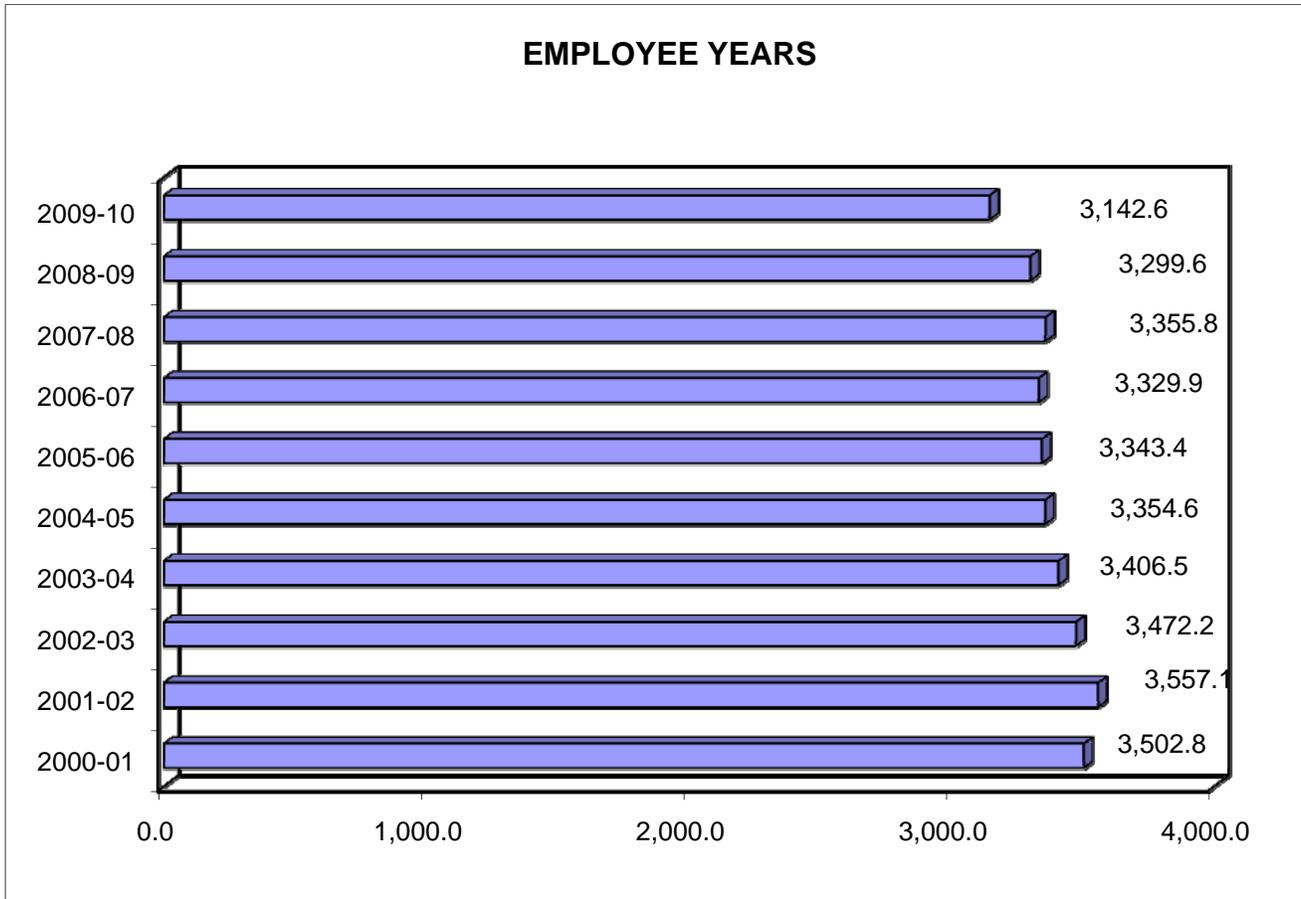
<u>Title</u>	<u>Activities</u>	
Crew Chief	Lots & Yards	1.2
	Work Orders	0.6
	Leaf Collection	0.3
	Snow & Ice Control	<u>0.9</u>
	Total Authorized	3.0

PERSONNEL SUMMARY
PERSONNEL RESOURCES

Total Employee Years	Budget <u>2006-07</u>	Budget <u>2007-08</u>	Budget <u>2008-09</u>	Budget <u>2009-10</u>
City Council and Clerk	27.2	27.2	27.2	26.7
Administration				
Mayor's Office	31.2	32.3	24.5	22.0
Neighborhood Service Centers	69.3	67.3	63.9	0.0
Office of Management & Budget	10.7	43.1	43.7	40.7
Human Resource Management	37.1	38.1	39.0	36.7
Communications	12.5	14.5	13.7	18.1
Law	<u>23.5</u>	<u>23.5</u>	<u>23.5</u>	<u>21.4</u>
	184.3	218.8	208.3	138.9
Information Technology	0.0	54.0	43.6	47.6
Finance				
Director's Office	8.4	5.4	5.2	3.6
Accounting	18.0	17.6	17.6	16.5
Treasury	24.2	23.9	23.8	22.1
Assessment	19.0	20.4	18.7	16.1
Parking Violations & Adjudication	16.7	17.0	16.0	35.0
Purchasing	13.1	13.1	13.1	13.7
Information Systems	<u>39.2</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	138.6	97.4	94.4	107.0
Neighborhood & Business Development				
Commissioner	0.0	0.0	0.0	11.2
Business & Development	0.0	0.0	0.0	44.7
Planning & Zoning	0.0	0.0	0.0	25.0
Neighborhood Preservation	0.0	0.0	0.0	21.1
Inspection & Compliance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>52.5</u>
	0.0	0.0	0.0	154.5
Community Development				
Commissioner	7.5	7.0	7.2	0.0
Neighborhood Initiatives	5.1	0.0	0.0	0.0
Buildings and Zoning	41.9	40.1	38.5	0.0
Housing & Project Development	38.0	37.6	35.1	0.0
Planning	<u>4.1</u>	<u>10.0</u>	<u>10.0</u>	<u>0.0</u>
	96.6	94.7	90.8	0.0
Economic Development	22.8	21.9	20.8	0.0
Environmental Services				
Commissioner	62.5	14.8	14.0	14.2
Architecture & Engineering	67.7	67.8	66.5	64.2
Operations & Parks	459.6	508.4	503.5	498.2
Water	<u>146.4</u>	<u>147.7</u>	<u>144.2</u>	<u>139.5</u>
	736.2	738.7	728.2	716.1

**PERSONNEL SUMMARY
PERSONNEL RESOURCES**

Total Employee Years	Budget <u>2006-07</u>	Budget <u>2007-08</u>	Budget <u>2008-09</u>	Budget <u>2009-10</u>
Emergency Communications	187.6	192.6	192.6	198.6
Police	923.8	984.1	989.5	958.9
Fire	562.5	554.2	537.9	534.9
Library				
Central Library	128.6	129.0	125.4	120.5
Community Library	<u>44.3</u>	<u>43.9</u>	<u>44.3</u>	<u>46.1</u>
	172.9	172.9	169.7	166.6
Recreation & Youth Services				
Commissioner	16.3	14.4	21.3	14.9
Recreation	218.9	147.0	139.8	167.0
Special Services	26.3	27.7	25.7	0.0
Youth Services	<u>15.9</u>	<u>10.2</u>	<u>9.8</u>	<u>12.9</u>
	277.4	199.3	196.6	194.8
Total	3,329.9	3,355.8	3,299.6	3,142.6

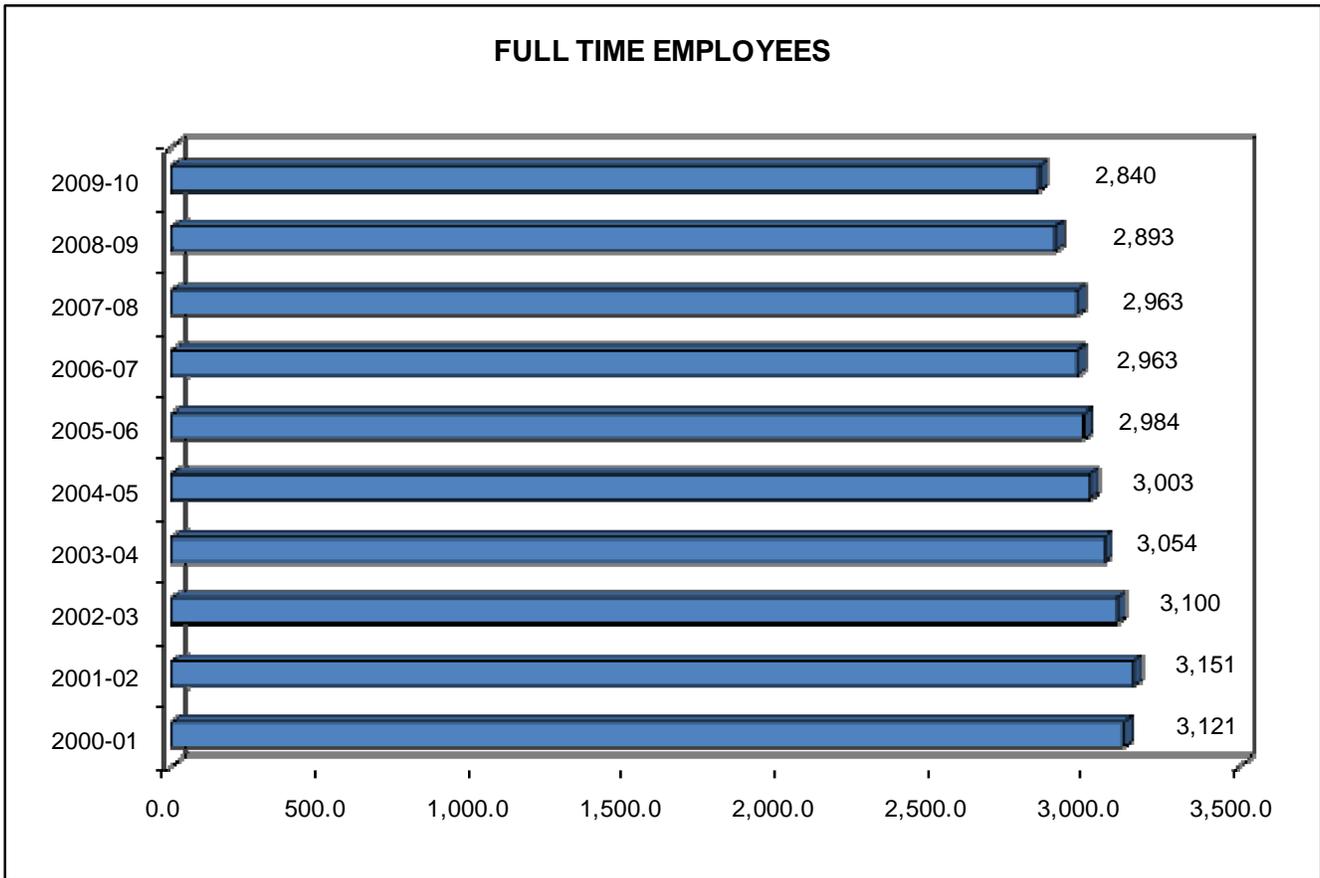


PERSONNEL SUMMARY
PERSONNEL RESOURCES

Total Full Time Positions	Budget <u>2006-07</u>	Budget <u>2007-08</u>	Budget <u>2008-09</u>	Budget <u>2009-10</u>
City Council and Clerk	12.0	12.0	12.0	13.0
Administration				
Mayor's Office	29.0	30.0	24.0	22.0
Neighborhood Service Centers	65.0	62.0	58.0	0.0
Office of Management & Budget	10.5	37.5	35.5	35.5
Human Resource Management	35.0	36.0	36.0	34.0
Communications	11.0	13.0	13.0	17.0
Law	<u>23.0</u>	<u>23.0</u>	<u>23.0</u>	<u>21.0</u>
	173.5	201.5	189.5	129.5
Information Technology	0.0	54.0	41.0	46.0
Finance				
Director's Office	8.0	5.0	5.0	3.0
Accounting	18.0	17.0	17.0	16.0
Treasury	23.0	23.0	23.0	22.0
Assessment	17.0	17.0	16.0	15.0
Parking Violations & Adjudication	16.0	16.0	14.0	30.0
Purchasing	13.0	13.0	13.0	13.0
Information Systems	<u>39.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	134.0	91.0	88.0	99.0
Neighborhood & Business Development				
Commissioner	0.0	0.0	0.0	10.0
Business & Development	0.0	0.0	0.0	44.0
Planning & Zoning	0.0	0.0	0.0	25.0
Neighborhood Preservation	0.0	0.0	0.0	15.0
Inspection & Compliance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>52.0</u>
	0.0	0.0	0.0	146.0
Community Development				
Commissioner	7.0	6.5	7.0	0.0
Neighborhood Initiatives	5.0	0.0	0.0	0.0
Buildings and Zoning	41.5	39.5	38.0	0.0
Housing & Project Development	38.0	38.0	35.0	0.0
Planning	<u>4.0</u>	<u>10.0</u>	<u>10.0</u>	<u>0.0</u>
	95.5	94.0	90.0	0.0
Economic Development	22.5	21.0	20.0	0.0
Environmental Services				
Commissioner	57.0	13.0	12.0	13.0
Architecture & Engineering	67.0	67.0	66.0	63.0
Operations & Parks	388.5	424.0	417.0	410.0
Water	<u>134.0</u>	<u>136.0</u>	<u>133.0</u>	<u>127.0</u>
	646.5	640.0	628.0	613.0

