Emergency Communications Department

City of Rochester - County of Monroe

2010 Annual Report



John M. Merklinger, Director

www.911rochester.com





Table of Contents

| Mission Statement | 3 |
|--|----|
| Introduction | 4 |
| 9-1-1 Center Statistics | 5 |
| Agency and Employee Accomplishments | 8 |
| Agency Goals | 9 |
| Training Division | 14 |
| Computer Aided Dispatch System (CAD) | 16 |
| Public Awareness | 18 |
| National Incident Management System (NIMS) | 20 |
| Emergency Response Planning | 20 |
| Medical Emergency Response Team (MERT) | 20 |
| Peer Support Facilitator Program | 20 |
| Accreditation | 21 |
| Emergency Medical Dispatch | 22 |
| Information Services – Research Activity | 23 |
| Glossary | 24 |

Mission Statement

The Emergency Communications Department serves as the vital link between the citizens and public safety agencies of the City of Rochester and the County of Monroe.

We strive to collect and disseminate all requests for service in a prompt, courteous, and efficient manner for all our customers.

> Through our actions, we help save lives, protect property and assist the public in their time of need.

Introduction

The Emergency Communications Department (ECD) serves as the consolidated Public Safety Answering Point (PSAP) for the Rochester-Monroe County, NY area, serving a population of over 735,000. As declared in our Mission Statement, "Through our actions, we help save lives, protect property and assist the public in their time of need."

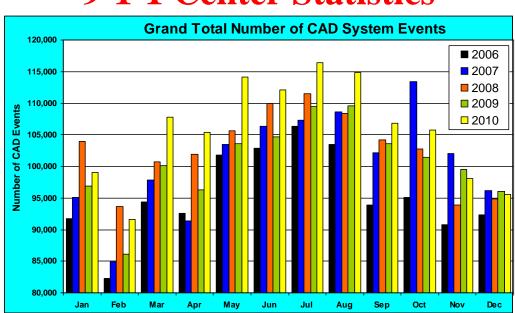
ECD provides dispatching services for 16 Police Departments, 46 Fire Departments, and 32 Emergency Medical Services Agencies. In 2010 the ECD received 1,078,747 calls and processed 1,267,513 CAD events for these agencies.

The ECD is rather unique in its composition within local governments. It is an agency of the Rochester City government, yet provides service throughout Monroe County. This is accomplished through a renewable 10 year contract between the City of Rochester and Monroe County, with each entity providing portions of the total configuration. For instance, Monroe County provides all radio, telephone and computer equipment while the City of Rochester provides and maintains the building in which the PSAP is located. This serves as a model for intergovernmental cooperation towards public safety.

The ECD operates with a staff of 192 employees, with 179 being assigned directly to PSAP operations. All operations personnel have a minimum training level of APCO Telecommunicator and are certified as Emergency Medical Dispatchers by the National Academy of Emergency Dispatch. New employees receive an average training of four months for Telecommunicators and six months for Dispatchers before being allowed to perform on their own.

Effective interaction with other public safety agencies is critical to the protection of life and property. In order to accomplish this goal, the ECD is an active member of the following organizations:

- Monroe County Law Enforcement Council
- Monroe County Fire and EMS Advisory Boards
- Monroe County Emergency Medical Services Advisory Board
- Monroe County Local Emergency Planning Committee
- Monroe County Steering Committee for the National Incident Management System (NIMS)
- Monroe County Health Department Public Information Committee for Pandemic Preparation
- Monroe County Fire/EMS Communications Board
- Monroe County 9-1-1 Operating Practices Board
- Monroe County Fire Chief's Association
- Monroe County Local Emergency Planning Committee
- Monroe County Domestic Violence Consortium
- Port of Rochester Security Committee
- ECD/RPD Committee
- Monroe County First, Second, Third, Fourth and Fifth Battalions
- NYS 9-1-1 Coordinators Association, Director Merklinger currently serves as President
- NYS Interoperable & Emergency Communications Board, Director Merklinger is a member
- NENA, Director Merklinger served as President of the New York State Chapter
- Association of Public-Safety Communications Officials International
- E-9-1-1 Institute, Director Merklinger served on the Board of Directors
- NAED Police Council of Standards
- Urban Area Working Group
- RPD Weekly Crimestat Meetings



9-1-1 Center Statistics

9-1-1 Center Statistics:

| | 2006 | 2007 | 2008 | 2009 | 2010 |
|-----|--------|--------|--------|--------|--------|
| Jan | 91745 | 95090 | 103989 | 96874 | 98999 |
| Feb | 82243 | 84885 | 93680 | 86065 | 91649 |
| Mar | 94401 | 97807 | 100723 | 100160 | 107744 |
| Apr | 92577 | 91402 | 101890 | 96320 | 105338 |
| Мау | 101749 | 103511 | 105595 | 103550 | 114083 |
| Jun | 102823 | 106308 | 109967 | 104677 | 112155 |
| Jul | 106388 | 107275 | 111528 | 109458 | 116446 |
| Aug | 103444 | 108640 | 108364 | 109567 | 114871 |
| Sep | 93870 | 102183 | 104203 | 103547 | 106841 |
| Oct | 95115 | 113470 | 102733 | 101472 | 105722 |
| Nov | 90830 | 102057 | 93871 | 99506 | 98059 |
| Dec | 92309 | 96128 | 94864 | 96046 | 95606 |

