



2007-2008

Budget

CITY OF ROCHESTER



CITY OFFICIALS

City Council

Lois J. Giess (East District)

President

Gladys Santiago (At-Large)

Vice President

Carolee A. Conklin (At-Large)

John F. Lightfoot (At-Large)

Adam C. McFadden (South District)

Dana K. Miller (At-Large)

William F. Pritchard (At-Large)

Robert J. Stevenson (Northwest District)

Lovely A. Warren (Northeast District)

Mayor

Robert J. Duffy

Deputy Mayor

Patricia Malgieri

Bureau of Budget & Efficiency

William J. Ansbrow

Budget Director

Budget Staff

Alan Bredekamp

Sharla Davenport

James Gillis

Mary H. Kirkendale

Jean Missler

Kabutey Ocansey

Josephus Tisdale

Andrew Turner

Christopher M. Wagner

Suzanne P. Warren

BUDGET AT A GLANCE

	Amended Budget <u>2006-07</u>	Proposed Budget <u>2007-08</u>	Dollar Change
BUDGET	\$430,985,900	\$441,890,000	\$10,904,100
PROPERTY TAX LEVY (Before STAR)	\$156,759,300	\$156,759,300	\$0
TYPICAL HOMESTEAD BURDEN*			
Property Tax	\$1,282.61	\$1,314.07	\$31.46
Service Charges	<u>\$779.84</u>	<u>\$810.04</u>	<u>\$30.20</u>
Subtotal	\$2,062.45	\$2,124.11	\$61.66
TYPICAL NON-HOMESTEAD BURDEN**			
Property Tax	\$10,784.47	\$10,395.38	\$-389.09
Local Works Charge	<u>\$619.50</u>	<u>\$658.50</u>	<u>\$39.00</u>
Total	\$11,403.97	\$11,053.88	\$-350.09
PROPERTY TAX RATES (PER \$1,000)			
Homestead	\$21.20	\$21.72	\$0.52
Non-Homestead	\$45.18	\$43.55	\$-1.63
TYPICAL HOMESTEAD SERVICE CHARGES			
Water	\$276.64	\$291.44	\$14.80
Refuse	\$338.00	\$343.00	\$5.00
Local Works	<u>\$165.20</u>	<u>\$175.60</u>	<u>\$10.40</u>
	\$779.84	\$810.04	\$30.20

*Based on a typical house assessed at \$60,500 with 40' front footage and using 80,000 gallons of water annually.

**Based on a business assessed at \$238,700 with 150' front footage.

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READER'S GUIDE

Budget Process

This budget is for the City's 2007-08 fiscal year, which begins on July 1, 2007 and closes on June 30, 2008. The process and content requirements of the annual budget are stipulated in Section 3-9 of the City Charter. Consistent with these requirements, the Mayor prepares a proposed budget. Detailed budget requests are made by each department, reviewed and analyzed by the Bureau of Budget and Efficiency, modified as necessary, and approved by the Mayor.

The Mayor's proposed budget is considered by the City Council, and at least one public hearing is scheduled. The City Council may adopt the budget as proposed by the Mayor or may modify it. If the City Council's action on the budget contains no additions, the budget is adopted without further action. Reductions to the proposed budget do not require the approval of the Mayor. If City Council's action includes any additions, the budget must be presented to the Mayor by June 20. The Mayor may accept or reject any additions. If the Mayor accepts the additions, the budget is adopted without further action. If the Mayor rejects any additions, he must inform the City Council of the items rejected with his reasons and return the budget to the Council by June 25. The City Council may then reconsider the budget and, by June 30, may revise its actions in conformity with the Mayor's objections or may, upon a two-thirds vote, override the Mayor's objections. If City Council does not, by June 30, adopt a budget according to these procedures, the budget as submitted by the Mayor plus any City Council additions not objected to by the Mayor will be the budget for the ensuing year.

Scope of the Budget

The budget contains most of the ongoing operations of the City of Rochester. Certain programs are not included:

City School District. A summary of the proposed City School District budget is included (Tab 17). The complete text of the School budget is included in a separate document.

Federal Programs. The administrative costs and certain program expenses are included. However, most program expenditures from the Consolidated

Plan, Law Enforcement Block Grant (LEBG), and Enterprise Community Zone (ECZ) are not included. Appropriations from these programs are made during the year.

Capital Programs. The budget includes two types of capital expenditures: Cash Capital, the direct outlay for capital purposes, and Debt Service, the repayment of principal and interest on previously authorized borrowing. Not included is the appropriation of the proceeds from note and bond sales that may occur during the year. These will be appropriated individually during the year, and their repayment will be included in future budgets as Debt Service. The Capital Improvement Program (CIP) section in the Budget document details all expected capital program expenditures for the upcoming year and each of the subsequent four years.

Trust and Agency Funds. On occasion, the City receives income that is to be used for restricted purposes. An example is the income in the Fund for the City's Future, which is restricted to the promotion of City tourism, living, and marketing. Such funds are not included in the budget; their use requires City Council appropriation during the year.

Budget Format - Organization

The budget is organized into five presentations:

1. The Mayor's Message
2. City Council Report (in Approved Budget only)
3. Summary (Tab 1)
4. Departmental Sections (Tabs 2-15)
5. Informational Sections (Tabs 16-17 & Index)

The departmental sections are indicated by white tabs with the name of each department.

Budget Format - Departmental Sections

Each departmental section contains a Department Summary that includes organization, program, and financial data relating to the total department. Major changes from the prior year are highlighted. In addition, for each major function within a department, there are three detailed presentations:

1. *Programs*, which provides information for each activity, including descriptions, performance indicators, and any program change from the prior year.
2. *Expenditures and Employee Years*, which contains current and historical expenditure and

personnel data. The expenditure data are presented in two ways — by major object (or type) of expense and by activity.

3. *Personnel*, which includes a calculation of employee years and a detailed listing of all full time position titles and pay brackets. The employee year calculations on this page produce the totals listed on the Expenditure and Employee Year pages.

In the Undistributed Expenses (Tab 13), Contingency (Tab 14) and Capital (Tab 15) sections, no personnel data are provided, as no staff are assigned.

Budget Format Year-to-Year Comparisons

The year-to-year comparison for each bureau or division calculates the increase or decrease in the budget and employee years for that unit. An analysis of the change in the budget is included. The total change is the sum of the change noted in each of six categories. The categories are:

1. *Salary and Wage Adjustment*, which accounts for all routine changes in personnel compensation. This includes contract settlements, step and merit advancements, upgrades and downgrades of positions, and turnover that replaces higher compensated employees with lower compensated ones within the same pay brackets.
2. *General Inflation*, which accounts for increases in the cost of goods and services attributed to inflation.
3. *Chargebacks*, which accounts for the year to year change in charges for services provided to the activity by other units of City government. These services are duplicating, postage, motor equipment fuel and service, telephone service, workers' compensation, water, refuse collection, and geographic information system.
4. *Vacancy Allowance*, which accounts for the year to year change in the assumption of the vacancy allowance. This allowance is the difference between the actual expenditure requirements for personnel and that required if all positions were filled at all times.
5. *Miscellaneous*, which accounts for minor changes not accounted for by any of the other categories.

6. *Major Change*, which accounts for significant budget variances. If there are any major changes, a narrative explanation follows immediately.

Program changes, if any, are detailed in the activity presentations.

Basis of Accounting

The accounting policies of the City of Rochester conform to generally accepted accounting principles. The basis of accounting is the modified accrual method, in which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred, except principal and interest on long-term debt and pension liability, which are recorded when due. The exception to this basis is for the Enterprise Funds that are on an accrual basis, in which revenues are recognized when earned, and expenditures are recognized when incurred.

The accounts of the City are organized into various funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts.

Glossary

Activity The most basic level of presentation in the budget. Each major function is divided into activities, for which budgetary, personnel, and narrative information is provided.

Adopted Budget The annual operating budget plan for the upcoming fiscal year approved by City Council according to the City Charter.

Appropriation An authorization to expend funds for stated purposes.

Assessed Value The value assigned for property tax purposes to each property within the City. Rochester utilizes a full value system; thus, it is the objective to assess all property at 100 percent of full market value.

Assessed Value Tax Rate The amount of tax levied for each \$1,000 of assessed valuation.

Bond Anticipation Note A note that may be redeemed with the proceeds from the future sale of a serial bond. A note is a short term borrowing instrument, usually requiring repayment within one year of issuance.

Budget Amendment A formal action by the City Council to adjust the budget after adoption. These amendments generally take two forms: the transfer of an appropriation from one departmental budget to another, or the appropriation of new sources of revenue to support a new expense. A budget amendment may, on occasion, reduce revenue and expense.

Capital Improvement Program (CIP) The five-year spending plan for major improvements and construction projects. It provides detail by functional area, funding source, and year.

Cash Capital The direct outlay for capital items, most typically equipment purchases, street improvements, and building renovations. The Cash Capital appropriation is a direct outlay because the City does not borrow for these expenditures. The Cash Capital appropriation is contained in the Capital Expense Summary.

Chargeback A charge from one department to another for services rendered, e.g., telephone service.

Constitutional Debt Limit Limits on the amount of debt that a municipality can incur. Article VIII of the New York State Constitution imposes on Rochester a limit of 9 percent of the most recent five-year average of full valuation of taxable real estate for capital purposes.

Constitutional Tax Limit Limits on the amount of money that a municipality can raise through real estate taxes. Article VIII of the New York State Constitution imposes on Rochester a limit of 2

percent of the most recent five-year average of full valuation of taxable real estate.

Contingency A budgeted reserve fund for unforeseen or unmeasurable expenditures not otherwise budgeted.

Debt Service The repayment of debt, including interest payments and installments on the principal. The debt service appropriation is contained in the Capital Expense Summary.

Directly Applicable Revenue Revenues that are generated because of the efforts of an organizational unit for a given function.

Employee Benefits The direct expenditures, other than salary and wages, associated with employee compensation. In the budget, the employee benefit appropriations are included in the Undistributed Expense budget, but are allocated for information purposes to each major function. These include retirement, Social Security, medical and dental, workers' compensation, and life insurance benefits. All other employee compensation costs are included in the departmental budgets.

Employee Years An approximation of employee resources stated as an equivalent number of full time positions. Each full time position is counted as one employee year, while overtime hours and part time, temporary, and seasonal positions are approximated as partial employee years. The vacancy allowance (see below) is also stated as an equivalent number of full time positions, and is subtracted in approximating net employee years for an activity.

Enterprise Fund Enterprise funds are fiscal and accounting entities that account for certain services and programs that operate as separate businesses. Expenditures for these operations are supported by revenues generated by the activities (e.g., fees for service) or dedicated under law for those specific operations. This Budget includes the following Enterprise Funds: Water, War Memorial, Parking, Cemetery, Public Market, Refuse, and Local Works.

Fund A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, with related expenses and other obligations. The budget contains ten funds that are explained and accounted for in the Summary (Tab 1).

Fund Balance In fund accounting, Fund Balance equals Assets minus Liabilities.

General Fund The principal operating fund of the City, accounting for all financial resources not recorded in other funds.

Homestead One of two classifications of property owners authorized for property taxation under the New York State law applicable to Rochester. The Homestead class includes all one, two, and three family residential real property, including dwellings used in part for non-residential purposes but used primarily for residential purposes. The other classification is the Non-Homestead class.

Interfund Revenue Income generated through a transaction between or among funds. Interfund revenues are offset by expenses or obligations recorded in other funds.

Intrafund Credit A transaction between or among appropriations within the same fund. In this budget, intrafund credits reflect chargebacks for services. The costs of these services (motor equipment, telephones, etc.) are included in the unit providing the service, and also the unit receiving the service. To offset this double recording of cost, the service provider unit records a credit (or reduction of expense) when the service charge is processed.

Major Functions The subdivision of a departmental budget. Major functions are Bureaus, Divisions, Offices, or other organizational units.

Major Objects The basic types of expenses incurred by an organizational unit categorized as Personnel, Materials & Supplies, Services, and Other expenses.

Morin-Ryan The sales tax distribution formula, which took effect in 1985-86, divides the first three percent of the local share of the sales tax.

Non-Homestead One of two classifications of property owners authorized for property taxation

under the New York State Law applicable to Rochester. The Non-Homestead class includes all properties other than one, two, and three family residential properties. The other classification is the Homestead class.

Overtime Employee Years See Employee Years.

Part Time, Temporary, Seasonal Used on the Personnel Summary page to show the approximation of Part Time, Temporary, and Seasonal employees in terms of Employee Years. Part Time employees work less than a regular work week schedule on a year round basis. Temporary employees work regular work week hours, but for a fixed duration (usually not to exceed eighteen months). Seasonal employees work at certain times during the year (e.g., during the Summer) on schedules determined by the nature of the jobs that they are performing.

Performance Indicator Measures of performance for the activities in which they are listed. Four types of measures are used: Demand, which measures the total need for a service, regardless of whether the need can be met within the activity's budget; Workload, which measures the response of the activity to the demand; Efficiency, which measures the workload response relative to available resources; and Results, which measure the impact of services provided. Because of measurement difficulties, not all activities contain indicators in all categories.

Property Tax Levy The total amount of property tax to be assessed on taxpayers. The property tax levy differs from property tax revenue in that the levy includes all amounts due, regardless of whether they are collected.

Property Tax Rate The rate used to determine the property tax bill of individual taxpayers. The rate is expressed as a dollar amount to be charged for each \$1,000 of assessed property value. A separate tax rate is applied to each of two classes of property owners, Homestead and Non-Homestead.

Property Tax Reserve The portion of the property tax levy that is estimated to be uncollected

during the fiscal year and remains uncollected after sixty days from the close of the fiscal year.

Property Tax Revenue The amount of money raised by the property tax. Due to nonpayments, the actual collection is less than the total levy.

Proposed Budget The budget plan for the upcoming fiscal year recommended by the Mayor to City Council for its formal approval. The budget is “proposed” until it is formally “approved” by City Council.

Sales Tax A tax as a percentage of most retail sales is levied by New York State and Monroe County. The City receives a portion of the proceeds under agreements with Monroe County.

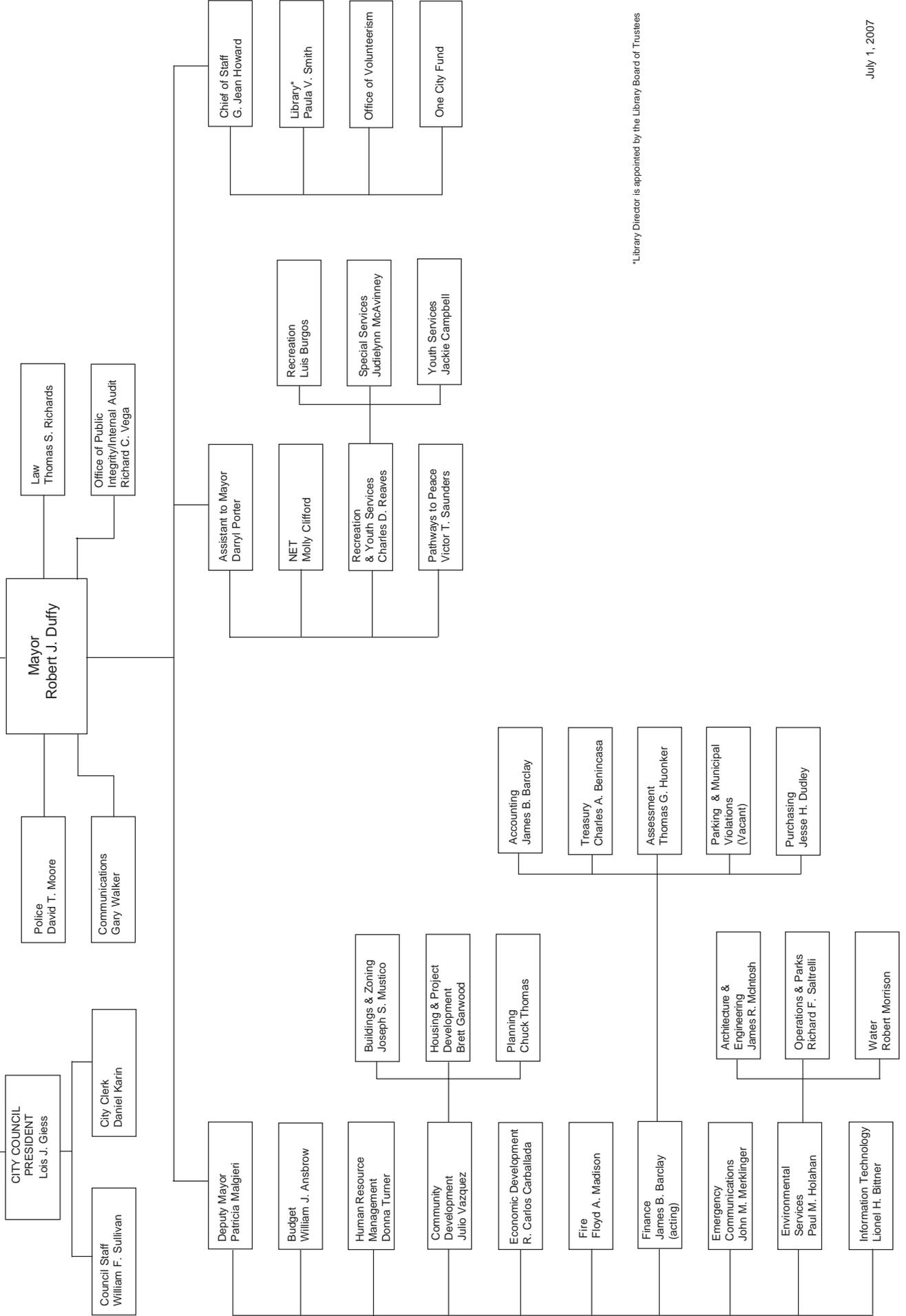
Serial Bonds A long-term borrowing instrument that requires a series of repayments to be made over a multi-year period. The repayments made include principal installments and associated interest expense.

Special Fund Special funds are fiscal and accounting entities that state law restricts for specific purposes. This Budget includes the following Special Funds: Animal Control and Library.

STAR The New York State School Tax Relief Program providing homeowners relief from school property tax through two levels of exemptions. (See Summary, STAR section for details).

Vacancy Allowance The difference between actual expenditure requirements for personnel resources and that which would be required if all positions were filled at all times. The vacancy allowance accounts for position vacancies that occur as a result of routine employee turnover as well as those that may be deliberately maintained.

Citizens Of The City Of Rochester



*Library Director is appointed by the Library Board of Trustees



May 18, 2007

TO THE COUNCIL:

Ladies and Gentlemen:

RE: Funding Our Priorities

Today I transmit to Council the 2007-08 budget estimate for the City of Rochester prepared in accordance with City Charter requirements. This budget will shift personnel and resources to focus on this Administration's priorities of public safety, education and economic development. In fact, our budget office indicates this budget represents the largest reallocation of resources in more than 20 years.

This budget will give City departments the resources and tools they need to make palpable change in our City. I expect that my senior management team and I shall be held accountable to produce results.

The 2007-08 budget estimate of \$441,890,000 is \$10,904,100 or 2.5% more than the 2006-07 amended budget of \$430,985,900. This budget growth rate of 2.5% compares favorably to the current 2.9% rate of inflation.

While it is traditional to begin this message with an outline of the financial challenges we face, I instead choose to begin with a number of thank you's. I am writing this message immediately after working with Clean Sweep volunteers who are transforming Rochester. The transformation is not just about cleaning up debris from the Winter, but it is also about building a true sense of pride. Taking pride in our City builds hope. People with resources will invest where there is hope and commitment. I must thank the now thousands of volunteers who donate their time and resources to make Rochester great.

I must also thank the City employees who are the backbone of the great services we provide. Our employees provide the key to our future success as a City. Their dedicated and selfless service is a big reason for our spirit of optimism. I am grateful to this wonderful team in City government. I also like to thank our local labor leaders and business leaders. They set aside their differences to join together to fight for Rochester's fair share of state aid. Our voices have begun to be heard in Albany. The relationships that have been forged and the passion to fight for our City will be key to making Rochester truly the best mid-sized city in the United States.

I am hopeful that Rochester has turned the corner and is on its way back. Property values are trending upward. This year will mark the fourth year with a positive growth in our tax base. I believe we will keep up this positive trend if we focus on our priorities.

Just as a family's checkbook reflects its priorities, this budget plan, our 5-year Capital Improvement Plan (CIP), and our recently released draft Consolidated Plan reflect the priorities of this administration. We must focus on what we do best and rely on our governmental and non-profit partners to carry out their respective roles. Our community will achieve the results for which we all hope if the City focuses on the fundamentals and we remain unified with our partners.



We are a great city that is beginning to receive national recognition once again, such as Rochester being ranked as the **6th best place to live in the U.S.** by Places Rated Almanac. I believe this budget proposal builds on this new positive momentum.

Last year's budget was the first for my administration and set the stage for major change in this budget. During this year, my Senior Management Team and I were deliberate in our decisions to focus on public safety, education, jobs and economic development. Focusing on our priorities meant making tough choices on where to make reductions, because our taxpayers cannot afford to have us simply expand programs and pass on the cost to them.

This budget contains several new initiatives based on our priorities, yet we were able to keep the total number of City full-time jobs flat. 139 full-time positions are planned to be transferred with this budget to provide focus, increase accountability and drive future efficiencies. They include: transfer of the Security unit to the Police Department; creation of an Information Technology Department by taking resources and positions from several departments; shift of the Department of Environmental Services Office of Customer Satisfaction to the Budget Bureau for the creation of a One Call to City Hall; move several Graphics and communication functions to the Bureau of Communications; finally, the Parks unit is transferred to the Department of Environmental Services.

In addition to these job transfers, 73 positions are planned to be eliminated, including 20 layoffs and 73 new positions are added as investments. This budget contains a number of investments that I believe are necessary to make Rochester the best mid-sized city in the United States. Those Senior Management Team members who will receive the additional investments will have the additional responsibility to produce results. These investments include:

Investment Highlights

Public Safety

- An increase in permanent police bike and foot patrols by funding 15 new police officers and converting 3 administrative sworn positions to police officers on patrol.
- A Summer 2007 and a Spring 2008 police recruit class of 50 recruits each, totaling 100 recruits, to ensure new officers are available as others retire.
- Security transfers from the Department of Environmental Services to the Police Department and funding is added to enable Security to check on City facilities and vacant structures and lots 24 hours a day - 7 days per week, and help with our overall focus on public safety.
- Purchase two new public safety command vehicles that will be deployed in City neighborhoods as mobile offices to provide a presence and enable interdepartmental initiatives to be coordinated. This will truly be "City Hall on the Road".
- 2,000 smoke detectors and 1,000 carbon monoxide detectors provided free to City residents.
- Monroe County provided funding for 5 additional training positions for the 911 Center: a model for intermunicipal collaboration.
- Complete installation and implementation of strategically located surveillance cameras purchased during 2006-07.
- The Downtown Guides District is transformed into the Downtown Special Services District to enhance the reality and perception of public safety downtown by hiring retired and off duty police officers.

Investment Highlights (cont.)

Public Safety (cont.)

- Funds are provided for an overhire of 16 new firefighters to reduce overtime
- Funding is provided for higher quality board-up material to secure City owned vacant property
- Backup generators will be installed at 3 fire stations: Gardiner Avenue, Lake Avenue and North Goodman Street.
- Funding is provided for the design of a major renovation/addition at the Hudson Avenue fire station.

Customer Service

- A retired Kodak executive is hired as the Chief of Performance Accountability and Customer Satisfaction.
- Funding is provided for the creation of a new One Call to City Hall (311) that will be implemented early in 2008.
- Employee training will be developed and delivered during the year to focus on accountability and customer satisfaction.
- Implementation of the Lead Paint Inspection Program will occur in NET Areas C and E.
- An Information Technology Department is created to coordinate the City's computer technology, telephony, website and records management functions to improve internal and external customer service. The department is created by consolidating similar functions that have previously been dispersed throughout the organization.
- A city-wide reassessment is funded to ensure all property owners are treated equitably.
- An enhanced level of service is provided for sidewalk snowplowing to increase mobility for our citizens. Plows will be sent out when there is 3 inches of snow on the sidewalk instead of 4 inches as previously done.
- Funding is provided for the purchase of aquatics play equipment to be installed at City recreation centers.
- 18 new refuse packers are funded.
- Funds are provided for continuation of the Clean Sweep Initiative.
- Funds are provided for weekend bus transportation to the re-opened Durand Beach.

Investment Highlights (cont.)

Economic Development

- The City property tax levy is **FROZEN** to encourage economic development.
- A tax abatement program is proposed to stimulate the development of owner occupied housing downtown as a pilot program for a possible city-wide initiative.
- A Brownfield Cleanup Revolving Loan Program will be established to enable more development of Brownfield properties.
- During 2007-08 a strategy will be developed to increase collaboration between City, County, and State Economic Development departments and private sector economic development agencies.
- The Inner Loop will be closed 5 times during the summer on Sundays for recreational use to promote living and visiting downtown.
- A new expanded parking lot is developed at the Rochester Public Market during the Summer 2007.

Education

- \$1,000,000 in challenge funding is provided to the Hillside Work Scholarship Program to increase City School District graduation rates.
- Branch library hours are expanded to keep all the branches open on Saturdays beginning in June 2007. Previously, most branch libraries were closed during the Summer.
- A weekly TV program for literacy on City 12 focusing on encouraging children to read will be created during 2007-08 in partnership with WXXI .
- A pilot literacy initiative at the Sully, Lincoln and Arnett branches will be implemented where library employees will actively reach out into the community to work with parents to teach children how to read.
- The City and City School District reached a memorandum of understanding regarding the recently enacted State Maintenance of Effort (MOE) legislation and agreed to work together to generate mutual savings with the Rochester Business Alliance acting as the convener.
- A joint commitment between the City School District and the City to develop a truancy reduction program during the year.
- The Summer of Opportunity employment program for City youth continues.

Now I will turn to the financial challenges we faced and how we addressed those challenges.

The Challenge:

We began the budget process with the following facts and assumptions:

- ❑ In December 2006, the Budget Bureau forecasted an all funds 2007-08 gap of \$31.3 million;
- ❑ Double digit increases in health care costs;
- ❑ Increased need for infrastructure improvements;
- ❑ A “spin down” of state aid.

Closing a \$31.3 million gap without additional state aid would have crippled city services and/or forced damaging property tax hikes for homeowners and business owners. In addition, such a cut would have hampered the ability of this administration to focus on Public Safety, Education, and Economic Development, the very priorities that will make us great.

Closing the Gap and Funding New Initiatives:

To close the budget gap and refocus our priorities, this administration again called on the community and our state lawmakers to help the city. As you are aware, Rochester continues to receive significantly less state aid per capita than Buffalo and Syracuse.

The Fair Share Coalition came together for a second year and expanded the number of organizations involved from 17 to 29. This coalition of business, religious, educational, political and union leaders enabled Rochester’s voice to be heard in our state capitol. The Governor’s staff indicated they had never seen such a unified voice especially where business and union leadership were united. The Coalition managed to send more than 16,000 letters to our state’s leaders. I personally visited Albany 10 times to make our case. The combination of our collective efforts with the support of our local delegation resulted in a \$9.6 million permanent state aid increase and a one-time state aid “spin-up” of \$5 million.

Even with this increase in state aid a \$16.7 million gap remained to be closed. I also knew of areas in our budget that needed additional resources. Let me address the additional measures we took to close the remaining gap.

Making Tough Choices:

The Senior Management Team and I were not content to simply close a budget gap. We knew we needed to continue to reprioritize our resources to make Rochester the best mid-size city in the United States. We reorganized some activities to focus on core competencies and provide an opportunity for future efficiencies.

City managers were able to devise efficiency measures that reduced expense without eliminating services. The value of these efficiency and productivity savings is estimated to be \$4.5 million.

Efficiency Highlights:

- Reduction from two employees to one per commercial refuse route.
- Savings in fuel allocation resulting from the vehicle reduction initiative in 2006-07.
- Reduction in the Cafeteria benefits (health, life and dental) offered to management personnel.
- Energy charge reduction through Energy Service Company (ESCO) purchases, street lamp efficiencies and an increase in the number of City owned street lights.
- Savings from negotiated health insurance contributions.
- Elimination of 16 administrative and clerical positions.
- Contracting of a portion of equipment welding and tree trimming services.
- Computer leasing costs decrease due to the purchase of new computers in the libraries.
- Moving the City Historian function to the Rochester Historical Society.
- Absorbing some of the routes previously plowed by a contractor.

Cost Saving Highlights:

- Funding for the Greta Garbage Program is eliminated due to budget constraints.
- Full-time Animal Control Officer coverage between 11 p.m. and 7 a.m. is eliminated as services will be provided through emergency call back only during that period.
- Liberty Pole Concert Series is replaced with Ribbin' on the River event due to budget constraints.
- During the year, four sworn fire fighter positions, who are the drivers of the Protectives apparatus will be reassigned.
- Rescheduling the port development to accommodate environmental clean-up defers costs into the future .
- Eliminate funding for adult programming that is the responsibility of the County or the Rochester City School District.

Self Supporting Enterprise Funds

I am recommending fee increases for the water and refuse rates and the local works charge. A \$14.80 increase in water charges is proposed for a typical homeowner. We have experienced 18 months without a water rate increase. Members of my Senior Management team and members of the Monroe County Water Authority are studying a number of options that may lead to future cost saving measures. A \$5 rate increase for residential refuse customers and a \$10.40 increase in the local works charge for the typical homeowner are included. The majority of the local works rate increase (\$8.26) is to fund the enhanced level of service for sidewalk snowplowing. In total these fee increases represent a \$30.20 increase for a typical homeowner, necessary to fund labor cost increases and the enhanced service levels. The services provided by these funds are vital to keep Rochester clean and safe.

Property Taxes and Homeowner Burden

I have previously said that raising property taxes would be the last thing I would consider to balance the City budget. We made a number of tough decisions in this budget process to limit the growth rate to the rate of inflation. Again this budget includes funding for new enhancements and continuing labor and health care increases. We did not receive the amount of state aid we sought and yet I am concerned that a tax increase could cool the optimism that is building around this City. I have therefore decided to use \$6 million of City reserves to balance this budget instead of raising the property tax levy.

This investment from our reserve fund is necessary to help facilitate the sweeping changes we are making in personnel and resource allocations. It is my hope and will be my mission, to continue to press our state leaders to raise the per capita state funding to our city to the level of our upstate neighboring cities.

I am recommending no increase in the City property tax levy (the amount of taxes the City bills). As you know the new state Maintenance of Effort legislation removed my authority to consider reducing school property taxes. In addition, New York State Real Property Tax law requires an annual adjustment between the two classes on assessment (the "Shift"). This year a 2.6% adjustment is required that will increase the tax burden on homeowners. Fortunately, a slight increase in the value of homestead assessment reduces the increased burden to 2.5%. This required shift will result in a \$31.46 increase in tax burden for the typical homeowner. **THIS STATE MANDATED SHIFT PROVIDES NO ADDITIONAL MONEY TO THE CITY.** The "Shift" redistributes who pays. This increase combined with the previously noted proposed increase in the water, refuse rate and local works charge will combine for a total \$61.66 increase or a 2.99% increase in burden for the typical homeowner, or less than **\$1.19 per week**. Remember that 51% (\$31.46) of this increase was required by New York State due to the "Shift".

Even still that represents only \$1.19 a week, about the same as a cup of coffee, to fund 15 more police officers, increased library hours, new 24/7 patrolling of City vacant structures and lots, expanded lead paint inspections, a pilot literacy initiative, funding to increase graduation rates and continued funding for Clean Sweep .

I believe this increase is reasonable given the service enhancements I am proposing this year.

Summary

In summary, the \$31.3 million gap was closed by:

- \$9.6 million - state aid increase
- 5.0 million - state aid "spin-up"
- 6.0 million - use of reserves
- 3.1 million - increased enterprise fund revenue including fee increases
- 2.0 million - lower health insurance costs than anticipated partially due to our switch to experience rating in 2006-07
- 2.0 million - anticipated RESTORE NY funding for demolitions
- 1.4 million - departmental reductions
- 1.1 million - revenue from the City School District to pay for School Resource Officers
- 1.1 million - net of other changes

In addition, another \$4.5 million in departmental efficiency measures, \$0.8 million in auto pound fee increases and new charges for services funded \$5.3 million in enhancements. The largest efficiency is \$1 million from a reduction in management Cafeteria Plan costs.

Rochester City School District

I cannot conclude without discussing the Rochester City School District. Twenty years ago the Budget for the City School District was 4% less than the City Budget. Today the District's budget is 45% more than the City Budget.

	<u>1987-88</u>	<u>2007-08</u>
City Budget	\$226,364,100	\$441,890,000
City School District Budget	\$217,197,508	\$638,899,753

It is inconclusive that just adding more dollars to the City School District Budget is the answer to our education challenges. Yet, we realize our futures are linked. I firmly believe the recently passed new state mandate called Maintenance of Effort (MOE) which requires Rochester to be \$40 to \$50 million more generous to our school district than Buffalo without any accountability is poor public policy. I am encouraged that the City and City School District reached a memorandum of understanding (MOU) on how to implement the MOE for 2007-08 and remain hopeful the state will allow a local resolution of this matter. An important part of the MOU is that the City and City School District have both agreed to discuss whether the MOE legislation is appropriate public policy and whether any modifications should be recommended to New York State.

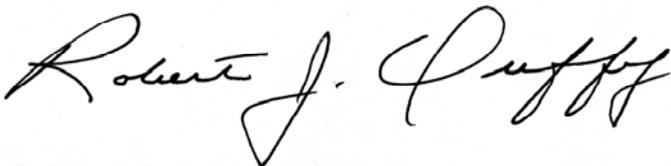
I am also encouraged that the City School District has agreed to have the Rochester Business Alliance (RBA) serve as an independent convener for the City and the City School District to discuss opportunities to generate future savings. The RBA has been very helpful in facilitating a similar discussion between the City and the County.

The RBA can be a clearing house for data as well as independently evaluate the core competencies of each organization. My hope is to focus on truancy early in these discussions with the City School District.

We must begin to share data so that we have the opportunity to address the many challenges in public education and better serve our children and taxpayers. The lack of a true partnership in past years has led to this tension, but I am encouraged by some recent developments and communication. The New York State Education's Department's figure of 39% for Rochester graduation rates is not acceptable and neither is the 51% graduation rate that the Rochester City School District asserts is the true number. Rochester is living proof that just pouring more money into a problem is not the answer. We must critically examine how money is spent and insure we invest in programs that have demonstrated success and tangible results. Education is one of the three keys to our future and City Hall intends to lock arms with the City School District and our community to provide our children a better and more successful future. Stating the problem is not a criticism. It simply provides a road map for what we need to do together for the future of our children and our City.

I look forward to your careful review and commit to being responsive to questions that arise during your review.

Respectfully submitted,



Robert J. Duffy
Mayor

and was joined by other appropriate City Council standing committees during the review of the particular departmental budgets for which those committees have oversight responsibility. Rather than individual hearing days for each department, an effort was made to group together hearings on departments whose missions were similar, and to treat the hearings more like work sessions.

Following the completion of the various departmental hearings, a formal public hearing was held on the proposed budgets of both the City and the City School District. After that, an additional meeting of the Finance & Public Services Committee was held to consider proposed amendments that were submitted by Councilmembers. These amendments were debated and then fifteen of them were referred to the full Council for consideration at its meeting of June 19th. At that meeting, the amendments were voted upon, and the entire budget, as amended, was approved.