**PERSONNEL SUMMARY
PERSONNEL RESOURCES**

Total Full Time Positions	Budget <u>2006-07</u>	Budget <u>2007-08</u>	Budget <u>2008-09</u>	Budget <u>2009-10</u>
Emergency Communications	164.0	164.0	164.0	170.0
Police	877.0	914.0	912.0	895.5
Fire	541.0	537.0	520.0	517.0
Library				
Central Library	102.0	102.0	102.0	98.0
Community Library	<u>27.0</u>	<u>25.0</u>	<u>23.0</u>	<u>23.0</u>
	129.0	127.0	125.0	121.0
Recreation & Youth Services				
Commissioner	15.2	13.5	19.8	12.3
Recreation	122.0	74.0	77.0	69.0
Special Services	16.8	12.3	0.0	0.0
Youth Services	<u>14.0</u>	<u>7.7</u>	<u>6.7</u>	<u>8.7</u>
	168.0	107.5	103.5	90.0
Total	2,963.0	2,963.0	2,893.0	2,840.0



PERSONNEL SUMMARY
EMPLOYEE BENEFITS

In addition to wage and salary compensation, employees are provided with various fringe benefits as provided by law, collective bargaining agreements, and administrative determination. The City's budgeting and accounting systems place the allocations for these benefits in a separate department for monitoring and control purposes. Details on these allocations are found in the Undistributed Expenses section of the Budget (Tab 13).

The following table distributes fringe benefits to appropriate units:

Employment Benefit Distribution

<u>Department</u>	<u>Amount</u>
City Council and Clerk	817,700
Administration	3,741,900
Law	862,100
Information Technology	1,609,600
Finance	2,466,800
Neighborhood & Business Development	4,750,300
Environmental Services	18,470,600
Emergency Communications	4,784,200
Police	33,680,700
Fire	19,998,100
Library	2,751,600
Recreation & Youth Services.	3,106,200
	<u>97,039,800</u>

PERSONNEL SUMMARY
BARGAINING UNITS

Portions of the City's workforce are represented by the following labor organizations:

- American Federation of State, County and Municipal Employees, Local 1635 and 1635P, Full and Part Time Units
- Rochester Police Locust Club, Inc.
- International Association of Firefighters, Local 1071, Uniformed and Non-Uniformed Units
- International Union of Operating Engineers, Local 832-S
- Civil Service Employees Association, Rochester Public Library Part Time Employees Unit, Local 828

In accordance with collective bargaining agreements, employees in the following positions are granted full release time from their regularly scheduled work, with full pay and benefits to perform union duties. These positions and associated salary and benefits are reflected in the appropriate departmental and Undistributed Expenses budgets, and are presented here for informational purposes only.

	Salary plus Benefits	
	<u>2008-09</u>	<u>2009-10</u>
<u>AFSCME Local 1635</u>		
Neighborhood & Business Development		
• Code Enforcement Officer	0	94,000
Administration – Neighborhood Service Centers		
• Neighborhood Conservation Officer	91,100	0
Department of Environmental Services		
• Environmental Services Operator - 6 Day	94,900	97,800
• Environmental Services Operator	85,000	88,000
Department of Recreation & Youth Services		
• Receptionist-Typist	65,100	68,400
<u>Rochester Police Locust Club, Inc.</u>		
Police Department		
• Police Officer	115,900	119,000
• Police Officer	115,900	119,000
<u>International Association of Firefighters, Local 1071</u>		
Fire Department		
• Captain	125,500	128,200
Total	693,400	714,400

PERSONNEL SUMMARY
BARGAINING UNITS

Effective Dates of Current or Most Recent Agreements

Labor Organization

Agreement Dates

AFSCME Local 1635 Full Time

July 1, 2005 to June 30, 2009

AFSCME Local 1635 Part Time

July 1, 2007 to June 30, 2011

Rochester Police Locust Club, Inc.

July 1, 2005 to June 30, 2008

International Association of Firefighters, Local 1071, Uniformed

July 1, 2003 to June 30, 2008

International Association of Firefighters, Local 1071, Non-Uniformed

July 1, 2005 to June 30, 2009

International Union of Operating Engineers, Local 832-S

July 1, 2006 to June 30, 2010

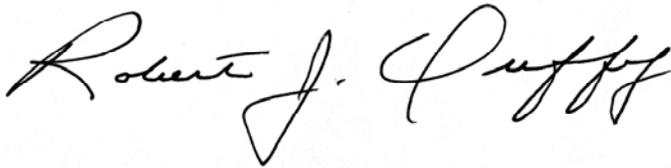
Civil Service Employees Association, Local 828, Rochester Public
Library Part Time Employees Unit

July 1, 2005 to June 30, 2009

PERSONNEL SUMMARY
SALARY SCHEDULES

July 1, 2009

By virtue of the authority vested in me by law, I, Robert J. Duffy, Mayor of the City of Rochester, New York, do hereby create, effective July 1, 2009, all positions set forth in this Budget to be in existence for the fiscal year 2009-10 at the salary and wage brackets indicated for said positions. The salary and wage bracket amounts shall be as set forth herein, except as modified by collective bargaining agreements or further directive of this office. All positions in existence prior to July 1, 2009, which are not set forth in this Budget shall be abolished effective July 1, 2009, except for positions otherwise prescribed by law.

A handwritten signature in black ink that reads "Robert J. Duffy". The signature is written in a cursive style with a large, looped initial "R".

Robert J. Duffy
Mayor

PERSONNEL SUMMARY
SALARY SCHEDULES

CITY OF ROCHESTER SALARY SCHEDULE

Non-Management Salaried Personnel
Effective July 1, 2008

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I
1	23,779	24,514	25,272	26,075	26,880	27,568	28,128	28,639	29,285
2	24,384	25,138	25,916	26,740	27,568	28,128	28,639	29,285	30,014
3	24,876	25,645	26,438	27,288	28,128	28,639	29,285	30,014	30,790
4	25,328	26,111	26,918	27,781	28,639	29,285	30,014	30,790	31,475
5	25,897	26,699	27,524	28,403	29,285	30,014	30,790	31,475	32,335
6	26,545	27,366	28,213	29,116	30,014	30,790	31,475	32,335	33,146
7	27,237	28,080	28,948	29,866	30,790	31,475	32,335	33,146	34,050
8	27,837	28,698	29,586	30,531	31,475	32,335	33,146	34,050	35,035
9	28,602	29,487	30,399	31,366	32,335	33,146	34,050	35,035	36,109
10	29,317	30,223	31,159	32,155	33,146	34,050	35,035	36,109	37,230
11	30,116	31,047	32,007	33,029	34,050	35,035	36,109	37,230	38,389
12	30,991	31,950	32,938	33,984	35,035	36,109	37,230	38,389	39,724
13	31,941	32,929	33,947	35,028	36,109	37,230	38,389	39,724	40,920
14	32,932	33,950	34,999	36,109	37,230	38,389	39,724	40,920	42,298
15	33,956	35,007	36,089	37,241	38,389	39,724	40,920	42,298	43,585
16	35,130	36,217	37,336	38,531	39,724	40,920	42,298	43,585	45,093
17	36,193	37,314	38,467	39,692	40,920	42,298	43,585	45,093	46,898
18	37,409	38,565	39,758	41,028	42,298	43,585	45,093	46,898	48,826
19	38,546	39,737	40,965	42,277	43,585	45,093	46,898	48,826	50,799
20	39,882	41,115	42,386	43,740	45,093	46,898	48,826	50,799	52,867
21	41,475	42,757	44,080	45,487	46,898	48,826	50,799	52,867	55,059
110	25,606	32,007	33,029	34,050	35,035	36,109	37,230	38,389	39,540
150	28,871	36,089	37,241	38,389	39,724	40,920	42,298	43,585	44,894
170	30,774	38,467	39,692	40,920	42,298	43,585	45,093	46,898	48,307
180	31,806	39,758	41,028	42,298	43,585	45,093	46,898	48,826	50,291
190	32,772	40,965	42,277	43,585	45,093	46,898	48,826	50,799	52,322
200	33,909	42,386	43,740	45,093	46,898	48,826	50,799	52,867	54,451

**PERSONNEL SUMMARY
SALARY SCHEDULES**

CITY OF ROCHESTER SALARY SCHEDULE

Weekly and Hourly Personnel
Effective July 1, 2008

Hourly Rates:

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I
40	13.78	14.20	14.64	15.15	15.60	15.94	16.30	16.75	17.19
41	14.23	14.68	15.13	15.60	16.07	16.44	17.05	17.23	17.86
42	14.76	15.22	15.69	16.21	16.76	17.19	17.58	18.19	18.64
51	12.03	12.40	12.78	13.13	13.51	13.79	14.04	14.24	14.50
52	12.20	12.58	12.97	13.39	13.79	14.04	14.24	14.50	14.84
53	12.37	12.75	13.14	13.59	14.04	14.24	14.50	14.84	15.17
54	12.61	13.00	13.40	13.81	14.24	14.50	14.84	15.17	15.51
55	12.82	13.21	13.63	14.09	14.50	14.84	15.17	15.51	15.87
56	13.11	13.51	13.93	14.46	14.84	15.17	15.51	15.87	16.14
57	13.42	13.83	14.26	14.75	15.17	15.51	15.87	16.14	16.75
58	13.70	14.12	14.55	15.04	15.51	15.87	16.14	16.75	17.05
59	14.03	14.47	14.91	15.36	15.87	16.14	16.75	17.05	17.55
60	14.28	14.72	15.17	15.66	16.14	16.75	17.05	17.55	17.94
61	14.75	15.21	15.68	16.20	16.75	17.05	17.55	17.94	18.56
62	15.09	15.55	16.04	16.50	17.05	17.55	17.94	18.56	19.06
63	15.50	15.99	16.48	17.05	17.55	17.94	18.56	19.06	19.61
64	15.89	16.39	16.89	17.45	17.94	18.56	19.06	19.61	20.19
65	16.44	16.94	17.46	18.00	18.56	19.06	19.61	20.19	20.80
66	13.24	13.65	14.08	14.49	14.94	15.87			

Daily Rates:

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H
68	115.34	118.90	122.58					
69	139.35	143.65	148.10	157.54	166.97	176.43	181.67	186.92
70	148.20	152.78	157.38	162.68	167.63	173.43		

**PERSONNEL SUMMARY
SALARY SCHEDULES**

CITY OF ROCHESTER SALARY SCHEDULE

Uniformed Police Personnel
Effective January 1, 2008

Bracket	Step 1	Step 2	Step 3	Step 4	Step 5	Step A	Step B
90	34,977	43,151	50,760	58,197	61,077	65,457	69,435
92			65,957	69,935			
94			74,585	79,082			
95			84,160	89,235			

Uniformed Fire Personnel
Effective July 1, 2007

Bracket	Entry	Step 1A	Step 1B	Step 2	Step 3	Step 4
80	34,428	38,452	42,474	49,965	57,285	60,121
82					65,596	68,839
84					74,173	77,842
85					83,697	87,838

Non-Uniformed Fire Personnel
Effective July 1, 2008

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J
73	37,711	38,876	40,330	41,772	43,237	44,691	46,144	47,598	49,051	50,505
75	39,596	40,820	42,397	43,971	45,547	47,120	48,698	50,274	51,849	53,425
78	42,427	43,740	46,081	48,422	50,763	53,105	55,446	57,787	60,128	62,469

**PERSONNEL SUMMARY
SALARY SCHEDULES**

Fixed Salary Rates
Effective July 1, 2009 or as otherwise noted

Title	Amount
Elected and Appointed Officials	
President of the Council*	41,560
Council Member*	31,560
Mayor*	131,525
Deputy Mayor	125,000
Examining Board Members	
Examiner-Chair**	1,250
Examiner Plumber	1,250
Clerk to the Board	1,250
Examiner-Vice Chair**	1,250
Examiner-Secretary**	1,250
Examiner-Stationary	1,250
Examiner-Electrician	1,000

*These salaries are fixed by local legislation on a calendar year basis; amounts shown represent calendar 2009. Currently, Mayor Duffy and Councilmembers Conklin, Miller and Pritchard have declined to accept the 2009 cost of living adjustment and are receiving \$127,694 and \$30,641 respectively.