9-1-1 Center Statistics Summary:

| Year | 9-1-1 Calls | CAD Events |
|------|-------------|-------------------|
| 2006 | 1,206,530 | 1,147,494 |
| 2007 | 1,116,878 | 1,208,756 |
| 2008 | 1,070,772 | 1,231,407 |
| 2009 | 1,040,731 | 1,207,242 |
| 2010 | 1,078,747 | 1,267,513 |

| FIRE: CAD Events | 2006 | 2007 | 2008 | 2009 | 2010 |
|------------------------------------|--------|--------|--------|--------|---------|
| Airport Fire Department | 411 | 543 | 557 | 455 | 377 |
| Barnard Fire Department | 2,433 | 2,478 | 2,662 | 2,491 | 2,619 |
| Brighton Fire Department | 2,654 | 2,650 | 2,867 | 2,918 | 2,978 |
| Brockport Fire Department | 932 | 940 | 967 | 974 | 948 |
| Bushnells Basin Fire Department | 621 | 629 | 758 | 547 | 449 |
| Chili Fire Department | 696 | 667 | 794 | 731 | 857 |
| Churchville Fire Department | 362 | 372 | 363 | 354 | 357 |
| City Fire Department | 33,177 | 36,119 | 37,748 | 35,807 | 36,153 |
| Clifton Fire Department | 132 | 164 | 199 | 142 | 133 |
| East Rochester Fire Department | 623 | 658 | 711 | 480 | 454 |
| Egypt Fire Department | 655 | 584 | 644 | 491 | 399 |
| Fairport Fire Department | 1,426 | 1,342 | 1,336 | 1,033 | 891 |
| Fishers Fire Department | 402 | 417 | 428 | 483 | 634 |
| Gates Fire Department | 2,240 | 3,022 | 3,200 | 3,093 | 3,120 |
| Greece Ridge Fire Department | 4,720 | 4,835 | 5,207 | 2,087 | - |
| Hamlin Fire Department | 398 | 447 | 575 | 579 | 522 |
| Henrietta Fire Department | 3,417 | 3,827 | 4,037 | 3,669 | 3,620 |
| Hilton Fire Department | 453 | 523 | 526 | 579 | 601 |
| Honeoye Falls Fire Department | 485 | 487 | 447 | 476 | 546 |
| Kodak Fire Department | 25 | 26 | 22 | 41 | 22 |
| Lakeshore Fire Department | 825 | 862 | 984 | 874 | 843 |
| Laurelton Fire Department | 686 | 707 | 800 | 736 | 739 |
| Mendon Fire Department | 240 | 271 | 304 | 281 | 250 |
| Mobile Communications Unit - Fire | | | | 5 | 8 |
| Monroe County Fire Bureau | 75 | 56 | 66 | 54 | 48 |
| Morton Fire Department | 168 | 183 | 181 | 186 | 186 |
| Mumford Fire Department | 147 | 170 | 192 | 214 | 208 |
| North Greece Fire Department | 3,160 | 2,961 | 3,096 | 3,023 | 3.044 |
| Other Fire Departments | 67 | 67 | 73 | 87 | 84 |
| Penfield Fire Department | 1,761 | 1,840 | 1,928 | 1,265 | 1,126 |
| Pittsford Fire Department | 1,506 | 1,475 | 1,659 | 1,261 | 1,070 |
| Point Pleasant Fire Department | 230 | 193 | 227 | 263 | 291 |
| Regional Transportation Op. Center | 5,468 | 6,315 | 6,234 | 8,782 | 29,192 |
| Ridge Culver Fire Department | 1.866 | 1.812 | 1,860 | 1,743 | 1,908 |
| Ridge Road Fire Department | - | - | _ | 5,333 | 7,642 |
| Rush Fire Department | 217 | 213 | 227 | 191 | 197 |
| Scottsville Fire Department | 187 | 234 | 216 | 198 | 197 |
| Sea Breeze Fire Department | 114 | 96 | 124 | 70 | 101 |
| Spencerport Fire Department | 715 | 800 | 1,021 | 822 | 930 |
| St. Paul Fire Department | 769 | 857 | 944 | 796 | 1,252 |
| United States Coast Guard | 72 | 110 | 128 | 122 | 148 |
| Union Hill Fire Department | 132 | 204 | 227 | 264 | 280 |
| Walker Fire Department | 132 | 155 | 124 | 149 | 123 |
| Webster Fire Department | 1,287 | 1,262 | 1,385 | 1,071 | 1,013 |
| West Brighton Fire Department | 603 | 672 | 729 | 711 | 764 |
| West Webster Fire Department | 1,088 | 1,129 | 1,288 | 1,120 | 1,247 |
| these theosen ine Department | 1,000 | 1,127 | 1,200 | 1,120 | 1,277 |
| FIRE TOTAL | 77,789 | 82,831 | 88,065 | 87,051 | 108,571 |

Events Processed by 9-1-1 per Agency

Events Processed by 9-1-1 per Agency (cont.)