Prior to the submission of the Proposed Budget, we had the opportunity to review the 2007-08 to 2011-12 Capital Improvement Program. That document sets out major spending priorities for our public infrastructure and for the many exciting new public works projects that are scheduled for construction during this period. While the City School District's CIP did not arrive prior to completion of our review, it was submitted with their Proposed Budget on May 17. We hope that next year we will return to our prior practice of reviewing both CIPs prior to receiving the Proposed Budgets for the subsequent year.

Formal Amendments

During the review process, Council approved the following amendments to the Proposed Budget:

- The transfer of \$35,000 from the Contingency Account to DES to add an additional graffiti removal crew.
- The transfer of \$20,000 from the Contingency Account to the Police Department to restore one-half of a FACIT Counselor position.
- The transfer of \$5,000 from Contingency to Cash Capital to fund the purchase of exercise equipment for the Troup Street Playground.
- The transfer of \$10,000 from the Contingency Account to the Police Department to support additional training and outreach for Rochester Against Illegal Narcotics (RAIN).
- The transfer of \$30,000 from the Contingency Account to the Department of Recreation and Youth Services to support the Freedom School Summer Program.
- The transfer of \$5,000 from the Contingency Account to the Department of Community Development to restore support for the Downtown City Living program.
- The transfer of \$30,000 from the Contingency Account to DES for the recycling education program.
- The transfer of \$5,000 from the Contingency Account to the Department of Recreation and Youth Services for a summer arts camp program.
- The transfer of \$5,000 from the Contingency Account to the Administration (Budget Bureau) to fund a consultant to develop options for dealing with local history and the role of the City Historian.

- The transfer of \$5,000 from the Contingency Account the Police Department for PAC-TAC equipment.
- The transfer of \$5,000 from the Contingency Account to the Economic Development Department to support the activities of the ROC City Coalition.
- The transfer of \$5,000 from the Contingency Account to the Department of Recreation and Youth Services for the Youth Lifeline summer camp program.
- The transfer of \$2,000 from the Contingency Account to Cash Capital for the purchase of additional Spanish-language materials at the Sully Branch Library.
- The transfer of \$2,000 from the Contingency Account to the Department of Recreation and Youth Services to support the screening of a film on absent fathers by the Rochester Fatherhood Resource Initiative.
- The transfer of \$10,000 from the Contingency Account to the Department of Recreation and Youth Services to support a Health Fair in Sector 4.

These amendments represent Council's commitment to the continued health of our City, balancing the need for appropriate services with the need for continued fiscal restraint. It should be noted that none of the amendments required additional property tax revenues.

Other Comments

In addition to the formal amendments approved by the Council, Councilmembers made a number of other suggestions during the review process. These suggestions generally involve the day-to-day operations of the government; grouped by department, they include:

Police

- The Council shares your concerns about the need to keep the actual strength of the Department as close as possible to the authorized strength. As a result, we are supportive of the overhire provision in the Budget and we urge the Department to monitor the list of potential retirees carefully.
- A new Gun Turn-In program is planned and Council is very supportive of any effective approaches to reduce the number of weapons on the street. It will be important to ensure that this effort does not encounter some of the problems that arose with the gun buy-back program in the early 1990s.
- The planned Youthstat initiative offers great promise for breaking down barriers among youth-service agencies. We will be anxious to learn of its success.
- The Council still wishes to emphasize the importance of regular training about mental health issues in the community.
- While Council again restored some funds for the FACIT counselors that were cut from the budget, we strongly urge the Department to continue to seek grant funding to replace these valuable resources.
- With the transfer and expansion of the Security road patrol efforts, we look forward to a report on the effectiveness of this enhanced service to reduce vandalism, illegal dumping, and other petty crime. Similarly, with the new “super board-up” efforts, we will await an evaluation of the effectiveness of the new materials in reducing vandalism and arson.

Fire

- Council was very pleased with the results of the Department's efforts to improve the diversity of the department; Chief Madison can count on Council's support for additional efforts in this important area.
- As part of such efforts, perhaps the Cadet trainee program could be expanded to additional schools beyond East High. We would suggest that a school like Nazareth Academy may offer fertile ground for such recruitment efforts.

Emergency Communications

- Council applauds the effort to improve communications among Police, Fire, and Emergency Communications, using both improved technology and more streamlined processes.
- The Department's new commitment to undertake psychological testing in the hiring process should ensure that the 911 Center remains "state of the art" for this critical service.

Department of Recreation and Youth Services

- The demonstration curfew program will need careful attention throughout the year and needs to be closely integrated with the proposed truancy initiative. The Council still views the Minneapolis program as the model that Rochester should strive to emulate.
- The Cemetery Fund continues to perform badly; Council is expecting better revenue performance as well as tighter controls on expenditures.
- Two important projects are on the near horizon: the renegotiation of the agreement for management of the War Memorial and the investment of substantial funds to update the Convention Center.

Library

- Library funding continues to be a challenge as NY State fails to meet its obligation to provide adequate support for this critical community resource.
- The Literacy Initiative should work closely with the Library as a key player in the field.

Department of Community Development

- We continue to be committed to working with the Administration to complete the Housing Market Study that will serve as the basis and to develop a new housing policy for Rochester. Council has a long-standing commitment to the issue of housing and will be an active partner in developing the new policy. We believe that a diverse range of market-rate and high-end housing must be developed to attract middle-class residents back to the City. The deconcentration of poverty is a two-way street, in which we assist residents of poorer areas to find better housing options in more stable neighborhoods and attract middle-class residents into the City. Housing policy is a key to both approaches and will also be critical in developing a Focused Investment Strategy in City neighborhoods.
- To ensure appropriate support for neighborhood organizations, our key partners in revitalizing the City, Council amended the Consolidated Plan to allocate additional resources in that direction. We must continue this support if our neighborhoods are to grow and prosper.

- The decision to reallocate resources for zoning enforcement to NET is similar to several such decisions on the past. We request that the effectiveness of this transfer be carefully monitored to ensure that complex zoning issues are not overlooked in the press of the important work that is the core work of the NET inspectors. Council will look carefully next year at the impact this transfer has had.
- Council was pleased to note the close cooperation that the Department was planning with DES and EDD on Brownfield redevelopment and with DES on the Downtown Circulation study. Such interdepartmental cooperation is essential as resources are stretched to accommodate budget realities.

Economic Development Department

- Last year, Council noted that as part of the department's internal changes, the various grant and loan programs need to be streamlined to make them more customer friendly. The Department has done so and we will look forward to the results.
- As noted above, the cooperation among DCD, DES, and EDD on Brownfield redevelopment is a model of how interdepartmental relations should work
- As the many neighborhood business organizations continue to focus on redeveloping their individual areas, it is important for EDD to ensure that, to the greatest extent possible, they are each aware of what the others are doing.
- We want to commend the Department on the REVIVE program, a formalization of the practices established over the past few years to provide a framework for commercial-strip revitalization. Other departments could benefit from adopting similar approaches.

Department of Environmental Services

- With the impending completion of the transfer of Parks to DES during the coming year, it will be vital that the maintenance levels of these jewels not be reduced. Our park system is irreplaceable and must be maintained at the highest level. Similarly, the booking of City parks for public activities must remain seamless.
- As noted in DCD and EDD comments, interdepartmental cooperation on Brownfield redevelopment is most commendable.
- The Department should look into providing a schedule to our residents about street sweeping so that cars can be removed from the streets whenever possible to enable a more effective sweeping program.
- We look forward to the completion of the recycling survey and the recommendations that follow.
- The planned purchase of the remainder of the street lighting system from RG&E will mark the culmination of efforts that began during the Administration of Peter Korn, our last City Manager.
- As we move ahead on negotiations with the Monroe County Water Authority for a successor to the expiring 1978 agreement, the concept of regional interdependence must be at the center of the discussions. The positive tone of these negotiations should enhance cooperation with the County on a broad variety of issues.

Department of Information Technology

- As this new Department begins its work, Council is looking forward to the productivity and service enhancements that it will enable.
- The reduction in staff in the Records Management section will need to be monitored carefully to ensure that records requests can be met in a timely fashion. In addition, Council believes that a new policy needs to be developed regarding deaccessioning of gifts and memorabilia that have been presented to the City over time.
- Revitalization of the City's web site in collaboration with the Bureau of Communications will be an important project for both internal and external customers.
- As the City shifts to a Microsoft Office environment, it is important that the Council Office, with a Macintosh platform, be carefully integrated with the rest of the City network.

Mayor

- Council suggests that funding for Teen Court be added to the City's lobbying requests in Albany.

NET

- Council believes it is essential that NET and NBN planning staff work in close collaboration to ensure that citizens are provided with accurate and up-to-date information about City programs and practices in their areas.
- The question has been raised about whether the City should consider doing more direct abatement of code violations beyond the traditional cutting of high grass and weeds; consideration of such an approach will involve substantial policy questions that should be discussed and debated.

Human Resources Management

- The wellness program and the activities around it represent good public policy and enlightened management practices for maintaining a productive and healthy staff.
- Council is supportive of ongoing discussions with Monroe County about potential Civil Service collaborations.

Communications

- The Bureau should consider how to link our many neighborhood groups to the City's web site.
- The development of a TV show on healthy cooking, emphasizing local resources like the Public Market, and targeted to the development of good eating habits, should be considered for City 12.
- The community spirit that Mayor Duffy seeks to reinvigorate might be boosted by the development of a community song.

Department of Finance

- The major change in this Department is the retirement of long-time Director of Finance Vincent J. Carfagna. Mr. Carfagna has kept the City's finances in impeccable order for nearly three decades and has been invaluable to the Council as a resource on critical financial decisions. His fiscal stewardship and wise counsel will be sorely missed. Council was pleased to support the proposed allocation of funds to ensure an orderly transition to his successor.

City School District

As always, the bulk of the District's expenditures are related to personnel. The total number of FTEs is increased from 6047.96 in the Amended Budget to 6075.44 in the 2006-07 Adopted Budget (+27.48).

The City School District's 2007-08 Adopted Budget is \$638,899,753, which represents an increase of \$24,718,183; 4.02%, from the Amended Budget of \$614,181,570, and an increase of \$30,606,634; 5.03% from the Approved Budget of 608,293,119.

This year, the Budget review process began in the dark shadow of the so-called "Maintenance of Effort" (MOE) law that the State enacted in April. The MOE, in its simplest terms, requires the City to expend a fixed amount for aid to the City School District in perpetuity, with no adjustments possible despite changes in the City's fiscal condition or in District enrollment. This is bad public policy and it effectively removes any vestiges of control that the City might exercise over the "fiscally-dependent" City School District.

The net result is that the City has no control over the funding that the District receives from the State, and cannot reduce the local contribution regardless of circumstances, leaving our budget review and subsequent vote essentially meaningless. As a result, we chose not to waste either the time of District officials or our own time by holding the traditional hearing on the District's Budget. In fact, the Council's control has been so diminished by the MOE that, if the District's Budget had been voted down by the Council, it would have gone into effect anyway by the operation of State law despite our vote.

While we disagree with the District on the specific impact of the MOE, we will pursue clarification either through administrative rulings or court decisions. We have also agreed to try to keep the dispute over this law from hampering ongoing collaboration with the District on a variety of capital and operating projects.

It is clear, however, that the District still must rely on the City for bonding for capital purposes. In that light, we will continue to monitor the capital needs of the District carefully and will work to ensure that the physical plant is well maintained and that it is appropriately sized for the student population. We continue to note the actual and projected declines in student enrollment in the District's CIP, decreasing from 35,474 in 2006-07 to 34,615 in the coming year, a reduction of 859 students. This continues a long-term reduction of students from a high of 37,254 in 1997-98 to a projected total of 29,523 in 2016-17. As we have noted for several years, such reductions will make it critical for the issue of school closings to be addressed. We continue to be intensely interested in participating in the discussions around this issue because of the significant potential financial impact on City neighborhoods and on opportunities for reimbursement for capital expenditures. If the District is to participate in a Facilities Modernization Program as permitted under State law, it will be essential that we not rebuild structures that are not needed to meet enrollment demands.

We continue to work closely with the District on the proposed Facilities Modernization Program (FMP) to ensure three things: first, that the required local share has no impact on the local tax payer; second, that the City has appropriate representation on the Joint Board that will oversee the project; and third, that the economic and neighborhood redevelopment activities ancillary to the are managed by the City. As we noted last year, if these issues can be addressed, we will be able to fully support this initiative and tap into the substantial pool of State funds that will be available. Under the leadership of Interim Superintendent William Cala, the District has been

open to a series of progressive discussions about mutual cooperation. We have been encouraged by this openness and will work cooperatively to support activities that are in the interest of City residents and taxpayers.

Conclusion

We conclude by complimenting you and your Administration on producing the first budget that fully addresses the themes that you have chosen for your Administration: public safety, jobs, and education. The reallocation of resources required to achieve this focus was substantial but Council was willing to work with you to bring that focus in this budget to fruition. In addition to your critical priorities, Council would add the issue of neighborhood support, especially for the Neighbors Building Neighborhoods (NBN) and other aspects of community development. We have been so involved for so long in working to revitalize our neighborhoods that the whole panoply of activities around it may be taken for granted. We believe that to do so would be a mistake, and we will continue to emphasize neighborhood redevelopment as central to our critical community priorities.

In closing, I offer a personal reflection as I complete my twenty-second and final City Budget process. Over that time, I have seen the City's fiscal situation rise and fall, and I have been part of a government that adapted to those realities in a nimble and creative fashion. Our government has been grounded in the bedrock principle of fiscal prudence and a commitment to progressive, professional management; these have enabled us to survive financial shocks that would have crippled lesser organizations. The dramatic job cuts at Kodak alone, with the attendant loss of assessed value, could have left us unable to function as a government or as a community. Under the leadership of Tom Ryan, Bill Johnson, and you, along with our partners in the public and private sectors, this community has continued to build and rebuild this place that we are all so proud to call our home. City Council has played an integral part in working with you and your predecessors, and I am confident that the positive cooperation and collegial support that we have provided to one another will continue as hallmarks in the next generation of government leadership. Our citizens expect and deserve no less.

Respectfully submitted,

A handwritten signature in black ink that reads "Lois J. Giess". The signature is written in a cursive, flowing style.

Lois J. Giess
President

Tuesday, June 19, 2007

Mr. McFadden's activities include: visiting locations frequented by youth (recreation centers, parks, school grounds, street corners, etc.); counseling youth, individually and in groups, on alternatives to violence; initiate referrals to service agencies; monitoring behaviors of identified youth through school, police and agencies; and making home visits as necessary.

A copy of Mr. McFadden's resume is on file with the City Clerk.

Respectfully submitted,
Robert J. Duffy
Mayor

Ordinance No. 2007-206
(Int. No. 259)

Establishing Maximum Compensation For An Amendatory
Professional Services Agreement For Youth Services

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The sum of \$28,500, or so much thereof as may be necessary, is hereby established as the compensation to be paid for an amendatory professional services agreement between the City and Paul McFadden for services to at-risk youth in conjunction with the Pathways to Peace Program. Said amount shall be funded from the 2006-07 Budget of the Mayor's Office.

Section 2. This ordinance shall take effect immediately.

Passed by the following vote:

Ayes - President Giess, Councilmember Conklin, Lightfoot, Miller, Pritchard, Santiago, Stevenson, Warren - 8.

Nays - None - 0.

Councilmember McFadden abstained his vote because a relative works for one of the affiliated agencies.

TO THE COUNCIL
Ladies and Gentlemen:

Ordinance No. 2007-207
Re: Budget Amendment - Graffiti
Removal - \$35,000

Transmitted herewith for your approval is an amendment to the Proposed 2007-08 Budget transferring \$35,000 from the Contingency Account to the Department of Environmental Services to provide for an additional graffiti removal crew.

Ours is a beautiful City with numerous historic landmarks, well maintained roads, and manicured parks. Graffiti mars the surface of this beauty and draws attention away from the many positive and exciting things happening in our neighborhoods.

Over approximately the last eight months, our NET Offices, Department of Environmental Services, Police, and residents have experienced an increase of graffiti. Currently, we have one crew of "Defacer Erasers" that responds to all graffiti reports. As we know from prior experience, the more quickly graffiti is removed, the less graffiti is created. In addition, graffiti is a tool used by youth emulating the gang culture to mark territories and make declarations. For this reason, the additional crew is that much more important.

The proposed amendment will allow for an additional crew 40 hours per week for 34 weeks.

Respectfully submitted,
Lovely A. Warren

Dana K. Miller

Tuesday, June 19, 2007

Councilmember
Northeast District

Councilmember-at-Large

Ordinance No. 2007-207
(Int. No. 260A)

Amending The 2007-08 Budget Of The City Of Rochester In Regard
To Graffiti Removal - \$35,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2007-08 Budget of the City of Rochester is hereby amended by transferring \$35,000 from the Contingency Account to the Department of Environmental Services for an additional graffiti removal crew.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Re: Ordinance No. 2007-208
Budget Amendment - FACIT
Counselor - \$20,000

Transmitted herewith for your approval is an amendment to the Proposed 2007-08 Budget transferring \$20,000 from the Contingency Account to the Police Department for FACIT. This funding will provide for restoration of a part-time FACIT Counselor.

The Family and Victims Services Unit provides programs and services to juveniles who have been involved with the criminal justice system, to families which have experienced disputes or disturbances and to victims of child abuse or other crimes.

The elimination of one full-time and two part-time counselor positions were proposed in the 2007-08 Budget. At the budget hearing for the Police Department, we learned that the Police Department has received a grant that will restore the full-time counseling position. This proposed amendment will restore one part-time counseling position and thus minimize the impact on services provided.

Respectfully submitted,
Gladys Santiago
Vice President

Carolee A. Conklin
Councilmember-at-Large

Ordinance No. 2007-208
(Int. No. 260B)

Amending The 2007-08 Budget Of The City Of Rochester In Regard
To FACIT - \$20,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2007-08 Budget of the City Of Rochester is hereby amended by transferring \$20,000 from the Contingency Account to the Police Department to restore the services of a part-time FACIT counselor.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

Tuesday, June 19, 2007

TO THE COUNCIL
Ladies and Gentlemen:

Re: Ordinance No. 2007-209
Budget Amendment - Troup Street
Playground - \$5,000

Transmitted herewith for your approval is an amendment to the Proposed 2007-08 Budget transferring \$5,000 from the Contingency Account to Cash Capital for the addition of adult exercise equipment at the Troup Street playground. The provision of adult size exercise equipment, similar to that found on fitness trails, will encourage adults to exercise alongside their children during trips to the playground.

A family appreciation for exercise and the opportunity to establish a regular exercise routine is beneficial to our City's residents. A healthy lifestyle is of particular importance to our urban population, which has a substantial portion of low-income families who lack preventative health care.

It is widely reported, and common sense tells us, that regular exercise and proper nutrition are key components to good health. This amendment is one small step towards increasing health awareness and providing opportunity for individuals to create an exercise routine.

Respectfully submitted,
John F. Lightfoot
Councilmember-at-Large

Carolee A. Conklin
Councilmember-at-Large

Ordinance No. 2007-209
(Int. No. 260C)

Amending The 2007-08 Budget Of The City Of Rochester In Regard
To Exercise Equipment - \$5,000

BE IT ORDAINED, by the Council of Rochester as follows:

Section 1. The Proposed 2007-08 Budget of the City of Rochester is hereby amended by transferring \$5,000 from the Contingency Account to Cash Capital for adult exercise equipment at the Troup Street playground.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Re: Ordinance No. 2007-210
Budget Amendment - Rochester
Against Illegal Narcotics - \$10,000

Transmitted herewith for your approval is an amendment to the Proposed 2007-08 Budget transferring \$10,000 from the Contingency Account to the Police Department for support of and training and outreach activities of Rochester Against Illegal Narcotics (RAIN).

As you know, RAIN is a well-established citizen group that organizes and supports neighborhood-based activities to combat the scourge of illegal drugs and the attendant criminal activities that they foster. RAIN works closely with the Police and NET staff to carry out direct actions against drug houses, outdoor drug markets, and other such illegal activities that undermine the quality of life in our neighborhoods.

The proposed amendment will provide resources to RAIN to reach out to attract additional participants and to train them in effective methods to deter such criminal activities in cooperation with law enforcement personnel.

Tuesday, June 19, 2007

Respectfully submitted,
Dana K. Miler
Councilmember-at-Large

John F. Lightfoot
Councilmember-at-Large

Ordinance No. 2007-210
(Int. No. 260D)

Amending The Proposed 2007-08 Budget Of The City Of Rochester
In Regard To Rochester Against Illegal Narcotics - \$10,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2007-08 Budget of the City Of Rochester is hereby amended by transferring \$10,000 from the Contingency Account to the Police Department to fund training and outreach activities for Rochester Against Illegal Narcotics.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Re: Ordinance No. 2007-211
Budget Amendment - NEAD
CDF Freedom School Summer
Program - \$30,000

Transmitted herewith for your approval is an amendment to the Proposed 2007-08 Budget transferring \$30,000 from the Contingency Account to the Department of Recreation and Youth Services to support summer opportunities for City youth at the NEAD CDF Freedom School Summer Program.

The Freedom School is operated by NEAD in partnership with the Children's Defense Fund, school districts, community organizations and colleges and universities, to provide literacy-rich summer programs. The purpose of the program is to ensure that no child is left behind, that every child has a healthy start, a head start, a fair start, a safe start and a moral start in life with the support of caring parents and nurturing communities.

The goal of the program is leadership development, identifying, training, linking and nurturing next generation leaders. The curriculum promotes social, cultural, historical awareness and parental involvement. The program lasts for six weeks; this funding will permit fifty additional children ages 5 to 18 to attend.

Respectfully submitted,
Adam C. McFadden
Councilmember
South District

Lovely A. Warren
Councilmember
Northeast District

Ordinance No. 2007-211
(Int. No. 260E)

Amending The Proposed 2007-08 Budget Of The City Of Rochester
In Regard To The NEAD CDF Freedom School Summer Program
And Authorizing An Agreement - \$30,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Tuesday, June 19, 2007

Section 1. The Proposed 2007-08 Budget of the City Of Rochester is hereby amended by transferring \$30,000 from the Contingency Account to the Department of Recreation and Youth Services to fund the NEAD CDF Freedom School Summer Program.

Section 2. The sum of \$30,000, or so much thereof as may be necessary, is hereby established as maximum compensation to be paid for a professional services agreement between the City and NEAD for the Freedom School Summer Program. Said amount shall be funded from the 2007-08 Budget of the Department of Recreation and Youth Services.

Section 3. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Ordinance No. 2007-212
Re: Budget Amendment - Downtown
City Living Promotion - \$5,000

Transmitted herewith for your approval is an amendment to the proposed 2007-08 Budget transferring \$5,000 from the Contingency Account to the Department of Community Development for the promotion of "Inside Downtown", a Downtown City Living tour.

The City continues to promote the advantages of City Living and the unique housing available downtown provides the perfect opportunity for the Inside Downtown Tour, which offers an inside look at the growing stock of downtown housing. From new construction to innovative rehabilitation of century-old buildings, this Landmark Society tour effectively highlights and celebrates City Living. Last year, the tour had 1,692 attendees and sponsorship from Buckingham Properties, WBEE Radio 92.5, *City* Newspaper, along with the City of Rochester.

The upcoming September 28 and 29, 2007 tour will mark the fourth year of this successful project. The continuation of the City's sponsorship of the Downtown City Living program will enable the furtherance of Council's agenda for a truly mixed-use, vibrant downtown.

Respectfully submitted,
William F. Pritchard
Councilmember-at-Large

Lois J. Giess
President

Ordinance No. 2007-212
(Int. No. 260F)

Amending The 2007-08 Budget Of The City Of Rochester In Regard
To The Downtown City Living Program - \$5,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2007-08 Budget of the City Of Rochester is hereby amended by transferring \$5,000 from the Contingency Account to the Department of Community Development for the promotion of the Downtown City Living program.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Ordinance No. 2007-213
Re: Budget Amendment - Recycling

Tuesday, June 19, 2007

Education Program - \$30,000

Transmitted herewith for your approval is an amendment to the Proposed 2007-08 Budget transferring \$30,000 from Contingency to the Department of Environmental Services to restore the recycling education (Greta) program for one final year and request an evaluation of its effectiveness.

This education program is a one-woman show that teaches children about the importance of recycling through humor and fun. Greta is a clown who has presented the environmental importance of recycling to children in the Rochester City School District and at various other venues since 1989.

Over the years, there have been recurring conversations about whether or not the City should continue supporting this program. In the Proposed Budget, the Administration eliminated funding for this program, in part as a result of the fact that the program has been in place for 18 years without any evaluations or Requests for Proposals (RFPs) to consider potential alternate service providers.

Anecdotally, it seems that Greta performances are well received and that the recycling message is clear and strong. However, Council concurs with the Administration that no program should be continued indefinitely without both evaluations and periodic opportunities for other vendors to submit proposals.

This amendment, therefore, provides for the continuation of this recycling program for one final year and requests an evaluation of its effectiveness within the City's overall efforts to increase recycling. Subsequent to that evaluation, and the completion of the planned recycling survey, it is recommended that the Administration issue a new Request for Proposals (RFP) for future recycling education activities.

Respectfully submitted,
Robert J. Stevenson
Councilmember
Northwest District

Carolee A. Conklin
Councilmember-at-Large

Ordinance No. 2007-213
(Int. No. 260G)

Amending The 2007-08 Budget Of The City Of Rochester In Regard
To The Recycling Education Program - \$30,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2007-08 Budget of the City of Rochester is hereby amended by transferring \$30,000 from the Contingency Account to the Department of Environmental Services for the Greta program for a final year.

Section 2. The Administration is hereby requested to undertake an evaluation of the Greta program and to design such programmatic changes as shall be appropriate as a result of said evaluation, and to issue a new RFP for recycling education services for the 2008-09 year.

Section 3. This ordinance shall take effect immediately.

Passed by the following vote:

Ayes - President Giess, Councilmembers Conklin, McFadden, Miller, Pritchard, Santiago, Stevenson, Warren - 8.

Nays - Councilmember Lightfoot - 1.

TO THE COUNCIL
Ladies and Gentlemen:

Re: Ordinance No. 2007-214
Budget Amendment - Summer
Arts Program - \$5,000

Tuesday, June 19, 2007

Transmitted herewith for your approval is an amendment to the Proposed 2007-08 Budget transferring \$5,000 from the Contingency Account to the Department of Recreation and Youth Services to support summer opportunities for City youth at the Summer Arts Program.

The Summer Arts Program is a day camp operated by Genesee Baptist Church, with support from American Red Cross, American Baptist Churches, college students from Nazareth, U of R, and R.I.T., Pathways to Peace and a Healthy Hearts Nurse nutritionist. The program exposes children to a multitude of arts, while providing a safe, educational, fun and positive alternative to violence.

The goal of the program is to embrace non-violence through art and to integrate art into all areas of learning. It represents a holistic approach, providing activities that assist with both physical and mental development. The campers will be exposed to tennis, the U of R Science Stars program, music, dance, photography, and group sessions to discuss positive modes for non-violence through art. The program lasts for six weeks; the proposed funding will permit 50 children to attend.

Respectfully submitted,
Lois J. Giess
President

Adam C. McFadden
Councilmember
South District

Ordinance No. 2007-214
(Int. No. 260H)

Amending The Proposed 2007-08 Budget Of The City Of Rochester
In Regard To Summer Arts Program -\$5,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2007-08 Budget of the City Of Rochester is hereby amended by transferring \$5,000 from the Contingency Account to the Department of Recreation and Youth Services to fund the Summer Arts Program.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Re: Ordinance No. 2007-215
Budget Amendment - City
Historian Options - \$5,000

Transmitted herewith for your approval is an amendment to the 2007-08 Proposed Budget transferring \$5,000 from Contingency to the budget of the Administration (Budget Bureau) to develop options for addressing concerns about local history. This funding will be used to engage the services of Robert W. Arnold III, who is retiring as the Chief of Government Records Services for the New York State Archives and Records Administration, to work with a committee to be appointed by the Mayor to develop a community-wide strategy for local history.

As you know, the Proposed Budget eliminates the position of City Historian in favor of a contract agreement for the provision of historian services. It may be useful to provide a brief history of recent status of the City Historian.

Cities in New York are required to have an official Historian, but the position does not have to be paid; in fact, most, if not all other municipal Historians in New York are volunteer positions. The City's Historian position was originally located in the Public Library but was eliminated by the Library in the 2004-05 Budget. At that time, the position was recreated in the Finance Department at a higher bracket (Br. 25 to Br. 27), and the duties formerly held by the Records Management Coordinator were incorporated into the duties of the City Historian. Since that time, the Historian has had dual responsibilities, those of the

Tuesday, June 19, 2007

traditional Historian position, and those involved in managing the records and archives of the City government. The proposed elimination of the Historian will not impact the latter responsibilities, which will be assumed by other staff within the Department of Information Technology.

During the Budget review process, we have heard from many concerned citizens about the proposed abolition of the City Historian and the importance of local history. The City Council is acutely aware of the importance of local history; that field should not be viewed as the exclusive responsibility of the City Historian, but must include the role of the Library in the maintenance and expansion of the Local History collection as well as the many other archival materials both within and outside of City government.

The proposed agreement and the appointment of the advisory committee is intended to provide some useful guideposts on the role of the Historian and the relationships between that position and the various town, village, and county historians, as well as the institutions involved in the care and custody of historical records. The recommendations of this committee will be used to develop a comprehensive strategy for local history services.

Respectfully submitted,
Carolee A. Conklin
Councilmember-at-Large

Lois J. Giess
President

Ordinance No. 2007-215
(Int. No. 260I)

Amending The 2007-08 Proposed Budget Of The City Of Rochester
In Regard To Local History Options - \$5,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2007-08 Budget of the City Of Rochester is hereby amended by transferring \$5,000 from the Contingency Account to the Administration (Budget Bureau) to fund an agreement with Robert W. Arnold III regarding local history options.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Re: Ordinance No. 2007-216
Budget Amendment - PAC-TAC
Equipment - \$5,000

Transmitted herewith for your approval is an amendment to the Proposed 2007-08 Budget transferring \$5,000 from the Contingency Account to the Police Department for additional equipment for the PAC-TAC program.

PAC-TAC has been an effective anti-crime and community-building program for many years. The Mayor and Chief Moore have indicated their intention to revitalize this important program during the coming year, reemphasizing the connection between patrol officers and the volunteer citizens.

The proposed amendment will provide additional resources for equipment, including radios, clothing and other necessary supplies as identified by the Police Department, to ensure the effectiveness of PAC-TAC.

Respectfully submitted,
Dana K. Miler
Councilmember-at-Large

Robert J. Stevenson
Councilmember
Northwest District

Ordinance No. 2007-216
(Int. No. 260J)

Tuesday, June 19, 2007

Amending The Proposed 2007-08 Budget Of The City Of Rochester
In Regard To PAC-TAC - \$5,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2007-08 Budget of the City Of Rochester is hereby amended by transferring \$5,000 from the Contingency Account to the Police Department to fund equipment for the PAC-TAC program.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Ordinance No. 2007-217
Re: Budget Amendment - ROC City
Coalition - \$5,000

Transmitted herewith for your approval is an amendment to the proposed 2007-08 Budget transferring \$5,000 from the Contingency Account to the Department of Economic Development to support the City's interactions with the ROC City Coalition.

The ROC City Coalition is a group that seeks to promote public policies to encourage young people to stay in Rochester. Recent ROC City activities include a successful survey in which the interests of this population were effectively captured. The data from this survey will be used to influence local and state government policy decisions. The group is also collaborating with the City of Rochester for the June "City Hall on the Road," geared towards the area's young professionals.

The retention of our young people is a critical factor in the future prosperity of our community. The dedicated volunteers in the ROC City Coalition are valuable allies in our efforts to ensure that Rochester is an increasingly attractive option for this demographic. We anticipate that EDD will continue its collaboration with the Coalition and that this allocation will provide new resources to assist them in their joint efforts.

Respectfully submitted,
William F. Pritchard
Councilmember-at-Large

Lovely A. Warren
Councilmember
Northeast District

Ordinance No. 2007-217
(Int. No. 260K)

Amending The 2007-08 Budget Of The City Of Rochester In Regard
To The ROC City Coalition - \$5,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2007-08 Budget of the City Of Rochester is hereby amended by transferring \$5,000 from the Contingency Account to the Department of Economic Development to support the efforts of the ROC City Coalition to attract and retain young professionals in Rochester.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

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Ordinance No. 2007-218
Re: Budget Amendment - Youth
Lifeline Foundation - \$5,000

Transmitted herewith for your approval is an amendment to the Proposed 2007-08 Budget transferring \$5,000 from the Contingency Account to the Department of Recreation and Youth Services to fund the Youth Lifeline Foundation's Football & Life Skills Camp.

The Football & Life Skills Camp provides comprehensive life skill training facilitated by celebrities, educational and business professionals. It was begun by Roland Williams, an East High School graduate who has played in the NFL.

The program is administered with a focused, disciplined approach and includes career development, computer/internet competency, conflict resolution, diversity training, financial literacy, goal achievement strategies, health, fitness, nutrition and team building. The camp will serve more than 200 youth this year.

Respectfully submitted,
Adam C. McFadden
Councilmember
South District

Gladys Santiago
Vice President

Ordinance No. 2007-218
(Int. No. 260L)

Amending The 2007-08 Budget Of The City Of Rochester In Regard
To The Youth Lifeline Foundation - \$5,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2007-08 Budget of the City Of Rochester is hereby amended by transferring \$5,000 from the Contingency Account to the Department of Recreation and Youth Services for the Youth Lifeline Foundation's Football & Life Skills Camp.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Ordinance No. 2007-219
Re: Budget Amendment - Sully
Branch Library - \$2,000

Transmitted herewith for your approval is an amendment to the Proposed 2007-08 Budget transferring \$2,000 from the Contingency Account to Cash Capital (Library Fund) for the acquisition of Spanish-language books for the Sully Branch Library. Located at 939 Bay St., the Sully Branch lies in the heart of Rochester's predominantly Latino neighborhoods. The provision of Spanish-language reading materials encourages literacy for Spanish and English/Spanish bilingual speakers.

Increased literacy is an important goal of this Administration, and increasing Spanish-language materials helps bring Spanish speakers and their families to the library. As repeated studies have shown, when reading is promoted and the activity is prevalent in households, children become more literate and more likely to establish regular reading habits throughout their lives.

The Sully Branch Library has the largest collection of books written in Spanish in the Monroe County Library System. This special collection will benefit greatly from this modest allocation. Moreover, offering materials in Spanish increases the linguistic diversity in the Monroe County Library System, helping native Spanish speakers and students of Spanish-language alike.

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Supporting our libraries is important as they are the traditional keepers of free and accessible information and literature. In addition, whenever reading is promoted and knowledge is imparted, improved citizenry results.

Respectfully submitted,
Gladys Santiago
Vice President

Lovely A. Warren
Councilmember
Northeast District

Ordinance No. 2007-219
(Int. No. 260M)

Amending The 2007-08 Budget Of The City Of Rochester In Regard
To Sully Branch Library - \$2,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2007-08 Budget of the City of Rochester is hereby amended by transferring \$2,000 from the Contingency Account to Cash Capital (Library Fund) for the acquisition of Spanish-language books at the Sully Branch.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Re: Ordinance No. 2007-220
Budget Amendment - Rochester
Fatherhood Resource Initiative -
\$2,000

Transmitted herewith for your approval is an amendment to the Proposed 2007-08 Budget transferring \$2,000 from the Contingency Account to the Department of Recreation and Youth Services to fund the Rochester Fatherhood Resource Initiative's screening of the movie "Fathers Missing in Action".

The Rochester Fatherhood Resource Initiative provides services to fathers from all socio-economic, racial, ethnic, and cultural backgrounds characterized as a hard to reach, hard to serve, male population, while promoting healthy behaviors and removing barriers to parenting.