**These positions are not compensated if filled by a City or RG&E employee.

**PERSONNEL SUMMARY
SALARY SCHEDULES**

19-15

CSEA Library Part Time
Effective July 1, 2008

TITLE	Bracket	Step A	Step B	Step C	Step D	Step E	Step F
Administrative Assistant	N165	18.43	19.00	19.63	20.24	20.64	21.05
Bookmobile Operator	N095	15.01	15.47	15.97	16.47	16.80	17.14
Class 5 Truck Driver	N085	14.64	15.09	15.57	16.06	16.38	16.71
Cleaner Library	N015	12.47	12.86	13.27	13.70	13.96	14.23
Clerk II Library	N095	15.01	15.47	15.97	16.47	16.80	17.14
Clerk III with Typing Library	N075	14.29	14.73	15.19	15.67	15.99	16.30
Clerk Typist Library	N035	13.06	13.46	13.87	14.32	14.62	14.90
Graphic Assistant	N145	17.28	17.81	18.41	18.97	19.35	19.75
Librarian I	N165	18.43	19.00	19.63	20.24	20.64	21.05
Librarian II	N195	20.23	20.86	21.52	22.20	22.65	23.10
Library Assistant	N145	17.28	17.81	18.41	18.97	19.35	19.75
Maintenance Worker	N575	13.97	14.40	14.85	15.32	15.79	16.11
Retrieval Room Aide	N304	7.70	7.94	8.20	8.47	8.63	8.81
Security Guard Library	N015	12.47	12.86	13.27	13.70	13.96	14.23
Shipping Aide	N402	7.57	7.79	8.01	8.19	8.35	8.52
Sr. Retrieval Room Aide	N305	12.46	12.85	13.23	13.67	13.93	14.20
Stock Clerk P/T Library	N065	13.92	14.35	14.80	15.31	15.59	15.90
Youth Services Assistant	N075	14.29	14.73	15.19	15.67	15.99	16.30
Youth Services Coordinator	N145	17.28	17.81	18.41	18.97	19.35	19.75

AFSCME PART TIME
Effective July 1, 2008

TITLE	BRACKET	Step A	Step B	Step C	Step D	Step E
Administrative Analyst	N200	21.91	22.59	23.29	24.02	24.77
Animal Care Technician	P028	11.72	12.08	12.45	12.85	13.25
Auto Aide	P758	13.70	14.12	14.55	15.04	15.51
Cemetery Worker	P757	13.42	13.83	14.26	14.75	15.17
Cleaner	P701	11.43	11.79	12.15	12.55	12.93
Clerk II	N790	15.72	16.20	16.70	17.23	17.77
Clerk III with Typing	N770	14.97	15.43	15.90	16.42	16.92
Clerk Typist	N730	13.67	14.09	14.53	15.00	15.45
Code Enforcement Inspector	P761	14.75	15.21	15.68	16.20	16.75
Communications Aide	N716	19.30	19.90	20.51	21.18	21.83
Counseling Specialist	N718	20.55	21.19	21.85	22.56	23.24
Dispatcher I OEC	N715	13.88	17.35	17.91	18.46	19.54
Ground Equipment Operator	P756	12.48	12.85	13.24	13.77	14.24
Interdepartmental Messenger	N706	14.58	15.04	15.50	16.01	16.49
Neighborhood Conservation Officer	P721	19.94	20.55	21.19	21.87	22.56
Neighbor Conservation Officer Trainee	P718	17.98	18.54	19.12	19.72	20.34
Office Automation Specialist	N717	19.89	20.50	21.14	21.81	22.47
Parking Monitor	P710	14.10	14.53	14.98	15.46	15.93
Police Evidence Technician	N716	19.30	19.90	20.51	21.18	21.83
Principal Engineering Technician	N718	20.55	21.19	21.85	22.55	23.24
Project Assistant	N712	17.03	17.56	18.10	18.67	19.25
Property Conservation Inspector	P717	17.40	17.94	18.49	19.09	19.67
Receptionist Typist	N760	14.58	15.04	15.50	16.01	16.49
Secretary	N711	16.55	17.06	17.58	18.15	18.73
Security Guard	P752	12.20	12.58	12.97	13.39	13.78
Service Representative	N712	17.03	17.56	18.10	18.67	19.25
Victim Assistance Counselor	N714	18.10	18.65	19.23	19.85	20.46

**PERSONNEL SUMMARY
SALARY SCHEDULES**

Part time, Temporary, and Seasonal Personnel
Effective July 1, 2008

Bracket	Title	Step A	Step B	Step C	Step D	Step E	Step F
N160	Administrative Assistant	19.30	19.90	20.51	21.18	21.83	24.77
N130	Administrative Secretary	17.55	18.09	18.64	19.24	19.84	
N308	Architectural Intern Seas	11.94	13.35				
P462	Assistant Exam Supervisor	10.91					
P840	Assistant Pool Manager	12.73	13.15	13.49			
P459	Assistant Summer Program Coordinator	10.03					
P417	Assistant Supervisor of Markets	14.27	14.75	15.17			
P588	Auto Aide	13.70	14.12				
N316	Bingo Inspector	14.26					
P528	Building Maintenance Helper	12.20	12.58	12.97	13.39	13.79	
P365	Car Pool Coordinator	14.90					
P350	Clerical Aide	11.30					
N030	Clerk IV	13.67	14.09	14.53	15.00	15.45	
N030	Clerk Typist	13.67	14.09	14.53	15.00	15.45	
P618	Code Enforcement Inspector	14.75	15.21	15.68	16.20	16.75	
P456	College Junior Intern	7.90					
N140	Coordinator Duplicating and Supply	18.10	18.65	19.23	19.85	20.46	
P360	Crew Chief Seasonal	14.34					
P461	Day Camp Supervisor	11.65					
P648	Dispatcher	15.89	16.39	16.89	17.45	17.94	
N308	Engineering Intern Seas	11.94	13.35				
P358	Exam Proctor	8.40	8.96	9.53			
P460	Exam Supervisor	13.44					
N200	Executive Assistant	21.91	22.59	23.29	24.02	24.77	
P354	Firefighter Trainee	7.36	7.88	16.58			
P618	Forestry Worker	14.75	15.21	15.68	16.20	16.75	
N180	Graphic Designer	20.55	21.19	21.85	22.55	23.24	
P451	Grounds Worker	8.63					
N210	Human Resource Consultant II (C)/OC	22.78	23.49	24.22	25.00	25.96	
P456	Laborer	7.90					
P441	Lead Stage Hand	17.03					
N200	Legal Assistant Col/FC/Bankruptcy	21.91	22.59	23.29	24.02	24.77	
N160	Legislative Aide	19.30	19.90	20.51	21.18	21.83	
N070	Legislative Clerk	14.97	15.43	15.90	16.42	16.92	
P825	Lifeguard	8.99	9.33	9.73			
P835	Lifeguard Captain	11.65	11.99	12.40			

PERSONNEL SUMMARY
SALARY SCHEDULES

Part time, Temporary, and Seasonal Personnel
Effective July 1, 2008

Bracket	Title	Step A	Step B	Step C	Step D	Step E	Step F
P830	Lifeguard Lieutenant	10.32	10.66	11.07			
P608	Maintenance Mechanic	14.28	14.72	15.17			
P578	Maintenance Worker	13.42	13.83	14.26	14.75	15.17	
P418	Operations Worker	14.23	14.68	15.13	15.60	16.07	
P418	Parks Operations Worker	14.23	14.68	15.13	15.60	16.07	
N170	Payroll Technician	19.89	20.50	21.14	21.81	22.47	
P449	Playground Supervisor	9.33					
P457	Pool Attendant	9.90					
P128	Project Assistant	14.90	15.36				
P447	Public Safety Aide	8.83					
P815	Recreation Assistant	8.31	8.60	8.86			
P820	Recreation Clerical Aide	8.10	8.32	8.59			
N300	Recreation Leader OC	15.72	16.20	16.70	17.23	17.77	
P448	Rink Aide	7.99					
P446	Rink Manager	11.75					
P459	School Traffic Officer	10.03					
P458	School Traffic Officer II	11.67					
N110	Secretary OC	16.55	17.06	17.58	18.15	18.73	
N180	Secretary to Commissioner OC	20.55	21.19	21.85	22.55	23.24	
N180	Secretary to Deputy Mayor OC	20.55	21.19	21.85	22.55	23.24	
N100	Service Representative	16.11	16.60	17.12	17.66	18.21	
N180	Sr Field Auditor	20.55	21.19	21.85	22.55	23.24	
D065	Sr Maintenance Mechanic/Mason	16.44	16.94	17.46	18.00	18.56	19.06
D062	Sr Operations Worker	15.09	15.55	16.04	16.50	17.05	17.55
N200	Sr Personnel Analyst	21.91	22.59	23.29	24.02	24.77	
P364	Sr. Rigger	28.57					
P440	Sr. Stagehand	14.14					
P454	Summer Program Clerk	9.47					
P338	Summer Program Coordinator	16.84					
P359	Vending Inspector	13.38					
P598	Water Maintenance Worker	14.03	14.47	14.91			
P453	Watershed Quality Aide	9.14	10.18				
N180	Youth Intervention Specialist	20.55	21.19	21.85	22.55	23.24	
N400	Youth Worker	7.36					



Rochester Board of Education

131 West Broad Street
Rochester, New York 14614

Board of Education

May 12, 2009

President

Malik Evans

The Honorable Robert J. Duffy
Mayor, City of Rochester

City Hall

Vice President

Van Henri White

30 Church Street

Rochester, New York 14614

Members

Thomas Brennan

Melisa Campos

Cynthia Elliott

Willa Powell

Allen Williams

Dear Mayor Duffy:

On May 7, 2009, the Rochester Board of Education adopted a school district budget of \$699,482,694 for school year 2009-2010. This represents an increase of 1.2% from the final, amended budget for 2008-2009.

The budget for 2009-2010 is a major step forward in bringing rigor, alignment, transparency, and horizontal equity to our system. Funding is aligned with four key areas that support our citywide priority of creating post-scholastic-ready students:

- 1) Improved literacy at all grades.
- 2) Improved math competency.
- 3) Increased graduation rates.
- 4) A safer, more secure school environment for all students and staff.

Superintendent

of Schools

Jean-Claude Brizard

Most importantly, the budget is aligned with our core values:

- Achievement – It allows schools greater control over resources to support the achievement of their students.
- Equity – Funding is allocated equitably across schools based on student and school need.
- Accountability – Our budget can be easily understood by the average citizen, not just CPAs.

Tying Dollars To Student Need

In what were often grueling budget sessions, we were pushed to prioritize spending and asked ourselves repeatedly, “Does this investment support our most important priority...the needs of our students?”

While we must become even more rigorous in this process, we are well on our way to aligning dollars to our bottom-line: raising student achievement.

This budget represents a first step in redesigning our financial system to align dollars with the priorities of our schools based on the educational needs of their students. A school-based, student-weighted funding formula ensures that we are using finite budget dollars in ways that will best improve teaching and learning for our students.

This “extreme budget makeover,” as some have called it, is about changing the way we operate and introducing new behaviors into a system traditionally resistant to change. It helps counter some of the spending behaviors that frustrate parents and taxpayers while helping ensure that funds are most effectively used to provide a quality education to our students.