| EMS: CAD Events | 2006 | 2007 | 2008 | 2009 | 2010 |
|---|----------------------------------|---|-----------------------|-----------------------|-----------------------|
| Bergen Ambulance | 18 | 29 | 22 | 22 | 21 |
| Brighton Ambulance | 3,892 | 4,043 | 4,188 | 4,193 | 4,487 |
| Brockport Ambulance | 1,563 | 1,897 | 1,922 | 1,868 | 1,839 |
| Caledonia Ambulance | 78 | 94 | 105 | 102 | 94 |
| Chili Ambulance | 1,752 | 1,844 | 1,946 | 1,972 | 2,002 |
| Churchville Ambulance | 392 | 441 | 399 | 470 | 440 |
| East Rochester Ambulance | 823 | 817 | 998 | 993 | 1,058 |
| Gates Ambulance | 3,664 | 3,857 | 3,635 | 3,645 | 3,623 |
| Greece Ambulance | 3,672 | 3,759 | 3,905 | 3,949 | 3,867 |
| Hamlin Ambulance | 492 | 539 | 641 | 772 | 670 |
| Henrietta Ambulance | 3,440 | 3,668 | 3,923 | 4,087 | 4,229 |
| Hilton Ambulance | 1,223 | 1,269 | 1,323 | 1,416 | 1,307 |
| Honeoye Falls Ambulance | 745 | 787 | 877 | 742 | 888 |
| Irondequoit Ambulance | 2,705 | 2,767 | 2,837 | 2,715 | 2,938 |
| Kodak Ambulance | 2 | 7 | 2 | 4 | - |
| Mobile Communications Unit - EMS | | | | 15 | 0 |
| Monroe Ambulance | 6,739 | 7,136 | 7,623 | 8,150 | 8,686 |
| Northeast Quadrant | 73 | 92 | 97 | 55 | 73 |
| Other Ambulances | 158 | 131 | 164 | 203 | 298 |
| Penfield Ambulance | 2,071 | 2,297 | 2,201 | 2,180 | 2,758 |
| Perinton Ambulance | 2,996 | 2,990 | 3,137 | 3,197 | 3,327 |
| Pittsford Ambulance | 1,725 | 1,766 | 2,113 | 2,174 | 2,226 |
| Point Pleasant Ambulance | 392 | 359 | 340 | 420 | 439 |
| RIT Ambulance | 675 | 676 | 712 | 769 | 777 |
| Rural Metro Ambulance | 49,677 | 52,356 | 55,575 | 56,005 | 58,554 |
| Rush Ambulance | 251 | 255 | 234 | 236 | 245 |
| Scottsville Ambulance | 307 | 318 | 312 | 302 | 412 |
| Seabreeze Ambulance | 151 | 140 | 140 | 150 | 165 |
| Southeast Quadrant | 92 | 88 | 118 | 84 | 62 |
| Spencerport Ambulance | 1,279 | 1,262 | 1,388 | 1,285 | 1,385 |
| St. Paul Ambulance | 1,043 | 1,045 | 1,118 | 1,033 | 1,148 |
| Union Hill Ambulance | 1,569 | 1,652 | 1,817 | 1,834 | 2,056 |
| West Webster Ambulance | 1,485 | 1,719 | 1,731 | 1,686 | 1,717 |
| | | | | | |
| EMS TOTAL | 92,012 | 95,114 | 100,100 | 106,728 | 111,791 |
| | /2,012 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 100,100 | 100,720 | 111,//1 |
| POLICE: CAD Events | 2006 | 2007 | 2008 | 2009 | 2010 |
| Brighton Police Department | 36,162 | 35,414 | 35,180 | 37,185 | 37,548 |
| Brockport Police Department | 11,563 | 13,554 | 15,344 | 15,392 | 15,043 |
| East Rochester Police Department | 12,028 | 12,281 | 12,877 | 13,667 | 14,381 |
| Fairport Police Department | 12,928 | 12,317 | 10,259 | 12,320 | 13,371 |
| Gates Police Department | 30,055 | 30,714 | 30,431 | 29,814 | 29,744 |
| Greece Police Department | 85,386 | 83,047 | 89,131 | 85,412 | 89,778 |
| Humane Society | | , | , | 1,292 | 1,425 |
| Irondequoit Police Department | 67,575 | 63,168 | 62,917 | 57,094 | 58,803 |
| Mobile Communications Unit - Police | , | | ,. 1, | 23 | 25 |
| Monroe County Probation | 13,660 | 15,173 | 15,107 | 13,107 | 15,731 |
| Monroe County Production Monroe County Sheriff | 182,319 | 194,850 | 198,246 | 196,923 | 204,166 |
| New York State Police | 18,551 | 31,858 | 37,065 | 34,935 | 37,194 |
| | | - | 268 | 248 | 322 |
| New York State Park Police | - | | | | |
| New York State Park Police Ogden Police Department | - 14.862 | 17,446 | 18,674 | 18,438 | 10.944 |
| Ogden Police Department | 14,862 | 17,446 3,356 | 18,674 3,928 | 18,438 3.616 | 16,944 3.522 |
| Ogden Police Department Other Police Departments | 14,862 3,091 | 3,356 | 3,928 | 3,616 | 3,522 |
| Ogden Police Department Other Police Departments Rochester Police Department | 14,862 3,091 451,463 | 3,356 476,996 | 3,928 471,439 | | |
| Ogden Police Department Other Police Departments Rochester Police Department SUNY Brockport Police | 14,862 3,091 451,463 89 | 3,356 476,996 92 | 3,928 471,439 2 | 3,616 463,879 - | 3,522 479,187 - |
| Ogden Police Department Other Police Departments Rochester Police Department | 14,862 3,091 451,463 | 3,356 476,996 | 3,928 471,439 | 3,616 | 3,522 |