The film uncovers the real-life multi-cultural actions of fathers who abandon their minor and adult children. It is designed to inspire all that attend and reiterate the importance of the role of a father and his presence in the lives of their children. The movie is free and open to the public.

The requested funds will help to defray the cost associated with screening the film, such as rental of the movie theatre, insurance, shipping of master reels, set up, booking fees, storage and travel, hotel and honoraria for the movie director and producer.

Respectfully submitted,
Robert J. Stevenson
Councilmember
Northwest District

Adam C. McFadden
Councilmember
South District

Ordinance No. 2007-220
(Int. No. 260N)

Tuesday, June 19, 2007
Amending The 2007-08 Budget Of The City Of Rochester In Regard
To The Rochester Fatherhood Resource Initiative - \$2,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2007-08 Budget of the City Of Rochester is hereby amended by transferring \$2,000 from the Contingency Account to the Department of Recreation and Youth Services for an agreement with the Rochester Fatherhood Resource Initiative for screening of the "Fathers Missing In Action" film.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Ordinance No. 2007-221
Re: Budget Amendment - Sector 4
Health Fair - \$10,000

Transmitted herewith for your approval is an amendment to the Proposed 2007-08 Budget transferring \$10,000 from the Contingency Account to the Department of Recreation and Youth Services for a Health Fair in Sector 4. Health fairs are free family oriented events that provide important health information to the public. Medical institutions, clinics, community organizations and other health-oriented groups staff information tables covering a variety of health issues. Incentives are provided for fairgoers to attend each table and learn something new.

Many of the topics covered are those of particular concern to minority populations, whose health problems are less frequently highlighted. For example, heart disease and diabetes are significant health threats to the African-American and Latino populations.

The Sector 4 Health Fair follows the same format as the one held in the Northeast area of the City at the Franklin Educational Campus in 2006. Although this outdoor event was held during a deluge of rain, approximately 300 people attended and 54 vendors participated. Another health fair is already scheduled for August 2, 2007 at the Edgerton Recreation Center in the Northwest area of the City.

Respectfully submitted,
John F. Lightfoot
Councilmember-at-Large

William F. Pritchard
Councilmember-at-Large

Ordinance No. 2007-221
(Int. No. 2600)

Amending The 2007-08 Budget Of The City Of Rochester In Regard
To A Health Fair In Sector 4 - \$10,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2007-08 Budget of the City of Rochester is hereby amended by transferring \$10,000 from the Contingency Account to the Department of Recreation and Youth Services for support of a Health Fair in Sector 4.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

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Ordinance No. 2007-222, Ordinance No. 2007-223, Ordinance No. 2007-224,
Ordinance No. 2007-225, Local Improvement Ordinance No. 1579,
Ordinance No. 2007-226, Ordinance No. 2007-227, Ordinance No. 2007-228,
Local Law No. 11 And Ordinance No. 2007-229

Re: 2007-08 Budget

Transmitted herewith for your approval is legislation relating to the 2007-08 Budget, which will:

1. Approve appropriations and establish revenue estimates for the City and the City School District;
2. Authorize the tax levies required to finance appropriations for the City and City School District;
3. Authorize the budgets and related assessments for the Local Works program;
4. Confirm the assessments required for the following programs:
 - a. Street mall maintenance
 - b. Neighborhood parking lot operation
 - c. Public Market snow removal and security services
 - d. Street lighting and sidewalk districts
 - e. Merchants/Winton open space district
 - f. Downtown Special Services District (previously Downtown Guides)
 - g. Downtown Enhancement District
 - h. High Falls Improvement District
 - i. Atlantic Avenue Improvement District

The 2007-08 proposed budget of the City, submitted City Council on May 18, 2007, provides for:

1. Total appropriations of \$1,080,789,753 allocated for the City and the School District:

	<u>Proposed 2007-08</u>	<u>Amended 2006-07</u>	<u>Difference</u>	<u>%Difference</u>
City	\$ 441,890,000	\$ 430,985,900	\$10,904,100	2.5
School	<u>638,899,753</u>	<u>614,181,570</u>	<u>24,718,183</u>	4.0
Total	\$1,080,789,753	\$1,045,167,470	\$35,622,283	3.4

Total non-tax revenue distributed between the City and the District:

	<u>Proposed 2007-08</u>	<u>Amended 2006-07</u>	<u>Difference</u>	<u>%Difference</u>
City	\$395,870,259	\$384,966,159	\$10,904,100	2.8
School	<u>536,781,956</u>	<u>512,013,273</u>	<u>24,768,683</u>	4.8
Total	\$932,652,215	\$896,979,432	\$35,672,783	4.0

2. Total tax levies of \$156,759,300 for the City and City School District as follows:

	<u>Proposed 2007-08</u>	<u>Amended 2006-07</u>	<u>Difference</u>	<u>%Difference</u>
Tax Revenue	\$148,137,538	\$148,188,038	\$ -50,500	-0.03

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Tax Reserve	<u>8,621,762</u>	<u>8,571,262</u>	<u>50,500</u>	0.6
Tax Levy	\$156,759,300	\$156,759,300	\$ 0	0.0

3. Total appropriations for the Local Works fund of \$15,945,700 and total assessments of \$15,272,600.

	<u>Proposed 2007-08</u>	<u>Amended 2006-07</u>	<u>Difference</u>	<u>%Difference</u>
Street Maintenance	\$ 3,565,988	\$ 3,534,822	\$ 31,166	0.9
Sidewalk Repair	1,519,818	1,297,012	222,806	17.2
Roadway Plowing	7,938,640	7,894,376	44,264	0.6
Sidewalk Plowing	<u>2,248,154</u>	<u>1,671,090</u>	<u>577,064</u>	34.5
Total	\$15,272,600	\$14,397,300	\$875,300	6.1

4. The budget for the Atlantic Avenue Improvement District was approved on February 13, 2007. The budgets for the Public Market and street malls were approved on March 20, 2007. The budgets for the Cascade and Norton Streetscapes, lighting, open space, High Falls Business District, Downtown Enhancement District, Downtown Special Services District (previously known as Downtown Guides), and parking lots were approved on May 15, 2007. The assessments required for the various programs consist of the following:

	<u>Proposed 2007-08</u>	<u>Amended 2006-07</u>	<u>Difference</u>	<u>%Difference</u>
Street Malls	\$ 76,788	\$ 80,684	\$ -3,896	-4.8
Parking Lots	63,100	59,900	3,200	5.3
Public Market	35,444	35,372	72	0.2
Lighting and Sidewalks	24,001	52,997	-28,996	-54.7
Open Space Districts	9,720	9,720	0	0.0
Downtown Special Services	368,813	240,606	128,207	53.3
Downtown Enhancement	523,300	579,100	-55,800	-9.6
High Falls Improvement District	25,000	25,000	0	0.0
Atlantic Avenue Improvement	22,000	0	22,000	100.0
St. Paul Street Streetscape	20,649	20,649	0	0.0

5. The proposed additions to the tax roll consist of the following charges:

	<u>Proposed 2007-08</u>	<u>Amended 2006-07</u>	<u>Difference</u>	<u>%Difference</u>
Delinquent Refuse	\$ 512,207	\$ 483,287	\$ 28,920	6.0
Delinquent Water	6,728,308	6,463,648	264,660	4.1
Code Enforcement	31,005	45,605	-14,600	-32.0
Supplemental and Omitted Taxes	312,206	210,918	101,288	48.0
Local Improvements	23,278	20,067	3,211	16.0
Encroachments	4,525	4,600	-75	-1.6
Rehabilitation/Demolition	120,345	228,018	-107,673	-47.2
Code Violations	1,978,075	2,733,400	-755,325	-27.6
Arnold Park Monuments	7,055	7,055	0	0.0

6. A local works increase is proposed to balance the Local Works Fund. The proposed increase is expected to result in a net increase of \$808,800 in local works revenue.

7. A refuse rate increase for one, two, and three family residences is proposed to balance the Refuse Fund. The proposed increase is expected to result in a net increase of \$261,800 in residential collection revenue. An increase in commercial refuse rates is also proposed to

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fund commercial expenses. The proposed increase is expected to result in a net increase of \$253,700 in commercial collection revenue.

8. A water rate increase is proposed to balance the Water Fund. The proposed increase is expected to result in a net increase of \$661,700 in revenue.
9. Amending the City Code to collect towing and storage fees for stolen vehicles. This fine change will result in incremental revenues of approximately \$686,000.
10. Amend the City Charter to transfer the Parks Maintenance function from the Department of Recreation and Youth Services to the Department of Environmental Services.
11. An increase in administrative fees is proposed by the Department of Recreation and Youth Services resulting in incremental revenues of approximately \$22,600.

Respectfully submitted,
Robert J. Duffy
Mayor

Attachment No. AG-74

Ordinance No. 2007-222
(Int. No. 260, As Amended)

Adoption Of The Budget Estimates For Municipal Purposes For The
2007-08 Fiscal Year, Appropriation Of Sums Set Forth Therein And
Approving Commercial Refuse Fees

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The budget estimate for municipal purposes for the fiscal year July 1, 2007 to June 30, 2008, providing for the expenditure of \$441,890,000, is in all respects adopted, confirmed, fixed, and determined.

Section 2. The sums of money designated in the budget estimate for municipal purposes for the fiscal year 2007-08 are hereby authorized to be expended and the sum of \$441,890,000 is hereby appropriated for the current expenses of the departments and agencies; cash capital; debt service; and for the other purposes therein, in the manner provided by law, as listed below:

City Council and Clerk	\$ 1,737,000	
Administration	[12,680,000]	<u>12,685,000</u>
Community Development	[6,305,300]	<u>6,310,300</u>
Economic Development	[2,622,200]	<u>2,627,200</u>
Environmental Services	[77,807,600]	<u>77,872,600</u>
Finance	5,608,400	
Information Technology	4,276,600	
Law	1,919,100	
Library	10,960,400	
Recreation and Youth Services	[16,309,600]	<u>16,361,600</u>
Emergency Communications	9,954,100	
Police	[71,004,600]	<u>71,039,600</u>
Fire	41,936,300	
Undistributed Expenses	96,349,000	
Contingency	[10,788,800]	<u>10,614,800</u>
Cash Capital	[36,021,000]	<u>36,028,000</u>
Debt Service	35,610,000	
Sub-total	\$441,890,000	
Tax Reserve	2,678,398	
Total	\$444,568,398	

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Section 3. The budget estimate of the current revenues and other receipts, other than real estate taxes and the School Tax Relief (STAR) funds, for municipal purposes for the fiscal year 2007-08 is hereby fixed and determined at \$395,870,259 and said sum is appropriated for the purposes set forth in the budget estimate.

Section 4. The budget estimate for the fiscal year 2007-08 providing for the raising of taxation on real estate for municipal purposes of the sum of \$48,698,139 is hereby adopted.

Section 5. Pursuant to subsection 20-24B(1) of the Municipal Code, the Council hereby approves the fees for collection of commercial refuse and recyclables as proposed by the Mayor for fiscal year 2007-08.

Section 6. This ordinance shall take effect on July 1, 2007.

Bracketed material deleted; underlined material added.

Passed unanimously.

Ordinance No. 2007-223
(Int. No. 261)

Adoption Of The Budget Estimates For School Purposes For The
Fiscal Year Commencing July 1, 2007 And Expiring June 30, 2008,
And Appropriation Of Sums Set Forth Therein

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The budget estimate for school purposes for the fiscal year July 1, 2006 to June 30, 2008, providing for the expenditure of \$638,899,753, is in all respects adopted, confirmed, fixed, and determined.

Section 2. The sums of money designated in the budget estimate for school purposes for the fiscal year 2007-08 are hereby authorized to be expended and the sum of \$638,899,753 is hereby appropriated to the Board of Education for the following purposes:

Operations	\$597,486,033
Cash Capital	13,353,916
Debt Service	<u>28,059,804</u>
Subtotal	638,899,753
Tax Reserve	<u>5,943,364</u>
Total	\$644,843,117

Section 3. The budget estimate of the current revenues and other receipts, other than real estate taxes, for school purposes for the fiscal year 2007-08 is hereby fixed and determined at \$536,781,956 and said sum is appropriated for the purposes set forth in the budget estimate.

Section 4. The budget estimate for the fiscal year 2007-08 providing for the raising of taxation on real estate for school purposes of the sum of \$108,061,161 is hereby adopted.

Section 5. This ordinance shall take effect on July 1, 2007.

Passed by the following vote:

Ayes - President Giess, Councilmembers Lightfoot, McFadden, Santiago, Warren - 5.

Nays - Councilmembers Conklin, Miller, Pritchard, Stevenson - 4.

Ordinance No. 2007-224
(Int. No. 262)

Tuesday, June 19, 2007
Levying Taxes For Municipal Purposes For The Fiscal Year
Commencing July 1, 2007 And Expiring June 30, 2008

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The sum of \$48,698,139, which sum is deemed by the Council sufficient with other revenues to produce from collection during the fiscal year commencing July 1, 2007 and expiring June 30, 2008 the amount required to meet the budget estimates for municipal purposes, is hereby levied on all taxable real property in the City of Rochester, as set forth in the assessment rolls, for the fiscal year commencing July 1, 2007 and expiring June 30, 2008.

Section 2. The Director of Finance shall cause the taxes levied above to be inserted in the assessment rolls for the fiscal year commencing July 1, 2007 and expiring June 30, 2008.

Section 3. This ordinance shall take effect on July 1, 2007.

Passed unanimously.

Ordinance No. 2007-225
(Int. No. 263)

Levying Taxes For School Purposes For The Fiscal Year
Commencing July 1, 2007 And Expiring June 30, 2008

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The sum of \$108,061,161, which sum is deemed by the Council sufficient with other revenues to produce from collection during the fiscal year commencing July 1, 2007 and expiring June 30, 2008 the amount required to meet the budget estimates for school purposes, is hereby levied on all taxable real property in the City of Rochester, as set forth in the assessment rolls, for the fiscal year commencing July 1, 2007 and expiring June 30, 2008.

Section 2. The Director of Finance shall cause the taxes levied above to be inserted in the assessment rolls for the fiscal year commencing July 1, 2007 and expiring June 30, 2008.

Section 3. This ordinance shall take effect on July 1, 2007.

Passed by the following vote:

Ayes - President Giess, Councilmembers Lightfoot, McFadden, Miller, Pritchard, Santiago, Warren - 7.

Nays - Councilmembers Conklin, Stevenson - 2.

Local Improvement Ordinance No. 1579
(Int. No. 264)

Local Improvement Ordinance - Street Cleaning, Street And
Sidewalk Snow Removal, And Hazardous Sidewalk Repair
Commencing July 1, 2007 And Expiring June 30, 2008

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The Council finds and declares (1) that it is in the public interest to provide street cleaning, snow removal services on the streets and sidewalks, and the repair of hazardous sidewalks in the City of Rochester during the fiscal year from July 1, 2007 to June 30, 2008; (2) that the provision of such service benefits the properties abutting on such streets and sidewalks, and (3) that the cost of providing such services should be borne by the benefitted properties according to the benefit received by such properties.

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Section 2. The Commissioner of Environmental Services shall cause the following improvements and work to be provided on streets, sidewalks and lots in the City of Rochester during the fiscal year July 1, 2007 to June 30, 2008:

- A. The removal of snow from such sidewalks and the repair of such hazardous sidewalks as the Commissioner may direct.
- B. The removal of snow and ice from the roadway of such streets as the Commissioner may direct, including the use of sodium chloride, calcium chloride, and other chemicals or abrasives for the treatment of slippery or icy pavement as deemed necessary by the Commissioner.
- C. The cleaning and/or flushing of such streets as the Commissioner may direct, including hand-cleaning, tank flushing, mechanical sweeping, and the collection and removal of brush, leaves, and debris.

Section 3. Such work shall be done by competitive contract, or by the Department of Environmental Services, as the Commissioner of Environmental Services deems appropriate.

Section 4. The cost of providing such street cleaning and street snow removal services for the 2007-08 fiscal year shall be assessed against all parcels of property that abut a street, reflecting the benefit to be derived by such parcels from such services. The cost of providing such sidewalk repair and snow removal services for the 2007-08 fiscal year shall be assessed against all parcels of property that abut a sidewalk, reflecting the benefit to be derived by such parcels from such services.

Section 5. The amount assessed shall be allocated among all benefited parcels in direct proportion to each parcel's street or sidewalk footage, defined for purposes of this ordinance as the full footage of the parcel along the street or sidewalk upon which it fronts, plus one-third of the footage along any other abutting streets or sidewalks. The Council hereby determines that such street or sidewalk footage represents the relative amount of benefit received by each such parcel.

Section 6. The total cost of such services to be assessed on July 1, 2007 shall be \$15,272,600, consisting of \$3,565,988 for street and lot maintenance, \$1,519,818 for sidewalk repair, \$7,938,640 for roadway snow removal and \$2,248,154 for sidewalk snow removal services. Such total amount constitutes an estimate of the amount necessary to pay contractors to provide services and to cover the costs of providing services with City crews between July 1, 2007 and June 30, 2008, less any miscellaneous revenues estimated to be collected during the same period, plus a reasonable reserve for uncollected assessments. All assessments collected shall be paid into the Local Works Fund, and all costs incurred shall be paid from such fund. The amounts assessed herein are appropriated for that purpose.

Section 7. The amount assessed on July 1, 2007 shall be billed on the tax bill and shall be due in one installment. Delinquent assessments collected more than 60 days into a fiscal year subsequent to the fiscal year billed shall be credited as revenue in the year collected and applied against costs in that fiscal year.

Section 8. This ordinance shall take effect on July 1, 2007.

Passed unanimously.

Ordinance No. 2007-226
(Int. No. 265, As Amended)

Confirming The Assessments, Amounts And Charges To Be
Inserted In The Annual Tax Rolls For The Fiscal Year Commencing
July 1, 2007 And Expiring June 30, 2008

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The following assessments, amounts and charges, and the allocation of said amounts against properties in the City, as set forth in roll or rolls on file in the City Clerk's Office, to be inserted

Tuesday, June 19, 2007

into the annual tax rolls for the fiscal year commencing July 1, 2007 and expiring June 30, 2008 are hereby in all respects confirmed:

Street and Lot Maintenance	\$3,565,988.00	
Roadway Snow Removal	7,938,640.00	
Sidewalk Snow Removal	2,248,154.00	
Hazardous Sidewalk Repair	1,519,818.00	
Delinquent Refuse	512,206.81	
Delinquent Water Charges	6,728,307.59	
Supplemental Taxes	308,755.85	
Omitted Taxes	3,449.63	
Street Malls	76,788.00	
Arnold Park Monuments	7,055.29	
Parking Lots	63,100.00	
Code Enforcements	31,005.00	
Code Violations	1,978,075.00	
Local Improvements	23,277.99	
Downtown Enhancement	523,300.00	
Public Market Plowing	4,576.02	
Public Market Security	30,868.42	
Encroachment Fees	4,525.00	
Rehabilitation Charges	120,345.30	
Downtown Special Services	368,813.00	
Lyell Avenue Street Lights - District I	2,280.02	
Lyell Avenue Street Lights - District II	2,598.84	
Wilson Blvd. Street Lights	521.67	
Blossom Road Lights	609.42	
Merchants/Winton Open Space	3,219.60	
Monroe Avenue Lights I	[1,403.62]	<u>7,191.32</u>
Monroe Avenue Lights and Sidewalk II	[605.48]	<u>9,564.67</u>
Norton Street District	4,182.91	
Cascade District	4,046.91	
Lake Avenue Lights	3,960.96	
High Falls Business Improvement District	25,000.00	
South Avenue-Alexander Open Space	6,500.00	
St. Paul Street Streetscape	20,649.38	
St. Paul Street Lighting	621.77	
Rundel Park Lighting	3,168.68	
Atlantic Avenue Landscape	22,000.00	

Section 2. This ordinance shall take effect immediately.

Bracketed material deleted; underlined material added.

Passed unanimously.

Ordinance No. 2007-227
(Int. No. 266)

Amending The Municipal Code With Respect To Refuse Fees

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. Section 20-24 of the Municipal Code, Residential and commercial user refuse fees, as amended, is hereby further amended by amending subsection A(1) thereof to read in its entirety as follows:

(1) Fees:

<u>Number of</u> <u>Dwelling Units</u>	<u>Annual Fee</u>
---	-------------------

Tuesday, June 19, 2007

1	\$343.00
2	687.00
3	763.00

Section 2. This ordinance shall take effect on July 1, 2007.

Passed unanimously.

Ordinance No. 2007-228
(Int. No. 267)

Amending The Municipal Code With Respect To Water Rates

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. Section 23-37 of the Municipal Code, relating to fees for water, as amended, is hereby further amended by amending subsection A thereof to read in its entirety as follows:

A. Consumption rates.

(1) Consumption charge; schedule of rates.

<u>Gallons Consumed per Month</u>	<u>Charge per 1,000 Gallons</u>
0 to 20,000	\$2.77
20,000 to 620,000	2.54
620,000 to 10,000,000	1.99
10,000,000 to 15,000,000	1.30
Over 15,000,000	1.11

(2) Base charge.

<u>Size of Meter (inches)</u>	<u>Charge per Month</u>
Up to 3/4	\$ 5.82
1	31.15
1-1/2	46.15
2	61.75
3	154.35
4	308.44
6	462.36
8	616.31
10	770.40

Section 2. Section 23-37 of the Municipal Code, relating to fees for water, as amended, is hereby further amended by amending subsection C thereof to read in its entirety as follows:

C. Fire-service charges.

(1) Domestic fire-service charge.

<u>Size of First Check Valve (inches)</u>	<u>Charge per Quarter</u>
Up to 2	\$ 32.45
4	64.91
6	127.71
8	255.38

Tuesday, June 19, 2007

10	377.02
12	542.64

(2) Holly high-pressure fire-service charge.

<u>Size of First Check Valve (inches)</u>	<u>Charge per Quarter</u>
Up to 4	\$114.86
6	153.08
8	306.22
10	451.65

(3) Holly high-pressure consumption charge.

<u>Gallons Consumed per Month</u>	<u>Charge per 1,000 Gallons</u>
0 to 20,000	\$5.54
20,000 to 620,000	5.08
Over 620,000	3.98

Section 3. This ordinance shall take effect on July 1, 2007.

Passed unanimously.

Local Law No. 11
(Int. No. 268)

Local Law Amending The City Charter With Respect To The
Maintenance Of Parks

BE IT ENACTED, by the Council of the City of Rochester as follows:

Section 1. Chapter 755 of the Laws of 1907, entitled "An Act Constituting the Charter of the City of Rochester", as amended, is hereby further amended by amending Section 7-1, Department of Environmental Services, by adding the word "parks," before the word "forestry" where it is contained in the first unnumbered paragraph thereof.

Section 3. Section 11A-1 of the Charter of the City of Rochester, Department of Recreation and Youth Services, is hereby further amended by deleting the words "and maintenance" after the words "parks programming" where they are contained in the first sentence thereof.

Section 3. This local law shall take effect on July 1, 2007.

Passed unanimously.

Ordinance No. 2007-229
(Int. No. 269)

Amending Chapter 111 Of The Municipal Code, Traffic Ordinance,
With Respect To The Redemption Of Stolen Motor Vehicles

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. Chapter 111 of the Municipal Code, Traffic Ordinance, as amended, is hereby further amended by amending the fifth to last sentence of Subsection B of Section 111-72, Illegal parking and towing of vehicles, to read in its entirety as follows:

<u>Increases</u>	
<p>Revenue:</p> <ul style="list-style-type: none"> <input type="checkbox"/> The Approved New York State Budget results in a net increase of \$11,324,000 for New York Aid and Incentives for Municipalities <input type="checkbox"/> The transfer from Premium and Interest Fund required to balance the budget increases by \$3 million <input type="checkbox"/> A refuse rate increase is proposed to balance the fund <input type="checkbox"/> A water rate increase is proposed to balance the fund <input type="checkbox"/> A local works rate increase is proposed to pay for enhanced service level and to balance the fund 	<p>Expense:</p> <ul style="list-style-type: none"> <input type="checkbox"/> Police foot and bike patrols by funding 15 new Police officer positions and transferring 3 other Officers from non-patrol areas <input type="checkbox"/> Wage and salary increases in accordance with current labor agreements or awards and allowance for contracts currently under negotiation <input type="checkbox"/> Medical coverage for current and retired employees in accordance with rates provided by third party insurers <input type="checkbox"/> Extension of the Lead Paint Inspection Program <input type="checkbox"/> New allocation for the Hillside Work Scholarship Program
<u>Decreases</u>	
<p>Revenue:</p> <ul style="list-style-type: none"> <input type="checkbox"/> One-time transfer from the Tax Relief Fund is completed <input type="checkbox"/> Utility Gross Receipts Tax revenue decreases by \$700,000 due to vendor refusal to pay <input type="checkbox"/> Revenue from Delinquent and Supplemental Taxes decreases due to a higher current collection rate in 2006-07 	<p>Expense:</p> <ul style="list-style-type: none"> <input type="checkbox"/> Program eliminations or reductions in the departmental sections <input type="checkbox"/> Anticipated Restore New York grant for demolitions enables reduction of city-funded demolitions <input type="checkbox"/> Efficiencies realized through productivity and prior year investments

REVENUE SUMMARY SUMMARY OF REVENUE CHANGES

General Fund 2007-08 revenue estimates are \$10,250,600 or 3.1% more than the 2006-07 Budget. The additional \$9.67 million in state aid approved by New York State is budgeted, and combined with a one time spin-up aid and prior year spin-down aid results in a net increase of \$11,324,000. A \$3 million increase in the amount transferred from the Premium and Interest Fund is required to balance the budget. A 2% growth rate in taxable sales is assumed on a lower than anticipated base for 2006-07. Interest earnings are anticipated to continue to increase. No increase in the tax levy is recommended.

Special Fund 2007-08 revenue estimates are \$685,100 or 4% less than the 2006-07 Budget. Monroe County support for the Central Library remains constant at the 2007 level.

Enterprise Fund 2007-08 revenue estimates are \$1,338,600 or 1.5 % more than the 2006-07 Budget.

REVENUE SUMMARY
SUMMARY OF REVENUE CHANGES

	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>	<u>Change</u>	<u>Percent Change</u>
General Fund				
Taxes				
Property Tax (City & School)	125,236,200	124,446,900	-789,300	-0.6%
Delinquent and Supplemental Taxes	4,600,000	3,937,800	-662,200	-14.4%
In-Lieu-of-Tax Payments	11,053,100	10,936,600	-116,500	-1.1%
Interest Penalties	3,359,200	3,424,000	64,800	1.9%
Sales Tax	123,900,000	124,100,000	200,000	0.2%
Utilities Gross Receipts Tax	9,100,000	8,400,000	-700,000	-7.7%
Mortgage Tax	<u>1,800,000</u>	<u>2,000,000</u>	<u>200,000</u>	11.1%
Total General Fund Taxes	279,048,500	277,245,300	-1,803,200	-0.6%
Other General Fund Revenues				
Departmental Income	5,739,400	7,555,500	1,816,100	31.6%
Use of Money & Property	3,729,100	4,084,100	355,000	9.5%
Fines & Forfeitures	4,601,800	4,214,900	-386,900	-8.4%
Licenses & Permits	2,198,000	2,261,700	63,700	2.9%
Sale of Property & Compensation for Loss	1,647,200	1,727,200	80,000	4.9%
Miscellaneous	6,095,800	6,221,600	125,800	2.1%
Intergovernmental State	97,613,200	105,603,200	7,990,000	8.2%
Intergovernmental Federal	6,078,400	5,551,200	-527,200	-8.7%
Intergovernmental Other	14,727,600	15,946,900	1,219,300	8.3%
Interfund Revenue	<u>-94,975,000</u>	<u>-93,657,000</u>	<u>1,318,000</u>	-1.4%
Total Other General Fund	47,455,500	59,509,300	12,053,800	25.4%
Total General Fund	326,504,000	336,754,600	10,250,600	3.1%
Other Funds Totals				
Animal Control	1,448,200	1,326,100	-122,100	-8.4%
Library	15,391,000	14,828,000	-563,000	-3.7%
Water	36,208,100	35,733,600	-474,500	-1.3%
War Memorial	3,137,400	3,135,400	-2,000	-0.1%
Parking	5,154,400	5,683,800	529,400	10.3%
Cemetery	2,023,000	2,586,200	563,200	27.8%
Public Market	765,600	668,300	-97,300	-12.7%
Refuse	24,447,400	25,228,300	780,900	3.2%
Local Works	<u>15,906,800</u>	<u>15,945,700</u>	<u>38,900</u>	0.2%
Total Other Funds	104,481,900	105,135,400	653,500	0.6%
Total All Funds	430,985,900	441,890,000	10,904,100	2.5%

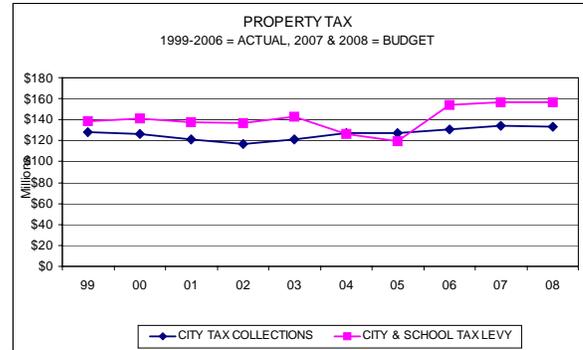
Note: Property taxes are spread between the General Fund, Animal Control Fund, Library Fund, Parking Fund, War Memorial Fund, and the Cemetery Fund in the above display.

REVENUE SUMMARY DESCRIPTIONS & CHANGES

PROPERTY TAX

New York State General City Law authorizes Rochester to levy taxes on the value of real property. The assessed value of the property and the tax rate determine the amount of tax to be paid by a property owner. Taxes are billed annually, and quarterly installments are allowed for the first \$6,200 owed on each parcel. Responsibility for collecting property taxes is vested in the Department of Finance, Bureau of Treasury. Property taxes are allocated to various funds as necessary to balance them. Beginning in 1994-95 City and School property tax collections are accounted for within the City Budget.

Funding for the City School District is provided within the Interfund revenue section. Prior to 1994-95 the School District received property tax collections outside of the City Budget. Beginning in 1998-99 the STAR program enabled a decrease in the property tax billings with an equal offset in State aid. For detailed information on the calculation of property taxes, see the Property Tax Computation and Analysis section, which follows the Revenue Summary Section.



Major Change

Four major factors influence the amount of revenue generated by the property tax:

1. The Tax Base – The total assessed valuation of the City is the base on which revenues are generated. The assessed valuation increases by \$39,785,168 from the 2006-07 level. A description of assessment changes is included in the Property Tax Computation and Analysis section.
2. The Revenue Requirement – The amount of property tax revenue required to finance City services is determined by the cost of the services provided and the availability of revenue sources other than the property tax. The following summarizes changes in expenses and revenues from the 2006-07 budget:

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Expenses	430,985,900	441,890,000	10,904,100
Non-Property Tax Revenue	<u>297,182,300</u>	<u>308,404,800</u>	<u>11,222,500</u>
Property Tax Required (City & School)	133,803,600	133,485,200	-318,400

Further specific changes in revenue receipts are detailed under the appropriate revenue headings that follow. Expense changes are described in the appropriate department budget section.

3. The Collection Rate – It is anticipated that 93 percent of the tax levy will be collected during 2007-08. In addition, anticipated collections for the first sixty days following the current year are accrued as 2006-07 receipts. This accrual is estimated to be 1.5 percent of the tax levy, bringing total collections to 94.5 percent. A Tax Reserve of 5.5 percent of the required property tax revenue is also levied to compensate for those taxes that will not be collected or accrued during 2007-08 and an amount for the settlement of assessment review proceedings. In accordance with Generally Accepted Accounting Principles, the tax reserve is not reflected in the budget.

4. STAR Program – In 1998-99 New York State enacted the School Tax Relief (STAR) Program, which provides two types of exemption for owner-occupied primary residences. The “Enhanced” program is for property owners 65 years of age or older, with incomes of less than \$67,850. Approximately 5,000 property owners will benefit from this program in 2007-08. All other owner-occupied property owners are eligible for the “Basic” STAR program. Approximately 26,000 property owners will take advantage of the “Basic” program in 2007-08.

This program is further defined in the Property Tax Computation and Analysis portion of the Revenue Summary section.

REVENUE SUMMARY DESCRIPTIONS & CHANGES

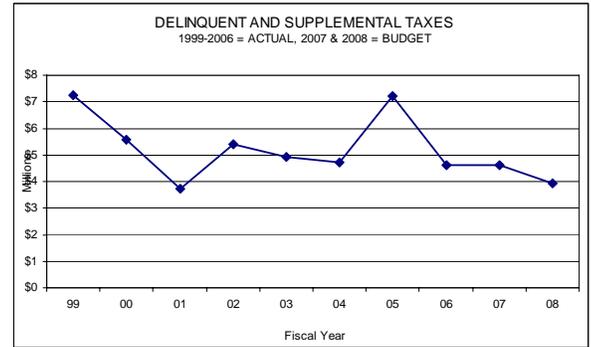
Year-to-Year Comparison	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
All Funds	133,803,600	133,485,200	-318,400
General Fund	125,236,200	124,446,900	-789,300

DELINQUENT & SUPPLEMENTAL TAXES

Revenue from property taxes levied but not collected or accrued in previous years is classified as delinquent taxes. After properties have been delinquent for one year, foreclosure actions are taken; uncollected balances are canceled when these actions are completed.

When properties lose their tax exempt status through transfer of ownership, property owners receive a supplemental tax bill that includes both current and delinquent payments.

When an assessment is inadvertently left off the tax roll, property owners are later notified and billed the following year as an omitted tax.

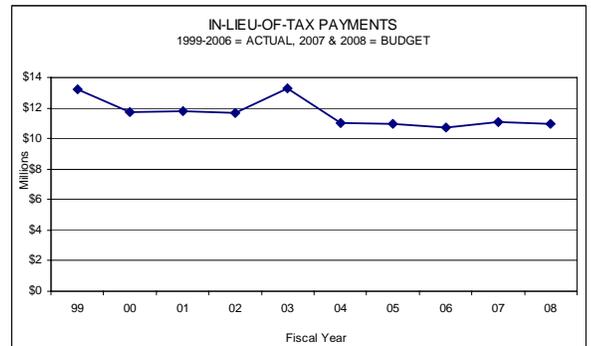


Year-to-Year Comparison	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
	4,600,000	3,937,800	-662,200

IN LIEU OF TAX PAYMENTS

To facilitate construction of public housing units and encourage industrial development, various sections of New York State law authorize certain property owners to make payments as a substitute for property tax. Currently, such payments are authorized under four different statutes:

1. The Private Housing Finance Law applies to projects constructed with private resources to provide housing for low and moderate income families. Payments for such projects are generally calculated at a rate of 10% of sheltered rents. Sheltered rents are determined by subtracting that portion of rent needed for utility service from total rent payments.
2. The Public Housing Law authorizes payments in lieu of taxes for property owned by public housing agencies. Payments are calculated in the same manner as those covered under the Private Housing Finance Law.
3. The Urban Development Act provides tax exemptions for properties owned by the Urban Development Corporation (UDC). When such properties are leased, payments in lieu of taxes are negotiated. For housing projects, the sheltered rent formula is generally applied, while economic development projects pay based on the percent of floor space occupied or percent of operating revenues.



REVENUE SUMMARY DESCRIPTIONS & CHANGES

4. The General Municipal Law authorizes the County of Monroe Industrial Development Agency (COMIDA) to receive tax exemptions on properties owned. In lieu of tax payments are negotiated when such properties are leased. Generally, the payments are equal to the amount that would have been paid if the property were not owned by COMIDA.