Addressing the Structural Deficit

Further, this budget controls expenditures to begin to close a longstanding \$50 million plus structural deficit. Across-the-board staff cuts are a continuation of those we made at Central Office in 2008 when we eliminated or returned to schools more than 130 positions. It is the start of a multi-year plan to “right size” the district to a point at which we are living within our means.

The allocation of staff is being done through an updated staffing formula designed to meet the specific needs of schools. While some classrooms will see minimal increases in class sizes, we still have one of the best student-teacher ratios in New York and the nation. Our investment in teacher quality and the equitable distribution of effective teachers provides the necessary complement to improve student achievement levels.

Greater Transparency

Our budget this year is more transparent than ever, addressing a longstanding concern of City Council and the public. Whereas in the past the budget was central department driven, it is now school centered. It provides a snapshot of every school that includes budget data as well as student demographics, key academic indicators, and student/staff ratios. Each parent can see what resources are coming into his or her child’s school and how those dollars are helping every student improve a full grade level each year. There is no more mystery about school funding.

The 2009-2010 budget is a first step in the equitable distribution of limited resources based on the needs of students. It demonstrates that sound business and financial decisions are not counter to achieving a world-class education system. In future years, you will see greater transparency and school leaders will continue to have greater control of their resources while being held accountable for results in the area that drives all that we do: student achievement.

Sincerely,



Malik Evans
President, Board of Education



Jean-Claude Brizard
Superintendent of Schools

xc: Rochester Board of Education
Rochester City Council



Rochester City School District

Special Meeting: May 7, 2009

Board of Education

President

Malik Evans

Vice President

Van Henri White

Members

Thomas Brennan
Melisza Campos
Cynthia Elliott
Willa Powell
Allen Williams

**Superintendent
of Schools**

Jean-Claude Brizard

Resolution No. 2008-09: 782

By Member of the Board Commissioner Powell

Resolved, That the Board of Education of the Rochester City School District hereby approves and adopts the budget estimates for the 2009-10 fiscal year as follows:

General Fund Revenues:

\$ 446,915,132	New York State
\$ 119,100,000	City of Rochester
\$ 2,000,000	Federal Medicaid
\$ 8,423,484	Local
\$ 2,128,941	Appropriated Fund Balance
\$ 578,567,557	Total General Fund

General Fund Expenses:

\$ 538,150,726	Current Operating Expense
\$ 15,027,738	Capital Expenses
\$ 25,389,093	Debt Service
\$ 578,567,557	Total General Fund

Special Aid Fund Revenues:

\$ 104,046,660

Special Aid Fund Expenses:

\$ 104,046,660

School Food Service Fund Revenues:

\$ 16,789,000

School Food Service Fund Expenses:

\$ 16,789,000

\$ 699,403,217

Grand Total Budget

Seconded by Member of the Board Commissioner White

Roll-Call Vote:

Commissioner Williams	No
Commissioner Powell	Yes
Commissioner White	Yes
Commissioner Elliott	No
Commissioner Campos	Yes
Commissioner Brennan	No
President Evans	Yes

ATTEST

Shanai Lee
Clerk to the Board

**CERTIFIED COPY
BOARD CLERK'S OFFICE
BOARD OF EDUCATION
ROCHESTER, NY 14614**

(585) 262-8308 • Fax: (585) 262-8381
E-mail: Shanai.Lee@rcsdk12.org

DISTRICT-WIDE SUMMARY BUDGET

Budget Summary

Revenue and Expenditures Charts

Assumptions and Priorities

Revenue Summary and Analysis

Expenditure Summary and Analysis

Position Summary

Explanation of Changes to Budget

Multi-Year Projection



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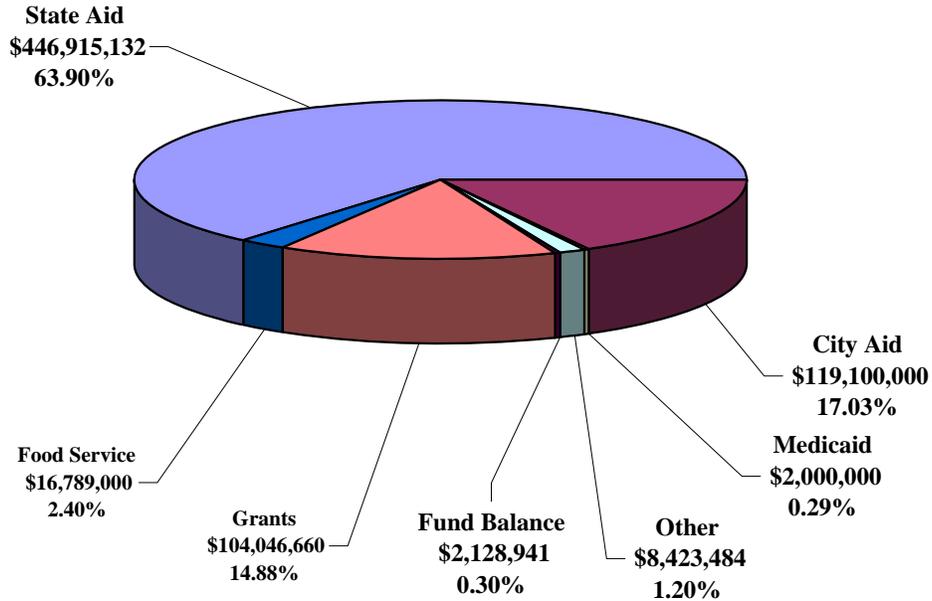
District-Wide Summary Budget 2009-10 Budget

BUDGET SUMMARY

Revenue Summary				
Revenue Category	2007-08 Actual	2008-09 Amended	2009-10 Proposed	\$ Variance Fav/(Unfav)
GENERAL FUND				
State				
Recurring State Aid	386,207,231	423,362,036	428,879,846	5,517,810
Building Aid	14,666,088	20,013,947	20,011,548	(2,399)
Other State Revenues	1,205,700	1,000,000	250,000	(750,000)
Prior Year State Aid Adjustments	718,940	171,590	(2,226,262)	(2,397,852)
Total - New York State Revenue	402,797,959	444,547,573	446,915,132	2,367,559
City	119,100,000	119,100,000	119,100,000	-
Federal Medicaid	4,426,311	2,000,000	2,000,000	-
Local - Other	10,559,011	10,874,076	8,423,484	(2,450,592)
Appropriated Fund Balance for General Fund	-	5,733,807	2,128,941	(3,604,866)
Total - GENERAL FUND Revenue	536,883,281	582,255,456	578,567,557	(3,687,899)
GRANT & SPECIAL AID FUNDS				
State Sources	26,858,930	30,527,309	29,256,020	(1,271,289)
Federal Sources	52,697,695	60,235,966	72,009,895	11,773,929
Local Sources	2,660,426	3,354,423	2,780,745	(573,678)
Total - GRANT & SPECIAL AID FUND Revenue	82,217,051	94,117,698	104,046,660	9,928,962
SCHOOL FOOD SERVICE FUND Revenue	14,620,109	14,964,291	16,789,000	1,824,709
GRAND TOTAL REVENUE - ALL FUNDS	633,720,441	691,337,445	699,403,217	8,065,772
Expenditure Summary				
Expenditure Category	2007-08 Actual	2008-09 Amended	2009-10 Proposed	\$ Variance Fav/(Unfav)
Salary Compensation	309,529,656	330,861,550	339,325,235	(8,463,685)
Other Compensation	15,076,646	17,656,352	16,446,122	1,210,231
Employee Benefits	113,667,224	128,458,230	133,051,426	(4,593,196)
Total Compensation and Benefits	438,273,526	476,976,132	488,822,783	(11,846,651)
Fixed Obligations With Variability	80,921,739	87,095,360	83,536,292	3,559,068
Debt Service	29,064,443	26,304,378	25,389,093	915,285
Cash Capital Outlays	12,674,102	13,859,633	15,027,738	(1,168,105)
Facilities and Related	40,668,140	43,288,521	42,698,362	590,159
Technology	806,273	1,101,352	1,811,870	(710,518)
All Other Variable Expenses	44,169,869	42,712,068	42,117,080	594,989
Total Non Compensation	208,304,566	214,361,313	210,580,434	3,780,878
Sub Total	646,578,092	691,337,445	699,403,217	(8,065,772)
Fund Balance Reserve	-	-	-	-
Grand Total Expenditures	646,578,092	691,337,445	699,403,217	(8,065,772)

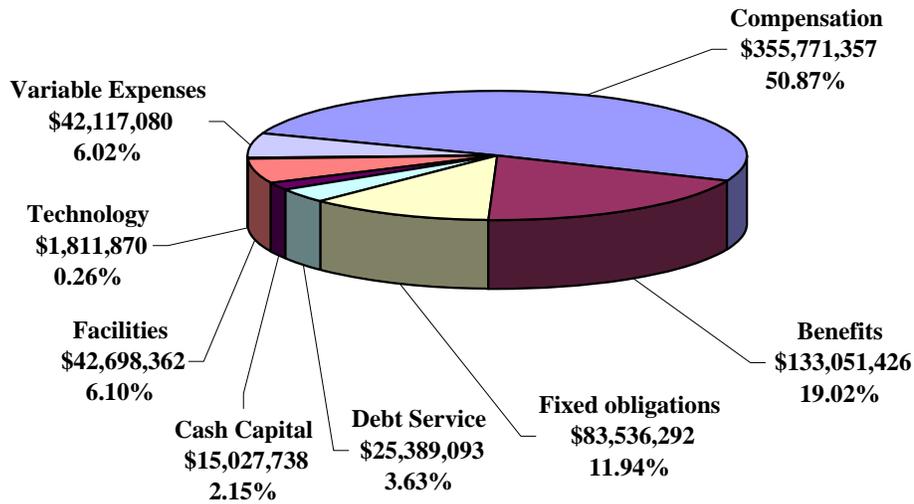
Revenue Summary - All Funds

\$699,403,217



Expenditure Summary

\$699,403,217



District-Wide Summary Budget 2009-10 Budget

ASSUMPTIONS AND PRIORITIES: FACTORS RELATED TO THE BALANCING OF THE 2009-10 BUDGET

Developing a balanced budget for 2009-10 has been a great challenge for the District this year. With the continual decline of the financial market, the instability of the Federal and State revenues, the downturn in the local economy and declining enrollment numbers, RCSD has been faced with the task of reducing staff and programs in order to obtain a balanced budget. We have continued the work identified by the Superintendent last year and have chosen the fiscally prudent path to take this opportunity to “right size” the District rather than draw from our already dwindling fund balance. At the same time, the District has started a multi-year project of a financial redesign to enable Principals and schools to strategically manage resources in support of their academic improvement plans.

To begin the budget process, a series of planning assumptions were made. Some were short term, such as assumed revenue amounts for the year. Others were part of a longer term horizon like reduction of the structural deficit over a three-year period. Some of the key assumptions are provided below. The objective was to build as conservative a plan as possible, not relying on “soft” revenue or “possible” savings. As additional information becomes available, some of the planning assumptions will prove to be accurate while others will require additional modifications to the plan. Budget amendments will be presented as we continue to refine the budget and execute our plan.

REVENUE

State Funding – Deficit Reduction – Federal Stabilization

The start of the budget process for this year was delayed, not only to establish changes necessary as part of the first year of the redesign, but also in hopes that the Governor would give some indication of the reduction to education. This information did come in December with a significant projected revenue reduction. As of the presentation of the draft budget, we still did not know the final impact on Districts within New York State.

The Governor’s Deficit Reduction Assessment (DRA) was reinstated with the acceptance of the Federal Stabilization package of \$13.4M which is part of the Federal government’s American Recovery and Reinvestment Act (ARRA). Further guidelines for the accountability of the use of funds will be given to us at a later date. The State has been forewarned that this funding is for one year. This funding will flow through the State from the Federal government.

Federal Stimulus Funds – Title I and IDEA

During the planning process, the Federal government announced the possibility of various economic stimulus packages that would give relief to education. The decision by the District, as well as the intent of the package, is to use stimulus dollars for temporary or one-time issues to avoid dependency upon funds. The 2009 ARRA describes funding for schools flowing from three separate areas. The area that will flow directly to the District has been established as Federal funds through Title I and IDEA. This funding will flow to Districts in the next two years. Although the exact details are not clear at this time, RCSD will receive approximately \$15.4M through this portion of the package.