Agency and Employee Accomplishments

- The ECD was the first PSAP in New York State to be accredited by the Commission on Accreditation of Law Enforcement Agencies (CALEA) and maintains that accreditation today.
- The first two Emergency Number Professionals (ENP) in New York State were from ECD. Currently, we have three of the eight in the state.
- The ECD was the first agency in New York State to be certified as a Center of Excellence by the National Academy of Emergency Dispatch (NAED) and maintains this certification today.
- The ECD was the first PSAP in New York State to obtain college credit from the State University of New York for training provided to its employees.
- On four occasions, ECD employees have been recognized as New York State EMS Communications Specialist of the Year.
- The Association of Public-Safety Communications Officials (APCO) awarded an ECD employee the title of International Telecommunicator of the Year.
- Since initiating the emergency medical dispatching program, ECD has assisted with the birth of **130** babies.
- The ECD serves as a training center for the American Heart Association (AHA). This involves overseeing 42 CPR Instructors at six training sites throughout the region. This resulted in the training and issuance of **1,000** CPR certifications in 2010.
- ECD recognizes that stress management during critical calls is important to the welfare of employees. ECD has an internal team of 20 specially trained Peer Facilitators to debrief employees after a critical call. Should further intervention be warranted, a referral to the Employee Assistance Program is made.
- The ECD Training Director is a certified APCO Instructor and two of our employees are certified NAED Emergency Medical Dispatch Instructors. As such, they provide training not only to ECD employees, but to many others from PSAPs both within and outside of New York State. We also have three employees who have completed instructor development and run many of our classes.
- In the past, the pre-hospital cardiac arrest save rate in Monroe County was 4%. It has since risen to 16%. The pre-arrival CPR instructions provided by ECD personnel was listed by the Monroe County Emergency Medical Services Director as a major contributing factor to this significant increase in the saving of lives.
- ECD was named the 2007 9-1-1 Center of the Year by the E-9-1-1 Institute.

Agency Goals for 2010

General Operational Goals:

- Continue annual updating, reviewing, and training employees on our Emergency Response Plan.
- Continue chair repair and light replacement. Purchase additional chairs and lights as needed.
- Continue Line of Duty Death (LODD) implementation.
- Continue to work on educating the public about the importance of registering their cell phones for Hyper-Reach.
- Completion of installation of the building's stand-alone UPS system with a system containing two units that will back each other up.
- Proactively work on replacing some of the aging HVAC equipment in the building.
- Continue the CAD replacement project with overall completion in 2014.
- Achieve CALEA reaccreditation and prepare for NYSSA reaccreditation in 2011.

Training:

- Conduct new hire classes as staffing dictates.
- Implement Second Phase of Employee Development Plan.
- Conduct additional CTO Training.
- Conduct Communications Leader Training with Radio Center.
- New CAD Project.
- Keep lesson plans updated to meet NYS Standards.

Public Awareness:

- Replace the pictures on the display board.
- Letter to American Red Cross asking them to consider having a team member lecture at their baby-sitting class.
- Work with IT staff on creating a real time calendar that all team members can have access to and can manipulate.
- Explore the purchase and use of 911 balloons to give away to children at events.
- Expand website exposure.
- Create survey card to send to groups asking for their feedback on our program and how they heard about said program.

Peer Facilitators:

- Continue to provide training session for new hires.
- Reestablish mentor program after discussing better assignment strategy.
- Locate and utilize videos/books/magazine articles to supplement training sessions.
- Explore ways to better facilitate reentry into regular dispatch duties after handling a major event.
- Offer employees training and programs that will help keep them physically healthy. Being in good physical health is one of the primary ways to thwart stress.
- Establish a confidential way to keep track of defusings.

CAD:

- Work with Mapping Specialist and Computer Room staff on keeping the mapping program rolling along and to insure any new street entries made in CAD get forwarded to the rest of the mapping team for updates.
- Continue to work with the various Police, Fire and EMS user agencies to insure their files, run cards, tow districts, etc. are correct in CAD.
- Continue to work with Frontier, Intrado, Verizon and other cellular carriers to make sure the data they send is up-to-date and correct.

The National Incident Management System (NIMS):

- Maintain an active role with the NIMS Steering Committee.
- Have all Supervisors complete NIMS 300.
- Continue employee training as stated above.
- Monitor for changes in NIMS and implement as needed.

Emergency Response Plan:

- Complete annual employee retraining at a future shift meeting.
- Continue to provide training during new employee classes.
- Develop exercises in 2010.
- Resume backup dispatching sessions for Gates FD and Perinton Ambulance as staffing and operational needs allow.
- <u>NOTE:</u> Look into using the move to Radio Center for UPS work as basis for covering this year's exercises.

Emergency Medical Dispatch:

- Completion of NAEMD Center of Excellence Reaccreditation.
- Active participation in the CAD project.
- Instructor Renewals.

Accreditation:

2010 is an accreditation year for ECD so the team was busy prepping for the CALEA Assessment which took place in August 2010.

- January April consisted of file preparation and maintenance with a mock assessment being conducted in April.
- April August was the time to correct any deficiencies found during the mock assessment.
- August 21-24, CALEA Assessment.
- Achieved re-accreditation November 20, 2010.

2010 Employees of the Month

| January: | Sean Conheady |
|------------|--------------------|
| February: | Robert Collins |
| March: | Kathleen Burns |
| April: | Satarrah Whitfield |
| May: | James Felice |
| June: | Travis Dobrowsky |
| July: | Brian Wright |
| August: | Carl Bourke |
| September: | Brandon Pugliese |
| October: | Karen Decker |
| November: | not available |
| December: | Gregg Roegner |



Agency Goals for 2011

General Operational Goals:

- Complete PC and monitor replacement of all computers at ECD in preparation for CAD changeover in 2012.
- Install monitor arms at all positions to hold all the new monitors.
- Upgrade wiring at all positions for the PC replacement.
- Label all network wiring, monitors and cabling as part of the computer project.
- Continue to train as ECD picks up additional dispatch duties for various Fire and EMS agencies.
- Prepare for CAD training in 2012 for all ECD staff.
- Monroe County is finalizing plans for the new Reaction and Monitoring Center at the Airport. It has gone from being an idea two years ago to a definite process. The Airport is already taking steps to move their internal Emergency Operations Center from the Main Terminal to the new building before the Air Show this summer. By the time it is completed we will have a new 911 Backup Facility with identical technology to what we have here along with much more room than what is at Radio Center.
- The CAD Replacement Team will be supplemented by Power Users and Trainers in preparation for the cutover in the first half of 2012. We are in the process of replacing all PC's and monitors in preparation for new CAD along with the need to switch from XP to Windows 7. A new digital recording system will be installed over the next few months since our current one is no longer supported by the vendor.
- We anticipate that by spring we will be taking over dispatch for Brockport Fire and Ambulance. Additionally, dispatching for the Fishers Fire Department will be turned over to Ontario County.
- We are working on our re-accreditation from the New York State Sheriff's Association along with maintaining our Center of Excellence status from the National Academy of Emergency Dispatch and increase compliance scores, all of which we intend to accomplish.
- Due to interoperability requirements along with limited ability to obtain new radio channels, we anticipate a greater need for use of MCU-1 and our team of Dispatchers that staff the Unit.