Currently sixty-five COMIDA projects make payments in lieu of taxes. Forty-six housing projects make shelter rent payments. The Department of Finance, Bureau of Accounting, administers these accounts.

Major Change

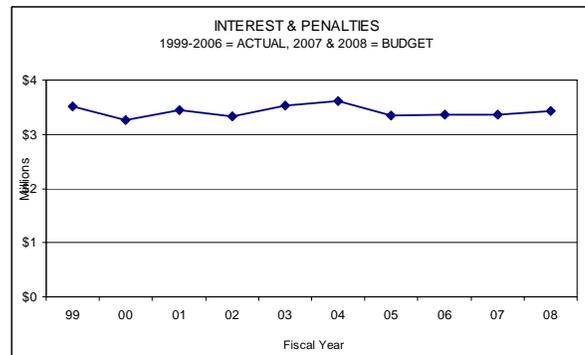
An decrease in COMIDA payments is anticipated due to a lowering on the non-Homestead rate.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
	11,053,100	10,936,600	-116,500

INTEREST & PENALTIES

The City levies a finance charge of 1.5% per month on unpaid tax and fee balances. Penalty fees for unpaid taxes are added to subsequent tax bills and are collected in the same manner as property taxes.



Year-to-Year Comparison

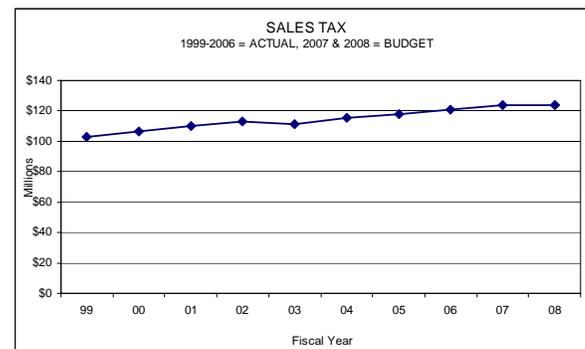
	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
	3,359,200	3,424,000	64,800

SALES TAX

New York State Tax Law authorizes Monroe County to impose a tax on sales transactions in the County. A four percent tax (besides the four percent imposed by the State) is charged on most sales transactions except sales of food and home heating fuels. The local sales tax rate increased from 3 percent to 3.5 percent in September 1992 and to 4 percent in March 1993.

Sales tax proceeds are collected by the State and distributed to the County every month. Under the current sales tax distribution formula the City receives 35.63 percent of total County collections generated from the 3 percent local share.

The City's initial share of the additional 1 percent, approximately 4.1%, began on December 1, 1993, and was suspended on November 30, 1994. During that period the City School District received approximately 3.7% of the additional percent directly from the County. The City resumed sharing the additional 1 percent on December 1, 1995. Beginning in December 1995 the City share of the additional 1 percent became 2.5%, and it increased annually for the next four years to 5%, 12%, 15.75% and 19.22%. The City share of the additional 1 percent decreased to 18.1% in January 2001 to reflect population changes identified in the 2000 Census.



**REVENUE SUMMARY
DESCRIPTIONS & CHANGES**

Major Change

Taxable sales are anticipated to increase by 2% on a slightly lower base than anticipated in 2006-07.

Year-to-Year Comparison

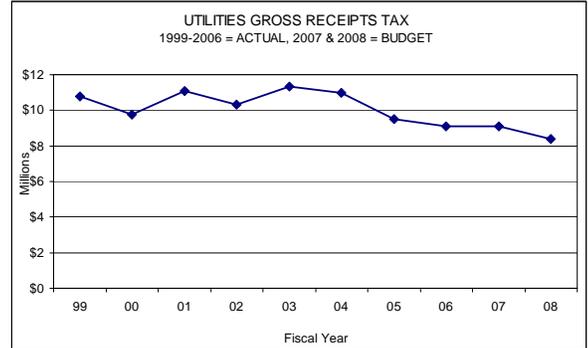
	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
	123,900,000	124,100,000	200,000

UTILITIES GROSS RECEIPTS TAX

As provided by Section 20b of the General City Law, Rochester imposes a 3% tax on the gross income of utility company transactions in the City. Rochester Gas & Electric Corporation and Frontier Corporation pay approximately 85% of these taxes.

Major Change

Revenue from Utilities Gross Receipts Tax decreases due to a vendor's refusal to pay.



Year-to-Year Comparison

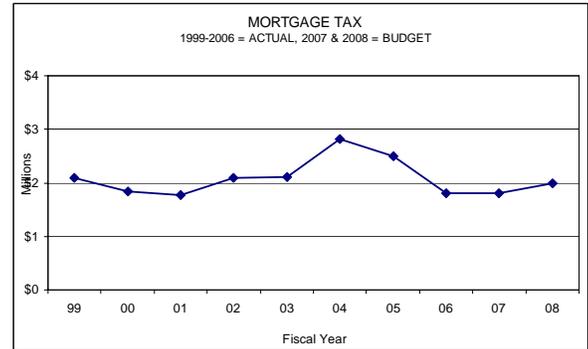
	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
	9,100,000	8,400,000	-700,000

MORTGAGE TAX

New York State Tax Law authorizes the Monroe County Clerk to collect a tax on mortgage transactions in the County. A tax is charged on the transactions and distributed pursuant to Section 261 of the Tax Law. The City receives 50 percent of the amount collected, less an allowance for administrative expenses, on mortgage transactions within the City.

Major Change

Revenue from mortgage tax is anticipated to increase due to continued strong housing market.



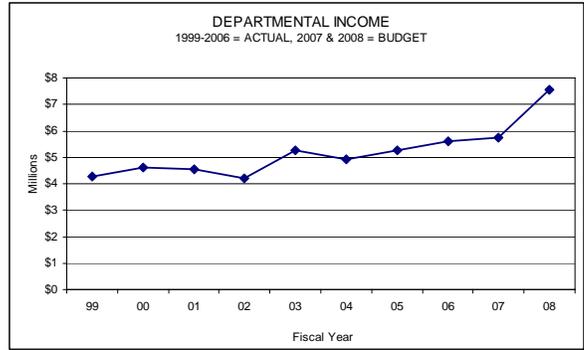
Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
	1,800,000	2,000,000	200,000

REVENUE SUMMARY DESCRIPTIONS & CHANGES

DEPARTMENTAL INCOME

Revenues generated by departmental operations are classified as departmental income. Examples include fees collected at skating rinks, charges for processing at the Police photo lab, towing fees, foreclosure fees, and zoning application fees. The City Code authorizes these fees. The fees are calculated to cover all or part of the cost of specific services.



Major Change

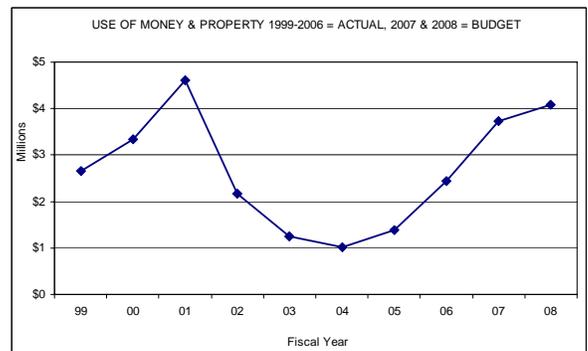
Charges for Service increase by a net of \$1,153,800 primarily due to City School District reimbursement of \$1,100,000 for School Resource Officers. Parks and Recreation fees decrease by a net of \$513,900, which includes a loss of \$470,600 in Music Fest revenue. Revenue from Police Fees increases by a net of \$941,700 as charges for stolen vehicle towing and storage increase and overtime revenue increases. Other departmental income increases by \$201,500 due mostly to new fuel sales, \$139,600; new revenue from a facility maintenance contract, \$50,000; new fleet maintenance revenue from the Rochester Housing Authority, \$40,000; a \$40,000 grant for reimbursement for a parking and circulation study for the Susan B. Anthony neighborhood; and, a decrease of \$150,000 in reimbursement for workers compensation claims due to the impact of new reform legislation. Fire fees increase by \$41,200 which is mostly attributable to an increase in user fees for the Emergency Training and Information Network. The net of other changes is a decrease of \$8,200.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
	5,739,400	7,555,500	1,816,100

USE OF MONEY & PROPERTY

The major revenue source in this category is from investment of cash. Under provisions of the New York State General Municipal Law, Rochester is authorized to invest funds in interest bearing commercial bank accounts until these funds are needed to meet payrolls or to pay bills. The second source of revenue in this category is from rental of City-owned property.



Major Change

Interest earnings increase \$265,000; a transfer of \$100,000 from the property Management Fund is budgeted; revenue from the rental of real property decreases by \$10,000.

Year-to-Year Comparison

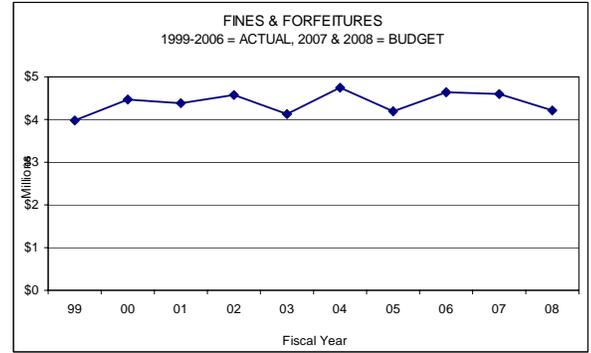
	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
	3,729,100	4,084,100	355,000

FINES & FORFEITURES

The revenue in this category consists of fines and penalties levied by the Criminal Branch of City Court, proceeds from parking tickets issued by the Police Department and other authorized agents, municipal code fines collected by the Parking & Municipal Violations Bureau, and a distribution of fines collected by New York State for traffic violations committed in the City.

Major Change

Revenue decreases from the following fines as ticket issuance declines: Parking Violations, \$519,000; Moving Violations, \$80,000; and City Court fines, \$28,000. Starting January 1, 2008, the City's share of the \$15 dollar State surcharge goes from 50% to 100% per the enacted 2007-08 State budget, \$240,000. The net of other changes is a decrease of \$100.



Year-to-Year Comparison

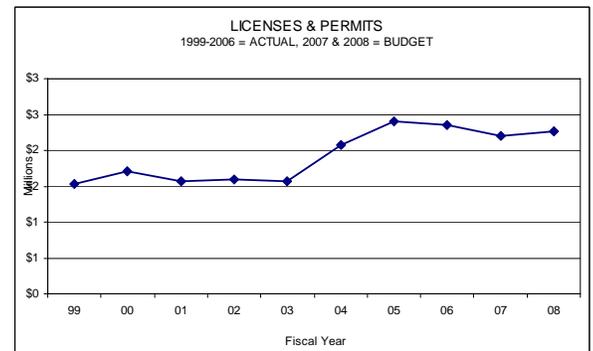
	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
	4,601,800	4,214,900	-386,900

LICENSES & PERMITS

The Municipal Code authorizes the City to regulate various activities by issuing permits and licenses. This is done to protect public safety. Fees for permits and licenses are designed to fully or partially recover the administrative and enforcement costs of regulated activities. Most permits are issued by the Department of Community Development.

Major Change

Revenue from Professional Licenses increases \$219,000. Decreases of \$151,000 and \$40,000 occur in revenue from Building Permits and Street Opening Permits, respectively. Business and Occupational License fees increase \$35,100. The net of other changes is \$400.



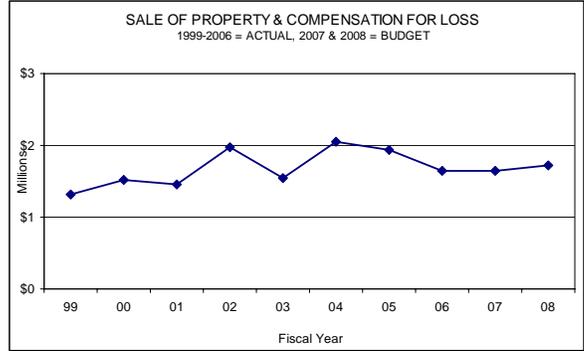
Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
	2,198,000	2,261,700	63,700

REVENUE SUMMARY DESCRIPTIONS & CHANGES

SALE OF PROPERTY & COMPENSATION FOR LOSS

Revenue in this category comes from sale of real property, sale of excess materials, insurance recoveries, and the sale of unclaimed property. The sale of real property is the largest revenue source in this group.



Year-to-Year Comparison

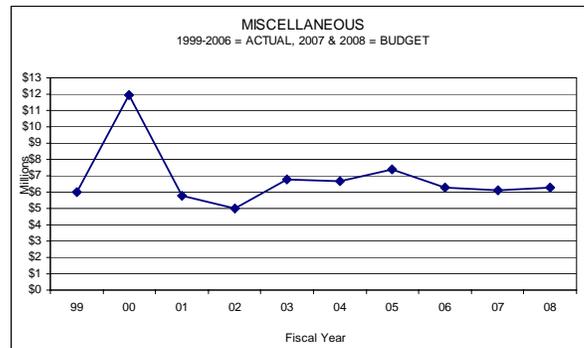
<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
1,647,200	1,727,200	80,000

MISCELLANEOUS

Miscellaneous revenues consist of refunds or reimbursements for expenses incurred in prior years, an appropriation of surplus from prior years, cable television franchise revenues, and miscellaneous income.

Major Change

The General Fund surplus increases \$100,000. The cancellation of prior years encumbrances also increases \$100,000. Revenue from cable tv franchise increases \$33,800. RG&E refunds decrease by \$78,000.



Year-to-Year Comparison

<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
6,095,800	6,221,600	125,800

INTERGOVERNMENTAL – NEW YORK STATE

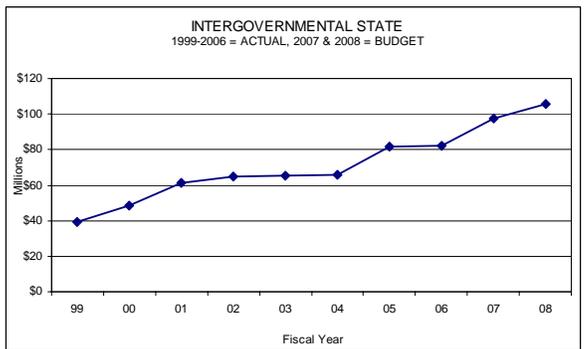
Revenues received from New York State constitute this category. There are four types of aid: general purpose, categorical, and miscellaneous, and New York State Tax Relief (STAR).

1. General purpose aid provides revenue for unrestricted use by municipalities under the Aid & Incentives for Municipalities (AIM) program.

2. Categorical aid is directed to support specific objectives and, as a result, is restricted to certain purposes. Support is received for such functions as street improvements, crime prevention, and youth recreation.

3. Miscellaneous aid includes reimbursements for various services.

4. The New York State Tax Relief (STAR) Program provides revenue to municipalities to offset school property tax relief for targeted taxpayers.



REVENUE SUMMARY DESCRIPTIONS & CHANGES

Major Change

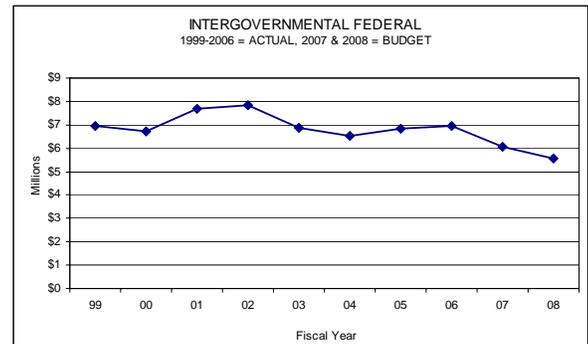
The additional \$9.67 million in state aid approved by New York State is budgeted. One time spin-up aid and prior year spin-down aid results in a net increase of \$11,324,000. STAR revenue increases \$267,900. Funding does not recur for the following grants: Demolition, \$2,000,000; Rochester After School Academy I and II, \$508,300; Project Impact III, \$504,700; Youth Violence, \$207,400; Buffer Zone Protection, \$189,000; Homeland Security, \$100,000; Emergency Preparedness, \$67,300. The net of other changes is a decrease of \$25,200.

Year-to-Year Comparison

<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
97,613,200	105,603,200	7,990,000

INTERGOVERNMENTAL – FEDERAL

The Federal Aid category includes reimbursements for the administration of federally funded programs. The program appropriations are approved by City Council separate from the City operating budget. The Community Development Block Grant (CDBG) Program is the largest such “off budget” fund .



Major Change

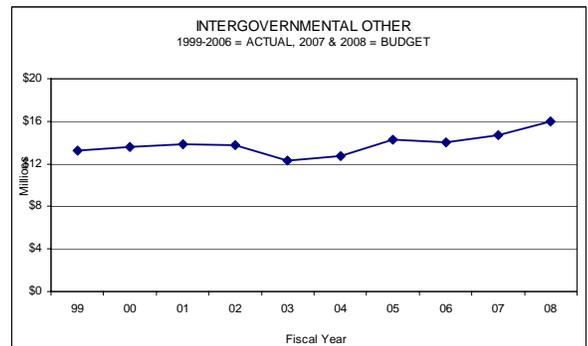
Block Grant revenue decreases by \$340,000. Transportation reimbursement decreases by \$130,800. Grant funding for Weed & Seed concludes in 2007-08, resulting in a decrease of \$99,600. The net of other changes is an increase of \$43,200.

Year-to-Year Comparison

<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
6,078,400	5,551,200	-527,200

INTERGOVERNMENTAL – OTHER

Revenues received from governmental agencies other than the Federal and New York State levels constitute this category. Reimbursement for debt service from the Pure Waters Agency for sewers and from Monroe County for highways account for the majority of the revenues in this classification. Profits distributed by the Western Region Off-Track Betting (OTB) Corporation and Monroe County reimbursements for highway maintenance, public safety activities, and various other programs comprise the remaining intergovernmental revenues.



Major Change

County reimbursement increases for the following: Emergency Communications Budget, \$960,800; the Move-in Move-out Program, \$130,000; and election inspectors, \$102,500. There is an increase of \$178,000 in the allocation for traffic shares. A decrease of \$56,000 is seen in reimbursement from Pure Waters Sewer debt payments, and OTB revenue is down \$44,000. The net of other changes is a decrease of \$52,000.

Year-to-Year Comparison

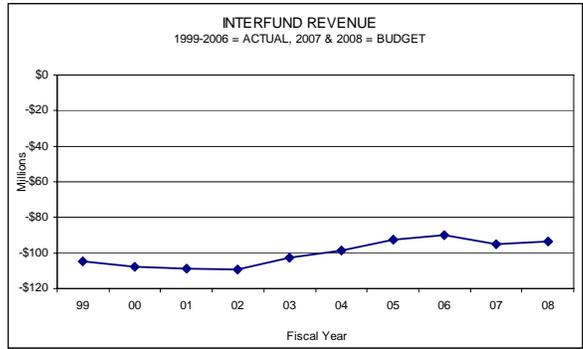
<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
14,727,600	15,946,900	1,219,300

REVENUE SUMMARY DESCRIPTIONS & CHANGES

INTERFUND REVENUES & TRANSFERS

Interfund transfers consist of three categories:

1. Reimbursements to the General Fund for services provided to other operating funds. In these cases, the cost of services (motor equipment, telephone, etc.) are included in the General Fund as well as the appropriate non-General Fund. The reimbursements offset the General Fund expense. Revenues in this group include transfers from the Library Fund and Enterprise Funds.



2. Reimbursements to the General Fund from funds that are not included in the operating budget. Revenues in these funds are generally restricted and can be transferred to the General Fund only to the extent that eligible expenses are identified.

3. Beginning in 1994-95, transfers to the City School District to fund educational expenditures in accordance with the City Charter.

Major Change

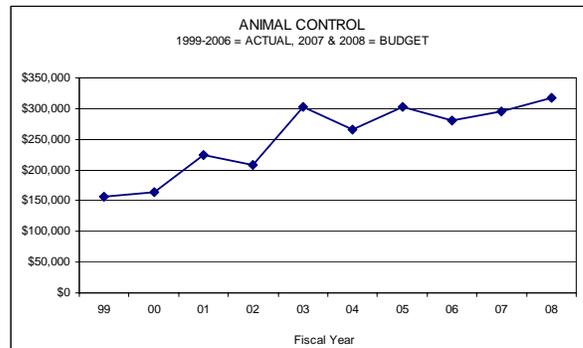
The transfer from Premium and Interest increases \$3,000,000 to balance the budget. A one-time transfer of \$2,000,000 from Tax Relief Fund is completed in 2006-07. Transfer from Enterprise funds increases \$340,200. The transfer from the Downtown Special Services District (formerly Downtown Guides) increases \$245,200 to fund new program and surveillance cameras. The following transfers decrease: seized property (GRANET), \$175,000; Downtown Enhancement District, \$55,800; and Special Funds, \$45,800. The net of other changes is an increase of \$9,200.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
	-94,975,000	-93,657,000	1,318,000

ANIMAL CONTROL FUND

Under Article 7 of the New York Agriculture and Markets Law, all expenditures and revenues associated with the licensing and impounding of animals must be recorded in a special fund. Accordingly, the Animal Control Fund includes revenues from the sale of dog licenses, fines for unlicensed dogs, and operating revenues from the Animal Control Center. Since the Animal Control Fund does not generate sufficient revenues to cover expenses, a portion of the property tax is allocated to this fund.



Major Change

Animal Control fees increase \$14,700. Revenue from Dog licenses also increases \$9,700. The net of other changes is an increase of \$1,900. Reduced operating and capital expenses enable a decrease in property tax support of \$144,600.

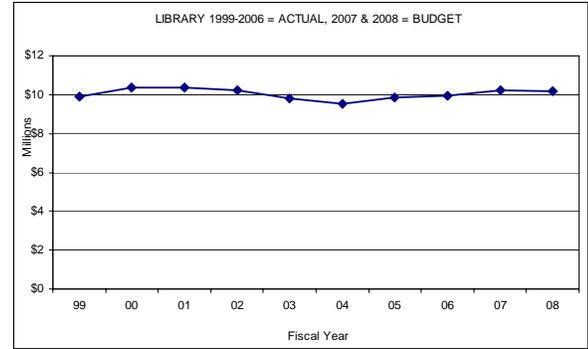
Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Operating Revenue	295,200	317,700	22,500
Property Tax Allocation	1,153,000	1,008,400	-144,600
	1,448,200	1,326,100	-122,100

REVENUE SUMMARY DESCRIPTIONS & CHANGES

LIBRARY FUND

Section 259 of the New York State Education Law requires that all revenues generated from library operations be recorded in a special fund. Revenues associated with the operation of the Central Library and 10 branch libraries include Monroe County reimbursement for the Central Library, reimbursements from the Monroe County Library System (MCLS) for library material processing and inter-library loan services, State aid and grants, and miscellaneous income. These revenues are not sufficient to cover library costs; therefore, a portion of the property tax is allocated to this fund.



Major Change

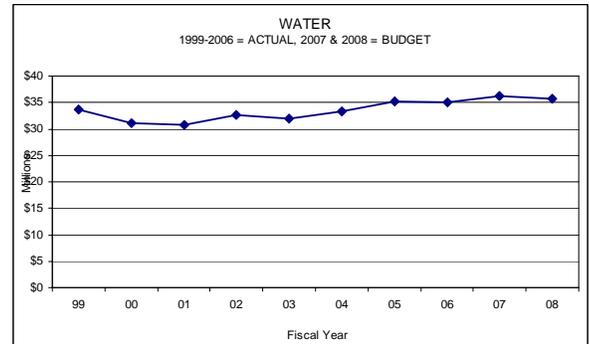
Service charges increase \$225,300. Rundel foundation debt repayment concludes, resulting in a revenue decrease of \$123,200. E-rate funding decreases \$111,400. State aid grants decrease \$30,500. A decrease in debt service enables a decrease in property tax support of \$523,200.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Operating Revenue	10,219,700	10,179,900	-39,800
Property Tax Allocation	<u>5,171,300</u>	<u>4,648,100</u>	<u>-523,200</u>
Total	15,391,000	14,828,000	-563,000

WATER FUND

This fund records the expenses and revenues of the Water enterprise, which provides potable water for domestic and commercial use and for fire protection purposes. Revenues are generated by metered water sales, sales to other municipalities, various service charges and wholesale water sales to the Monroe County Water Authority (MCWA). Most customers are billed quarterly, except for high volume users that are billed monthly.



Major Change

Metered Sales Revenue increases \$661,700 with the proposed rate increase. MCWA reimbursements for capital projects decrease \$527,400. Revenue from sales to MCWA decreases \$197,000 due to a lower exchange rate. No appropriation of fund balance is required, a decrease of \$517,400. A transfer from Premium and Interest of \$212,700 is budgeted. Sales to other municipalities decrease \$34,100. Decreases also occur in interest and Penalties, \$25,000 and service charges, \$22,500. The net of other changes is a decrease of \$25,000.

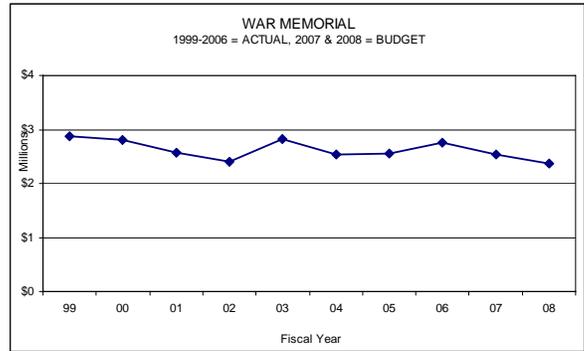
Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
	36,208,100	35,733,600	-474,500

REVENUE SUMMARY DESCRIPTIONS & CHANGES

WAR MEMORIAL FUND

This fund records the expenses and revenues from the Blue Cross Arena at the War Memorial. The Arena is operated by a private contractor from whom the City receives a ticket surcharge, a percent of concession receipts, and reimbursement for utility expenses. The City also receives funds from naming rights of the facility. A share of receipts from the City's portion of the Hotel/Motel Occupancy Tax is credited to this fund.



Major Change

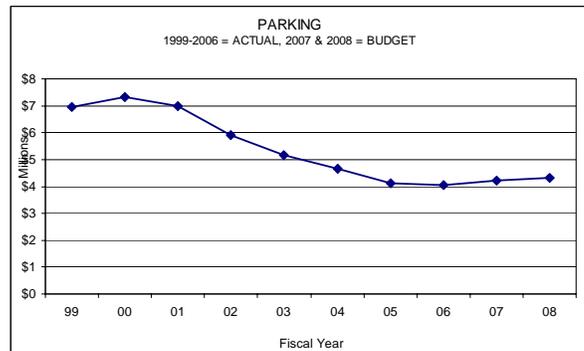
Revenue from the Blue Cross Arena decreases \$119,200 due to lower projected attendance. Revenue from ticket surcharges also decreases \$25,000. Interest earnings also decrease \$21,500. Property tax support increases \$163,700 to off-set lower operating revenue.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Operating Revenue	2,542,000	2,376,300	-165,700
Property Tax	<u>595,400</u>	<u>759,100</u>	<u>163,700</u>
Total	3,137,400	3,135,400	-2,000

PARKING FUND

Revenues in this fund are generated from nine downtown parking garages, eighteen surface lots, and on-street parking meters. Most facilities are operated by private contractors who pay a percentage of operating revenue to the City. The Cultural Center Commission reimburses the City for administrative expenses associated with the City's oversight of the East End Garage.



Major Change

The transfer from Premium and Interest Fund increases \$421,400. One-time funding for reimbursement for repairs to the South Ave Garage results in a decrease of \$255,000. Federal reimbursement for a parking study does not recur, decreasing revenue by \$80,000. The net of other changes is an increase of \$5,800. An accounting requirement for administrative chargeback and an increase in debt service result in an increase in property tax support of \$437,200.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Operating Revenue	4,213,800	4,306,000	92,200
Property Tax	<u>940,600</u>	<u>1,377,800</u>	<u>437,200</u>
Total	5,154,400	5,683,800	529,400

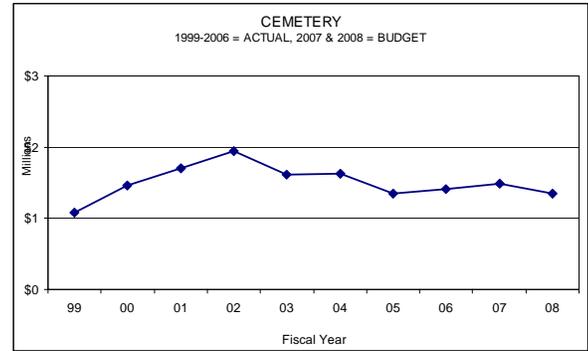
REVENUE SUMMARY DESCRIPTIONS & CHANGES

CEMETERY FUND

The City owns and operates two cemeteries, Mt. Hope and Riverside. Revenues in the Cemetery Fund are received from the sale of single graves, lots, mausoleums, interments, burial service charges, crematory charges, and interest earned on funds set aside for perpetual care.

Major Change

Revenue from sales of lots decrease by \$78,000. Sales of urns and foundation also decrease \$68,800. The net of other changes is an increase of \$5,200. Property tax support increases \$704,800 due to an increase in required capital expenditures and lower operating revenues.



Year-to-Year Comparison

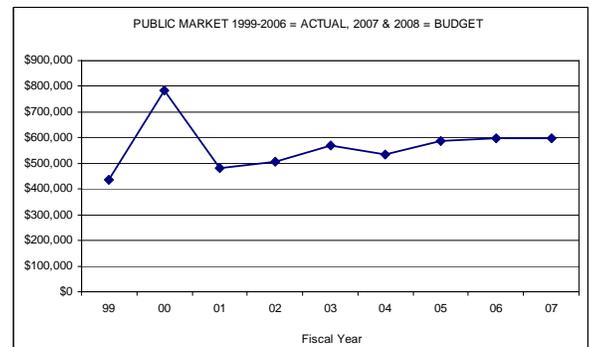
	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Operating Revenue	1,482,900	1,341,300	-141,600
Property Tax Allocation	540,100	1,244,900	704,800
Total	2,023,000	2,586,200	563,200

PUBLIC MARKET FUND

A farmers' market, consisting of two open sheds and one enclosed shed, is owned and operated by the City. Rental of shed space occurs on an annual, semi-annual, or daily basis.

Major Change

Revenue from market fees increases \$63,600. Embellishment fees also increase \$9,300. Earnings on investments decrease by \$3,200. Property tax support decreases by \$167,000 as debt service decreases.



Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Operating Revenue	598,600	668,300	69,700
Property Tax Allocation	167,000	0	-167,000
Total	765,600	668,300	-97,300

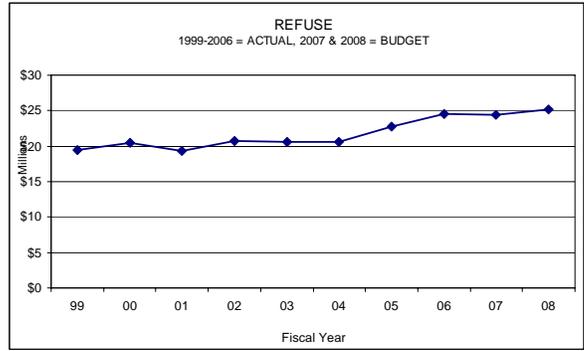
REVENUE SUMMARY DESCRIPTIONS & CHANGES

REFUSE FUND

Rochester's refuse collection and disposal costs are financed principally from the proceeds of user fees. Separate rates are charged for residential and commercial services. Residential fees are included with property tax bills, and commercial accounts receive separate quarterly bills.

Major Change

Revenue from residential charges increases \$261,800 with the proposed rate increase. Commercial refuse charges increase \$253,700 for the same reason. Revenue from delinquent collections increases \$172,200. Interest earnings also increase \$99,500. Revenue from the sale of scrap decreases \$60,000. The net of other changes is an increase of \$23,700.



Year-to-Year Comparison

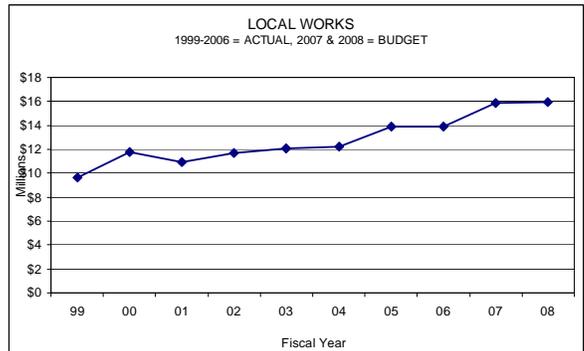
	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
	24,447,400	25,228,300	780,900

LOCAL WORKS FUND

Revenues to support street cleaning, snow and ice control services, and hazardous sidewalk replacement are derived from front footage assessments. These assessments are charged with the property tax bill. Other revenues include reimbursements from New York State for snow and ice control on highways and, if required, an appropriation from the Local Works fund balance.

Major Change

The proposed rate increase results in a revenue increase of \$808,800. The appropriation of fund balance is reduced \$773,100. The net of other changes is an increase of \$3,200.



Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
	15,906,800	15,945,700	38,900

REVENUE SUMMARY
REVENUE ESTIMATES

1-17

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Amended</u> <u>2006-07</u>	<u>Approved</u> <u>2007-08</u>
GENERAL FUND				
TAXES				
Property Tax (City & School)	125,399,583	126,705,000	125,236,200	124,446,900
Delinquent and Supplemental Taxes	5,158,108	4,084,300	4,600,000	3,937,800
In-Lieu-of-Tax Payments	10,931,612	10,955,600	11,053,100	10,936,600
Interest Penalties	3,514,505	3,359,200	3,359,200	3,424,000
Sales Tax	121,897,305	120,562,000	123,900,000	124,100,000
Utilities Gross Receipts Tax	8,387,368	8,900,000	9,100,000	8,400,000
Mortgage Tax	<u>2,498,908</u>	<u>2,500,000</u>	<u>1,800,000</u>	<u>2,000,000</u>
	277,787,389	277,066,100	279,048,500	277,245,300
DEPARTMENTAL INCOME				
Police Fees	1,163,264	1,456,900	1,141,500	2,083,200
Fire Fees	633,787	633,600	652,200	693,400
Finance Fees	465,768	474,800	523,300	522,300
Repairs & Clean-up Fees	194,944	141,000	121,200	125,000
Recreation Fees	941,605	793,800	1,331,900	818,000
Zoning Fees	95,945	86,500	97,000	86,000
Charges for Service	540,705	636,100	752,600	1,906,400
Other Dept. Income	<u>1,601,499</u>	<u>1,140,300</u>	<u>1,119,700</u>	<u>1,321,200</u>
	5,637,517	5,363,000	5,739,400	7,555,500
USE OF MONEY & PROPERTY				
Interest Earnings	2,800,518	3,603,000	3,601,700	3,866,700
Rental of Real Property	<u>155,627</u>	<u>125,500</u>	<u>127,400</u>	<u>217,400</u>
	2,956,145	3,728,500	3,729,100	4,084,100
FINES & FORFEITURES				
City Court Fines	71,425	52,000	76,200	48,000
Moving Violations	955,459	780,000	925,000	845,000
Parking Violations	2,458,633	2,283,800	2,850,000	2,571,000
Municipal Code Fines	1,238,808	1,181,400	750,000	750,000
Miscellaneous	<u>6,118</u>	<u>600</u>	<u>600</u>	<u>900</u>
	4,730,443	4,297,800	4,601,800	4,214,900
LICENSES & PERMITS				
Business & Occupational Licenses	314,486	307,900	283,300	318,400
Bingo Licenses	16,615	9,700	15,000	15,000
Professional Licenses	274,044	33,600	39,500	258,700
Other Licenses	61,638	56,800	57,600	58,000
Building Permits	1,687,479	1,411,100	1,554,100	1,403,100
Street Opening Permits	<u>292,177</u>	<u>261,000</u>	<u>248,500</u>	<u>208,500</u>
	2,646,439	2,080,100	2,198,000	2,261,700
SALE OF PROPERTY & COMPENSATION FOR LOSS				
Sale of Scrap	268,894	257,000	174,000	255,000
Sale of Real Property	1,294,073	1,050,000	1,050,000	800,000
Sale of Unclaimed Property	459,450	513,200	313,200	532,200
Other Compensation for Loss	<u>586,139</u>	<u>195,000</u>	<u>110,000</u>	<u>140,000</u>
	2,608,556	2,015,200	1,647,200	1,727,200

**REVENUE SUMMARY
REVENUE ESTIMATES**

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Amended</u> <u>2006-07</u>	<u>Approved</u> <u>2007-08</u>
MISCELLANEOUS				
Refund - Prior Year's Expense	46,279	885,700	150,000	150,000
General Fund Surplus	3,868,000	3,951,000	3,951,000	4,051,000
Cable TV Franchise Revenue	1,643,185	1,623,000	1,616,800	1,650,600
Miscellaneous	<u>727,111</u>	<u>380,000</u>	<u>378,000</u>	<u>370,000</u>
	6,284,575	6,839,700	6,095,800	6,221,600
INTERGOVERNMENTAL - NEW YORK STATE				
Aid & Incentives to Municipalities	63,678,853	74,923,300	74,923,300	86,247,300
STAR	14,294,578	14,403,100	14,384,400	14,652,300
Youth Aid	185,851	194,800	194,800	184,800
Consolidated Highway Improvements	2,340,000	2,613,000	2,613,000	2,647,900
Miscellaneous	<u>2,696,686</u>	<u>5,023,500</u>	<u>5,497,700</u>	<u>1,870,900</u>
	83,195,968	97,157,700	97,613,200	105,603,200
INTERGOVERNMENTAL - FEDERAL				
Community Development Block Grant	3,923,143	4,400,000	4,590,000	4,250,000
Crime Bill	32,303	41,000	41,000	0
Homeland Security	348,358	32,100	0	0
Law Enforcement Block Grant	65,879	0	0	0
Weed & Seed Grant	252,168	123,200	174,600	75,000
Transportation Grants	238,917	293,800	284,900	154,300
Federal Nutrition	318,202	405,100	368,200	436,300
Lead Programs	152,121	232,000	232,000	135,100
HUD-Emergency Shelter Grant	21,227	21,100	21,100	21,200
Metro. Medical Response	131,300	135,700	135,700	165,000
Substance Abuse Grant	0	100,000	100,000	100,000
Miscellaneous	<u>795,055</u>	<u>236,300</u>	<u>130,900</u>	<u>214,300</u>
	6,278,673	6,020,300	6,078,400	5,551,200
INTERGOVERNMENTAL - OTHER				
Off Track Betting	248,490	220,000	264,000	220,000
Monroe County Reimbursements:				
Pure Waters Agency Sewer Debt	670,284	613,100	607,000	551,000
Emergency Communications	10,788,393	11,511,400	11,825,400	12,786,200
Police Services-Firearms Instruction	55,700	55,600	55,700	55,700
Election Inspectors	0	224,800	121,500	224,000
Downtown Public Safety	300,000	300,000	300,000	300,000
Traffic Shares	276,643	246,000	246,000	424,000
STOP-DWI	125,855	135,000	135,000	115,000
Hotel/Motel Tax (Convention Center)	795,000	795,000	795,000	795,000
Miscellaneous	<u>572,869</u>	<u>378,000</u>	<u>378,000</u>	<u>476,000</u>
	13,833,234	14,478,900	14,727,600	15,946,900

REVENUE SUMMARY
REVENUE ESTIMATES

1-19

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
INTERFUND REVENUE & TRANSFERS				
City School District Required by State MOE Mandate Supported By Property Tax	-119,100,000	-119,100,000	-119,100,000	-108,061,200
City School District Innovation Aid - Funded by Sales Tax	0	0	0	-11,038,800
Water Fund	4,678,500	4,678,500	4,678,500	4,678,500
Special & Enterprise Funds	8,772,314	9,375,000	10,113,300	10,407,700
Street Lighting Districts	53,348	53,000	53,400	52,900
Premium & Interest Fund	9,800,000	3,000,000	3,000,000	6,000,000
Foreign Insurance Fund	735,000	615,000	615,000	615,000
Cultural District	66,492	67,500	67,500	67,500
HUD Asset Control Fund	192,822	102,800	102,800	91,800
Downtown Enhancement District	615,852	579,100	579,100	523,300
Downtown Special Services District	289,295	317,000	314,800	560,000
Retirement Reserve	1,227,400	0	0	0
Seized Property Fund	213,738	295,000	275,000	100,000
Care & Embellishment Fund	32,200	33,300	33,300	34,000
Tax Repayment Fund	1,762,300	1,762,300	1,762,300	1,762,300
Tax Relief Fund	0	2,000,000	2,000,000	0
Property Management Fund	80,000	170,000	170,000	160,000
Kenyon- Jefferies Memorial Fund	0	0	0	40,000
One City Fund	0	10,000	10,000	0
Capital Funds	<u>150,000</u>	<u>150,000</u>	<u>350,000</u>	<u>350,000</u>
	-90,430,739	-95,891,500	-94,975,000	-93,657,000
GENERAL FUND TOTAL	315,528,200	323,155,800	326,504,000	336,754,600
SPECIAL FUNDS				
ANIMAL CONTROL				
Animal Control Center Fees	182,419	185,700	177,600	192,300
Dog Licenses	24,983	33,700	22,900	32,600
Animal Fines	62,466	60,000	60,000	58,000
Miscellaneous	2,167	0	0	0
Interest Earnings	<u>20,404</u>	<u>25,700</u>	<u>34,700</u>	<u>34,800</u>
	292,439	305,100	295,200	317,700
Property Tax	<u>1,123,500</u>	<u>1,110,300</u>	<u>1,153,000</u>	<u>1,008,400</u>
	1,415,939	1,415,400	1,448,200	1,326,100
LIBRARY				
Library Charges	1,972,790	2,523,400	2,560,700	2,674,600
County Reimbursement	6,620,000	6,620,000	6,620,000	6,620,000
State Aid	915,934	888,500	915,800	885,300
Rundel Foundation	129,450	123,200	123,200	0
Trans. from Retirement Reserve	12,500	0	0	0
Interest Earnings	-42,169	-21,600	0	0
Miscellaneous	8,723	0	0	0
Appropriation of Fund Balance	<u>232,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
	9,849,228	10,133,500	10,219,700	10,179,900
Property Tax	<u>4,818,500</u>	<u>4,793,400</u>	<u>5,171,300</u>	<u>4,648,100</u>
	14,667,728	14,926,900	15,391,000	14,828,000

**REVENUE SUMMARY
REVENUE ESTIMATES**

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
SPECIAL FUNDS TOTAL	16,083,667	16,342,300	16,839,200	16,154,100
ENTERPRISE FUNDS				
WATER				
Metered Water Sales	27,204,813	27,825,000	28,250,000	28,911,700
Upland Sales/MCWA	2,963,656	2,400,000	2,542,000	2,345,000
Other Municipalities	295,611	300,000	334,000	299,900
Delinquent Collections	1,247,024	1,232,000	1,254,500	1,240,500
Service Charges	254,548	275,000	247,500	225,000
Interest and Penalties	1,397,570	1,225,000	1,275,000	1,250,000
Interest Earnings	59,900	90,000	74,000	57,900
Trans. from Retirement Reserve	32,200	0	0	0
MCWA Reimbursements	1,201,127	1,175,400	1,474,900	947,500
Miscellaneous	181,158	185,600	151,300	162,100
Refund Prior Years Expense	89,745	121,000	87,500	81,300
Trans. Premium & Interest	0	0	0	212,700
Appropriation of Fund Balance	<u>226,800</u>	<u>517,400</u>	<u>517,400</u>	<u>0</u>
	35,154,152	35,346,400	36,208,100	35,733,600
WAR MEMORIAL				
Hotel/Motel Tax	905,000	905,000	905,000	905,000
War Memorial Revenue	1,531,950	1,451,900	1,610,800	1,466,600
Interest Earnings	4,301	10,400	26,200	4,700
Miscellaneous	8,704	5,000	0	0
Trans. from Retirement Reserve	500	0	0	0
Appropriation of Fund Balance	<u>195,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
	2,645,455	2,372,300	2,542,000	2,376,300
Property Tax	<u>373,500</u>	<u>704,100</u>	<u>595,400</u>	<u>759,100</u>
	3,018,955	3,076,400	3,137,400	3,135,400
PARKING				
Parking Ramps	2,512,453	2,463,000	2,523,000	2,462,200
Parking Lots	460,040	451,300	464,800	460,800
Meters	524,152	490,000	518,000	518,000
East End Garage	18,458	28,000	21,000	30,000
Parking Fines	234,384	236,400	236,400	260,600
Interest Earnings	11,404	26,500	37,300	12,100
Trans. Premium & Interest	11,200	0	0	421,400
Trans. from Retirement Reserve	600	0	0	0
Miscellaneous	4,030,429	415,500	413,300	140,900
Appropriation of Fund Balance	<u>8,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
	7,811,120	4,110,700	4,213,800	4,306,000
Property Tax	<u>0</u>	<u>1,003,200</u>	<u>940,600</u>	<u>1,377,800</u>
	7,811,120	5,113,900	5,154,400	5,683,800

REVENUE SUMMARY
REVENUE ESTIMATES

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	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
CEMETERY				
Sale of Lawn Crypts	-16,519	-9,100	4,300	3,900
Sale of Cemetery Lots	340,229	216,900	335,000	257,000
Service Charges	576,704	589,000	578,500	609,900
Mausoleum Sales	36,954	51,400	58,000	44,800
Sale of Foundations, Markers and Urns	108,160	102,000	182,400	113,600
Interest Earnings	257,969	293,500	323,100	312,100
Miscellaneous	12,810	1,900	1,600	0
Trans. from Retirement Reserve	<u>1,600</u>	<u>0</u>	<u>0</u>	<u>0</u>
	1,317,907	1,245,600	1,482,900	1,341,300
Property Tax	<u>795,100</u>	<u>784,100</u>	<u>540,100</u>	<u>1,244,900</u>
	2,113,007	2,029,700	2,023,000	2,586,200
PUBLIC MARKET				
Market Fees	550,829	562,700	567,600	631,200
Embellishment Fees	23,924	31,800	26,100	35,400
Interest Earnings	1,733	2,100	4,900	1,700
Miscellaneous	390	200	0	0
Trans. from Retirement Reserve	<u>700</u>	<u>0</u>	<u>0</u>	<u>0</u>
	577,576	596,800	598,600	668,300
Property Tax	<u>378,200</u>	<u>173,000</u>	<u>167,000</u>	<u>0</u>
	955,776	769,800	765,600	668,300
REFUSE COLLECTION				
Current Collections	18,495,717	19,570,000	19,597,900	19,859,700
Commercial Charges	3,198,028	3,200,000	3,200,000	3,453,700
Delinquent Collections	1,597,183	1,622,600	1,443,800	1,616,000
Interest Earnings	175,246	204,500	116,000	215,500
Sale of Scrap	58,129	50,000	60,000	0
Trans. from Retirement Reserve	30,500	0	0	0
Miscellaneous	86,702	23,300	21,100	53,000
Trans. Premium & Interest	553,400	0	0	0
Appropriation of Fund Balance	<u>797,000</u>	<u>8,000</u>	<u>8,600</u>	<u>30,400</u>
	24,991,905	24,678,400	24,447,400	25,228,300
LOCAL WORKS				
Current Collections	11,839,313	13,250,000	13,340,000	14,148,800
Delinquent Collections	784,861	735,700	751,600	768,500
Interest Earnings	233,701	331,500	401,200	381,900
State Reimbursement-Snow & Ice Control	36,344	34,000	34,000	44,600
Trans. from Retirement Reserve	7,600	0	0	0
Miscellaneous	26,240	30,000	30,000	25,000
Refund Prior Years Expense	0	3,000	0	0
Appropriation of Fund Balance	<u>958,500</u>	<u>1,350,000</u>	<u>1,350,000</u>	<u>576,900</u>
	13,886,559	15,734,200	15,906,800	15,945,700
ENTERPRISE FUNDS TOTAL	87,931,474	86,748,800	87,642,700	88,981,300
TOTAL - ALL FUNDS	419,543,341	426,246,900	430,985,900	441,890,000

REVENUE SUMMARY PROPERTY TAX COMPUTATION & ANALYSIS

The property tax is the single largest source of revenue to the City. The fundamental equation for the property tax is: (Tax Rate × Assessed Value) = Tax Levy. In Rochester, this fundamental equation is modified in two significant ways.

First, according to Article 19 of the New York State Real Property Tax Law, Rochester's levy is apportioned between Homestead and Non-Homestead classes of property. (Homestead properties, generally, are one, two, and three family residences. Non-Homestead properties are all others.) That is, separate tax rates for Homestead and Non-Homestead properties are applied to the separate assessment rolls for each class of property. The following display distinguishes the tax information for each class of property. The apportionment of the levy between the classes reflects the state mandated adjustment as calculated by the formula specified by Article 19. This adjustment occurs from year to year and is commonly called "the Shift".

Secondly, because the Rochester City School District is not permitted under law to levy a property tax, the City does so on behalf of the District for funding education purposes. The City also levies a property tax on its own behalf for funding municipal government purposes. While technically two separate tax levies (and, due to differing exemption provisions, based upon separate and unequal assessment rolls), the City and School property tax collections are accounted for within the City Budget as a combined total. The District receives its portion of the taxes collected and other revenue received by the City subject to a revenue sharing agreement between the City and the District. This distribution is displayed as an interfund transfer ("Negative Revenue") elsewhere in the Revenue Summary. The following display shows the combination of the separate City and School tax rates and impacts in a consolidated presentation. It is this consolidated rate that is most commonly referred to in discussion of the "City property tax." Detailed information on the calculation of each property tax follows.

The 2007-08 STAR revenue of \$14,652,300 is subtracted from tax levy prior to billing after the tax rate has been determined. Only eligible taxpayers receive the STAR benefit.

PROPERTY TAX RATES & BURDENS

The assessed value for a typical single family residence (Homestead) is \$60,500 in 2007-08, The assessed value for a typical commercial property (Non-Homestead) is \$238,700 in 2007-08.

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>	<u>Percent Change</u>
TAX RATE (per \$1,000)				
Homestead Class				
- City	6.67	6.83	0.16	2.40%
- School	<u>14.53</u>	<u>14.89</u>	<u>0.36</u>	2.48%
Total	21.20	21.72	0.52	2.45%
Non-Homestead Class				
- City	14.04	13.53	-0.51	-3.63%
- School	<u>31.14</u>	<u>30.02</u>	<u>-1.12</u>	-3.60%
Total	45.18	43.55	-1.63	-3.61%
TAX BURDEN				
Single Family Residence				
- City	\$403.54	\$413.22	\$9.68	2.40%
- School	<u>\$879.07</u>	<u>\$900.85</u>	<u>\$21.78</u>	2.48%
Total	\$1,282.61	\$1,314.07	\$31.46	2.45%
Commercial Property				
- City	\$3,351.35	\$3,229.61	\$-121.74	-3.63%
- School	<u>\$7,433.12</u>	<u>\$7,165.77</u>	<u>\$-267.35</u>	-3.60%
Total	\$10,784.47	\$10,395.38	\$-389.09	-3.61%

REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS

COMPUTATION OF CITY 2007-08 PROPERTY TAX LEVY

	<u>Current Operations</u>	<u>Cash Capital</u>	<u>Debt Service</u>	<u>Total</u>
EXPENSE				
Operating	370,252,000			370,252,000
Cash Capital		36,028,000		36,028,000
Debt Service			35,610,000	35,610,000
Tax Reserve	<u>707,978</u>	<u>1,063,805</u>	<u>906,615</u>	<u>2,678,398</u>
Total	370,959,978	37,091,805	36,516,615	444,568,398
REVENUE				
Operating	358,094,659			358,094,659
Cash Capital		17,742,900		17,742,900
Debt Service			<u>20,032,700</u>	<u>20,032,700</u>
Total	358,094,659	17,742,900	20,032,700	395,870,259
TOTAL TAX LEVY	12,865,319	19,348,905	16,483,915	48,698,139
Homestead (43.46066%)*				21,164,533
Non-Homestead (56.53934%)*				27,533,607
ASSESSED VALUE				5,135,078,243
Homestead				3,099,723,195
Non-Homestead				2,035,355,048
TAX RATE				
Homestead	1.81	2.71	2.31	6.83
Non-Homestead	3.58	5.37	4.58	13.53

*In accordance with the New York State Real Property Tax Law, the levy is apportioned between the Homestead and the Non-Homestead classes.

The 2006-07 apportionment reflects the state mandated adjustment as calculated by the formula specified by Article 19.

The 2006-07 Homestead and Non-Homestead apportionment was 42.35522% and 57.64478% respectively.

**REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS**

COMPUTATION OF SCHOOL 2007-08 PROPERTY TAX LEVY

Expenses and revenues related to the City School District are located within the School District Budget, not the City Budget. Exceptions are: (1.) the City's \$119.1 million dollar funding of the District (shown as a negative fund transfer in the City's Revenue Summary) and (2.) the property tax collection estimate within the City Budget that represents collection of City and School taxes. The current revenue allocation displayed below reflects the \$119.1 million dollars less anticipated receipt of School taxes. A portion of the debt service revenue allocation listed below is debt service that is treated as a current expense (i.e. Early Retirement Debt Service, Revenue Anticipation Notes, and debt related to the Hurd Decision).

	<u>Current Operations</u>	<u>Cash Capital</u>	<u>Debt Service</u>	<u>Total</u>
EXPENSE				
Operating	79,195,514			79,195,514
Cash Capital		13,353,916		13,353,916
Debt Service			28,059,804	28,059,804
Tax Reserve	<u>3,966,791</u>	<u>777,212</u>	<u>1,199,361</u>	<u>5,943,364</u>
Total	83,162,305	14,131,128	29,259,165	126,552,598
REVENUE				
Operating	11,038,839	0	0	11,038,839
Cash Capital				0
Debt Service*	<u>0</u>	<u>0</u>	<u>7,452,598</u>	<u>7,452,598</u>
Total	11,038,839	0	7,452,598	18,491,437
TOTAL TAX LEVY	72,123,466	14,131,128	21,806,567	108,061,161
Homestead (43.46066%)**				46,964,094
Non-Homestead (56.53934%)**				61,097,067
ASSESSED VALUE				5,189,455,492
Homestead				3,153,550,268
Non-Homestead				2,035,905,224
TAX RATE				
Homestead	9.94	1.95	3.00	14.89
Non-Homestead	20.02	3.93	6.06	30.01

*Revenues and debt exclusions are recorded here. Revenues related to City School District debt are located within the School District Budget not the City Budget.

**In accordance with the New York State Real Property Tax Law, the levy is apportioned between the Homestead and the Non-Homestead classes.

REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS

COMPUTATION OF PROPERTY TAX REVENUE FOR THE GENERAL FUND
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City Property Tax Levy	48,698,139
School Property Tax Levy	108,061,161
Total Property Tax Levy	156,759,300
Less: Allowance for Uncollectables (Tax Reserve)	8,621,762
Less: STAR Revenue	14,652,300
Combined City and School Property Tax Revenue	133,485,200
Distributions from the General Fund Property Tax Revenue to non-self supporting Special and Enterprise Funds:	
Animal Control Fund	1,008,400
Library Fund	4,648,100
War Memorial Fund	759,100
Parking Fund	1,377,800
Cemetery Fund	1,244,900
Public Market Fund	0
Net General Fund Property Tax Revenue	124,446,900

REVENUE SUMMARY PROPERTY TAX COMPUTATION & ANALYSIS

STAR

Beginning in 1998-99 New York State enacted the School Tax Relief Program (STAR) within section 425 of the Real Property Tax Law. The program provides an exemption from property taxes for owner-occupied primary residences.

There are two types of STAR programs: The first, called Enhanced STAR, is for property owners 65 years of age or older, with incomes of less than \$67,850. The second, called Basic STAR, is for all other home owners regardless of age or income.

Eligible property owners for the 2007-08 program receive up to a \$58,800 and \$30,000 assessment exemption for the Enhanced program and Basic program, respectively. Both values are adjusted by the equalization rate. For large cities with fiscally dependent school districts, the enacting legislation assumed 67% of the combined tax rate to be for school purposes.

For 2006-07 the maximum assessed value exemption for an eligible property owner under the Enhanced program was \$38,060. For 2006-07 the maximum assessed value exemption for an eligible property owner under the Basic program was \$20,100.

The Board of Real Property Services may establish special equalization rates that may result in revised STAR exemption amounts if the determined STAR exemption is 5% or more different than the previous year's exemptions. For 2007-08 the exemption under the Enhanced program is \$38,060, and under the Basic program \$20,100. These exemptions are applied against the combined City and School tax rate. Approximately 5,000 property owners will benefit from the Enhanced STAR program and 26,000 property owners for the Basic STAR program in 2007-08.

The actual calculation of the dollar savings from the STAR exemption is determined subsequent to the determination of the City and School tax rates. The revenue from the STAR program is not counted in determining the tax rates.

The process is as follows: First, the tax rates are determined. Second, eligible property owners receive a credit based upon the exemption. Third, the actual amount of the tax levy billed is reduced by the aggregate of the City and School exemption values applied against the City and School tax rates. Fourth, New York State reimburses the City for the reduced billing.

The calculation of the 2007-08 STAR revenue to be reimbursed from the state is as follows:

	<u>Assessed Value Exemption</u>	<u>Tax Rates</u>	<u>STAR Revenue</u>
City:			
Homestead	654,173,515	6.83	4,468,005
Non-Homestead	<u>6,183,056</u>	13.53	<u>83,657</u>
	660,356,571		4,551,662
School:			
Homestead	665,565,116	14.89	9,910,265
Non-Homestead	<u>6,340,073</u>	30.02	<u>190,329</u>
	671,905,189		10,100,594
Total	N/A	N/A	14,652,256

N/A - Not Applicable

REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS

ASSESSED VALUE – CHANGES

The City's municipal taxable assessed valuation for property tax levies changes by:

2007-08 Assessed Value	5,135,078,243
2006-07 Assessed Value	<u>5,094,593,315</u>
Change	40,484,928
Percent Change	0.79%

The change in taxable assessment is substantially attributable to the following:

Non-Homestead Assessment:

Special Franchise	41,033,080
Corn Hill Landing Apartments	3,287,500
Champion Photochemistry	2,862,000
Declining EDZ Schedules	2,170,000
Declining BIE Schedules	1,500,000
300 Science Parkway (from COMIDA)	1,480,000
ESL Credit Union	402,250
Auto Zone	363,000
Delphi (to COMIDA)	-9,700,000
222-224 Alexander St (to COMIDA)	-2,950,000
Kodak Park	-2,480,000
315 Science Parkway	-1,225,000
1850 Mt. Read Blvd. (to COMIDA)	-1,062,000
Blossom South Realty (1175 Monroe Ave.)	-1,000,000
Fitzhugh Associates (Academy Building)	-575,000
Non-Homestead Net other changes	1,303,810
Subtotal	<u>35,409,640</u>
Homestead Assessment :	
Decrease in Veterans Exemption	2,509,455
Homestead Net of other changes	<u>2,565,833</u>
Subtotal	5,075,288
Total Assessment Change	40,484,928

**REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS**

ASSESSED VALUATION – HISTORIC

	<u>General Municipal Purposes</u>	<u>Veterans Exemption*</u>	<u>Total School Purposes</u>	<u>Change from Prior Year</u>
2007-08	5,135,078,243	54,377,249	5,189,455,492	37,975,473
2006-07	5,094,593,315	56,886,704	5,151,480,019	33,815,713
2005-06	5,057,647,759	60,016,547	5,117,664,306	11,857,246
2004-05	5,042,827,983	62,979,077	5,105,807,060	370,473,195
2003-04	4,674,520,611	60,813,254	4,735,333,865	-46,784,522
2002-03	4,717,404,474	64,713,913	4,782,118,387	-7,369,451
2001-02	4,722,309,412	67,178,426	4,789,487,838	-12,918,711
2000-01	4,730,799,907	71,606,642	4,802,406,549	-241,838,994
1999-2000	4,968,556,948	75,688,595	5,044,245,543	-28,359,372
1998-99	4,988,153,242	84,451,673	5,072,604,915	-47,741,649

*Subject to School Purposes but not General Municipal Purposes

TAX COLLECTION EXPERIENCE

The following tables are all billings on the tax file. Items billed include: ad valorem taxes, residential refuse charges, local works charges, local improvements, property rehabilitation charges, municipal code fines, special assessment district charges, delinquent water charges, and supplemental and omitted taxes.

A. Current Taxes

<u>Fiscal Year</u>	<u>Tax Billed July 1</u>	<u>Current Collections</u>	<u>Percent of Levy</u>	<u>Tax Balances June 30*</u>
2006-07	189,822,199	173,325,403	91.30	16,496,796
2005-06	184,085,987	170,048,569	92.37	14,037,418
2004-05	178,379,701	165,030,459	92.52	13,349,242
2003-04	173,144,803	159,866,394	92.33	12,360,263
2002-03	166,991,400	152,269,776	91.18	13,387,076
2001-02	160,731,647	146,154,747	90.93	13,123,245
2000-01	163,894,342	150,096,940	91.58	12,687,906
1999-2000	168,683,315	155,680,276	92.30	12,264,332
1998-99	169,603,948	156,697,127	92.39	12,027,564
1997-98	174,623,890	161,178,722	92.30	11,979,846

REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS

B. Delinquent Taxes

<u>Fiscal Year</u>	<u>Delinquent Tax Balances July 1</u>	<u>Delinquent Tax Collections</u>	<u>Percent of Delinquent Tax Balances</u>	<u>Delinquent Tax Balances June 30*</u>	<u>Total Tax Balances June 30**</u>
2006-07	24,102,157	11,847,674	49.16	12,254,483	28,751,279
2005-06	23,003,805	12,939,066	56.25	10,064,739	24,102,157
2004-05	22,968,443	13,313,879	57.97	9,654,564	23,003,806
2003-04	23,506,991	9,739,204	41.43	12,044,654	24,180,897
2002-03	22,905,693	9,949,240	43.44	10,119,915	23,506,991
2001-02	21,911,683	9,951,536	47.14	9,782,447	22,905,692
2000-01	21,405,580	10,065,294	47.02	9,223,775	21,911,681
1999-2000	21,275,743	9,726,123	45.71	9,142,412	21,406,744
1998-99	20,558,498	10,059,828	48.93	9,248,145	21,275,709
1997-98	21,985,254	10,780,366	49.03	8,578,655	20,558,501

*Current and delinquent tax balances on June 30 reflect the beginning balances less collections and adjustments for cancellations.

**Total tax balances is the sum of current and delinquent balances at June 30.

CONSTITUTIONAL OPERATING TAX LIMIT

The State Constitution, Article VIII, Section 10, limits the maximum amount of real property taxes that can be raised for operating purposes. The limit is two percent of the five-year average of full valuation of taxable real property. The total taxable assessed valuation for school purposes is the assessed value used for this calculation. The limit pertains to cities of 125,000 or more inhabitants, except New York City, which has a limit of two and one-half percent.

The levy subject to the limit is equal to the total tax levy (City and School) minus appropriations for debt service (with a few exceptions) and budgetary appropriations for which a period of probable usefulness has been determined by law (Cash Capital).

The State Constitution also limits the maximum amount of real property taxes raised for debt service. This is described within the Capital section of the City Budget.

<u>Fiscal Year</u>	<u>Assessed Value</u>	<u>Equalization Ratio</u>	<u>Full Assessed Valuation</u>
2007-08	5,189,455,492	95.85	5,414,142,402
2006-07	5,151,480,019	97.49	5,284,111,210
2005-06	5,117,664,306	99.52	5,142,347,574
2004-05	5,105,807,060	98.77	5,169,390,564
2003-04	4,735,333,865	93.42	5,068,865,195
	Five Year Total		26,078,856,945
	Five Year Average		5,215,771,389
	Constitutional Percentage		2%
	Constitutional Limit		104,315,428

REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS

CONSTITUTIONAL TAX LIMIT & MARGIN – HISTORIC

The following table contains the historical trend of the City's tax limit for operating purposes and the amount of the limit used. The amount of limit used is calculated by adding City and School operating levies and then subtracting Water Fund debt service. The tax margin is calculated by subtracting the amount used from the limit.

Constitutional Operating Tax Limit 1998-99 to 2007-08

<u>Fiscal Year</u>	<u>Limit</u>	<u>Amount Used</u>	<u>Tax Margin</u>
2007-08	104,315,428	78,926,385	25,389,042
2006-07	102,594,091	78,369,414	24,224,677
2005-06	100,062,845	87,548,500	100062845
2004-05	95,786,706	81,033,103	14,753,603
2003-04	93,374,182	81,679,387	11,694,795
2002-03	95,244,442	84,533,287	10,711,155
2001-02	97,037,612	58,253,768	38,783,844
2000-01	99,609,567	51,975,217	47,634,350
1999-2000	107,132,525	59,073,650	48,058,875
1998-99	131,836,106	64,461,526	67,374,580

REVENUE SUMMARY
APPLICATION OF REVENUE BY UNIT

Beginning on the next page is an informational display of revenues for each major department or unit and the major category of revenue by fund. This display distributes revenues to the department to which they are most closely related. In this fashion, a sense of the overall revenue level for a given function can be approximated.

REVENUE SUMMARY APPLICATION OF REVENUE BY UNIT

	Council and Clerk	Administration	Law	Information Technology	Finance	Community Development	Economic Development	Environmental Services	ECD
General Fund									
Property Tax									
Other Taxes	0	0	0	0	0	0	0	5,219,200	0
Departmental Income	17,000	129,200	0	5,000	347,400	261,400	7,100	861,200	200
Use of Money and Property	0	2,200	0	0	100,000	180,000	0	0	0
Fines and Forfeiture	0	562,500	0	0	830,300	0	0	0	0
Licenses and Permits	115,200	92,400	0	0	15,000	1,612,400	0	208,500	0
Sale of Property & Comp.	0	200	100,000	0	255,000	800,000	0	40,000	0
Miscellaneous	0	300,000	165,100	0	0	0	0	0	0
Intergovernmental-State	0	0	0	0	37,000	0	0	2,685,900	0
Intergovernmental-Federal	0	201,000	217,100	0	326,700	2,665,100	940,500	175,400	0
Intergovernmental-Other	224,000	476,000	0	0	0	0	0	975,000	12,786,200
Interfund Revenue	413,400	1,435,300	660,300	0	1,916,200	176,600	627,500	12,760,400	0
Total General Fund	769,600	3,198,800	1,142,500	5,000	3,827,600	5,695,500	1,575,100	22,925,600	12,786,400
Animal Control Fund									
Property Tax									
Departmental Income									
Use of Money & Property									
Fines & Forfeitures									
Total Animal Control Fund									
Library Fund									
Property Tax									
Departmental Income									
Intergovernmental State									
Intergovernmental Other									
Total Library Fund									
Local Works Fund									
Departmental Income		94,200						14,823,100	
Use of Money & Property		0						381,900	
Miscellaneous		0						25,000	
Intergovernmental State		0						44,600	
Appropriation of Fund Balance		0						576,900	
Total Local Works Fund		94,200						15,851,500	
Water Fund									
Departmental Income		101,500						34,170,600	
Use of Money & Property		0						1,005,400	
Miscellaneous		0						243,400	
Trans. Premium & Interest		0						212,700	
Total Water Fund		101,500						35,632,100	
War Memorial Fund									
Property Tax									
Departmental Income									
Use of Money & Property									
Intergovernmental Other									
Total War Memorial Fund									
Parking Fund									
Property Tax									
Departmental Income						3,471,000		0	
Use of Money & Property						12,100		0	
Fines & Forfeitures						0		187,500	
Miscellaneous						140,900		0	
Trans. Premium & Interest						421,400		0	
Total Parking Fund						4,045,400		187,500	
Cemetery Fund									
Property Tax									
Departmental Income									
Use of Money & Property									
Total Cemetery Fund									
Public Market Fund									
Departmental Income									
Use of Money & Property									
Total Public Market Fund									
Refuse Fund									
Departmental Income		183,700						24,745,700	
Use of Money & Property		0						215,500	
Miscellaneous		0						53,000	
Appropriation of Fund Balance		0						30,400	
Total Refuse Fund		183,700						25,044,600	
TOTAL ALL FUNDS	769,600	3,578,200	1,142,500	5,000	3,827,600	5,695,500	5,620,500	99,641,300	12,786,400

REVENUE SUMMARY APPLICATION OF REVENUE BY UNIT

Police	Fire	Library	Rec. & Youth Serv.	Undistributed	Debt	Total Applied	General Revenue	Total Revenue	
						0			General Fund
						0	124,446,900	124,446,900	Property Tax
0	0		0	0	0	5,219,200	147,579,200	152,798,400	Other Taxes
3,235,900	1,301,400		830,200	559,500	0	7,555,500		7,555,500	Departmental Income
0	0		35,200	0	0	317,400	3,766,700	4,084,100	Use of Money and Property
2,821,200	0		0	0	0	4,214,000	900	4,214,900	Fines and Forfeiture
218,200	0		0	0	0	2,261,700		2,261,700	Licenses and Permits
532,000	0		0	0	0	1,727,200		1,727,200	Sale of Property & Comp.
0	0		0	200,600	0	665,700	5,555,900	6,221,600	Miscellaneous
1,124,300	40,000		516,400	0	0	4,403,600	101,199,600	105,603,200	Intergovernmental-State
75,000	340,900		609,500	0	0	5,551,200		5,551,200	Intergovernmental-Federal
470,700	0		795,000	0	0	15,726,900	220,000	15,946,900	Intergovernmental-Other
100,000	615,000		34,000	263,500	1,762,300	20,764,500	-114,421,500	-93,657,000	Interfund Revenue
8,577,300	2,297,300		2,820,300	1,023,600	1,762,300	68,406,900	268,347,700	336,754,600	
							1,008,400	1,008,400	Animal Control Fund
224,900						224,900		224,900	Property Tax
34,800						34,800		34,800	Departmental Income
58,000						58,000		58,000	Use of Money & Property
317,700						317,700	1,008,400	1,326,100	Fines & Forfeitures
									Total Animal Control Fund
							4,648,100	4,648,100	Library Fund
								2,674,600	Property Tax
			2,674,600			2,674,600		2,674,600	Departmental Income
			885,300			885,300		885,300	Intergovernmental State
			6,620,000			6,620,000		6,620,000	Intergovernmental Other
			10,179,900			10,179,900	4,648,100	14,828,000	Total Library Fund
								14,917,300	Local Works Fund
								381,900	Departmental Income
								25,000	Use of Money & Property
								44,600	Miscellaneous
								576,900	Intergovernmental State
						15,945,700		15,945,700	Appropriation of Fund Balance
									Total Local Works Fund
								34,272,100	Water Fund
								1,005,400	Departmental Income
								243,400	Use of Money & Property
								212,700	Miscellaneous
						35,733,600		35,733,600	Trans. Premium & Interest
									Total Water Fund
							759,100	759,100	War Memorial Fund
			1,466,600			1,466,600		1,466,600	Property Tax
			4,700			4,700		4,700	Departmental Income
			905,000			905,000		905,000	Use of Money & Property
			2,376,300			2,376,300	759,100	3,135,400	Intergovernmental Other
									Total War Memorial Fund
							1,377,800	1,377,800	Parking Fund
								3,471,000	Property Tax
								12,100	Departmental Income
				73,100				260,600	Use of Money & Property
								140,900	Fines & Forfeitures
								421,400	Miscellaneous
				73,100				4,306,000	Trans. Premium & Interest
									Total Parking Fund
								0	Cemetery Fund
			1,029,200			1,029,200	1,244,900	1,244,900	Property Tax
			312,100			312,100		312,100	Departmental Income
			1,341,300			1,341,300	1,244,900	2,586,200	Use of Money & Property
									Total Cemetery Fund
								666,600	Public Market Fund
			666,600			666,600		666,600	Departmental Income
			1,700			1,700		1,700	Use of Money & Property
			668,300			668,300		668,300	Total Public Market Fund
								24,929,400	Refuse Fund
								215,500	Departmental Income
								53,000	Use of Money & Property
								30,400	Miscellaneous
						25,228,300		25,228,300	Appropriation of Fund Balance
									Total Refuse Fund
8,895,000	2,297,300	10,179,900	7,206,200	1,096,700	1,762,300	164,504,000	277,386,000	441,890,000	TOTAL ALL FUNDS

**EXPENDITURE SUMMARY
SUMMARY OF EXPENDITURE CHANGES**

EXPENSE CHANGES – HIGHLIGHTS

The Mayor's Proposed Budget of \$441,890,000 increases expenditures by \$10,904,100 or 2.5% over the 2006-07 Budget. Highlights of the changes that produce this variance are noted in the following display. Details of these and other expense changes are found in Tabs #3 through #17 of this document.