It is important to understand that the proposed Federal stimulus funds will only be for two years, running through 2010-11. Funds are to be used for short-term investments with the potential for long-term benefits. School districts were cautioned to be careful and avoid expenditures they may not be able to sustain once the recovery funds are spent. Guidelines have been given for both the Title I and the IDEA portions of the package. The District will need to track and account for the spending of these funds to comply with Federal regulations.

District-Wide Summary Budget 2009-10 Budget

The last flow of funding will be available through tax credit bonds for new construction and Qualified Zone Academy bonds for renovation and modernization. Under this funding, the 100 largest, poorest school districts are guaranteed part of 40% of their state's bond allocation. A provision also states that up to an additional 25 school districts may receive priority status. Due to the inability to project the amount, no provision was made to include it in the 2009-10 Budget at this time.

Structural Deficit

As projected in earlier years, RCSD has a structural deficit of approximately \$50M. Although steps have been taken this year to reduce the deficit, it will take additional time to "right size" our programs and supporting structure. This process was started during the 2008-09 budget year and will continue through the 2010-11 fiscal year. The stimulus package is being used to support this deficit. Ongoing and unrestricted resources can not continue to cover the cost increases in areas such as continuous salary increases, rising costs of employee benefits (especially health), contractual requirements, fuel, utilities, inflation and any new initiatives. The reduction in revenues will not allow the District to fully fund its priorities and will cause reductions in our educational programs.

Declining Enrollment

Another factor that was taken into consideration during the restructuring of our budget was the decline in District enrollment. We have experienced this decline for several years and have projected a continual decrease in the number of children attending District schools. This will continue to have a negative impact on further State funding and will cause corresponding reductions in school staffing. The reduction in school staffing was started in the 2009-10 budget projection. The projected decrease in teachers and other staff for 2009-10 is approximately 230 positions which relates to approximately \$17M.

Unappropriated Fund Balance

It was the intent of the Superintendent not to use the unappropriated fund balance to support the structural deficit. Instead, if possible, restructuring over the next three years will be necessary for reducing the deficit. Restructuring aligns with the initiative to "right-size" the District. Budget decisions would be made with the intent to work with the long-term objective of school-based budgeting. The 2008-09 General Fund beginning balance of \$47,843,997 reflects the ending balance of the 2007-08 fiscal year. The majority of this balance is committed to specific purposes such as: workers compensation reserves, insurance reserves, OPEB and the Employment Preparation Education (EPE) audit reimbursement. The balance that is available to support on going programs is \$12,481,425. Maintaining an adequate ending balance is required by State law. The allowable unappropriated amount is a reserve of 4% of the coming year's general fund which is \$23.1M.

EXPENDITURES

In addition to the decline in State funding, the District is required to pay the reimbursement of EPE funds. In prior years, the District requested a waiver for the repayment of the \$2.1M EPE reimbursement. A decision was made to not request the waiver for this year due to the economic climate in State government. This amount will be paid from our appropriated fund balance.

It is the intent of the District to continue most of the 2008-09 programs plus approved changes for 2009-10. The assumption was made that compensation increases, for which negotiations have not been completed, will continue at the stated rate.

District-Wide Summary Budget 2009-10 Budget

Alignment of expenditures to support the four goals of improving ELA scores, Math scores, graduation rates and school safety has been provided for in the budget:

- Textbook Adoption for Math: \$1,205,000
- Restructuring of Schools #14, #58, Franklin, and East High Schools: More than \$620,000
- District-wide Dashboard and assessment tools: \$500,000
- Increased work placement and interventions by Hillside: \$1,200,000
- School Safety-Behavior management and X-ray equipment: More than \$200,000

Short Term Fiscal Issues

- Health Insurance negotiations: The District continues to look at cost savings for District health care plans. Progress is being made to change from community rating to experience rating. Changes will mitigate rising insurance costs.
- Transportation costs: Earlier in 2008-09, an RFP was successfully completed for the transportation of our children. This savings has been recognized in our 2009-10 proposed budget.
- Interest Revenue: Reduction is due to declining market conditions.

Long Term Fiscal Issues

- Collective Bargaining: The District is in negotiations with three of our five bargaining units. The Rochester Teachers Association and Association of Supervisors and Administrators of Rochester contracts expire on June 30, 2009. Negotiations continue with Rochester Association of Paraprofessionals which expired on June 30, 2008.
- Future funding will depend on the recovery of our economic system. Continual reductions will be passed to Districts if the State continues its structural deficit. The impact will have a negative affect on the growth of our programs.
- Some programs, which are currently supported fully or partially by Special Aid or grants, will be underfunded and become reliant upon general funds.
- Decreased funding will lead to slightly increased class size, which remains at or below contract and state averages.
- The Special Education program analysis is complete. A multi-year program redesign and improvement process has started.
- Reimbursement rates in some State and Federal reimbursements are lagging behind actual cost increases.
- The cost of textbooks and other instructional supplies continue to increase.
- Fuel and utilities costs continue to rise at rates higher than expected.
- Double digit increases in employee benefits is anticipated.

The Budget is balanced and targeted to the needs of our students and allows for the continued support of the goals of the District and the policies of the Board of Education. We still face many challenges, both at the State level and within the District itself. New academic initiatives, academic program flexibility and the collective bargaining process will need to be addressed as revenue sources are confirmed. This budget is the first glimpse at a fundamental change in the strategic management and resourcing of our schools. It addresses tough fiscal realities while continuing to resource critical education needs.

Sincerely,

Deputy Superintendent of Administration

District-Wide Summary Budget 2009-10 Budget

REVENUE SUMMARY

Revenue Category	2007-08 Actual	2008-09 Amended Budget	2009-10 Proposed Budget	\$ Variance Fav/(Unfav)
GENERAL FUND				
>>>> STATE <<<<<				
Foundation Aid	320,835,447	351,317,169	337,900,112	(13,417,057)
NYS Stabilization Stimulus Funding	-	-	13,417,057	13,417,057
Special Services Aid	6,692,278	9,708,675	9,958,293	249,618
Special Education - Public High Cost Aid	3,311,884	2,530,723	2,424,447	(106,276)
Special Education - Private Excess Cost Aid	8,813,281	9,516,830	9,449,447	(67,383)
Transportation Aid	41,284,527	44,622,526	48,280,159	3,657,633
Computer Hardware Aid	769,747	786,052	787,823	1,771
Textbook Aid	2,002,883	2,246,761	2,205,575	(41,186)
Software Aid	559,249	559,279	559,279	-
Library Aid	233,331	209,057	209,057	-
Charter School Transitional Aid	1,704,604	1,864,964	3,688,597	1,823,633
Subtotal - Recurring State Aid	386,207,231	423,362,036	428,879,846	5,517,810
>>>> Building Aid <<<<<				
Building Aid	14,666,088	20,013,947	20,011,548	(2,399)
Subtotal - Building Aid	14,666,088	20,013,947	20,011,548	(2,399)
>>>> State - Other State Revenues <<<<<				
NYS Legislative Grant	80,700	-	250,000	250,000
After School Program Aid	1,125,000	1,000,000	-	(1,000,000)
Subtotal - Other State Revenues	1,205,700	1,000,000	250,000	(750,000)
>>>> State Aid Adjustments <<<<<				
Prior Year Aid Advance - Bond Bank	1,479,000	1,479,000	1,479,000	-
Prior Year Aid - \$20M Spin Up Loan Payment	(667,000)	(667,000)	(667,000)	-
Non-Recurring Prior Year Aid Adjustments	852,567	203,126	-	(203,126)
Local Share Deduction for Certain Students	(945,627)	(843,536)	(909,321)	(65,785)
Prior Year Aid Adjustment - EPE	-	-	(2,128,941)	(2,128,941)
Subtotal - Prior Year State Aid Adjustments	718,940	171,590	(2,226,262)	(2,397,852)
Total - New York State Revenue	402,797,959	444,547,573	446,915,132	2,367,559
>>>> CITY <<<<<				
City of Rochester Aid	119,100,000	119,100,000	119,100,000	-
Total - City	119,100,000	119,100,000	119,100,000	-
>>>> Other Revenue Sources <<<<<				
Federal - Medicaid	4,426,311	2,000,000	2,000,000	-
Subtotal - Other Revenue Sources	4,426,311	2,000,000	2,000,000	-
>>>> Local - Other <<<<<				
Indirect Costs	2,322,353	2,239,231	2,531,811	292,580
Nonresident Tuition	692,627	700,000	700,000	-
Health Services Revenue	735,326	650,000	650,000	-
Rental and Use of Buildings	130,122	150,000	150,000	-
Sale of Obsolete Equipment	4,997	25,000	25,000	-
Prior Years Refunds	1,172,819	650,000	650,000	-
E-Rate Revenue	993,932	3,979,816	1,736,644	(2,243,172)
Student and Other Fees	132,138	75,000	75,000	-
Earnings - Capital Fund Investments	1,197,726	525,000	525,000	-
Earnings - General Fund Investments	2,994,731	1,700,000	1,200,000	(500,000)
Miscellaneous Revenue	182,240	180,029	180,029	-
Total - Local Other	10,559,011	10,874,076	8,423,484	(2,450,592)
Appropriated Fund Balance for General Fund	-	5,733,807	2,128,941	(3,604,866)
GENERAL FUND Revenue	536,883,281	582,255,456	578,567,557	(3,687,899)

District-Wide Summary Budget 2009-10 Budget

REVENUE SUMMARY

Revenue Category	2007-08 Actual	2008-09 Amended Budget	2009-10 Proposed Budget	\$ Variance Fav/(Unfav)
GRANT & SPECIAL AID FUNDS				
>>>> State Sources <<<<<				
Universal Pre-Kindergarten	10,013,159	10,199,591	10,199,591	-
Other State Source Grants	16,845,771	20,327,718	19,056,429	(1,271,289)
Total - State Grant Sources	26,858,930	30,527,309	29,256,020	(1,271,289)
>>>> Federal Sources <<<<<				
Federal-Recurring	44,427,708	46,759,179	45,824,173	(935,006)
Federal-Competitive	8,269,987	8,666,303	5,629,362	(3,036,941)
Federal-Stimulus	-	-	15,385,350	15,385,350
Federal-Roll-over	-	4,810,484	5,171,010	360,526
Total - Federal Sources	52,697,695	60,235,966	72,009,895	11,773,929
>>>> Local Sources <<<<<				
Total - Local Sources	2,660,426	3,354,423	2,780,745	(573,678)
GRANT & SPECIAL AID FUND Revenue	82,217,051	94,117,698	104,046,660	9,928,962
SCHOOL FOOD SERVICE FUND				
NYS Free & Reduced Price Reimbursemen	544,732	568,150	658,130	89,980
Federal Free & Reduced Price Reimbursen	11,955,311	12,017,500	13,905,450	1,887,950
Federal Surplus Food Revenue	791,243	600,000	795,000	195,000
Summer Food Service Revenue	351,891	320,000	335,000	15,000
Other Cafeteria Sales	976,932	1,458,641	1,032,170	(426,471)
Appropriation from Food Service Fund Balance	-	-	63,250	63,250
SCHOOL FOOD SERVICE FUND Revenue	14,620,109	14,964,291	16,789,000	1,824,709
GRAND TOTAL REVENUE - ALL FUNDS	633,720,441	691,337,445	699,403,217	8,065,772

District-Wide Summary Budget 2009-10 Budget

STATE AID TO EDUCATION

General Fund State Aid shown below is based on the aid projections included in the adopted 2009-10 New York State Budget.

FOUNDATION AID **\$337,900,112**

Foundation Aid is unrestricted aid to support the District's general operations such as salaries, benefits, utilities and other operating costs. Beginning in 2007-08, NYS combined a number of separate aid categories into Foundation Aid. These aid categories included: Public Excess Cost, Sound Basic Education, Extraordinary Needs, Limited English Proficiency and several categorical grants.

STATE STABILIZATION STIMULUS **\$13,417,057**

New York State is using one-time federal funding to offset the Deficit Reduction Assessment that was included in the Governor's Budget Proposal. This funding will only be available in the 2009-10 fiscal year.

SPECIAL SERVICES AID **\$9,958,293**

This aid supports certain occupational, marketing and business programs, in grades 10-12 and for approved data processing expenses pursuant to Regulations of the Commissioner.