Training:

- Conduct new hire classes as staffing dictates.
- Conduct additional CTO Training.
- Keep lesson plans updated to meet NYS Standards.
- Identify videos/tapes to be converted to new media.
- Encourage employees to utilize FEMA website for on-line training.

Public Awareness:

- Letter to American Red Cross asking them to consider having a team member lecture at their baby-sitting class.
- Expand the City of Rochester web-page or create a new link for public education purposes.
- Create a virtual presentation.
- Reword letter to schools and User Agencies if web-site and virtual presentation pan out.

Peer Facilitators:

- Locate and utilize videos/books/magazine articles to supplement and/or replace training sessions.
- Attend more CISM training programs to be better equipped at conducting training sessions.
- Continue to provide training sessions and mentors for new hires.
- Explore ways to better facilitate reentry into regular dispatch duties after handling a major event.
- Continue to offer employees training and programs that will boost wellness. Maintaining overall wellness is one of the primary ways to thwart stress.
- Establish a confidential way of tracking defusings in a survey format.

CAD:

- Work with EMD QIU in identifying and adding premise warnings for LVAD (Left Ventricular Assist Device) patients who live in Monroe County. There are already several dozen entered.
- Continue to assist Research Division with CAD questions related to information needed for court cases.
- Continue to work with the various Police, Fire and EMS User Agencies to ensure their files, run cards, tow districts, etc. are correct in CAD.
- Work with Frontier, Intrado, Verizon and Time Warner plus all the other cellular carriers to make sure the data they send is up-to-date.
- Continue working with the CAD Committee, Public Awareness and Peer Facilitator Committee.

The National Incident Management System (NIMS):

- Maintain an active role with the NIMS Steering Committee.
- Have all recently promoted Supervisors complete NIMS 300 by end of 2011.
- Have Supervisors attend NIMS 400 level training as classes and staffing permit.
- Continue employee training as stated above.
- Monitor for changes in NIMS and implement as needed.

Emergency Response Plan:

- Complete annual employee retraining at a future shift meeting.
- Continue to provide training during new employee classes.
- Conduct annual review and update of plan.
- Develop exercises in 2011. Determine if efforts of the County's Exercise Coordinator can be used to accomplish this.

Emergency Medical Dispatch:

- Completion of NAEMD Center of Excellence Reaccreditation.
- Active participation in the CAD Project.
- Thrive AND Survive:
 - Original QIU established under guidelines established in the consultation process with PDC started with 3 positions (based on 1995/96 call volumes we are currently at 2).
 - Call volumes have continued to rise each year;
 - Expectations of QIU and its functions have expanded. CPR program has grown from 250 cards to 1,000 cards per year.
 - Brainstorm with management to manage these challenges in a difficult budgetary environment.

Accreditation:

2011 is an accreditation year for ECD so the team will be busy prepping for the NYSSA Assessment which takes place in June 2011.

- January April File Preparation
 - File Maintenance
- April Mock Assessment
- April June Correct Deficiencies
- June NYSSA Assessment

Training Report

In Service Training Team (ISTT) Topics for 2010:

| January | Shift Meeting |
|----------|------------------|
| March | Power Shut Down |
| April | Shift Meeting |
| July | Procedure Review |
| October | Shift Meeting |
| December | Procedure Review |

Public Safety Group (PSG) Topics for 2010:

| January | You Can Quote Me | July | Interoperability |
|----------|---------------------|-----------|-----------------------|
| February | TCC Liability | August | Alphabet Soup |
| March | Child Callers | September | When Disaster Strikes |
| April | Professionalism | October | Controlling the Call |
| May | Conflict Resolution | November | TDD-TTY |
| June | Stress Management | December | Gangsters Among Us |

Supervisor Training:

Airplane Emergencies and NORAD/FAA Notification Chempack Notification/Release of Mark I Antidote Kits Don't Sue Me-How Lawsuits Happen ECD Emergency Plan ECD Procedures and Notifications Greater Rochester Regional Mutual Aid Plan Next Generation 911 Rochester/Monroe County UASI Tactical Interoperable Communications Plan Strategic National Stockpile

New Procedures Issued in 2010:

- 10.01 Operating Practices Board
- 10.02 Tactical Operability: Communications, Mobile Comm.Vehicle and CRT team
- 10.03 Emergency Staffing

Conferences, Workshops and Seminars:

- Active Shooter Awareness Seminar
- ArcGIS Desktop II: Tools and Functionality
- Basic Emergency Public Information Officer Course
- CALEA Conference
- Call Center Manager Certification Program
- Dealing with Gangs
- EMD Instructor Updates
- Excel 2007
- Filling the Seats in Your PSAP
- Greater Rochester Regional Mutual Aid Plan Review/Exercise
- HSMI National Conference
- Incident Command System 300
- Incident Command System Planning Section Chief
- Leadership Academy
- Management of Aggressive Behavior
- NENA Conference
- NENA- COOP Plans for PSAPs
- Police Psychological Examinations
- Public Information Officer Awareness Course
- Situational Leadership
- STEP Conference
- Strategos Project Management
- Terrorism Awareness