MAJOR PROPOSED INCREASES

- Police foot and bike patrols by funding 15 new officer positions and transferring 3 other sworn positions from non patrol areas
- Hillside Work Scholarship Program helps at risk students stay in school and achieve academic success
- Wage and salary increases in accordance with current labor agreements or awards and allowance for contracts currently under negotiation

MAJOR PROPOSED DECREASES

- Program eliminations or reductions detailed in the departmental sections
- Efficiencies realized through productivity and prior year investments
- Anticipated RESTORE NY grant funding enables reduction in City funded demolitions

APPROVED BUDGET

City Council passed fifteen ordinances amending the Mayor's Proposed Budget, none of which were objected to by the Mayor, doing the following:

Moving appropriations for:

- an additional graffiti removal crew from Contingency to Environmental Services
- restoration of a part time FACIT counselor from Contingency to Police
- exercise equipment at the Troup Street playground from Contingency to Cash Capital
- support to Rochester Against Illegal Narcotics activities from Contingency to Police
- the NEAD CDF Freedom School Summer program from Contingency to Recreation & Youth Services
- Downtown City Living promotion from Contingency to Community Development
- recycling education from Contingency to Environmental Services
- a Summer Arts program from Contingency to Recreation & Youth Services
- development of a comprehensive strategy for local history services from Contingency to Administration
- additional equipment for the PAC-Tac program from Contingency to Police
- ROC City Coalition support from Contingency to Economic Development
- the Youth Lifeline Foundation's Football & Life Skills Camp from Contingency to Recreation & Youth Services
- Spanish language books at the Sully Library from Contingency to Cash Capital

EXPENDITURE SUMMARY
SUMMARY OF EXPENDITURE CHANGES

- the Rochester Fatherhood Resource Initiative from Contingency to Recreation & Youth Services
- a Health Fair in Sector 4 from Contingency to Recreation & Youth Services

These amendments did not change the total from the Mayor's Proposed Budget. The changes made by City Council are detailed in the *City Council Report* section and in the impacted departmental sections starting with Tab #3.

Year-to-Year Comparison

		<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>		
Budget		430,985,900	441,890,000	10,904,100		
Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	Chargebacks	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
4,459,300	1,821,600	772,700	694,800	135,300	3,020,400	10,904,100

	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>	<u>Change</u>	<u>Percent</u> <u>Change</u>
City Council and Clerk Administration:	1,711,500	1,737,000	25,500	1.5
Mayor's Office	2,765,400	2,582,800	-182,600	-6.6
NET	4,506,000	4,515,600	9,600	0.2
Budget & Efficiency	738,400	2,371,500	1,633,100	221.2
Human Resource Management	2,126,700	2,167,600	40,900	1.9
Communications	873,100	1,047,500	174,400	20.0
Law	1,899,100	1,919,100	20,000	1.1
Information Technology	0	4,276,600	4,276,600	N/A
Finance	7,835,800	5,608,400	-2,227,400	-28.4
Community Development	6,405,600	6,310,300	-95,300	-1.5
Economic Development	2,763,500	2,627,200	-136,300	-4.9
Environmental Services	76,958,900	77,872,600	913,700	1.2
Emergency Communications	9,338,900	9,954,100	615,200	6.6
Police	68,286,200	71,039,600	2,753,400	4.0
Fire	41,298,600	41,936,300	637,700	1.5
Library	10,744,900	10,960,400	215,500	2.0
Recreation & Youth Services.	19,041,600	16,361,600	-2,680,000	-14.1
Undistributed Expense	94,089,300	96,349,000	2,259,700	2.4
Contingency	7,023,500	10,614,800	3,591,300	51.1
Cash Capital	36,675,900	36,028,000	-647,900	-1.8
Debt Service	<u>35,903,000</u>	<u>35,610,000</u>	<u>-293,000</u>	-0.8
TOTAL	430,985,900	441,890,000	10,904,100	2.5

EXPENDITURE SUMMARY
SUMMARY OF APPROPRIATIONS

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
City Council and Clerk	1,463,813	1,669,200	1,711,500	1,737,000
Administration				
Mayor's Office	2,319,951	2,645,300	2,765,400	2,582,800
NET	3,907,450	4,231,400	4,506,000	4,515,600
Budget & Efficiency	710,498	721,600	738,400	2,371,500
Human Resource Management	1,956,238	2,108,700	2,126,700	2,167,600
Communications	751,648	824,000	873,100	1,047,500
Law Department	<u>1,795,565</u>	<u>1,815,900</u>	<u>1,899,100</u>	<u>1,919,100</u>
	11,441,350	12,346,900	12,908,700	14,604,100
Information Technology	0	0	0	4,276,600
Finance				
Director's Office	683,862	649,400	651,300	508,600
Accounting	1,002,223	976,400	940,000	946,500
Treasury	1,679,926	1,798,800	1,813,900	1,911,400
Assessment	961,458	1,041,100	1,044,800	1,228,200
Parking & Municipal Violations	820,265	840,400	842,800	896,500
Purchasing	747,677	820,900	815,100	861,700
Information Systems	2,561,511	2,620,200	2,682,300	0
Less: Intrafund Credit	<u>881,600</u>	<u>976,100</u>	<u>954,400</u>	<u>744,500</u>
	7,575,322	7,771,100	7,835,800	5,608,400
Community Development				
Office of the Commissioner	453,608	512,400	561,000	532,200
Neighborhood Initiatives	375,203	309,300	355,100	0
Buildings & Zoning	2,479,733	2,534,300	2,574,200	2,597,800
Housing & Project Development	2,141,331	2,394,200	2,476,200	2,414,200
Planning	<u>482,038</u>	<u>462,800</u>	<u>439,100</u>	<u>766,100</u>
Total	5,931,913	6,213,000	6,405,600	6,310,300
Economic Development	2,487,754	2,704,900	2,763,500	2,627,200
Environmental Services				
Office of the Commissioner	3,665,920	3,392,900	3,462,300	1,139,800
Architecture & Engineering	8,037,905	8,134,100	8,512,500	8,536,000
Operations & Parks	40,422,274	46,948,700	48,726,100	51,555,800
Water & Lighting	21,863,002	21,779,200	21,925,700	22,236,000
Less: Intrafund Credit	<u>4,470,583</u>	<u>5,436,900</u>	<u>5,667,700</u>	<u>5,595,000</u>
	69,518,518	74,818,000	76,958,900	77,872,600
Emergency Communications	8,740,473	9,124,300	9,338,900	9,954,100
Police	66,995,894	67,915,600	68,286,200	71,039,600
Fire	40,448,788	41,244,200	41,298,600	41,936,300
Library				
Central Library	7,307,088	7,441,100	7,840,300	8,012,600
Community Library	<u>2,739,432</u>	<u>2,900,500</u>	<u>2,904,600</u>	<u>2,947,800</u>
	10,046,520	10,341,600	10,744,900	10,960,400

EXPENDITURE SUMMARY
SUMMARY OF APPROPRIATIONS

1-37

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Amended</u> <u>2006-07</u>	<u>Approved</u> <u>2007-08</u>
Recreation & Youth Services				
Office of the Commissioner	1,857,127	2,213,800	2,740,600	2,314,300
Parks and Recreation	10,563,568	9,805,300	9,799,900	6,854,800
Special Services	4,397,443	4,144,600	4,283,800	4,234,200
Human Services	<u>1,782,027</u>	<u>2,184,500</u>	<u>2,217,300</u>	<u>2,958,300</u>
	18,600,165	18,348,200	19,041,600	16,361,600
Undistributed	91,314,502	88,534,800	94,201,600	96,457,400
Less: Intrafund Credit	<u>124,958</u>	<u>65,500</u>	<u>112,300</u>	<u>108,400</u>
	91,189,544	88,469,300	94,089,300	96,349,000
Contingency	0	7,023,500	7,023,500	10,614,800
CAPITAL				
Cash Capital	37,484,400	36,675,900	36,675,900	36,028,000
Debt Service	<u>32,627,700</u>	<u>35,903,000</u>	<u>35,903,000</u>	<u>35,610,000</u>
	70,112,100	72,578,900	72,578,900	71,638,000
TOTAL	404,552,154	420,568,700	430,985,900	441,890,000

**EXPENDITURE SUMMARY
SUMMARY BY MAJOR OBJECT OF EXPENSE**

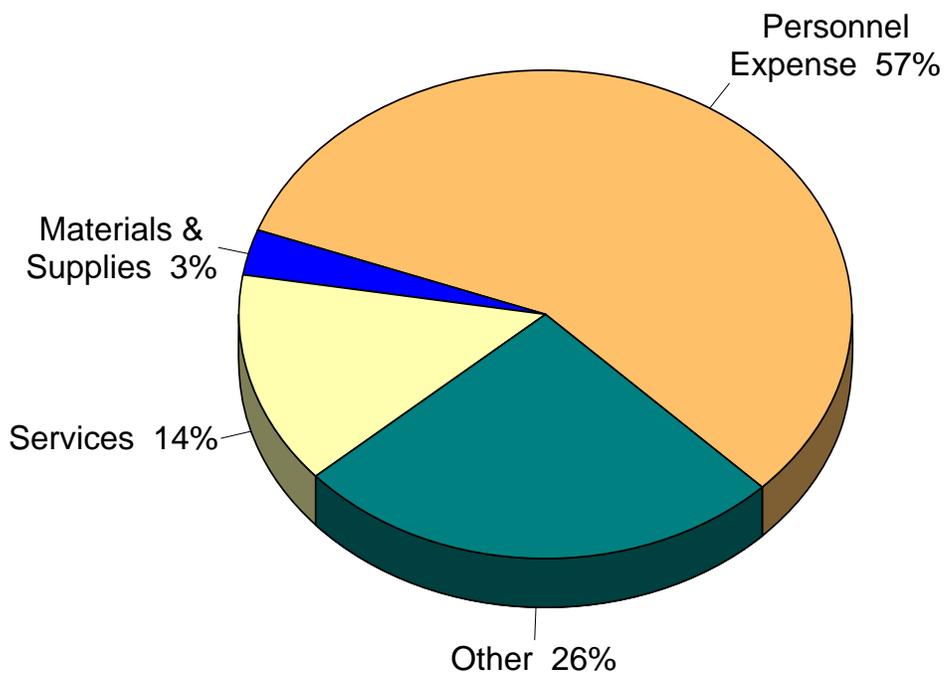
	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Amended</u> <u>2006-07</u>	<u>Approved</u> <u>2007-08</u>
PERSONNEL EXPENSES				
City Council and Clerk	1,253,958	1,436,000	1,474,900	1,482,500
Administration	8,554,721	8,739,300	8,982,100	10,483,700
Law	1,591,623	1,590,100	1,667,400	1,695,300
Information Technology	0	0	0	3,450,200
Finance	6,561,981	6,832,000	6,901,900	4,649,000
Community Development	2,578,496	5,388,400	5,515,300	5,434,200
Economic Development	1,399,558	1,422,800	1,440,800	1,470,100
Environmental Services	30,779,681	32,198,100	32,712,600	33,333,400
Emergency Communications	7,798,185	8,002,900	8,194,600	8,661,200
Police	58,914,059	58,848,000	59,211,900	61,342,600
Fire	37,956,171	38,634,000	38,515,700	39,021,800
Library	7,476,854	7,586,600	7,902,700	8,069,700
Recreation & Youth Services	9,609,576	8,652,300	8,863,100	6,418,300
Undistributed	<u>64,307,336</u>	<u>64,898,700</u>	<u>71,234,500</u>	<u>71,889,900</u>
	238,782,199	244,229,200	252,617,500	257,401,900
MATERIALS AND SUPPLIES				
City Council and Clerk	9,321	9,000	9,000	9,000
Administration	94,985	123,700	96,600	109,100
Law	55,346	49,100	49,400	50,800
Finance	162,197	171,300	168,800	137,300
Information Technology	0	0	0	43,800
Community Development	987,333	52,800	61,600	57,300
Economic Development	7,517	8,600	9,300	9,000
Environmental Services	6,954,163	7,930,300	8,641,000	9,175,500
Emergency Communications	96,328	145,500	144,500	194,400
Police	1,179,418	1,246,300	1,298,000	1,418,100
Fire	655,747	620,200	637,800	658,700
Library	833,215	884,400	873,900	906,800
Recreation & Youth Services	<u>793,712</u>	<u>613,700</u>	<u>562,000</u>	<u>307,500</u>
	11,829,282	11,854,900	12,551,900	13,077,300
SERVICES				
City Council and Clerk	200,534	224,200	227,600	245,500
Administration	996,079	1,668,000	1,930,900	2,092,200
Law	148,596	176,700	182,300	173,000
Information Technology	0	0	0	1,444,400
Finance	1,732,744	1,743,900	1,719,500	1,566,600
Community Development	2,366,084	771,800	828,700	818,800
Economic Development	1,080,679	1,273,500	1,313,400	1,148,100
Environmental Services	29,224,809	31,110,300	32,256,800	32,722,700
Emergency Communications	845,960	975,900	999,800	1,098,500
Police	6,902,417	7,821,300	7,776,300	8,278,900
Fire	1,836,870	1,990,000	2,145,100	2,255,800
Library	1,736,451	1,870,600	1,868,300	1,853,900
Recreation & Youth Services	8,135,948	9,008,000	9,535,000	9,554,000
Capital	<u>39,400</u>	<u>39,400</u>	<u>39,400</u>	<u>39,400</u>
	55,246,571	58,673,600	60,823,100	63,291,800

EXPENDITURE SUMMARY
SUMMARY BY MAJOR OBJECT OF EXPENSE

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
OTHER				
Environmental Services	7,030,448	9,016,200	9,016,200	8,236,000
Library	0	0	100,000	130,000
Recreation & Youth Services	60,929	74,200	81,500	81,800
Undistributed	27,007,166	23,636,100	22,967,100	24,567,500
Contingency	0	7,023,500	7,023,500	10,614,800
Capital	<u>70,072,700</u>	<u>72,539,500</u>	<u>72,539,500</u>	<u>71,598,600</u>
	104,171,243	112,289,500	111,727,800	115,228,700
LESS: INTRAFUND CREDITS	5,477,141	6,478,500	6,734,400	7,109,700
Total	404,552,154	420,568,700	430,985,900	441,890,000

EXPENDITURE SUMMARY
SUMMARY BY MAJOR OBJECT OF EXPENSE

SUMMARY BY MAJOR OBJECT



Note: Does not reflect intrafund credits

EXPENDITURE SUMMARY
SUMMARY OF BUDGET AMENDMENTS

The adopted budget may, under certain circumstances, be amended by City Council. Upon written recommendation of the Mayor, City Council may transfer unencumbered balances from one department to another. The transfer is done by passage of an ordinance, which can amend multiple budgets. Examples of amendments are the transfer from Contingency to the departments for purposes of a wage settlement and the transfer of funds from a department with a surplus to one with a deficit. In addition, revenues from any source other than the property tax can be appropriated by City Council upon recommendation of the Mayor. Usually, this occurs upon receipt of a grant and entails increasing both expense and the offsetting revenue. The summaries that follow present 2006-07 Budget amendments by department and by individual ordinance, which indicates the appropriation of additional revenue.

	Approved Budget	Amended Budget	Change	Ordinances
City Council & Clerk	1,531,400	1,711,500	180,100	2006-267, 2006-300, 2006-332, 2007-52
Administration:				
– Mayor's Office	2,307,700	2,765,400	457,700	2006-238, 2006-247, 2006-295, 2006-306, 2007-24, 2007-25, 2007-52, 2007-119
– NET	4,345,500	4,506,000	160,500	2006-220, 2006-329, 2007-52
– Budget & Efficiency	693,600	738,400	44,800	2007-52
– Human Resource Management	2,081,700	2,126,700	45,000	2007-52
– Communications	795,200	873,100	77,900	2007-26, 2007-52
– Law	1,850,500	1,899,100	48,600	2007-52
Finance	7,564,300	7,835,800	271,500	2007-52
Community Development	6,049,400	6,405,600	356,200	2006-222, 2007-3, 2007-52
Economic Development	2,640,600	2,763,500	122,900	2006-396, 2007-52, 2007-63
Environmental Services	75,457,800	76,958,900	1,501,100	2006-263, 2006-329, 2007-52
Emergency Communications	8,910,100	9,338,900	428,800	2007-52
Police	67,227,800	68,286,200	1,058,400	2006-236, 2006-238, 2006-242, 2006-306, 2006-308, 2006-361, 206-362, 2006-363, 2006-389, 2007-22, 2007-52, 2007-57
Fire	41,144,700	41,298,600	153,900	2007-52, 2007-60
Library	10,619,800	10,744,900	125,100	2007-52, 2007-98
Recreation & Youth Services	18,161,600	19,041,600	880,000	2006-247, 2006-312, 2006-352, 2007-15, 2007-19, 2007-26, 2007-52, 2007-62, 2007-123, 2007-131, 2007-132
Undistributed Expense	93,355,400	94,089,300	733,900	2006-220, 2006-238, 2006-306, 2007-52, 2007-60

EXPENDITURE SUMMARY
SUMMARY OF BUDGET AMENDMENTS

Contingency	13,145,900	7,023,500	-6,122,400. 00	2006-220, 2006-242, 2006-247, 2006-267, 2006-295, 2006-300, 2006-312, 2006-329, 2006-352, 2006-396, 2007-24, 2007-26, 2007-52, 2007-62, 2007-119, 2007-132
Cash Capital	30,964,000	36,675,900	5,711,900	2006-212, 2006-277, 2006-339, 2006-352, 2006-360, 2006-377, 2007-2, 2007-23, 2007-32, 2007-52, 2007-59, 2007-61
Debt Service	35,642,000	35,903,000	261,000	2007-52
	424,489,000	430,985,900	6,496,900	

<u>Ordinance</u>	<u>Purpose</u>	<u>Amount</u>	<u>Department</u>
2006-212	NYS Community Capital Assistance Grants	100,000 *	Capital
2006-220	Certificate of Occupancy Program Funding	47,100	Administration/Mayor's Office/NET
		21,300	Undistributed
		<u>-68,400</u>	Contingency
		0	
2006-222	Housing Market Analysis	100,000 *	Community Development
2006-236	Greater Rochester Area Narcotics Enforcement Team	45,000 *	Police
2006-238	Youth Violence Strike Force	156,400	Administration/Mayor's Office
		26,500	Police
		<u>24,500</u>	Undistributed
		207,400 *	
2006-342	PSA for Legal Services	50,000	Police
		<u>-50,000</u>	Contingency
		0	
2006-247	PSA for Curfew Center Services	62,000	Recreation & Youth Services
		20,000	Administration/Mayor's Office
		<u>-82,000</u>	Contingency
		0	
2006-263	Alternative Fuels Study	48,800 *	Environmental Services
2006-267	PSA For Audit Services	5,000	City Council & Clerk
		<u>-5,000</u>	Contingency

EXPENDITURE SUMMARY
SUMMARY OF BUDGET AMENDMENTS

<u>Ordinance</u>	<u>Purpose</u>	<u>Amount</u>	<u>Department</u>
		0	
2006-277	Reconstruction of South Avenue Parking Garage	255,000 *	Cash Capital
2006-295	Mayor's Summit on Literacy	30,000	Administration/Mayor's Office
		<u>-20,000</u>	Contingency
		10,000 *	
2006-300	Special Audit Services	16,500	City Council & Clerk
		<u>-16,500</u>	Contingency
		0	
2006-306	Project IMPACT III	348,200	Police
		34,400	Administration/Mayor's Office
		<u>15,200</u>	Undistributed
		397,800 *	
2006-308	Police Horse	2,000 *	Police
2006-312	Drum Corps Associates World Championships	12,800	Recreation & Youth Services
		<u>-12,800</u>	Contingency
		0	
2006-329	Fall Clean Sweep	69,300	Environmental Services
		14,400	Administration/Mayor's Office/NET
		<u>-75,100</u>	Contingency
		8,600 *	
2006-332	Election Inspectors Compensation	121,500 *	City Council & Clerk
2006-339	Project Impact III	125,000 *	Cash Capital
2006-352	Durand Eastman Beach Master Plan	50,000	Cash Capital
		<u>-30,000</u>	Contingency
		20,000 *	
2006-360	Law Enforcement Terrorism Prevention Program Grant	100,000 *	Cash Capital
2006-361	Project Safe Neighborhoods Program Grant	31,600 *	Police
2006-362	Police Overtime Costs Reimbursement	16,500 *	Police
2006-363	Disproportionate Minority Contact Discretionary Program Grant	10,000 *	Police
2006-377	Olmsted Parks System Interpretive Signage Project	70,000 *	Capital

**EXPENDITURE SUMMARY
SUMMARY OF BUDGET AMENDMENTS**

<u>Ordinance</u>	<u>Purpose</u>	<u>Amount</u>	<u>Department</u>
2006-389	Greater Rochester Area Narcotics Enforcement Team	130,000 *	Police
2006-396	2007 Minority Business Enterprise Conference	5,000	Economic Development
		<u>-5,000</u>	Contingency
		0	
2007-2	Library Grants for Replacement of Central Library's PBX and Voice Mail Telephone System	92,900 *	Cash Capital
2007-3	Property Management Funds	70,000 *	Community Development
2007-15	Junior Recreation Leader 2 Program	23,900 *	Recreation & Youth Services
2007-19	Rochester After School Academy Program	19,100 *	Recreation & Youth Services
2007-22	Selective Traffic Enforcement Program	12,000 *	Police
2007-23	Video Surveillance System Grants	400,000 *	Capital
2007-24	Teen Court Program	100,000	Administration/Mayor's Office
		-100,000	Contingency
		0	
2007-25	Anti-Gang Pilot Program	41,000 *	Administration/Mayor's Office
2007-26	Curfew Program	145,000	Recreation & Youth Services
		40,000	Administration/Communications
		-185,000	Contingency
		0	
2007-32	Demolition Program	2,000,000 *	Cash Capital
2007-52	Salary and Wage Increases, Local Works Purchases, Ferry Loan Interest	2,050,000	Cash Capital
		1,383,000	Environmental Services
		664,700	Undistributed
		428,800	Emergency Communications
		372,200	Recreation & Youth Services
		361,600	Police
		271,500	Finance
		261,000	Debt Service
		186,200	Community Development
		99,000	Administration/NET
		94,800	Fire

EXPENDITURE SUMMARY
SUMMARY OF BUDGET AMENDMENTS

<u>Ordinance</u>	<u>Purpose</u>	<u>Amount</u>	<u>Department</u>
		92,600	Library
		48,600	Law
		45,900	Administration/Mayor's Office
		45,000	Administration/Human Resource Management
		44,800	Administration/Budget & Efficiency
		37,900	Economic Development
		37,900	Administration/Communications
		37,100	City Council & Clerk
		<u>-5,212,600</u>	Contingency
		1,350,000 *	
2007-57	Motor Vehicle Theft And Insurance Fraud Prevention Program	25,000 *	Police
2007-59	Buffer Zone Protection Program Grant	189,000 *	Cash Capital
2007-60	Metropolitan Medical Response System Program Grant	59,100	Fire Department
		<u>8,200</u>	Undistributed
		67,300 *	
2007-61	State Urban Area Supplemental Program Grant	280,000 *	Cash Capital
2007-62	Rochester International Jazz Festival	180,000	Recreation & Youth Services
		<u>-180,000</u>	Contingency
		0	
2007-63	Center City Parking Study	80,000 *	Economic Development
2007-98	Construction of Arnett Branch Library Teen Center	32,500 *	Library
2007-119	Educational Leadership Council	30,000	Administration/Mayor's Office
		<u>-30,000</u>	Contingency
		0	
2007-123	Quad A For Kids	10,000 *	Recreation & Youth Services
2007-131	Clarissa Street Reunion	5,000 *	Recreation & Youth Services
2007-132	2007 MusicFest Concert	50,000	Recreation & Youth Services
		<u>-50,000</u>	Contingency
		0	

*Appropriation of additional revenue

EXPENDITURE SUMMARY
APPLICATION OF RELATED
EXPENDITURES & REVENUES

An informational display is provided on the next page which gives appropriations for each department or major subdivision, related expenditures, and revenues that are found elsewhere in the Budget. The City's budgeting and accounting systems place employee benefits, capital items, and debt in separate departments for monitoring and control purposes. This display distributes those expenses to the department to which they are judged most closely related. In this fashion, a sense of the overall expense level for a given department can be approximated. Intrafund credits, where applicable, have been subtracted from the department's budget to reflect net planned expenditures.

The display also distributes revenue that is judged related to a department. The *Application of Revenue* section, pages 1-31 to 1-33, provides additional detail on the sources of this revenue. This applied revenue is subtracted from the total expenditures for the departments, yielding a net expense for each department. This net amount is funded by the property tax and other General Fund revenues that are not applied.

**EXPENDITURE SUMMARY
APPLICATION OF RELATED
EXPENDITURES & REVENUES**

	Current Expense Budget	Employee Benefits	Cash Capital	Debt Service	Total Expenditures	Less Directly Applicable Revenue	Balance Required from Taxes and General Revenue
City Council and Clerk	1,737,000	746,200	0	0	2,483,200	769,600	1,713,600
Administration	12,685,000	5,276,600	1,438,000	0	19,399,600	3,578,200	15,821,400
Law	1,919,100	853,300	0	0	2,772,400	1,142,500	1,629,900
Information Technology	4,276,600	1,736,600	1,170,000	0	7,183,200	5,000	7,178,200
Finance	5,608,400	2,339,900	24,000	0	7,972,300	3,827,600	4,144,700
Community Development	6,310,300	2,826,300	1,552,000	4,569,100	15,257,700	5,695,500	9,562,200
Economic Development	2,627,200	724,200	1,380,000	3,027,800	7,759,200	5,620,500	2,138,700
Environmental Services	77,872,600	18,796,400	21,202,000	18,870,800	136,741,800	99,641,300	37,100,500
Emergency Communication	9,954,100	4,384,500	35,000	637,800	15,011,400	12,786,400	2,225,000
Police	71,039,600	30,739,700	2,401,000	0	104,180,300	8,895,000	95,285,300
Fire	41,936,300	19,643,100	3,568,000	107,000	65,254,400	2,297,300	62,957,100
Library	10,960,400	2,643,400	876,000	338,100	14,817,900	10,179,900	4,638,000
Recreation & Youth Services	16,361,600	3,065,500	2,382,000	3,068,900	24,878,000	7,206,200	17,671,800
Undistributed*	2,573,300	0	0	0	2,573,300	1,096,700	1,476,600
Contingency	10,614,800	0	0	0	10,614,800	0	10,614,800
Cash Capital	N/A	0	0	0	0	0	0
Debt Service**	N/A	0	0	4,990,500	4,990,500	1,762,300	3,228,200
Total	93,775,700	36,028,000	35,610,000	441,890,000	164,504,000	277,386,000	

*Other expenses not distributed.

**Includes only expenditures not distributed to departmental budgets.

N/A - Not applicable; all expenditures distributed

Net of all intrafund chargebacks

FUND ACCOUNTING

In accordance with generally accepted accounting principles, the City records financial transactions of its operations in various funds, each of which is a separate entity. Funds that do not generate sufficient revenues from operations are supported by property tax revenue. Following is a description of the funds and a table summarizing transactions in these funds during 2007-08.

GENERAL FUND

This is Rochester's principal fund and includes all operations not contained in other funds.

WAR MEMORIAL FUND

This fund includes the Blue Cross Arena at the Rochester War Memorial operations.

ANIMAL CONTROL FUND

This fund includes the operation of Animal Control. Under Article 7 of the Agriculture and Markets Law, licensing and impoundment fees, fines and penalties are deposited in this fund and are used solely for animal control purposes.

PARKING FUND

This fund includes operations of Rochester's parking garages, lots, and meters.

LIBRARY FUND

This fund includes operations of the Central and Community libraries. Under Section 259 of the Education Law, all moneys received from taxes or other public sources for library purposes are to be maintained in a separate fund.

CEMETERY FUND

This fund includes operations of Mt. Hope and Riverside Cemeteries.

LOCAL WORKS FUND

This fund includes street cleaning, roadway plowing and salting, sidewalk plowing, and hazardous sidewalk replacement. Revenues are derived primarily from front footage charges to property owners for services rendered.

PUBLIC MARKET FUND

This fund includes the operations of Rochester's Public Markets.

WATER FUND

This fund includes water production, treatment, and distribution.

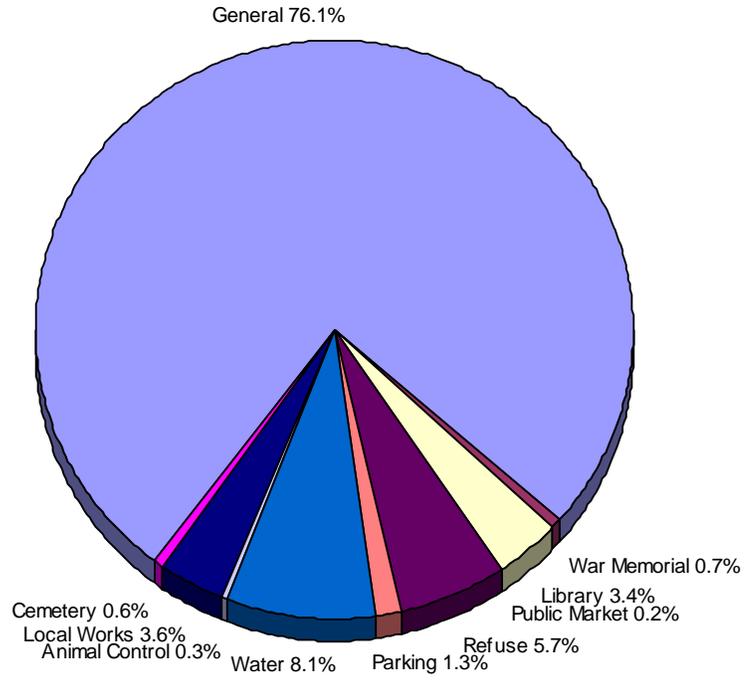
REFUSE FUND

This fund includes refuse collection and disposal operations.

FUND SUMMARY

FUND SUMMARY	General	Animal Control	Library	Local Works	Water	War Memorial	Parking	Cemetery	Public Market	Refuse	Total
<u>Expense</u>											
City Council and Clerk Administration	1,737,000			94,200	101,500					183,700	1,737,000
Law	12,305,600										12,685,000
Information Technology	1,919,100										1,919,100
Finance	4,276,600										4,276,600
Community Development	5,608,400										5,608,400
Economic Development	6,310,300										6,310,300
Environmental Services	1,349,800										2,627,200
Emergency Communications	29,042,200			9,314,800	22,178,400		1,277,400	187,500		17,149,700	77,872,600
Police	9,954,100										9,954,100
Fire	69,977,800	1,061,800									71,039,600
Library	41,936,300		10,960,400								41,936,300
Recreation & Youth Services	0										10,960,400
Undistributed Expenses	13,496,600			2,492,700	3,406,000	955,500	215,100	1,397,000	512,500	16,361,600	
Contingency	82,636,200	263,800	2,653,500	3,406,000	66,700		335,800	51,800	4,227,400	96,349,000	
Cash Capital	10,611,100	500		1,300			400	1,000	500	500	10,614,800
Debt Service	21,355,000		876,000	4,044,000	3,984,000	217,000	976,000	853,000	56,000	3,667,000	36,028,000
Total	<u>24,238,500</u>	<u>1,326,100</u>	<u>338,100</u>	<u>15,945,700</u>	<u>6,062,400</u>	<u>1,886,200</u>	<u>3,027,800</u>	<u>2,586,200</u>	<u>47,000</u>	<u>25,228,300</u>	<u>35,610,000</u>
<u>Revenue</u>											
Property Tax (City & School)	124,446,900	1,008,400	4,648,100	759,100	1,377,800	1,244,900					133,485,200
Other Taxes	152,798,400										152,798,400
Departmental Income	7,555,500	224,900	2,674,600	14,917,300	34,272,100	1,466,600	3,471,000	1,029,200	666,600	24,929,400	91,207,200
Use of Money & Property	4,084,100	34,800		381,900	1,005,400	4,700	12,100	312,100	1,700	215,500	6,052,300
Fines & Forfeitures	4,214,900	58,000					260,600				4,533,500
Licenses & Permits	2,261,700										2,261,700
Sale of Property & Comp.	1,727,200										1,727,200
Miscellaneous	6,221,600			25,000	243,400		140,900			53,000	6,683,900
Intergovernmental State	105,603,200		885,300	44,600							106,533,100
Intergovernmental Federal	5,551,200										5,551,200
Intergovernmental Other	15,946,900		6,620,000			905,000					23,471,900
Interfund Revenue	-93,657,000				212,700		421,400				-93,657,000
Trans. Premium & Interest											634,100
Appropriation of Fund Balance				<u>576,900</u>						<u>30,400</u>	<u>607,300</u>
Total	<u>336,754,600</u>	<u>1,326,100</u>	<u>14,828,000</u>	<u>15,945,700</u>	<u>35,733,600</u>	<u>3,135,400</u>	<u>5,683,800</u>	<u>2,586,200</u>	<u>668,300</u>	<u>25,228,300</u>	<u>441,890,000</u>

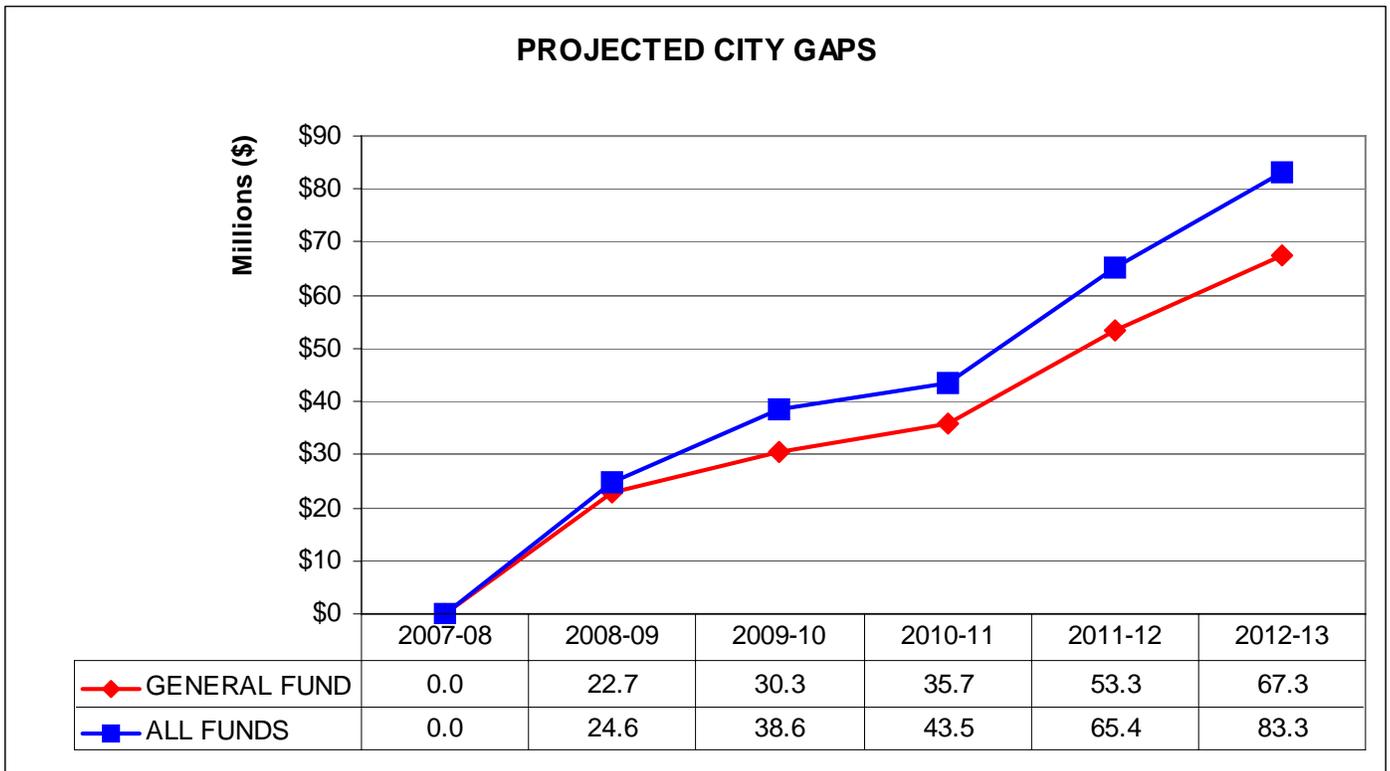
OPERATING BUDGET BY FUND



Introduction

The multi-year projection is a forecast of revenues and expenditures for City purposes only. It does not include a forecast for the City School District.