SPECIAL EDUCATION – PUBLIC HIGH COST AID **\$2,424,447**

Public High Cost Aid is provided for students with disabilities placed in a special education program by the Committee on Special Education (CSE) in public settings in the Rochester City School District and at BOCES. This aid is based upon approved costs, attendance and level of service.

SPECIAL EDUCATION – PRIVATE EXCESS COST AID **\$9,449,447**

Excess Cost Aid is provided for students with disabilities placed in a special education program by the Committee on Special Education (CSE) in private settings such as St. Joseph's Villa and Crestwood Children's Center. This aid is based upon approved costs, attendance and level of service.

TRANSPORTATION AID **\$48,280,159**

This aid provides up to 90% of the District's approved transportation expenses. Non-allowable expenses include: the transportation of non-handicapped pupils who live 1 1/2 miles or less from the school attended, and transportation for extra activities such as field trips, athletic trips, etc.

HARDWARE AND TECHNOLOGY AID **\$787,823**

Computer Hardware and Technology Equipment Aid provides funding for the purchase and lease of micro and/or mini computer equipment; technology equipment; repair of equipment for instructional purposes; and training and staff development for instructional purposes.

SOFTWARE, TEXTBOOK AID AND LIBRARY MATERIALS **\$2,973,911**

This aid provides funding for the purchase of computer software, textbooks and library material. The amount of aid is based on a per-pupil dollar amount.

District-Wide Summary Budget 2009-10 Budget

CHARTER SCHOOL TRANSITIONAL AID **\$3,688,597**

This aid partially offsets the cost of tuition that the District must provide for students attending Charter Schools.

BUILDING AID **\$20,011,548**

This aid supports expenses associated with the construction of new buildings, additions, and alterations or modifications of existing buildings. Building aid is provided for projects which have received prior approval from the State Education Department.

OTHER STATE REVENUES **250,000**

This category represents state funding that the local delegation in Albany has secured for the district.

STATE AID ADJUSTMENTS **(\$2,226,262)**

This category represents adjustments for prior year aid monies owed to the District, contingency for prior year aid claims owed to the State, and revenue to offset the District's debt service under the State's Prior Year Claims Financing Program. This category also contains aid deductions for certain resident student placements, including incarcerated youth detention centers, intermediate residential treatment programs, and State supported schools for the Blind and Deaf. The State assumes 100% of the tuition costs for these placements.

GRAND TOTAL STATE **\$446,915,132**

REVENUES FROM CITY **\$119,100,000**

The City of Rochester funding includes the State funded STAR program.

MEDICAID REVENUE **\$2,000,000**

The District receives partial reimbursement under Medicaid for support services provided to Medicaid eligible students with disabilities. The District receives 25% of the approved billable amount per service. The State recoups 75% of all federal Medicaid monies received by the District.

OTHER LOCAL REVENUES

INDIRECT COSTS **\$2,531,811**

Many grant-funded programs provide revenue to offset overhead costs, which the District incurs in the operation of grants. Overhead costs include supervision, accounting costs, etc.

NON-RESIDENT TUITION FROM OTHER DISTRICTS **\$700,000**

The District provides tutoring and other education services to non-resident students on a tuition/fee basis. The largest portion of these revenues is for tutoring services provided to non-resident students at several agencies in the area.

HEALTH SERVICES REVENUE **\$650,000**

The District provides health services to non-resident students attending private/parochial schools located within the district boundaries per NYS regulations. The District bills these costs back to the student's home districts.

District-Wide Summary Budget 2009-10 Budget

RENTAL AND USE OF BUILDINGS **\$150,000**

This represents the fees charged to various groups for the use of buildings in accordance with District policy.

SALES OF OBSOLETE EQUIPMENT **\$25,000**

This is revenue from sales of obsolete equipment and vehicles, in accordance with District policy.

PRIOR YEARS REFUNDS **\$2,386,644**

This revenue is derived from several sources including federal E-Rate monies, BOCES refunds and refunds of prior year expense from vendors.

STUDENT AND OTHER FEES **\$75,000**

This revenue is earned through fees charged for Adult Education, rental of musical instruments and other miscellaneous fees.

EARNINGS - CAPITAL FUND INVESTMENTS **\$525,000**

This revenue is earned primarily through two sources: Interest earned on authorized capital funds which have not yet been expended, and any unused capital fund authorizations.

EARNINGS - GENERAL FUND INVESTMENTS **\$1,200,000**

This revenue from investments is earned by the District's cash management program.

PREMIUM – RAN **\$0**

This represents the premium associated with the issuance of a Revenue Anticipation Note (RAN). The District does not anticipate issuing a RAN in 2009-10.

MISCELLANEOUS REVENUE **\$180,029**

This represents revenues that do not fit in any other categories and are non-recurring.

TOTAL LOCAL REVENUES **\$8,423,484**

APPROPRIATIONS FROM FUND BALANCE **\$2,128,941**

An Appropriation from Fund Balance represents the use of accumulated financial surplus that resulted from prior years' activity.

GRAND TOTAL GENERAL FUND REVENUE **\$578,567,557**

District-Wide Summary Budget 2009-10 Budget

GRANT REVENUE

Grant Title	2008-09 Amended	2009-2010 Budget	\$ Change Fav/(Unfav)
>>>>>STATE SOURCES<<<<<			
ARSIP-APPRENTICESHIP TRAINING	85,527	85,000	(527)
ELL BILINGUAL SUPPLEMENTARY	25,000	0	(25,000)
EMPLOYMENT PREPARATION EDUCATION	2,763,994	2,763,994	0
EXTENDED SCHOOL DAY/SCHOOL VIO	691,993	691,993	0
FAMILIES NATURALIZATION (FANS)	12,000	12,000	0
FEASIBILITY STUDY INSURANCE	84,000	0	(84,000)
INCARCERATED YOUTH	2,000,087	2,277,514	277,427
LEARNING TECHNOLOGY	299,526	0	(299,526)
MEDICAID GRANT	41,000	0	(41,000)
MENTOR TEACHER INTERNSHIP PROG	325,000	0	(325,000)
ROCHESTER SCHOOL LIBRARY SYSTEMS	96,929	77,543	(19,386)
ROCHESTER TEACHER CENTER	579,000	579,000	0
SCH LIBRARY SYS AID 4 AUTOMATION	9,693	7,754	(1,939)
SCHOOL HEALTH SERVICES	6,292,705	6,292,705	0
SCHOOL LIBRARY SYS SUPPLEMENTAL	47,950	0	(47,950)
SCHOOLS UNDER REGISTRATION REVIEW (SURR)	200,022	0	(200,022)
SUMMER PROGRAM SPECIAL ED.	4,512,050	4,768,926	256,876
TEACHERS OF TOMORROW	1,985,680	1,500,000	(485,680)
UNIVERSAL PRE-K	10,199,591	10,199,591	0
WEP-WELFARE EDUCATION PROGRAM	275,562	0	(275,562)
SUBTOTAL - STATE	30,527,309	29,256,020	(1,271,289)

District-Wide Summary Budget 2009-10 Budget

GRANT REVENUE

Grant Title	2008-09 Amended	2009-2010 Budget	\$ Change Fav/(Unfav)
>>>>FEDERAL SOURCES<<<<<			
ADVANCED PLACEMENT INCENTIVE GRANT	775,474	803,066	27,592
ARTS IN ED MODEL DEVELOPMENT	252,226	0	(252,226)
CAROL WHITE PHYSICAL EDUCATION	262,796	120,621	(142,175)
FAST TRACK ROCHESTER	92,637	0	(92,637)
FEDERAL STIMULUS FUNDING	0	15,385,350	15,385,350
FOREIGN LANGUAGE ASSISTANCE PR	252,425	0	(252,425)
IDEA PRESCHOOL SERVICES & SECT	495,365	495,365	0
IDEA SUPPORT SERVICES & SECTIO	10,149,282	10,149,282	0
IMLS LAURA BUSH 21ST CEN LIBRA	84,646	100,980	16,334
IMPACT AID	23,211	23,095	(116)
INTEGRATED SCHOOLS WITH MENTAL HEALTH	46,016	0	(46,016)
PERKINS ADULT BASIC	217,474	200,000	(17,474)
PERKINS CORRECTIONAL	40,000	40,000	0
PERKINS SECONDARY	583,504	583,504	0
PRE-SCHOOL ADMINISTRATION	118,605	0	(118,605)
READING FIRST	690,942	341,313	(349,629)
RE-ENTRY PROJECT	171,287	0	(171,287)
SAFE SCHOOLS/HEALTHY STUDENTS	1,494,576	1,494,576	0
SED HOMELESS CHILDREN AND YOUT	125,000	125,000	0
SETRC	503,216	522,423	19,207
SMALLER LEARNING COMMUNITIES	290,155	237,329	(52,826)
SPECIAL EDUCATION QUALITY ASSU	115,000	115,000	0
SPECIAL LEGIS PROJECT @ FRANKLIN	938,450	0	(938,450)
TEACHING AS HISTORIANS	301,680	301,525	(155)
TITLE I	31,895,330	31,947,236	51,906
TITLE I SQR	210,000	0	(210,000)
TITLE II D COMPETITIVE	500,000	0	(500,000)
TITLE II D TECHNOLOGY GRANT	266,241	266,241	0
TITLE IIA RECRUITMEN	6,005,551	5,425,360	(580,191)
TITLE IIB MATH/SCIENCE PARTNER	799,991	799,999	8
TITLE III BILINGUAL	563,443	563,443	0
TITLE I-IMPROVEMENT/CHOICE	800,000	900,000	100,000
TITLE IV SAFE & DRUG FREE #8	75,836	0	(75,836)
TITLE IV SAFE & DRUG FREE SCHO	381,859	381,859	0
TITLE V	10,000	0	(10,000)
TITLE VII-NATIVE AMERICAN RESO	59,798	59,798	0
U OF R NAT'L INSTITUTE OF MENT	168,878	152,530	(16,348)
WIA-ADULT LITERACY EDUCATION	125,072	125,000	(72)
WIA-ELL POST SECONDARY	100,000	100,000	0
WORKFORCE INVESTMENT ACT-TITLE	250,000	250,000	0
SUBTOTAL - FEDERAL	60,235,966	72,009,895	11,773,929

District-Wide Summary Budget 2009-10 Budget

GRANT REVENUE

Grant Title	2008-09 Amended	2009-2010 Budget	\$ Change Fav/(Unfav)
>>>>LOCAL SOURCES<<<<<			
CFC CUBAN HAITIAN ENTRANTS	30,000	27,544	(2,456)
COHESIVE LEADERSHIP GRANT	135,000	0	(135,000)
COMMUNITY PRE-SCHOOL RELATED S	468,088	468,088	0
CONSUMER CREDIT COUNSELING SVC - STUDENT IN'	2,207	0	(2,207)
DANCING WITH THE STARS	5,800	0	(5,800)
ESL STUDENT INTERN	11,616	11,616	0
EXPEDITIONARY LEARNING #58	63,500	62,905	(595)
FOOD SECURITY	30,457	0	(30,457)
GGP - STUDENTS WRITE FOR COMM SVC	15,045	0	(15,045)
GOOD GRADE PAY - SUMMER LAW PREP	18,112	0	(18,112)
GROUP WORKCAMP	35,000	0	(35,000)
GREATER ROCHESTER HEALTH FITNESS STATIONS	10,000	0	(10,000)
HEALTH CARE YOUTH APPRENTICESH	162,000	162,000	0
HOSPITALITY & LODGING CAREER @ JEFFERSON	24,548	0	(24,548)
MONROE COUNTY CAREERS	466,000	466,000	0
MONROE COUNTY TRANSITION SERV	95,000	0	(95,000)
NAZARETH TEACHERS AS LEARNERS	10,000	0	(10,000)
PLAY IT SMART	16,667	0	(16,667)
PRE-SCHOOL ADMINISTRATION/COUNTY	250,450	369,055	118,605
PRE-SCHOOL INTEGRATED/HANDICAPPED	902,268	902,268	0
REEP	131,232	0	(131,232)
SCHOOL #9 & #12 / UNITED WAY	157,700	52,658	(105,042)
SPECIAL EDUCATION/ITINERANT TE	132,611	132,611	0
SUMMER LAW PREP (CITY OF ROCHESTER)	20,154	0	(20,154)
THE PRIMARY PROJECT	128,620	99,000	(29,620)
TOSHIBA AMERICA FOUNDATION	518	0	(518)
VIRTUAL ENTERPRISE	27,000	27,000	0
WATER MARSHALL	4,830	0	(4,830)
SUBTOTAL - LOCAL	3,354,423	2,780,745	(573,678)
TOTAL - GRANT REVENUE	94,117,698	104,046,660	9,928,962

District-Wide Summary Budget 2009-10 Budget

STATE GRANT REVENUES

UNIVERSAL PRE-KINDERGARTEN **\$10,199,591**

This grant supports the District's efforts to provide environments and experiences in socialization, early literacy and motor skill development to all eligible four-year old children, including those with disabilities and children whose home language is other than English. It also provides aid for the education of three and four-year-old children from disadvantaged environments and supports the pre-kindergarten program at various District sites.