On Line Training Received through Emergency Management Institute (FEMA):

- IS-00100.a Introduction to the Incident Command System, ICS-100
- IS-00106.10 Workplace Violence Awareness Training 2010
- IS-00700.a National Incident Management System (NIMS), an Introduction
- IS-00702.a NIMS Public Information Systems
- IS-00703.a NIMS Resource Management
- IS-00704 NIMS Communications and Information Management
- IS-00706 NIMS Intrastate Mutual Aid, an Introduction
- IS-00775 EOC Management and Operations

Ride-Alongs:

73 with Police, Fire and EMS

"Ride-along" means to be an official passenger in a public safety vehicle, accompanying police, fire or ambulance personnel during part of a normal tour of duty. The primary purpose of a ride-along is to provide important insight for the employee to see firsthand what happens on the other end of the radio. Participants complete an evaluation form at the conclusion of the ride-along to aid the department in monitoring the program's effectiveness. The ride-along program fosters a better understanding of the symbiosis between 9-1-1 and the agencies for which we dispatch.

PSG Topics for 2010:

| January | You can quote me |
|-----------|--|
| February | Liability issues |
| March | Child callers |
| April | Professionalism |
| May | TDD/TTY |
| June | Stress Management |
| July | Interoperability practical issues of dealing with other agencies |
| August | Alphabet soup |
| September | Dispatching during disasters/Mass Casualty incidents |
| October | Controlling the call and other basics |
| November | Workplace issues-conflict resolution, Shift work and dealing with others |
| December | High risk calls & Gangs |

Computer Aided Dispatch System (CAD)

| CAD Related Updates: | # of Updates: | |
|----------------------------|---------------|--|
| | | |
| Internal Directives Issued | 20 | |
| SPR's Completed | 1,166 | |
| ANI/ALI Discrepancies | 138 | |
| New Streets Added to CAD | 32 | |
| Run Card Updates | 15 (EMS) | |
| | 22 (FIRE) | |

- On January 25, 2010 a meeting was held at ECD with the Northeast Joint Fire District and West Webster Fire Department regarding district lines. Subsequent to that meeting, there were several changes both in CAD and Mapping had to be made to accommodate the new district lines.
- On January 28, 2010 all of the new Digital Radio configurations were entered into the Access Database. There were 13 agencies added, giving the channel and what agencies are on these channels for the specific department.
- In February, all of the City of Rochester Recreation sites were entered into CAD along with contact phone numbers and Directors of each site to both CAD and the Access Database. A commonplace entry for all of the locations along with the accompanying phone number for each location was also created.

- Also in February, Ridge Culver FD requested a change in their run cards. All 255 cards were updated manually.
- In March, all the buildings and parking lots on the SUNY Brockport campus were common placed with their building number as well as the actual building name.
- In April, Gates Ambulance went to an Op's group page format for notifying command level people in their agencies of potentially serious events. This is similar to what HENE, SPEE and PENE are already using. Entries had to be made to the PAGER file, TYP file and wording on all their run cards had to be updated with this new format.
- On April 28th, a multi-agency meeting was set up with ECD representatives, Penfield Fire, City Fire, Union Hill Fire and Webster Fire regarding a major project in the Town of Penfield regarding underground water lines and a plan if a trench rescue might occur.
- In May, Fairport Fire Department requested a complete change to both their run cards and the M/A and Multi alarm responses for their district. 418 run cards were manually updated.
- In preparation of the new CAD system, the SME CAD Implementation Team has been working with different files in the current system so the files could be entered into the new CAD. The biggest challenge was the commonplace file. There were 8,660 commonplace entries in CAD. Each entry had to be verified and either retained or purged from the system.
- In June, Ridge Culver FD requested another change to their run cards. 255 run cards were manually updated.
- In July, ECD had a meeting with representatives from the MCFB regarding adding and/or updating new fire event types to better describe a fire type situation. The new event types that were eventually added and went live on January 1st, 2011 were STRCTA, STRCTB and INSTAL.
- On August 30th ECD began dispatching for RIT ambulance. This required making sure that RITE had their own EMD entry for each code in the TYP file. Also their run cards were updated for Mutual Aid and multiple call incidents.
- In September, North Greece Fire wanted to update numerous EMS calls they no longer wished to respond to. This required numerous changes to the TYP file.
- October saw changes to CHIF, EGYF and HILF run cards.
- In November, Irondequoit Ambulance wanted to update and change all of their block numbers to correlate with the different fire agencies they respond with. This required several hundred changes in the BLK and STRU files.

Public Awareness Report

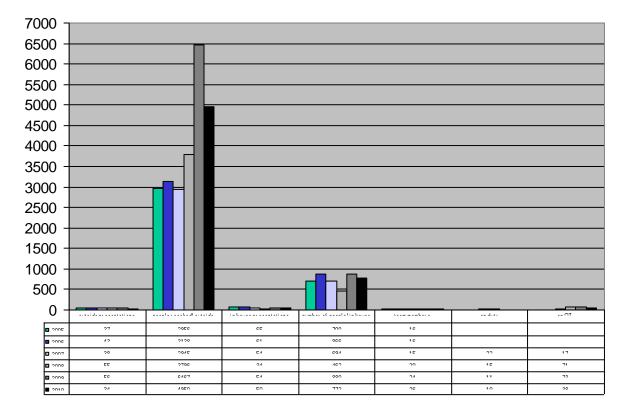
OUR MISSION

The 9-1-1 Public Awareness Team is a dedicated group of employees who strive to educate the citizens of Monroe County on the proper use of the 9-1-1 system. The goal of this program is to increase the community's understanding of the activities and roles of this agency and increase the public confidence.