The multi-year projection is not a prediction of future events. Instead, the projection illustrates the City's fiscal condition over the next five years based on existing trends and specified assumptions. As indicated in forecast below, a gap for all funds of approximately \$24.6 million is expected for 2008-09. This gap accumulates to \$83.3 million in 2012-13.



MULTI-YEAR PROJECTION MAJOR ASSUMPTIONS & TRENDS

REVENUE

Property Tax

In recognition of the unusually high property tax burden that City taxpayers currently bear, and to stay competitive with other residential and commercial locations, the multi-year projection assumes a constant property tax level.

Sales Tax

A sales tax rate of 8.0% is assumed, with distributions according to the current formula and no Medicaid intercept. The taxable sales growth rate assumed is 2.0 % per year for 2008-09 through 2012-13.

City School District

The City revenue allocation to the City School District is assumed constant at \$108,061,200 for the state mandated MOE contribution and \$11,038,800 for Innovation Aid funded by Sales Tax. Continuation of the City School District's funding of school resource officers at \$1.1 million annually is assumed.

Intergovernmental

The following actions are assumed of the Federal Government:

- Continuation of the Community Development Block Grant.

The following actions are assumed of the New York State Government:

- Aid and Incentives to Municipalities (AIM) increased to reflect the four-year commitment in the 2007-08 New York State budget for multi-year aid increases; assumes 9% annual increases. A \$5 million "spin-up" advance in 2007-08 is phased out in 2008-09. Aid is assumed to be held constant from 2010-11 through 2012-13.
- Continuation of categorical and miscellaneous aid programs that were included in the New York State 2007-08 budget (i.e. Consolidated Highway Improvement Program funds).

The following actions are assumed of Monroe County:

- Continued funding of the emergency communications system.
- Continued funding of a portion of downtown police services.
- Continued funding of election inspectors.

Fees and Enterprise Revenues

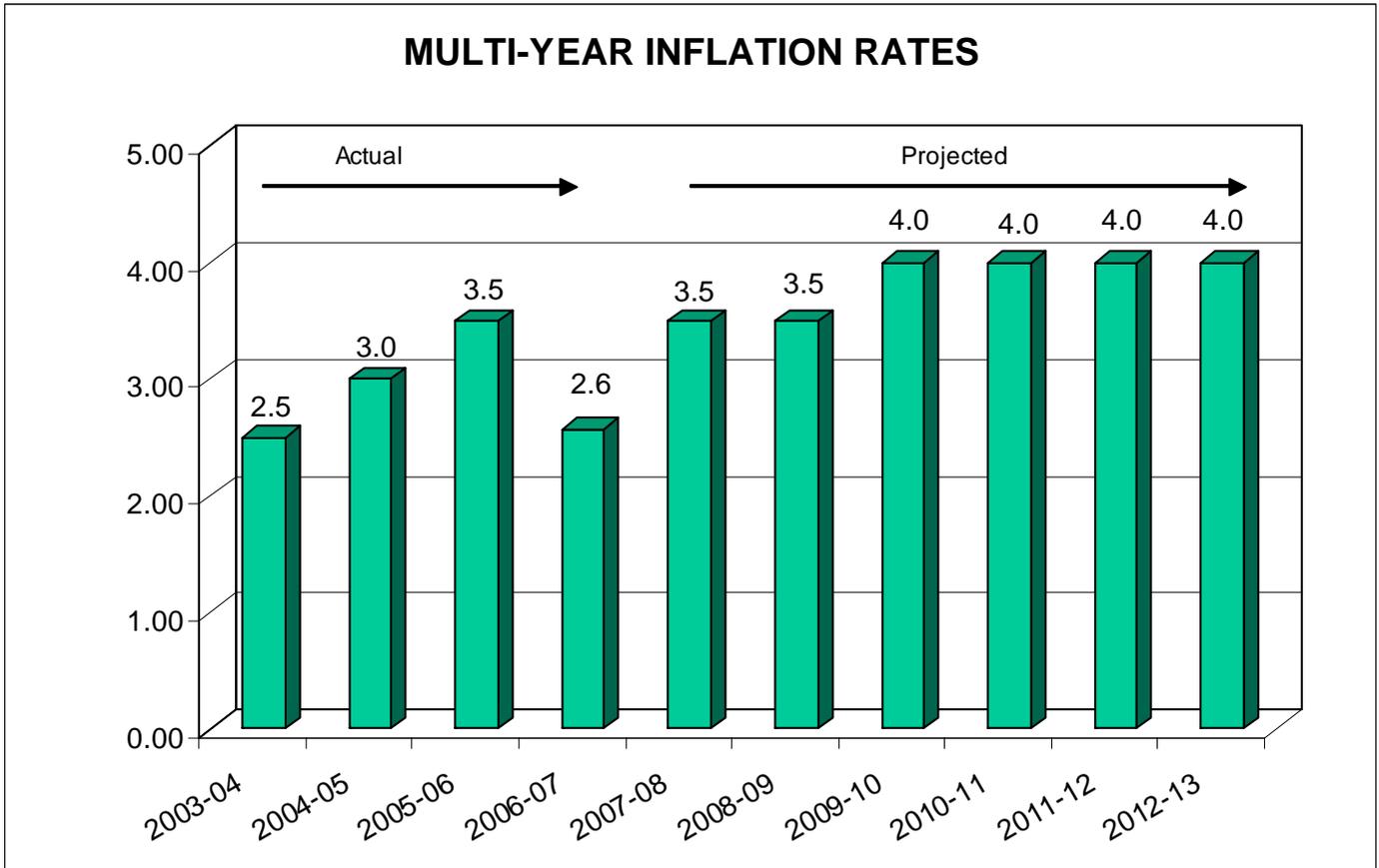
The multi-year projection assumes no change in all major service charges (water, refuse collection, front foot assessment). No parking rate increase is assumed.

Other Revenues

The multi-year projection assumes the appropriation of \$4.1 million General Fund surplus in 2008-09, and assumes zero thereafter.

EXPENSE

Inflation is responsible for the most significant pressure on projected expenditures. The Consumer Price Index (CPI) is projected to increase 3.5% in 2008-09 and 4.0% for each year thereafter. The effects of inflation on the operating budget are direct and immediate, resulting in increased costs for employee wages and salaries, construction projects, materials, and other services. Cost increases based on expected inflation rates and current labor agreements are reflected in the multi-year expense projection.



The multi-year projection assumes a constant level of services. Only programmatic and service changes currently known are recognized. The constant services approach does not take into account changes in the demand for service.

Expenditure forecasts for Cash Capital and Debt Service are based on the City's 2008-2012 Capital Improvement Program.

Retirement expense reflects projections based on the most recent information from the New York State Retirement System. Projections for active employee hospitalization and medical insurance assume 15% in 2008-09 and each year thereafter. Projections for retiree hospitalization and medical insurance assume 15% in 2008-09 and each year thereafter. A contribution of \$1,000,000 to the insurance reserve is projected in 2008-09 and each year thereafter with an inflationary adjustment. The projected debt service reflects projects in the Capital Improvement Program.

MULTI-YEAR PROJECTION MAJOR ASSUMPTIONS & TRENDS

CLOSING THE GAP

A funding gap is anticipated for each year of the projection. Since New York State Law requires that municipalities prepare balanced budgets, it is necessary that actions be taken to eliminate the gap. Actions are likely to be combinations of the revenue and expenditure options listed below.

Revenue Options

Because adjustments to existing taxes (except property taxes) have been included in the projection, revenue options are limited to the following:

- Intergovernmental aid and grant increase.
- New tax authorizations.
- Property tax increase.
- Service charge increase.
- Expand use of Enterprise activities.

Expenditure Options

Major expenditure options to eliminate the gap are to:

- Improve productivity – Through improved use of technological advances and innovative management techniques, cost reductions can be realized without reducing service levels.
- Reduce service – If the options above are not sufficient to eliminate the funding gap, service reductions or eliminations will be required.
- Consolidate services with other units of government.
- Negotiate savings in collective bargaining agreements.
- Invest in capital projects with a return on investment.
- Relief from State mandates

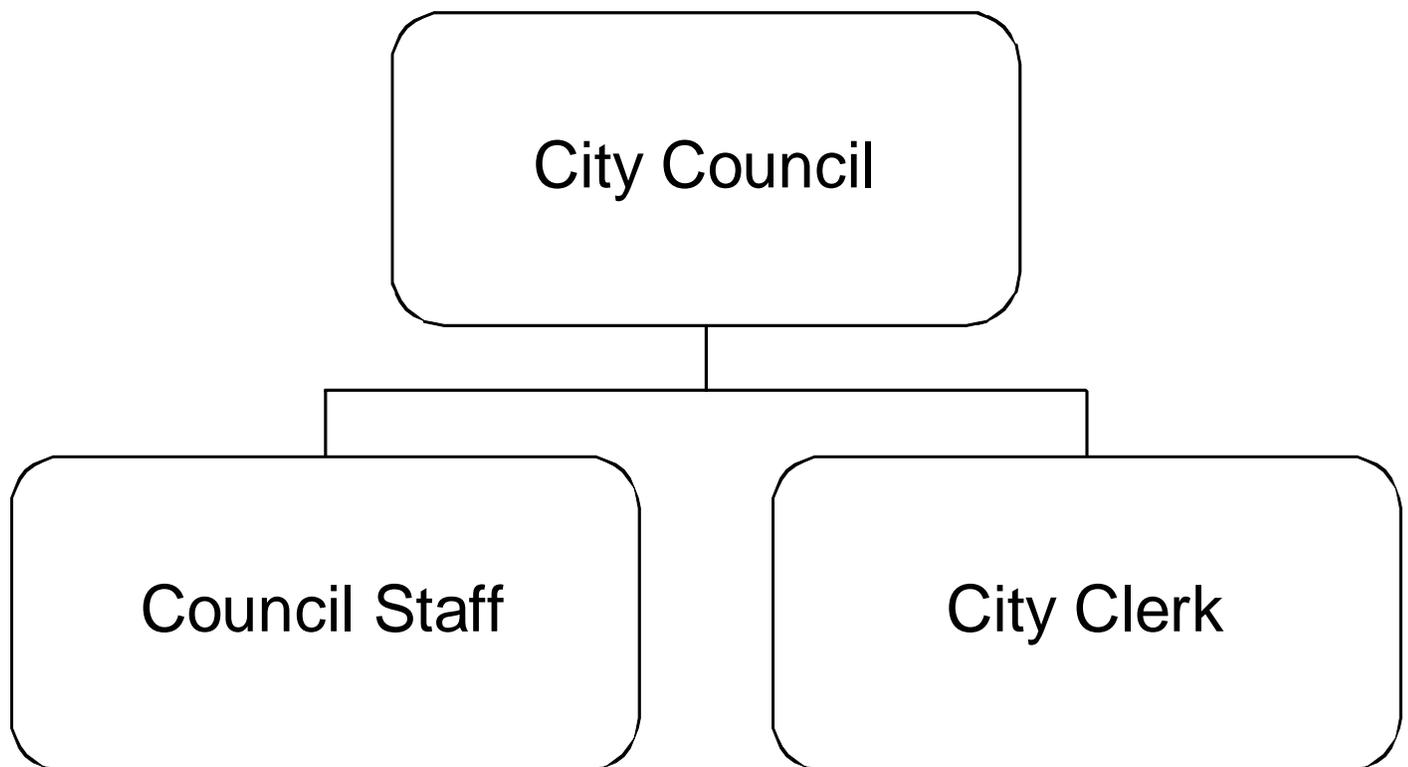
Purpose

The City Council governs the City through the enactment of local laws, ordinances, and resolutions. It has nine members elected to overlapping four year terms, with four elected from districts and five from the City at large. The President of City Council is elected by members of Council and presides over its meetings.

The Office of the City Clerk maintains official records of the proceedings of the City Council. It issues several types of licenses and administers compensation of City election inspectors.

Organization

The Department has two major units: City Council and the Office of the City Clerk.



The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Initiate televised City Council meetings	Customer Service	Third Quarter

Year-to-Year Comparison

<u>Activity</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>	<u>Change</u>	<u>Percent Change</u>
City Council	933,000	974,200	41,200	4.4%
Office of the City Clerk	330,200	346,300	16,100	4.9%
Licensing	166,300	165,500	-800	-0.5%
Elections	<u>282,000</u>	<u>251,000</u>	<u>-31,000</u>	-11.0%
Total	1,711,500	1,737,000	25,500	1.5%
Employee Years	27.2	27.2	0.0	0.0%

Change Detail

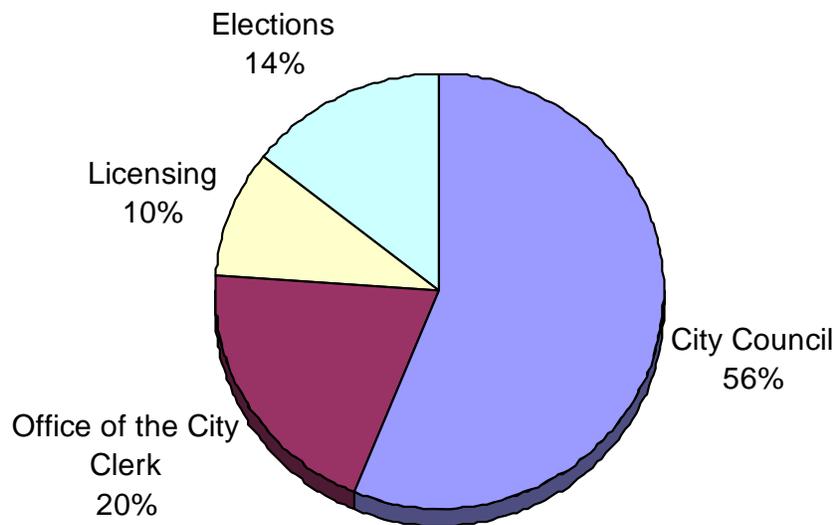
<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
38,600	2,600	1,200	-31,000	0	14,100	25,500

Major Change

Annual audit fees increase due new auditing standards	29,100
One time allocation for special audit completed	-16,500
Funds are allocated to televise City Council meetings beginning in January 2008	5,500
Professional services decreases due to budget constraints	-4,000

**CITY COUNCIL & CLERK
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Amended</u> <u>2006-07</u>	<u>Approved</u> <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	1,253,958	1,436,000	1,474,900	1,482,500
Materials & Supplies	9,321	9,000	9,000	9,000
Services	200,534	224,200	227,600	245,500
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,463,813	1,669,200	1,711,500	1,737,000
Appropriation by Activity				
City Council	894,810	938,000	933,000	974,200
Office of the City Clerk	260,978	329,600	330,200	346,300
Licensing	169,783	167,600	166,300	165,500
Elections	<u>138,242</u>	<u>234,000</u>	<u>282,000</u>	<u>251,000</u>
Total	1,463,813	1,669,200	1,711,500	1,737,000
Employee Years by Activity				
City Council	8.4	8.2	8.2	8.2
Office of the City Clerk	3.8	4.4	4.4	4.4
Licensing	4.1	4.1	4.1	4.1
Elections	<u>10.2</u>	<u>10.4</u>	<u>10.5</u>	<u>10.5</u>
Total	26.5	27.1	27.2	27.2



CITY COUNCIL

This activity includes the members of the City Council and appropriations for Council research, support staff, and other related expenses.

OFFICE OF THE CITY CLERK

This activity prepares the agendas for City Council meetings, records the proceedings, and prints and distributes the minutes. It prints supplements and amendments to the City Code and Charter. It also advertises public hearings and notifies the Secretary of State of changes in local laws. It also administers and audits the payroll for City election inspectors.

LICENSING

This activity receives applications and payments for licenses for businesses, occupations, marriages, passports, dogs, fire and burglar alarms, and handicapped parking permits. It prepares related reports for City, County, and State agencies.

Performance Indicators

	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
License applications:				
● Dog	4,147	4,384	4,432	4,358
● Marriage	1,374	1,385	1,500	1,443
● Duplicate Marriage	1,258	1,364	1,342	1,355
● Commissioner of Deeds	163	165	170	172
● Business	1,669	1,780	1,909	1,823
● Hack Plates	295	270	220	270
● Taxicab drivers	451	496	480	522
● Other taxicab	334	324	339	323
● Domestic Partnerships	153	138	127	140
Alarm permits	8,178	8,912	9,780	8,832
Handicapped parking	3,610	3,616	3,135	3,377
Marriage ceremonies	421	427	460	433
Passports	159	174	220	275
WORKLOAD				
Licenses processed:				
● Dog	4,147	4,384	4,432	4,358
● Marriage	1,374	1,385	1,500	1,443
● Duplicate Marriage	1,258	1,364	1,342	1,355
● Commissioner of Deeds	163	165	170	172
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ELECTIONS

The Elections activity consists of salary and training expenses for election inspectors. Inspectors, who are directly supervised by the Monroe County Board of Elections, administer election laws and procedures at local polling places. They record, certify, and transmit election returns to the County Board of Elections.

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
DEMAND				
Primary elections	1	1	1	2
General elections	1	1	1	1
Election districts	235	235	235	235
WORKLOAD				
Election inspector hours:				
● Primary elections	5,484	5,740	5,500	10,400
● General election	12,842	13,827	13,000	13,200

**CITY COUNCIL & CLERK
PERSONNEL SUMMARY**

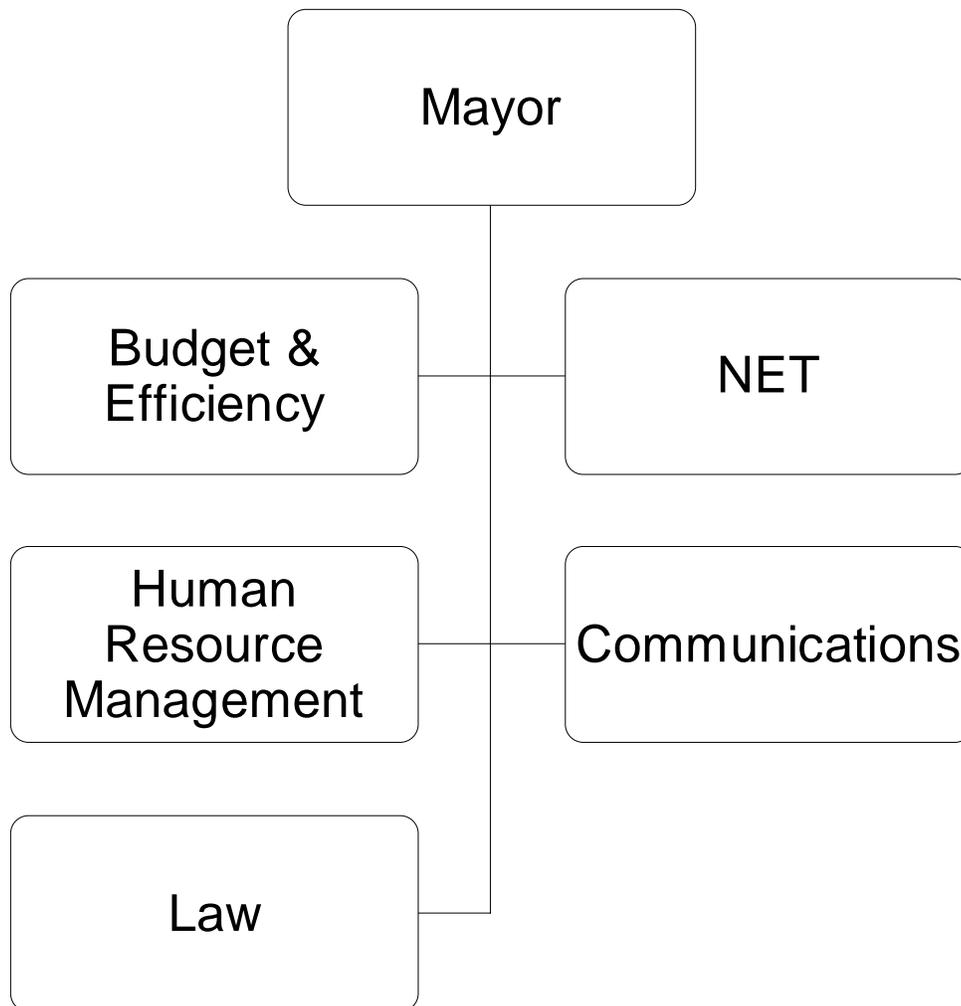
FULL TIME POSITIONS			City Council	Office of the City Clerk	Licensing	Elections	
Br.	Title	Budget 2006-07	Approved 2007-08				
36	Chief of Staff	1.0	1.0	1.0			
31	City Clerk	1.0	1.0		1.0		
28	Senior Legislative Coordinator	1.0	1.0	0.0	1.0		
24	Senior Legislative Analyst	2.0	2.0	2.0			
20	Senior Legislative Assistant	1.0	2.0	0.3	0.5	1.2	
18	Secretary to Council	0.0	1.0	1.0			
16	Legislative Assistant	2.0	1.0		1.0		
16	Secretary to Council	1.0	0.0				
11	Receptionist to City Council	1.0	1.0	0.5	0.5		
9	Senior Legislative Clerk	1.0	1.0			1.0	
7	Legislative Clerk	1.0	1.0			1.0	
FX	President-City Council	(1)	(1)	(1)			
FX	Vice President-City Council	(1)	(1)	(1)			
FX	Council Member	(7)	(7)	(7)			
	() = not in totals						
EMPLOYEE YEARS							
	Full Time	12.0	12.0	4.8	4.0	3.2	0.0
	Overtime	0.0	0.0	0.0	0.0	0.0	0.0
	Part Time, Temporary, Seasonal	16.2	16.2	3.6	0.5	1.0	11.1
	Less: Vacancy Allowance	<u>1.0</u>	<u>1.0</u>	<u>0.2</u>	<u>0.1</u>	<u>0.1</u>	<u>0.6</u>
	Total	27.2	27.2	8.2	4.4	4.1	10.5

Purpose

Administration performs the City's executive and central support functions. These include managing City departments, implementing policies for affirmative action, resolving and preventing chronic quality of life, nuisance and disorder issues, preparing and administering the annual budget and capital programs, providing centralized personnel, civil service, and communications functions, distributing information, examining and evaluating City programs, and attending to the legal business of the City.

Organization

Administration consists of six major units: Mayor's Office, NET Office, Bureau of Budget and Efficiency, Bureau of Human Resource Management, Bureau of Communications, and Law Department.



Year-to-Year Comparison

<u>Main Functions</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>	<u>Change</u>	<u>Percent Change</u>
Mayor's Office	2,765,400	2,582,800	-182,600	-6.6%
NET	4,506,000	4,515,600	9,600	0.2%
Budget & Efficiency	738,400	2,371,500	1,633,100	221.2%
Human Resource Management	2,126,700	2,167,600	40,900	1.9%
Communications	873,100	1,047,500	174,400	20.0%
Law Department	<u>1,899,100</u>	<u>1,919,100</u>	<u>20,000</u>	1.1%
Total	12,908,700	14,604,100	1,695,400	13.1%
Employee Years	184.3	218.8	34.5	18.7%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
319,000	28,900	32,100	0	-700	1,316,100	1,695,400

Major Change Highlights

As proposed by the Mayor:

Enhancement of 311/One Call to City Hall (formerly the Office of Customer Satisfaction) results in expense for additional personnel, supplies, and services in Budget & Efficiency 897,500

Transfer Office of Customer Satisfaction personnel and activities from the Department of Environmental Services to the Budget & Efficiency 609,200

Grant in the Mayor's Office for Youth Violence Strike Force concludes -156,400

A full time position is eliminated and four other full time positions are converted to part time due to budget constraints in NET -132,300

Funding is included for a contract for federal lobbyist services in the Mayor's Office 128,000

One-time funding in the Mayor's Office to bridge the loss of federal and state funding for teen court concludes mid-year 125,000

Increase funding in Communications for professional services for Literacy Program support, Rochester Historical Society services for the 175th Anniversary of the City, and video production of the Mayor's State of the City Address 101,000

New position funded in the Bureau of Budget & Efficiency to manage 311/One Call to City Hall and Rochester by the Numbers 92,600

As amended by City Council:

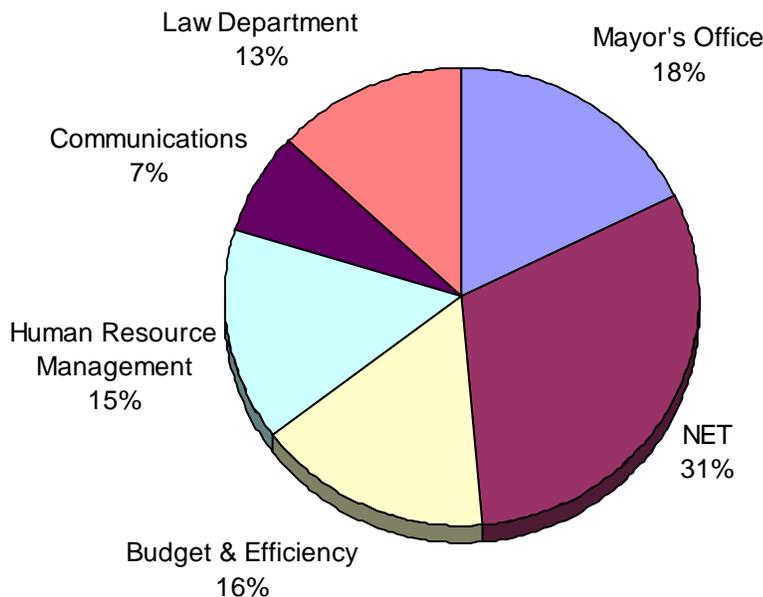
Funds are transferred from Contingency to develop a comprehensive strategy for local history services 5,000

ADMINISTRATION EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	10,146,344	10,329,400	10,649,500	12,179,000
Materials & Supplies	150,331	172,800	146,000	159,900
Services	1,144,675	1,844,700	2,113,200	2,265,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	11,441,350	12,346,900	12,908,700	14,604,100

Appropriation by Activity				
Mayor's Office	2,319,951	2,645,300	2,765,400	2,582,800
NET	3,907,450	4,231,400	4,506,000	4,515,600
Budget & Efficiency	710,498	721,600	738,400	2,371,500
Human Resource Management	1,956,238	2,108,700	2,126,700	2,167,600
Communications	751,648	824,000	873,100	1,047,500
Law Department	<u>1,795,565</u>	<u>1,815,900</u>	<u>1,899,100</u>	<u>1,919,100</u>
Total	11,441,350	12,346,900	12,908,700	14,604,100

Employee Years by Activity				
Mayor's Office	32.5	31.0	31.2	32.3
NET	69.3	68.3	69.3	67.3
Budget & Efficiency	10.7	10.7	10.7	43.1
Human Resource Management	34.4	36.8	37.1	38.1
Communications	13.0	12.5	12.5	14.5
Law Department	<u>23.5</u>	<u>23.5</u>	<u>23.5</u>	<u>23.5</u>
Total	183.4	182.8	184.3	218.8



The Mayor is the chief executive officer of the City and is elected by the citizens to a four-year term. The Mayor is empowered to enforce City laws and ordinances, appoint and remove department heads, develop programs and policies, prepare the operating and capital budgets, and examine the performance of all City operations. The Mayor also is responsible for the City's intergovernmental relations.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Re-open Durand Eastman Beach in cooperation with Monroe County	Public Safety	First Quarter
Partner with the Sherwin-Williams Company and the Rochester Housing Authority to train low income city residents for a career in painting	Education	First Quarter
Implement the Mayor's Office of Volunteerism	Customer Service	First Quarter
Expand roll-out of the 24/7 street visibility program using City staff across departments to reduce violent crime rates in at-risk neighborhoods	Public Safety	Ongoing
Through the Education Leadership Council, focus all constituencies on strategies that improve graduation rates and ensure sufficient City input in the Superintendent selection process	Education	Ongoing
Oversee the design and implementation of service delivery collaborations with City School District, including a truancy program that will significantly increase student attendance	Education	Ongoing
Implement phase 2 of a community-wide campaign to increase literacy of at-risk students and their families	Education	Ongoing
Ensure that City priorities are reflected sufficiently in the City School District Facilities Modernization initiative	Education	Ongoing
Develop Arts & Cultural programming plan	Education	Ongoing
Oversee aspects of the next phase of port development as they pertain to cross-departmental activities	Economic Development	Ongoing
Continue monthly meetings with citizens	Customer Service	Ongoing
Oversee a state lobbying effort that will close the "Fair Share" equity gap	Customer Service	Ongoing

Work with a federal lobbyist to secure at least \$1 million in additional federal aid in 2007-08	Customer Service	Ongoing
Implement a plan for growth of the One City Fund	Customer Service	Ongoing
Conduct departmental audits and investigate allegations of impropriety among employees and vendors	Customer Service	Ongoing

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	2,765,400	2,582,800	-182,600
Employee Years	31.2	32.3	1.1

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
68,900	1,400	13,600	0	0	-266,500	-182,600

Major Change

Grant for Youth Violence Strike Force concludes	-156,400
Funding is included for a contract for federal lobbyist services	128,000
One-time funding to bridge the loss of federal and state funding for teen court concludes mid-year	-125,000
Funding for the Educational Leadership Council concludes	-30,000
Grant funding for Weed & Seed concludes September 30, 2007	-22,900
Resources for literacy initiative are included in the budgets of Communications and Library	-22,500
Grant funding for Project Safe Neighborhoods concludes in December	-20,500
Services and supplies are reduced due to budget constraints	-17,200
Funding for the Director of Public Integrity converts from Professional Services to a personnel expense	0

MAYOR'S OFFICE

This activity assists the Mayor in performing official duties, including coordinating management of City departments and intergovernmental relations. It serves as the City's central headquarters for volunteer recruitment, referral, and tracking. It also oversees the implementation of the following: education, youth, and faith-based initiatives; and special and alternative programs.

Program Change

One-time funding in 2006-07 to bridge the loss of federal and state funding for teen court concludes mid-year.