SCHOOL HEALTH SERVICES **\$6,292,705**

This grant provides reimbursement to the District for the cost of providing nursing services.

SUMMER PROGRAM **\$4,768,926**

State aid supports the District's Special Education programs during the months of July and August.

EMPLOYMENT PREPARATION EDUCATION AID **\$2,763,994**

This aid supports employment preparation programs such as: adult education, GED preparation, ESOL and career education for pupils age 21 and older.

INCARCERATED YOUTH **\$2,277,514**

This aid provides funding for instructional services to resident students in the Monroe County Jail.

TEACHERS OF TOMORROW **\$1,500,000**

State grant funds are used to support the recruitment, development and retention of teachers in subject shortage areas.

EXTENDED SCHOOL DAY/SCHOOL VIOLENCE PREVENTION (ESD/SVP) **\$691,993**

This grant provides resources to ensure that students receive social-emotional skills training and support services that are proven to prevent violent behavior. Schools also use the funding to implement character education and bullying prevention strategies to maintain a safe and supportive learning environment.

ROCHESTER TEACHER CENTER **\$579,000**

This allocation enables the Teacher Center to continue providing high quality professional development programs and services that assist teachers and schools in their efforts to implement the State's Learning Standards and improve student performance.

OTHER STATE GRANT REVENUES **\$182,297**

STATE GRANT REVENUE **\$29,256,020**

District-Wide Summary Budget 2009-10 Budget

FEDERAL GRANT REVENUE

CONSOLIDATED APPLICATION (TITLE I, IIA, IID, III, IV) \$38,584,139

The NYSED consolidated application includes five grants that are bundled together for the application process but fund distinctly different programs.

The Title I Basic grant supports academic intervention programs, supplemental educational services, and support services for economically disadvantaged children - especially those enrolled in schools cited by the State Education Department as schools in need of improvement. Titles II - IV provide for the recruitment and training of teachers and administrators; the infusion of technology into instruction; bilingual, LEP and ELL education; and health and safety programs. The grants are Federal flow through dollars administered by the New York State Education Department and include:

- Title I Basic Improving Academic Achievement for the Disadvantaged
- Title IIA Teacher/Principal Recruitment and Training
- Title IID Enhancing Education Through Technology
- Title III Bilingual, LEP, ELL Programs
- Title IV Safe and Drug Free Schools and Communities

FEDERAL STIMULUS FUNDING \$15,385,350

The Federal Government is providing additional funding over the next two years through Title I and IDEA legislation to assist schools under the American Recovery and Reinvestment Act of 2009 (ARRA).

CHILDREN WITH IDENTIFIED EDUCATIONAL DISABILITIES \$10,759,647

These grants provide a variety of supplemental aid to students with disabilities ages 3 to 21. Among the largest grants are the IDEA Section 611 and Section 619 grants. IDEA grants are based upon a State-approved count of District resident handicapped students. These Pre-school and School-Age grants are designed to help defray the additional costs to the District for educating handicapped students. Funding is also intended to ensure compliance with State mandates and guidelines. These grants also support instructional positions including special education teachers, paraprofessionals, supplies, materials, and purchased services.

SPECIAL EDUCATION TRAINING AND RESOURCE CENTER (SETRC) \$522,423

The Special Education Training Resource Center provides training and information to staff involved in educating children with handicapping conditions, and responds to individual instructional needs of children. These objectives are accomplished through in-service training, information dissemination, awareness workshops, etc.

READING FIRST \$341,313

This grant uses scientifically-based reading research to implement effective professional development, improve instruction, and modify teaching practices to ensure that all children will read independently and well by the end of the third grade.

District-Wide Summary Budget 2009-10 Budget

WORKFORCE PREPARATION/CAREER AND TECHNICAL EDUCATION **\$1,258,504**

Workforce Preparation activities are designed for moving all students to higher levels of academic and work standards by developing the skills necessary for success in the workplace, post-secondary education, technical training and lifelong learning, including obtaining employability skills documented by the Certificate of Employability and other industry-recognized credentials. Career and Technical Education provide learning experiences where students become aware of a broad spectrum of careers and develop skills that are applicable and necessary to personal and career roles. Successful programs will prepare students for employment in specific career areas or post-secondary study and for life as productive members of society. Federal grants that support Workforce Preparation and Career and Technical Education include the Workforce Investment Act and Perkins IV Career and Technical Education.

SCHOOL IMPROVEMENT **\$900,000**

LEAs that have Title I schools in need of improvement identified receive an allocation based upon the number of schools in each category as follows:

- Schools in Need of Improvement (SINI) Year 1 and Year 2
- Corrective Action Schools (CA) Year 1 and Year 2
- Restructured Schools Year 1, Year 2, Year 3 and Year 4 of Implementation

MATH AND SCIENCE PARTNERSHIP TITLE IIB **\$799,999**

This competitive grant provides resources for professional development in Math with partners at the University of Rochester and Mid-West Regional School Support Center of NYS in order to better evaluate the effectiveness of math instruction within RCSD.

OTHER FEDERAL GRANT REVENUE **\$3,458,520**

GRAND TOTAL FEDERAL GRANT REVENUE **\$72,009,895**

LOCAL REVENUES

PRESCHOOL SPECIAL EDUCATION - SECTION 441 **\$1,872,022**

Section 4410 provides resources for Preschool Special Education programs and services.

- Pre School Integrated/Handicapped
- Community Pre-School Related Services
- Special Education/Itinerant Teachers (S.E.I.T.)
- CPSE Administration

OTHER LOCAL GRANT REVENUE **\$908,723**

GRAND TOTAL LOCAL GRANT REVENUES **\$2,780,745**

GRAND TOTAL - ALL GRANTS **\$104,046,660**

District-Wide Summary Budget 2009-10 Budget

Expenditure Summary (All Funds)

	2007-2008	2008-2009	2009-2010	Var Bud vs Amend
	Actual	Amended	Proposed	Fav/(Unfav)
EXPENDITURES BY ACCOUNT				
Salary Compensation				
Teachers' Salaries	194,507,794	207,069,382	210,267,912	(3,198,530)
Civil Service Salaries	58,970,489	61,953,391	66,201,875	(4,248,484)
Administrator's Salaries	27,411,162	29,084,275	30,387,574	(1,303,299)
Hourly Teachers	14,412,738	17,434,872	15,395,056	2,039,816
Teaching Assistants	3,274,367	3,876,102	4,308,531	(432,429)
Paraprofessionals Salary	10,953,105	11,443,528	12,764,287	(1,320,759)
Sub Total Salary Compensation	309,529,656	330,861,550	339,325,235	(8,463,685)
Other Compensation				
Substitute Teacher Cost	9,382,705	11,480,834	11,247,075	233,759
Overtime Non-Instructional Sal	3,736,649	3,865,319	2,772,036	1,093,284
Teachers In Service	1,957,293	2,310,199	2,427,011	(116,812)
Sub Total Other Compensation	15,076,646	17,656,352	16,446,122	1,210,231
Total Salary and Other Compensation	324,606,302	348,517,902	355,771,357	(7,253,455)
Employee Benefits	113,667,224	128,458,230	133,051,426	(4,593,196)
Total Compensation and Benefits	438,273,526	476,976,132	488,822,783	(11,846,651)
Fixed Obligations With Variability				
Special Education Tuition	28,097,204	26,388,242	26,487,900	(99,658)
Contract Transportation	41,993,353	45,899,012	40,014,711	5,884,301
Charter School Tuition	9,662,024	13,312,457	15,477,032	(2,164,575)
Health Service Other Districts	519,824	599,000	575,000	24,000
Insurance Non-employee	649,335	896,649	981,649	(85,000)
Sub Total Fixed Obligations	80,921,739	87,095,360	83,536,292	3,559,068
Debt Service				
Sub Total Debt Service	29,064,443	26,304,378	25,389,093	915,285
Cash Capital Outlays				
Cash Capital Expense	6,440,510	6,973,066	10,115,000	(3,141,934)
Textbooks	2,843,721	2,823,438	2,415,997	407,441
Equipment Other Than Buses	782,722	1,176,170	1,126,193	49,977
Equipment Buses	680,947	914,780	-	914,780
Computer Hardware - Instructional	1,042,608	964,785	717,625	247,160
Computer Hardware - Non Instructional	523,000	475,185	396,991	78,194
Library Books	360,594	532,209	255,932	276,277
Sub Total Cash Capital Outlays	12,674,102	13,859,633	15,027,738	(1,168,105)

District-Wide Summary Budget 2009-10 Budget

Expenditure Summary (All Funds)

	2007-2008	2008-2009	2009-2010	Var Bud vs Amend
	Actual	Amended	Proposed	Fav/(Unfav)
Facilities and Related				
Utilities	12,557,431	12,967,449	12,215,127	752,322
Instructional Supplies	7,261,396	6,779,671	7,083,224	(303,553)
Equip Service Contr & Repair	3,972,134	4,292,322	3,953,507	338,815
Facilities Service Contracts	2,031,484	2,315,413	1,758,418	556,995
Rentals	2,970,846	4,122,775	4,130,670	(7,895)
Maintenance Repair Supplies	1,147,014	1,155,908	1,019,414	136,494
Postage Printing & Advertising	1,452,871	1,521,910	1,451,080	70,830
Auto Supplies	1,085,922	1,023,378	1,041,502	(18,124)
Supplies and Materials	7,230,842	7,877,840	8,978,267	(1,100,427)
Custodial Supplies	496,535	584,327	545,797	38,530
Office Supplies	461,665	647,528	521,355	126,173
Sub Total Facilities and Related	40,668,140	43,288,521	42,698,362	590,159
Technology				
Computer Software - Instructional	658,244	709,546	938,910	(229,364)
Computer Software - Non Instructional	148,029	391,806	872,960	(481,154)
Subtotal Technology	806,273	1,101,352	1,811,870	(710,518)
All Other Variable Expenses				
Miscellaneous Services	1,900,201	2,580,820	1,937,972	642,848
Professional & Technical Serv	18,192,324	26,754,220	27,206,949	(452,729)
Agency Clerical	1,878,131	1,725,599	1,155,415	570,184
Judgments and Claims	14,218,612	900,000	1,000,000	(100,000)
Grant Disallowances	(213,091)	1,300,000	1,380,000	(80,000)
Departmental Credits	(2,368,491)	(2,363,488)	(2,095,984)	(267,504)
Indirect Costs Grants	2,321,283	2,702,981	3,197,366	(494,385)
BOCES Services	6,568,557	6,853,955	6,767,959	85,996
Professional Development	1,672,343	2,257,981	1,567,403	690,578
Subtotal of All Other Variable Expenses	44,169,869	42,712,068	42,117,080	594,989
Total Non Compensation	208,304,566	214,361,313	210,580,434	3,780,878
Sub Total	646,578,092	691,337,445	699,403,217	(8,065,772)
Fund Balance Reserve	-	-	-	-
Grand Total	646,578,092	691,337,445	699,403,217	(8,065,772)

District-Wide Summary Budget 2009-10 Budget

Position Summary

	2007 - 2008 Actual	2008 - 2009 Amended	2009 - 2010 Proposed	Var Bud vs Amend Fav/(Unfav)
POSITIONS BY ACCOUNT				
Salary Compensation				
Teachers' Salaries	3,641.21	3,765.98	3,566.87	199.11
Civil Service Salaries	1,630.95	1,656.04	1,632.10	23.94
Administrator's Salaries	287.00	306.00	301.50	4.50
Teaching Assistants	146.50	180.00	175.00	5.00
Paraprofessionals Salary	568.20	564.20	566.45	(2.25)
Hourly Teachers	0.00	0.00	0.00	0.00
Total Salary Compensation	6,273.86	6,472.22	6,241.92	230.30
Other Compensation				
Substitute Teacher Cost	0.00	0.00	0.00	0.00
Overtime Non-Instructional Sal	0.00	0.00	0.00	0.00
Teachers In Service	0.00	0.00	0.00	0.00
Total Other Compensation	0.00	0.00	0.00	0.00
Total Salary and Other Compensation	6,273.86	6,472.22	6,241.92	230.30
Employee Benefits				
Catastrophic Illness-C.S.	4.69	9.08	9.08	0.00
Catastrophic Illness-Tch.	4.00	6.00	6.00	0.00
Paid Illness Leave-C.S.	2.00	1.00	1.00	0.00
Paid Illness Leave-T.P.	6.00	4.00	4.00	0.00
Employee Benefits Total	16.69	20.08	20.08	0.00
Grand Total	6,290.55	6,492.30	6,262.00	230.30

District-Wide Summary Budget 2009-10 Budget

Explanation of Changes to the Budget

The proposed 2009-10 Rochester City School District Budget increases to \$699.4M from the 2008-2009 Amended Budget of \$691.3M. This represents an increase of \$8.1M or 1.2%. The overall budget increase was supported largely by short-term State and Federal Stimulus funding. The 2009-10 Budget was balanced by a significant reduction in staffing along with district-wide operating budget reductions.