Public awareness and education about the 9-1-1 system is essential to a successful operation. The ECD accomplishes this through the activities of its Public Awareness Committee. The 26 member committee is responsible for presentations at schools and community events along with tours of the 9-1-1 Center. The distribution of educational material such as pamphlets and activity books on the proper use of 9-1-1 has been well received.

In 2010 we were invited to 5 very large programs that reached several thousand citizens (approximately 24,000)-our attendance at these events continues to be a means of creating a large contact base for other organizations and community groups.

- Rochester Redwings- 4 events-approximately 5,000 people each
- Lilac Parade-(RED Birthday Party)-3,000



Public Awareness Stats

RED E. FOX:

In 2008, 9-1-1 welcomed Red E. Fox as our new official public awareness mascot. In 2010, Red was very busy with his public awareness duties. Every year hundreds of thousands of calls are received at 9-1-1 Centers across the country and many of these callers are young children, some of whom may be frightened and alone. Unfortunately, they are also unfamiliar with what to do & say once they have reached the 9-1-1 dispatch center. Red E. Fox aims to educate primary grade school children in our local area on when to call 9-1-1, how to call 9-1-1, and what to say when calling. He has traveled to many public awareness functions and public events to get the word out to children. He has become so popular we have purchased a second costume to use when we have multiple requests and created a Facebook page for him! Some of the events he has traveled to include Rochester Red Wings and Rhinos games, various Fire Department Open Houses, and the Lilac Festival Parade to name a few. We also have a talking Red E. Fox robot which has been very well received.



Here is Red E. Fox with friends at the 2010 Lilac Parade.

The National Incident Management System (NIMS)

ECD continues to be an active member of the Monroe County NIMS Steering Committee. The Committee serves as a central coordinating body for NIMS training, resource typing, and NIMSCAST. ECD requires NIMS 100 & 700 as part of the new employee academy. Persons in the position of Acting Shift Supervisor and above are required to complete NIMS 200 & 800. All Managers along with a number of Supervisors have completed NIMS 300 & 400.

Western Region Emergency Management Assistance Team (EMAT)

The Office of Emergency Management is active in the development of a Western Region Emergency Management Assistance Team. Those with NIMS 300 and above are eligible to apply for membership. This team, once fully operational, could be activated to assist with major incidents anywhere in western New York State. If activated, the local response would likely include the Mobile Communications Unit. ECD Managers have volunteered to participate in this team and have participated in training since 2008.

Emergency Response Plan

All employees received a review of the Plan in October 2009, including a video on the upgrades to the Backup Facility at Cobbs Hill. A tabletop exercise was held in November 2009 for available Managers and Supervisors with a video made for review by those unable to attend. All new employees received classroom training in the Plan and a tour of the backup facility and alternate backup facility. Due to staffing deficiencies, we suspended sessions where Gates FD and Perinton Ambulance did backup dispatching for training purposes.

Medical Emergency Response Team (MERT)

The ECD is a 24 hour/7 day a week operation consisting of 192 employees and medical emergencies do occur without warning. The ECD MERT Team is available to deal with these emergencies. Equipped with a trauma bag, oxygen, spinal immobilization equipment and an Automatic External Defibrillator (AED); they respond whenever emergencies occur. The Team is also available to assist employees with routine items such as blood pressure monitoring and supplying band-aids for everyday scrapes and cuts.

Peer Support Facilitator Program

OUR MISSION:

The Peer Support Facilitator Program strives to provide employees with a means to recognize, moderate, and reduce stress buildup before it elevates to a critical level.

OUR SCOPE:

Peer Facilitators offer conversational support to employees in times of stress and conflict. Where needed, Facilitators may refer an employee to the EAP program for professional help.

Accreditation Report

CALEA (Commission on Accreditation for Law Enforcement Agencies):

ECD continues to maintain compliance with the standards set forth by the Commission to maintain our accreditation.

NYSSA (New York State Sheriff's Association):

Our NYSSA Accreditation is valid for a five-year period which formally commenced in June 2006 at our award presentation. The NYSSA (PSAP) Accreditation Program consists of 70 standards. We must file a Letter of Continued Compliance with these standards to NYSSA annually. The files are updated with proofs each year.

Citizen Surveys:

1,100 Mailed

- 236 Returned (26%)
- 1 Follow up calls requested

Average Ratings (highest possible of 4):

- Q1 How prompt was the call answered: 3.8
- Q2 Attitude/Helpfulness of the call taker: 3.8
- Q3 Knowledge of the call taker: 3.8
- Q4 Courtesy of the call taker: 3.8
- Q5 Overall satisfaction with the call taker: 3.8

In August, 2010 the CALEA Assessors performed an onsite review as a part of our re-accreditation.

In November, having successfully completed our re-accreditation, the 9-1-1 Director and one of our Accreditation Managers attended the CALEA Conference in Cedar Grove, CA to receive our re-accreditation award.

The next CALEA on-site is August of 2013.