The District projects Salary and Other Compensation costs to increase to \$355.8M in 2009-10 from \$348.5M in 2008-09. This represents an increase of \$7.3M or 2.1%. Contractual salary increases that average 3.9% were offset by a reduction of 230.3 FTEs along with savings from district-wide Substitute Teacher and Overtime cost reductions.

Costs for Employee Benefits continue to rise. Overall, benefit costs increase to \$133.1M in 2009-10 from \$128.5M in 2008-09. This represents an increase of \$4.6M or 3.6%. The overall benefit increase is relatively modest due to anticipated Health Insurance cost savings related to the District's move from a community-rated plan to an experience-rated plan. Additional benefit cost savings are expected due to employer contribution rate reductions in the Teachers' and Employees' Retirement Systems.

Fixed Obligations with Variability, which includes Contract Transportation and Charter School Tuition, will decrease by \$3.6M to \$83.5M in 2009-10. Contract Transportation decreases by \$5.9M as a result of cost savings from re-bidding the transportation vendor contracts and adjusting elementary school starting times to make more efficient use of the bus fleet. This reduction is offset by Charter School Tuition, which shows a \$2.2M increase to \$15.5M. The increase is attributable to projected enrollment growth of 200 students at the existing schools as the 2009-10 tuition rate has been frozen by the State of New York. The remaining budgets in this category will increase by a total of \$0.1M.

The Debt Service budget will decrease by \$0.9M to \$25.4M to reflect changes in the District's long-term debt schedule. This reduction is due largely to reduced interest payments on existing Bonds and Bond Anticipation Notes.

The District anticipates Cash Capital Outlays will increase by \$1.2M to \$15.0M in 2009-10. A \$3.1 million increase in Cash Capital funding for Central Kitchen improvement and computer system upgrades will be offset by reductions in the remaining categories due to the district-wide operating budget reductions effort.

The balance of the District's 2009-10 Budget shows a decrease of \$0.5M. Once again, almost all of the remaining budget categories experienced reductions as part of the district-wide operating budget reductions effort to balance the budget.

District-Wide Summary Budget 2009-10 Budget

Multi-Year Projection

OVERVIEW:

The multi-year projection represents a forecast of the District's revenue and expenditures for the next three fiscal years. The projections shown allow the District to begin the planning process to solve for anticipated deficits in future years.

Given the State's fiscal situation, the projected revenues in this analysis anticipate that Foundation Aid will not increase in the next few years. In addition, the one-time New York State Stabilization Stimulus funding will not continue, resulting in a \$13.4 million aid reduction in 2010-11. The projected \$5 million reduction in 2010-11 Other State Revenue is due to a lower Transportation Department cost structure, which will result in a corresponding decrease in Transportation Aid. Finally, 2011-12 Grant revenue will decrease by \$15.4 million, which is when the two-year Federal Stimulus funding will end.

ASSUMPTIONS:

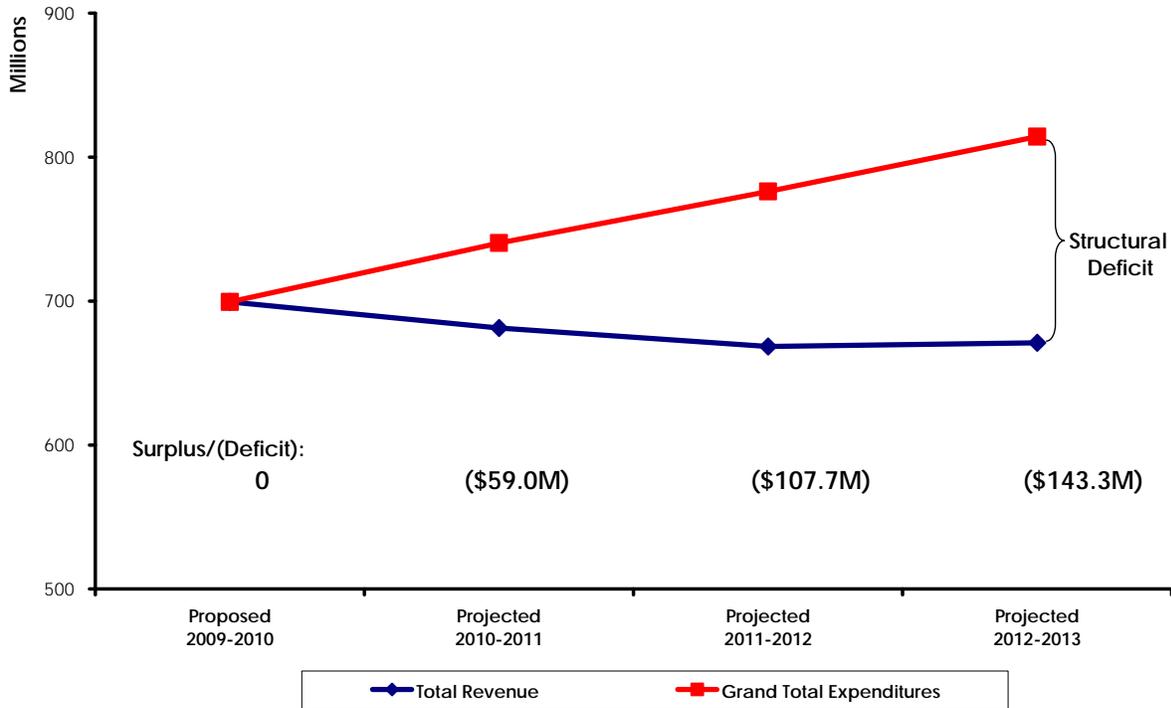
Based on historical trend analysis and contractual commitments, the District utilizes the following annual rates of increase to develop the projections:

Assumptions	Projected 2010-2011	Projected 2011-2012	Projected 2012-2013
Revenues:			
State Aid Foundation Aid Increase	0.00%	0.00%	0.00%
New York State Stabilization Stimulus	-\$13,417,057	0.00%	0.00%
State Aid Revenue - Other Increase	-\$5,000,000	3.00%	3.00%
City of Rochester Revenue Increase	0.00%	0.00%	0.00%
All Other General Fund Revenue Increase	0.00%	0.00%	0.00%
Appropriated Fund Balance	\$2,128,941	\$2,128,941	\$2,128,941
Grant and Special Aid Fund Increase	0.00%	-\$15,385,350	0.00%
Food Services Revenue Increase	2.00%	2.00%	2.00%
Expenditures:			
Teacher Salary Increase	4.39%	4.39%	4.39%
Civil Service Salary Increase	3.95%	3.95%	3.95%
Administrative Salary Increase	3.95%	3.95%	3.95%
Hourly Teachers Salary Increase	4.00%	4.00%	4.00%
Teaching Assistants Salary Increase	3.95%	3.95%	3.95%
Paraprofessionals Salary Increase	3.95%	3.95%	3.95%
Other Compensation Annual Rate Increase	2.00%	2.00%	2.00%
Benefits Increase	10.50%	10.50%	10.50%
Employee Retirement System % of Payroll	10.60%	10.60%	10.60%
Teachers Retirement System % of Payroll	10.20%	10.20%	10.20%
Charter Schools tuition increase per student	5.00%	5.00%	5.00%
New Charter School students each year	70	70	70
Transportation Contracts incl. impact of Charters	3.50%	3.50%	3.50%
Special Education (Tuition)	4.00%	4.00%	4.00%
Cash Capital per Year	\$6,115,000	\$6,115,000	\$6,115,000
Utilities	7.00%	7.00%	7.00%
BOCES Services (SPED Tuition & Nurses)	4.00%	4.00%	4.00%
CPI	3.50%	3.50%	3.50%
No FTE staffing changes			
No Facilities Modernization impact			

District-Wide Summary Budget 2009-10 Budget

Multi-Year Projection

Projected RCSD Deficit



CLOSING THE DEFICIT:

The District projects a deficit situation in future years due to declining revenues and rising expenses based on the assumptions listed on the previous page. New York State law mandates that the District maintain a balanced budget.

Revenue

The Rochester City School District is a fiscally dependent school district and therefore cannot levy taxes. The District can impact revenue in the following ways:

- Lobbying state government officials to continue funding proposed Foundation Aid increases
- Lobbying federal government officials to continue Stimulus Aid
- Lobbying local government officials to continue their support of the District's needs
- Searching for and securing additional grant funding

Expenses

The District continues to focus on automating operations, partnering with other government entities and businesses and cost-cutting initiatives.

District-Wide Summary Budget 2009-10 Budget

Multi-Year Projection

	Proposed 2009-2010	Projected 2010-2011	Projected 2011-2012	Projected 2012-2013
Revenue:				
New York State Foundation Aid	337,900,112	337,900,112	337,900,112	337,900,112
State Stabilization Stimulus	13,417,057	-	-	-
New York State Aid - Other	75,586,415	70,586,415	72,704,007	74,885,128
New York State Building Aid	20,011,548	20,011,548	20,011,548	20,011,548
City of Rochester	119,100,000	119,100,000	119,100,000	119,100,000
Federal-Medicaid	2,000,000	2,000,000	2,000,000	2,000,000
Other Local	8,423,484	8,423,484	8,423,484	8,423,484
Appropriated Fund Balance	2,128,941	2,128,941	2,128,941	2,128,941
Grant and Special Aid Fund	104,046,660	104,046,660	88,661,310	88,661,310
Food Services	16,789,000	17,124,780	17,467,276	17,816,621
Total Revenue	699,403,217	681,321,940	668,396,678	670,927,144
Compensation	355,771,357	370,436,503	385,715,431	401,634,053
Employee Benefits	133,051,426	156,231,047	170,263,455	185,672,310
Total Compensation and Benefits	488,822,783	526,667,550	555,978,885	587,306,362
Fixed Obligations with Variability	83,536,292	87,693,964	92,028,863	96,548,695
Debt Service	25,389,093	25,389,093	25,389,093	25,389,093
Cash Capital Outlays	15,027,738	11,959,237	12,040,411	12,124,425
Facilities and Related	42,698,361	44,475,760	46,345,294	48,312,285
Technology	1,811,870	1,811,870	1,811,870	1,811,870
Other Variable Expenses	42,117,080	42,314,439	42,520,059	42,734,284
Total Non Compensation	210,580,434	213,644,363	220,135,590	226,920,651
Grand Total Expenditures	699,403,217	740,311,913	776,114,475	814,227,013
Total Surplus/(Deficit)	-	(58,989,973)	(107,717,797)	(143,299,869)

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Departmental activities and selected subject categories are presented here; for department and bureau references, see Table of Contents.

Department Abbreviations:

Admin.	- Administration
Council/Clerk	- City Council and Clerk
DCD	- Community Development
DES	- Environmental Services
ECD	- Emergency Communications Department
EDD	- Economic Development Department
DRYS	- Recreation & Youth Services

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