Emergency Medical Dispatch Report Quality Improvement Unit (QIU)

2010 Compliance Scores for Accreditation:

| (Standard needed is in parenthesis) | | |
|-------------------------------------|---------|-------|
| Case Entry | 96.36% | (95%) |
| Key Questions | 94.79% | (90%) |
| Pre-Arrival Instructions | 97.71 % | (95%) |
| Post-Dispatch Instructions | 95.37% | (90%) |
| Chief Complaints | 95.38% | (95%) |
| Coding | 95.45% | (90%) |
| Total | 95.48% | (90%) |

Projects and Committees QIU is involved with:

| Medical Dispatch Review Committee | Society for Total Emergency Programs |
|-----------------------------------|---|
| ECD Peer Facilitators | Priority Dispatch Police Council of Standards |
| CAD Committee | Do the Right Thing Nominations |
| Medical Emergency Response Team | NAED Police Curriculum Board |

Professional Development Conferences attended by QIU:

- Navigator Conference
- Society for Total Emergency Programs Conference
- NYS Vital Signs EMS Conference
- APCO with Verbal First Aid
- EMD Instructor Update

Special Events:

- Emergency Medical Dispatchers delivered **10** babies.
- Emergency Medical Dispatchers had **11** confirmed CPR/choking saves.

EMD Training:

The QIU staff certified/recertified 50 employees in Emergency Medical Dispatch and created monthly Continuing Dispatch Education tests which are taken by all ECD employees. Each EMD is required to complete 24 hours of continuing dispatch education credit every two years.

Monthly training

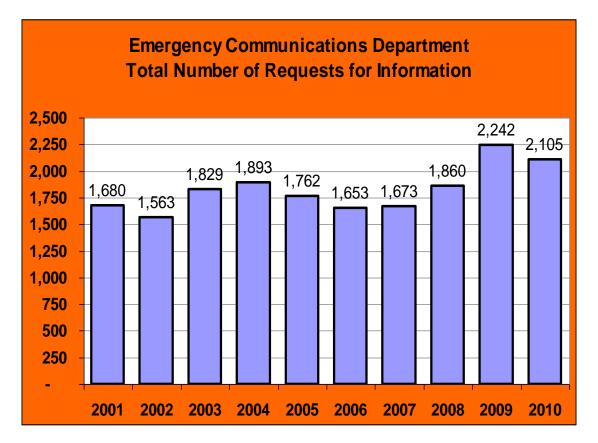
| • | Professionalism in Dispatch | April |
|---|--------------------------------------|-----------|
| • | EMD "Hot Spots" | June |
| • | Accelerator Stuck | July |
| • | Context is Everything | August |
| • | Review of "Life Status Questionable" | September |
| • | Review CPR Pre-arrivals | October |
| • | 2010 Influenza Update | December |
| | | |

In addition to the training of in-house employees in EMD, the QIU staff also trained various outside agencies and dispatch centers here at ECD.

CPR Training:

As an AHA Training Center we issued 1,000 CPR cards for agencies and ECD personnel (Last year's total was 760).

Research Activity Report



Glossary

AHA: American Heart Association

ANI/ALI: Automatic Number Identifier / Automatic Location Identifier: Numbers in the CAD system telling Telecommunicators where a complainant is calling from.

APCO: Association of Public-Safety Communications Officials

BHRM: Bureau of Human Resource Management: the City's human resource department handling all employee hiring/benefit issues.

CAD: Computer Aided Dispatch: The primary 9-1-1 computer system.

CALEA: Commission on Accreditation for Law Enforcement Agencies

CDE: Continuing Development Education: The ongoing training program for certified EMDs.

Code Red: Condition at an area hospital indicating high patient volume and significant wait for treatment.

CPR: Cardio-Pulmonary Resuscitation: The use of chest compressions and/or rescue breathing to maintain life in a cardiac arrest situation.

CTO: Certified Training Officer: A volunteer training program @ ECD consisting of ECD employees training newly hired employees.

ECD: The Emergency Communications Department

EMD: Emergency Medical Dispatcher: A 9-1-1 employee trained to give structured medical instructions to callers.

EMS: Emergency Medical Services: The system of ambulances, advanced life support units, and hospitals that deal with medical emergencies.

FEMA: Federal Emergency Management Agency: The federal agency responsible for dealing with disasters.

ISTT: In-Service Training Team: ECD group responsible for the development of monthly in-service training for all employees.

JMS: Jail Management System

LODD: Line of Duty Death: A specialized program allowing ECD employees to confidentially express their wishes in the event they cannot speak for themselves. Individual employee's information are kept in a secure file.

LVAD: Left Ventricular Assist Device

MDT: Mobile Data Terminal: Computer unit located in a vehicle or other location that is linked to CAD.

MoRIS: Monroe County's Criminal Records System

NAED: National Academy of Emergency Dispatch: Organization that developed and oversees the EMD program for clients internationally.

NENA: National Emergency Number Association

NIMS: National Incident Management System: A federally mandated means of dealing effectively with emergency incidents of any nature, especially when multiple agencies respond or outside resources are needed.

NYSPIN: New York State Police Information Network: Secure network of computers used statewide by law enforcement agencies.

PSAP: Public Safety Answering Point: A location that receives and dispatches calls for emergencies. The ECD is the PSAP for Monroe County.

QIU: Quality Improvement Unit: Group within ECD responsible for all EMD training and call review.

Radio Center: Also called Public Safety Communications: The County department responsible for installing and maintaining all government radio equipment.

Ride-Along: To be an official passenger in a public safety vehicle, accompanying police, fire or ambulance personnel during part of a normal tour of duty.

RMS: Record Management System

SEMO: State Emergency Management Office: The state agency responsible for dealing with disasters.

SPR: Special Problem Report: CAD Specialist receives these reports from CAD users and makes necessary repairs to the CAD system.

STEP: Society for Total Emergency Preparedness: Regional group that supports improvements in EMS.

TCC: Telecommunicator: ECD employee who answers 9-1-1 calls.

VOX: The voice activated recording of actual calls or dispatches that are randomly reviewed for quality assurance.

WMD: Weapons of Mass Destruction