PUBLIC INTEGRITY/AUDIT & REVIEW

This unit examines and evaluates the controls, compliance, and performance of City programs through audits, evaluations, and special studies. It consults with management staff to enhance and strengthen program performance.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Projects scheduled:				
● Audits	20	20	20	20
● Reviews and consultations	9	9	9	9
● Payroll field checks	15	15	15	15
WORKLOAD				
Projects completed:				
● Audits	20	16	20	20
● Reviews and consultations	8	5	9	9
● Payroll field checks	15	15	15	15

PATHWAYS TO PEACE

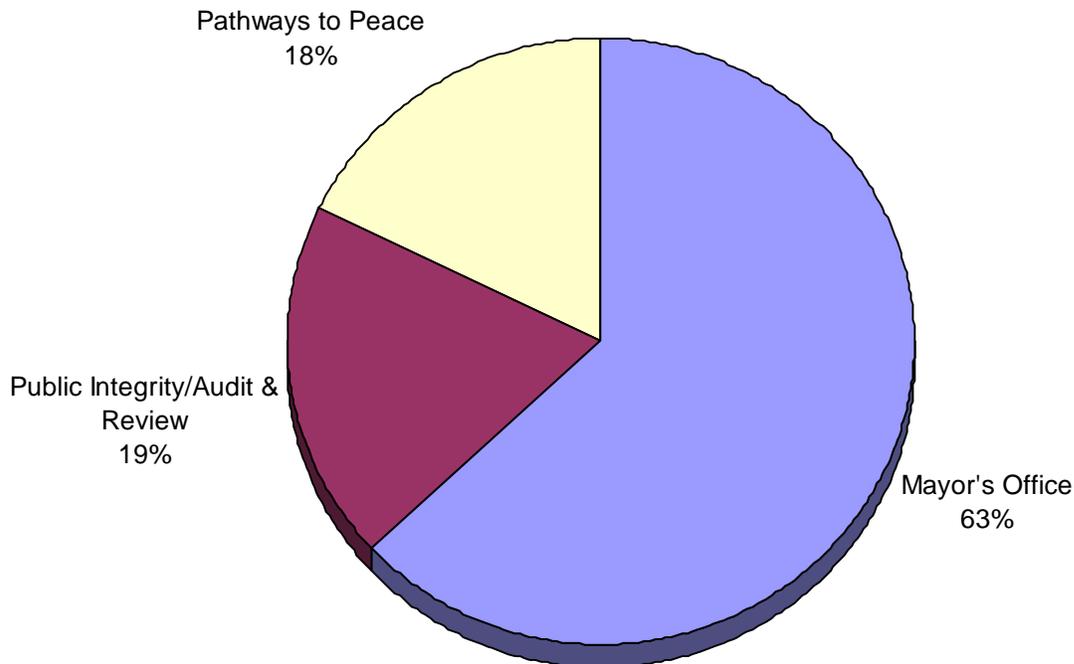
This unit identifies at-risk youth between the ages of 12 and 25 who are in need of prevention and intervention services. It collaborates with community service providers and law enforcement. It proactively addresses youth via referrals to appropriate services, follows up on referrals and services, and monitors results of violence reduction among youth in the City.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Juvenile crimes	710	1,000	800	1,000
WORKLOAD				
Client caseload	320	250	250	300
Client contacts	1,250	1,000	1,300	1,500
Anti-violence presentation recipients	4,703	4,600	3,500	4,000

ADMINISTRATION
MAYOR'S OFFICE
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	2,004,970	2,055,400	2,125,600	2,089,300
Materials & Supplies	16,923	20,800	20,400	17,600
Services	298,058	569,100	619,400	475,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	2,319,951	2,645,300	2,765,400	2,582,800
Appropriation by Activity				
Mayor's Office	1,472,445	1,665,600	1,685,300	1,628,100
Public Integrity/Audit & Review	374,116	427,500	411,100	497,500
Pathways to Peace	<u>473,390</u>	<u>552,200</u>	<u>669,000</u>	<u>457,200</u>
Total	2,319,951	2,645,300	2,765,400	2,582,800
Employee Years by Activity				
Mayor's Office	18.8	18.3	17.6	17.6
Public Integrity/Audit & Review	5.8	6.1	5.4	6.4
Pathways to Peace	<u>7.9</u>	<u>6.6</u>	<u>8.2</u>	<u>8.3</u>
Total	32.5	31.0	31.2	32.3



ADMINISTRATION
MAYOR'S OFFICE
PERSONNEL SUMMARY

FULL TIME POSITIONS				Mayor's Office	Public Integrity/ Internal Audit	Pathways to Peace
Br.	Title	Budget 2006-07	Approved 2007-08			
FX	Mayor	1	1	1		
FX	Deputy Mayor	1	1	1		
36	Assistant to Mayor	1	1	1		
36	Chief of Staff	1	1	1		
33	Director, Office of Public Integrity	0	1		1	
32	Manager, Internal Audit	1	1		1	
29	Executive Staff Assistant IV	2	2	2		
28	Principal Field Auditor	1	1		1	
26	Associate Field Auditor	1	1		1	
26	Executive Staff Assistant III	3	2	2		
26	Youth Intervention Supervisor	1	1			1
24	Sr. Administrative Analyst	1	1	1		
23	Executive Staff Assistant II	1	2	2		
23	Secretary to Mayor	1	1	1		
22	Secretary to Deputy Mayor	1	1	1		
21	Secretary to Chief of Staff	1	1	1		
20	Executive Staff Assistant I	1	1	1		
20	Sr. Youth Intervention Specialist	1	1			1
18	Secretary to Assistant to Mayor	1	1	1		
18	Senior Field Auditor	1	1		1	
18	Youth Intervention Specialist	4	4			4
18	Youth Intervention Specialist Bilingual	1	1			1
16	Administrative Assistant	1	1		1	
11	Receptionist to the Mayor	1	1	1		
EMPLOYEE YEARS						
Full Time		29.0	30.0	17.0	6.0	7.0
Overtime		0.0	0.0	0.0	0.0	0.0
Part Time, Temporary, Seasonal		2.2	2.3	0.6	0.4	1.3
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		31.2	32.3	17.6	6.4	8.3

ADMINISTRATION
NET OFFICE

The Neighborhood Empowerment Team (NET) Office consists of ten teams of City employees, with one team assigned to each of the ten Neighbors Building Neighborhoods (NBN) sectors. Each team includes property inspectors and sworn Police personnel to focus on resolution and prevention of chronic quality of life, nuisance, and disorder issues. Traditional Certificate of Occupancy and property complaint services are also provided by NET. Beginning in 2006-07, NET began to operate the Lead Paint Program to help prevent the poisoning caused by lead-based paint. The NET teams are based in six site offices located throughout the City.

Expenditures for non-Police personnel and support costs of operating the NET offices are included in this budget. Salary costs for sworn Police personnel assigned to NET teams are included in the Police Department budget.

<u>NET Area</u>	<u>Office Location</u>
A	1495 Lake Avenue
B	492 Lyell Avenue
C	923 Genesee Street
D	846 S. Clinton Avenue
E	212 Webster Avenue
F	500 Norton Street

This budget includes expenditures related to the administration of NET, the operation of six NET field offices, and the conduct of inspection functions. It issues Notice and Orders that notify property owners of code violations, and issues Certificates of Occupancy, which verify compliance with applicable codes. It maintains the computer based Building Information System and other Bureau records. This includes processing of tickets and fines when voluntary compliance is not achieved. This unit also manages the nuisance abatement process and acts as a liaison to the Parking and Municipal Code Violations Bureau. This unit also performs inspections for the Monroe County Department of Social Services (MCDSS) Move In/Move Out Inspection Program and for the Proactive Property Management Project.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Increase Uplift Program to weekly sweeps of blighted streets	Public Safety	First Quarter
Continue new Business Permit Program to focus on properties of concern	Public Safety	Ongoing
Partner with Departments of Environmental Services, Economic Development, and Community Development to evaluate opportunity to incorporate greater service delivery at NET offices, including RBN staff participation	Customer Service	Ongoing

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	4,506,000	4,515,600	9,600
Employee Years	69.3	67.3	-2.0

**ADMINISTRATION
NET OFFICE**

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
86,000	22,200	1,400	0	0	-100,000	9,600

Major Change

Two Assistant NET Administrator positions are converted to part-time due to budget constraints	-60,700
Contract amount for lead wipes decreases due to greater Monroe County reimbursement for Lead Paint Poisoning Program	-52,800
An Administrative Assistant position is eliminated due to budget constraints	-43,800
Restructuring of Code Enforcement and Lead Paint staff due to Monroe County reimbursement for Lead Paint Poisoning Program results in the addition of a Property Conservation Inspector	37,900
Maintenance cost increases for wireless pen-tablets	32,000
Two clerical positions are converted to part-time due to budget constraints	-27,800
Cutting and cleaning of private yards in violation of the City Code increases to reflect demand	17,100
Productivity improvements result in savings	-1,900

Program Change

Expand Lead Paint Program into Area's C & E. Certificate of Use Program restructured into new Business Permit Program during 2006-07. New enhanced Board Up policy implemented to prevent the need for re-boards.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Complaints:				
● Code violation	3,975	4,200	4,200	4,200
● Drug house	378	700	700	700
● High grass/weeds	3,357	3,100	3,100	3,100
● Refuse	281	350	350	350
● Trash/debris	2,091	1,600	1,600	1,600
● Unlicensed vehicle	1,773	2,200	2,200	2,200
● Vacant structure	1,260	1,250	1,250	1,250
RESULTS				
Complaints resolved:				
● Code violation	5,087	6,000	6,000	6,000
● Drug house	1,003	1,270	1,270	1,270
● High grass/weeds	4,770	4,000	4,000	4,000
● Refuse	331	500	500	500
● Trash/debris	2,266	2,000	2,000	2,000
● Unlicensed vehicle	2,051	2,200	2,200	2,000
● Vacant structure	1,442	1,400	1,400	1,400
Other actions:				
● New Building Information System cases	18,855	18,000	18,000	18,000
● Closed Building Information System cases	19,059	22,000	22,000	22,000
● Notice & Orders issued	20,202	21,000	21,000	21,000
● Certificates of Occupancy issued	4,235	5,200	5,200	5,200

ADMINISTRATION
NET OFFICE

4-11

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
● Walk-Ins	12,227	11,500	11,500	11,500
● Incoming phone calls	82,405	90,000	90,000	90,000
● DSS inspections for QHI	9,150	9,000	9,000	9,000
Work orders to Department of Environmental Services:				
● Board ups	2,337	2,750	2,750	2,000
● Property clean ups	1,024	1,300	1,300	1,300
● Graffiti removal	161	200	200	200
Residential involvement:				
● PAC-TAC volunteers, monthly average	249	300	300	500
● Block Clubs, monthly average	141	150	150	150
● NET/Resident meetings	2,916	2,800	2,800	2,800
Refuse/Right of way:				
● Notices issued	3,419	3,700	3,700	3,700
● Bills generated	555	1,000	1,000	1,000
Get Tough Program:				
● High grass/weeds cited	2,666	2,400	2,400	2,400
● High grass/weeds abated	3,001	2,400	2,300	2,300
● Properties referred to private contractor	N/A	800	650	750
● Trash/debris cited	1,267	1,300	1,300	1,300
● Trash/debris abated	1,286	1,250	1,250	1,250
Vehicles removed:				
● Towed for scrap	118	120	130	120
● Towed to pound	111	200	200	200
Enforcement actions:				
● Enforcement cases per month	N/A	N/A	N/A	1,450
● Final Warning (K-1) letters issued	1,112	2,100	2,100	1,200
● Housing Code tickets issued	1,912	2,700	2,700	1,900
● Housing Code Get Tough vacant tickets issued	964	1,200	1,200	1,000
● Get Tough tickets	2,647	3,400	3,400	3,400
● Nuisance letters sent	243	200	200	200
● Nuisance waiver letters sent	235	200	200	200
● Nuisance waivers approved	15	30	30	30
Business Permit:				
● Total Inspections	997	25	25	50
● Fees collected \$	85,570	13,000	13,000	7,000
● Letters Sent	1,318	1,100	1,100	2,100
● Tickets Issued	138	10	10	5
● Denials	2	10	5	5
Lead Paint Program:				
● Units wipe tested	N/A	9,000	4,500	9,000
● Test wipes performed (based on 30% Failure Rate)	N/A	75,000	36,000	75,000
● Failures*	N/A	4,500	1,350	4,500
● Substantial Compliance*	N/A	70,500	3,150	70,500
● Notice & Orders issued for lead related violations	N/A	4,000	4,000	4,000

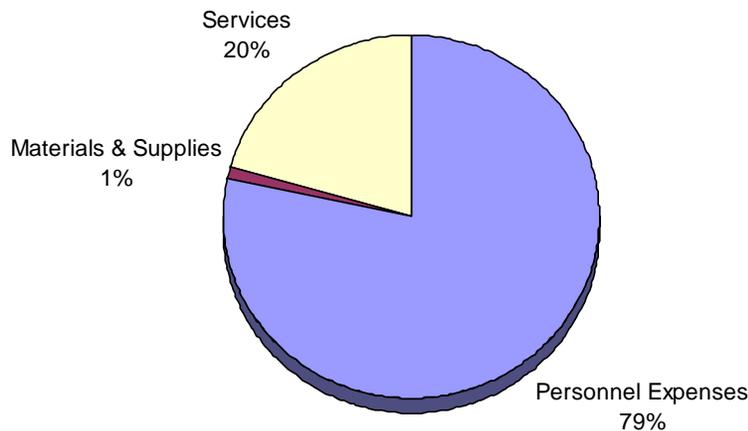
N/A - Not Applicable

*Compliance/fail rates based on wipes conducted by City Staff and not the result of a corrected deteriorated paint violation.

**ADMINISTRATION
NET OFFICE
EXPENDITURE SUMMARY**

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	3,409,173	3,494,400	3,535,300	3,541,300
Materials & Supplies	56,542	73,300	46,800	51,200
Services	441,735	663,700	923,900	923,100
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	3,907,450	4,231,400	4,506,000	4,515,600
Appropriation by Activity				
Neighborhood Empowerment Team Office	3,907,450	4,231,400	4,506,000	4,515,600
Employee Years by Activity				
Neighborhood Empowerment Team Office	69.3	68.3	69.3	67.3

NET Resource Allocation - Dollars				
NET Allocation	3,907,450	4,231,400	4,506,000	4,515,600
Police Department NET Allocation	<u>1,851,600</u>	<u>1,479,200</u>	<u>1,593,300</u>	<u>1,667,200</u>
Total NET Allocation	5,759,050	5,710,600	6,099,300	6,182,800
NET Resource Allocation - Employee Years				
NET Allocation	69.3	68.3	69.3	67.3
Police Department NET Allocation	<u>28.6</u>	<u>23.7</u>	<u>25.8</u>	<u>26.4</u>
Total NET Allocation	97.9	92.0	95.1	93.7
Note: Salary costs for sworn Police personnel assigned to NET teams are included in the Police Department budget and are shown here for reference only.				



ADMINISTRATION
NET OFFICE
PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2006-07	Approved 2007-08
36	NET Director	1	1
31	NET Administrator	6	6
30	Manager of NET Code Enforcement	0	1
27	Assistant Net Administrator	2	0
27	NET Code Coordinator	1	0
24	Lead Paint Program Coordinantor	1	1
21	Neigh. Conservation Officer	27	27
21	Neigh. Conservation Officer Bilingual	1	1
20	Executive Assistant	2	2
18	Neigh. Conservation Officer Trainee	0	1
17	Property Conservation Inspector	5	6
16	Administrative Assistant	1	0
12	Customer Service Representative	6	6
11	Senior Service Assistant	1	1
9	Clerk II	1	1
9	Clerk II Bilingual	1	1
7	Clerk III	2	1
7	Clerk III with Typing	4	3
7	Clerk III with Typing Bilingual	2	2
3	Clerk Typist	1	1
EMPLOYEE YEARS			
	Full Time	65.0	62.0
	Overtime	0.2	0.2
	Part Time, Temporary, Seasonal	5.1	6.1
	Less: Vacancy Allowance	1.0	1.0
	Total	69.3	67.3

The following full time positions are included in the budget of the Police Department, Patrol Division but are assigned to NET offices and are shown here for reference only.			
Br.	Title	2006-07	2007-08
94	Police Lieutenant	4	4
90	Police Officer	22	22
EMPLOYEE YEARS			
	Full Time	26.0	26.0
	Overtime	0.4	0.4
	Part Time, Temporary, Seasonal	0.0	0.0
	Less: Vacancy Allowance	0.6	0.0
	Total	25.8	26.4

ADMINISTRATION
BUREAU OF BUDGET & EFFICIENCY

The Bureau of Budget and Efficiency supervises the preparation and administration of the annual budget, the Capital Improvement Program, and other appropriations. It develops long-range fiscal plans, conducts studies of agencies to determine work quality and improve efficiency, recommends standards of management, work measurement and performance, recommends programs and policies, and conducts research on matters of general concern to the City. The Bureau provides oversight for 311/One Call to City Hall (formerly the Office of Customer Satisfaction in the Department of Environmental Services).

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Request City Council approval to change the Bureau of Budget and Efficiency to the Office of Management, Budget and Efficiency	Customer Service	First Quarter
Complete new accountability reporting requirements for receipt of AIM funds from New York State	Customer Service	First Quarter
Work with departments to identify indicators that have a causal relationship to key indicators measures and reduce the number of indicators reported	Customer Service	Second Quarter
Manage implementation of 311/One Call to City Hall on 24 hours a day and 7 days per week basis	Customer Service	Third Quarter
Revise Office of Customer Satisfaction performance indicators to reflect implementation of 311/One Call to City Hall	Customer Service	Third Quarter
Partner with Human Resource Management to revise administrative regulations	Customer Service	Third Quarter
Partner with City School District to identify mutually beneficial opportunities including leveraging outside funding and operating efficiencies	Education	Ongoing
Work with Human Resource Management to develop training programs for service excellence	Education	Ongoing
Develop and deploy senior management training on managing by data, bench marking, and networking	Education	Ongoing
Develop and deploy senior/middle management seminars to promote continuous development and process improvements	Education	Ongoing
Report on status of Approved Budget amendments initiated by City Council	Customer Service	Ongoing

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	738,400	2,371,500	1,633,100
Employee Years	10.7	43.1	32.4

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
20,200	0	800	0	0	1,612,100	1,633,100

Major Change

As proposed by the Mayor:

Enhancement of 311/One Call to City Hall (formerly the Office of Customer Satisfaction) results in expense for additional personnel, supplies, and services	897,500
Transfer Office of Customer Satisfaction personnel and activities from the Department of Environmental Services	609,200
New position is funded to manage 311/One Call to City Hall and Rochester by the Numbers	92,600
Reconfiguration of Budget staff shared with Recreation and Youth Services results in an additional full time equivalent	59,500
Budget analyst position eliminated as an efficiency measure	-50,000
Services and supplies reduced due to budget constraints	-1,700

As amended by City Council:

Funds are transferred from Contingency to develop a comprehensive strategy for local history services	5,000
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BUDGET

This activity supervises the development and administration of the annual budget and long-range fiscal plans. It provides support and assistance to other departments in their efforts to improve efficiency and performance and to enhance customer service.

Program Change

Oversight of the 311/One Call to City Hall unit (formerly the Office of Customer Satisfaction) is transferred to Budget from the Department of Environmental Services.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
WORKLOAD				
Budget amendments processed	42	59	45	50
Appropriation transfers reviewed	609	670	650	650
Contracts reviewed	827	820	900	850

ADMINISTRATION
BUREAU OF BUDGET & EFFICIENCY

311/ONE CALL TO CITY HALL

311/One Call to City Hall provides customer service for all City departments. Citizens may call "3-1-1" with questions that involve any non-emergency City services and their questions and concerns will be addressed. The unit receives and responds to inquiries and requests for service, provides complaint resolution, and conducts customer surveys to measure the efficiency and effectiveness of City services.

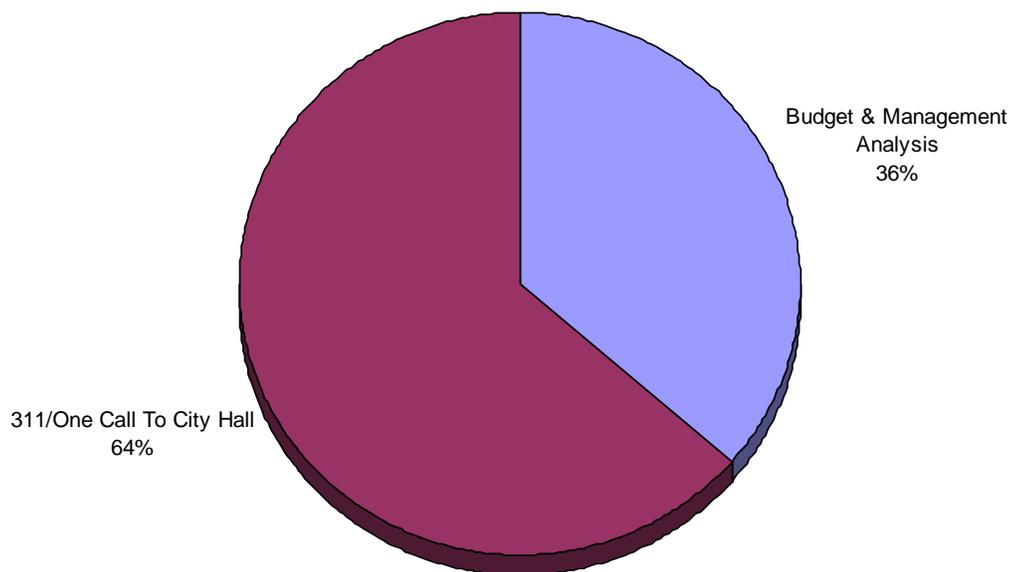
Program Change

The Office of Customer Satisfaction is transferred from Environmental Services and reconfigured to create 311/One Call to City Hall. Hours of operation will change from 6:30 a.m. to 11:00 p.m. to 24-hours a day, 7-days a week.

Performance Indicators	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
City residents	219,800	219,800	219,800	219,800
WORKLOAD				
Number of telephone calls received	123,561	126,800	130,000	390,000
Number of service requests taken	17,712	17,900	18,000	36,000
Number of complaints taken	20,653	21,000	22,000	45,000
Customer satisfaction surveys conducted	1	2	2	2
RESULTS				
Percent of telephone calls answered within 30 seconds	87.0	90.0	90.0	89.0
Level of customer satisfaction as measured by quality assurance callbacks (percent)	89.0	89.0	89.0	89.0

ADMINISTRATION
BUREAU OF BUDGET & EFFICIENCY
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Amended</u> <u>2006-07</u>	<u>Approved</u> <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	658,896	691,600	710,800	2,091,400
Materials & Supplies	3,559	6,500	3,500	13,200
Services	48,043	23,500	24,100	266,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	710,498	721,600	738,400	2,371,500
Appropriation by Activity				
Budget & Management Analysis	710,498	721,600	738,400	864,800
311/One Call To City Hall	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,506,700</u>
Total	710,498	721,600	738,400	2,371,500
Employee Years by Activity				
Budget & Management Analysis	10.7	10.7	10.7	11.7
311/One Call To City Hall	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>31.4</u>
Total	10.7	10.7	10.7	43.1



ADMINISTRATION
BUREAU OF BUDGET & EFFICIENCY
PERSONNEL SUMMARY

FULL TIME POSITIONS				Budget v& Management Analysis	311/One Call To City Hall
Br.	Title	Budget 2006-07	Approved 2007-08		
36	Director of Budget & Efficiency	1	1	1	
32	Assistant Director of Budget & Efficiency	1	1	1	
31	Chief/Performance Accountability & Customer Satisfaction	0	1	1	
29	Manager of Customer Satisfaction	0	1		1
26	Associate Administrative Analyst	2.5	2	2	
24	Senior Administrative Analyst	1	3	2	1
20	Administrative Analyst	1	2.5	2.5	
20	Supervising Service Representative	0	1		1
18	Municipal Assistant	1	0		
18	Secretary to Dir. of Budget & Efficiency	0	1	1	
16	Administrative Assistant	0	1		1
16	Management Trainee	2	3	1	2
15	Secretary to Dir. of Budget & Efficiency	1	0		
12	Service Representative	0	17		17
12	Service Representative, Bilingual	0	2		2
7	Clerk III/Typing	0	1		1
EMPLOYEE YEARS					
Full Time		10.5	37.5	11.5	26.0
Overtime		0.2	4.1	0.2	3.9
Part Time, Temporary, Seasonal		0.0	1.5	0.0	1.5
Less: Vacancy Allowance		<u>0.0</u>	<u>1.2</u>	<u>0.0</u>	<u>1.2</u>
Total		10.7	43.1	11.7	31.4

ADMINISTRATION
BUREAU OF HUMAN RESOURCE MANAGEMENT

The Bureau of Human Resource Management, through its six activities, provides centralized personnel services.

Administration manages the Bureau, establishes personnel policies, implements policies for affirmative action, and oversees all bureau activities. Civil Service classifies positions, administers civil service examinations, and establishes lists of eligible applicants. Labor Relations negotiates and administers labor contracts. Staffing Services is responsible for all phases of the employment process and monitors and implements employment aspects of the City's Affirmative Action Plan. Benefits Administration administers benefit programs for employees and retirees as well as providing reporting for OSHA requirements. Training and Safety oversees design and delivery of employee training and development programs.

Program Change

The Civil Service unit will administer two State-developed Police Officer examinations, one in July and one in December. The bureau will oversee the delivery of eight Leadership Academy sessions over calendar years 2007-2008.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Implement Wellness Programs for City employees	Customer Service	Ongoing
Evaluate opportunities for cooperation with Monroe County in the area of Civil Service	Customer Service	Ongoing
Administer two Police officer exams	Public Safety	First and Second Quarter
Establish a centralized training database in cooperation with Information Technology	Customer Service	Second Quarter
Provide Ethics in Government training	Customer Service	Fourth Quarter
Implement video-based training for Police	Customer Service, Public Safety	Fourth Quarter
Provide labor relations training to supervisory and administrative personnel	Customer Service	Fourth Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	2,126,700	2,167,600	40,900
Employee Years	37.1	38.1	1.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
68,800	2,500	15,200	0	0	-45,600	40,900

Major Change

ADMINISTRATION
BUREAU OF HUMAN RESOURCE MANAGEMENT

Funding for information systems support is transferred to Information Technology	-53,800
A Safety Specialist position is transferred from the Department of Environmental Services	51,000
Funding for overtime, rent, and storage for exam administration is reduced	-19,000
Professional fees are reduced due to budget constraints	-14,000
A contract for Labor Relations services concludes	-10,000
Funding is added for a Wellness program	10,000
Services and Supplies are reduced due to budget constraints	-9,800

ADMINISTRATION

Administration directs, manages, and sets policy for the Bureau and implements policies for affirmative action. It coordinates the Bureau's activities with those of other City departments.

Performance Indicators

	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
Employee status changes:				
• Job title/position/pay	9,830	9,700	9,700	9,830
• Payroll deductions	<u>13,100</u>	<u>13,000</u>	<u>13,000</u>	<u>13,200</u>
Total	22,930	22,700	22,700	23,030
Job creations and abolishments	725	575	625	725
WORKLOAD				
Affirmative Action assistance:				
• Consultations held	81	75	50	65
• Investigations conducted	10	15	15	10
• ADA accommodations processed	3	3	5	3
Employee status changes processed	22,930	22,700	22,700	23,030

ADA - Americans with Disabilities Act

CIVIL SERVICE

The Civil Service unit administers New York State Civil Service Law for the City of Rochester and the Rochester Housing Authority. The Civil Service Commission, consisting of five members appointed by the Mayor, prescribes rules. The Civil Service staff carries out the rules through classifying positions, developing and administering civil service examinations, establishing lists of eligible job applicants, and hearing appeals.

Performance Indicators

	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
DEMAND				
Provisional Positions	67	80	100	90
Civil Service and job applications received	10,969	10,000	9,000	9,000

ADMINISTRATION
BUREAU OF HUMAN RESOURCE MANAGEMENT

Performance Indicators	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
WORKLOAD				
Examinations administered	113	71	80	80
Specifications developed or revised	71	60	60	60
Exams developed locally	2	5	2	3
Civil service exam and job applications reviewed	10,969	10,000	9,000	9,000

LABOR RELATIONS

Labor Relations negotiates and administers collective bargaining agreements with City employee unions. It processes grievances, represents the City in arbitration proceedings and legislative hearings, and represents the City in conferences and hearings before the Public Employee Relations Board. It advises the Mayor and department heads on contract matters and conducts related research.

This unit holds regular labor-management meetings in departments to identify and address issues before they become grievances. It also trains supervisory and management personnel in contract interpretation and administration.

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
DEMAND				
Grievances filed	94	105	105	100
WORKLOAD				
Contracts negotiated	5	5	5	7
Grievances resolved pre-arbitration	104	100	100	75
Grievances requiring arbitration	17	12	12	12
Improper Practices Filed	4	6	6	5
Improper Practices Resolved	4	4	4	5

STAFFING SERVICES

Staffing Services is responsible for processing the hiring, promoting, transferring, and terminating of employees. It monitors position vacancies, processes personnel requisitions from departments, arranges advertisements, interviews, referrals, and administers posting, bidding, and layoff procedures in accordance with City policies and collective bargaining agreements. This unit is also responsible for monitoring and implementing the employment aspects of the City's Affirmative Action Plan. Staff meets with departmental representatives during all phases of the employment process.

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
DEMAND				
Number of positions requisitioned	924	800	750	900
WORKLOAD				
Civil Service list certifications	175	180	170	180
Job recruitments conducted:				
● Postings	46	65	65	60
● Advertisements	<u>58</u>	<u>90</u>	<u>90</u>	<u>75</u>
	104	155	155	135

ADMINISTRATION
BUREAU OF HUMAN RESOURCE MANAGEMENT

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
RESULTS				
Affirmative Action new hires:				
● percent females	35.0	37.5	39.6	40.0
● percent minority	31.9	36.0	39.1	38.0
Affirmative Action workforce participation:				
● percent females	26.9	27.5	28.0	28.0
● percent minority	27.6	27.5	27.3	30.0

BENEFITS ADMINISTRATION

Benefits administers benefit programs for City employees and retirees and provides OSHA related reporting. The benefit programs administered include the following:

Group Health Insurance	Deferred Compensation
Group Dental Insurance	Benefit Open Enrollment
Group Life Insurance	Child Care Referral Service
Cafeteria Benefits Plan	Parking Transit Reimbursement Account
Domestic Partner Program	Flexible Spending Account
Long Term Disability	

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Benefits inquiries	14,000	14,500	14,000	14,000
Health Care Plans available	11	9	11	11
Health Plans groups	96	96	96	92
Personal injury accidents	321	300	350	325
WORKLOAD				
Benefits inquiries responses	14,000	14,500	14,000	14,000
OSHA recordable accident reports processed	200	185	240	210
RESULTS				
Accident rate per 100 non-uniformed employees:				
● Personal injury (percent)	18	17	19	18
Percent of personal injury accidents judged OSHA recordable (percent)	62	62	69	65

OSHA - Occupational Safety and Health Administration

TRAINING & SAFETY

This unit provides workforce development through the design, delivery, and measured evaluation of training and promotes safe work habits by performing safety inspections, investigations of injuries and accidents, and recommending remedial actions.

Performance Indicators

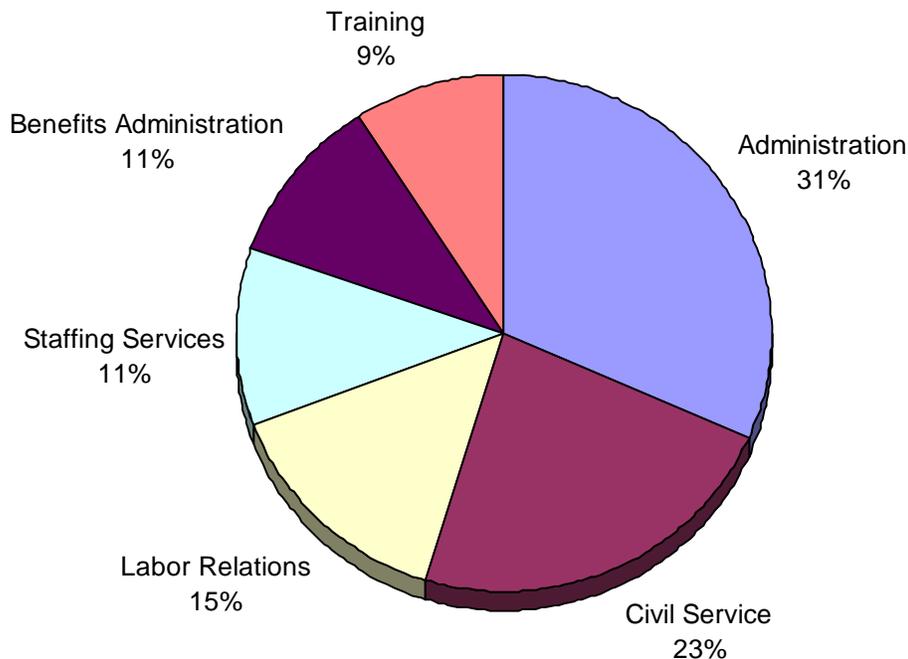
	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
Non-uniformed motor vehicle accidents	90	100	130	90
WORKLOAD				
Non-uniformed motor vehicle accident reports completed	90	100	130	90
Non-uniformed motor vehicle accidents:				
● Preventable	42	47	65	32
● Non-preventable	48	53	65	58
RESULTS				
Accident rate per 100 non-uniformed employees:				
● Motor vehicle (percent)	5	6	7	5
Percent of motor vehicle accidents judged preventable (percent)	47	47	50	50

**ADMINISTRATION
BUREAU OF HUMAN RESOURCE MANAGEMENT
EXPENDITURE SUMMARY**

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	1,770,363	1,826,700	1,872,800	1,917,400
Materials & Supplies	8,389	12,800	15,600	16,400
Services	177,486	269,200	238,300	233,800
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,956,238	2,108,700	2,126,700	2,167,600

Appropriation by Activity				
Administration	761,392	750,100	732,500	684,600
Civil Service	440,839	502,900	504,900	501,000
Labor Relations	312,292	208,900	232,900	316,500
Staffing Services	229,085	292,500	304,100	235,700
Benefits Administration	212,630	219,500	216,600	233,800
Training	<u>0</u>	<u>134,800</u>	<u>135,700</u>	<u>196,000</u>
Total	1,956,238	2,108,700	2,126,700	2,167,600

Employee Years by Activity				
Administration	11.6	10.0	10.1	10.1
Civil Service	8.8	9.4	9.3	9.3
Labor Relations	4.0	3.6	3.9	3.9
Staffing Services	7.0	6.9	6.9	6.9
Benefits Administration	3.0	4.9	4.9	4.9
Training	<u>0.0</u>	<u>2.0</u>	<u>2.0</u>	<u>3.0</u>
Total	34.4	36.8	37.1	38.1



ADMINISTRATION
BUREAU OF HUMAN RESOURCE MANAGEMENT
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Civil Service	Labor Relations	Staffing Services	Benefits Administration	Training Unit
Br.	Title	Budget 2006-07	Approved 2007-08						
36	Director of Human Resource Management	1	1	1					
32	Assistant Director of Human Resource Management	1	1	1					
32	Manager of Labor Relations	1	1			1			
26	Human Resource Coordinator	1	1		1				
26	Labor Relations Specialist	1	1			1			
26	Training & Safety Coordinator	1	1						1
24	Affirmative Action Officer	1	1	1					
24	Senior Administrative Analyst	2	2	2					
24	Senior Human Resource Consultant	3	3		1		1	1	
23	Safety Specialist	0	1						1
21	Human Resource Consultant II	1	2		1		1		
20	Senior Personnel Analyst	1	1					1	
18	Human Resource Consultant I	5	4	1			3		
18	Secretary to Director of Human Resource Management	0	1	1					
15	Secretary to Director of Human Resource Management	1	0						
14	Senior Human Resource Associate	2	2			1			1
12	Human Resource Associate	1	1		1				
12	Project Assistant	1	1		1				
9	Clerk II	0	1				1		
9	Clerk II with Typing	3	3			1		2	
9	Clerk II with Typing Bilingual	1	0						
7	Clerk III with Typing	5	6	3	1		1	1	
7	Clerk III with Typing Bilingual	1	1		1				
6	Receptionist Typist	1	0						
EMPLOYEE YEARS									
Full Time		35.0	36.0	10.0	7.0	4.0	7.0	5.0	3.0
Overtime		0.8	0.8	0.0	0.8	0.0	0.0	0.0	0.0
Part Time, Temporary, Seasonal		1.9	1.9	0.3	1.6	0.0	0.0	0.0	0.0
Less: Vacancy Allowance		<u>0.6</u>	<u>0.6</u>	<u>0.2</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.0</u>
Total		37.1	38.1	10.1	9.3	3.9	6.9	4.9	3.0

**ADMINISTRATION
BUREAU OF COMMUNICATIONS**

The Bureau of Communications provides information about City government to the public and to City employees. It is responsible for graphic, photo, video, audio and information services. It conducts major promotional campaigns and news conferences and issues news releases and media advisories. It produces items for the web as well as television programs and commercials. The Bureau manages the City's government access cable television channel and ensures compliance to the City's Cable Television Franchise agreement. It arranges public appearances for City officials and conducts citizen outreach campaigns. The Bureau documents City events on photo and video, maintains the City's large contemporary and historical print, negative slide and video collections. It responds to Freedom of Information inquiries. It produces multimedia presentations and supplies audiovisual equipment for the City's marketing, promotion, advertising, documentation, training and development needs and books public tours of City Hall.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Partner with Department of Environmental Services and 311/One Call to City Hall Center to conduct recycling usage study	Customer Service	First Quarter
Work with Information Technology to improve website	Customer Service	First Quarter
Re-negotiate City 12 contract	Customer Service, Public Safety, Education, Economic Development	First Quarter
Coordination and branding of City communications	Customer Service	First Quarter
Partner with Department of Environmental Services and 311/One Call to City Hall Center to conduct recycling survey	Customer Service	Second Quarter
Create business and marketing plan for Emergency Training/Information Network	Customer Service, Public Safety, Education, Economic Development	Second Quarter
Create business process management (BPM) system for Freedom of Information inquiries	Customer Service	Second Quarter
Complete 311/One Call to City Hall Center public information campaign	Customer Service, Public Safety, Education, Economic Development	Second Quarter
Conduct citizen outreach campaigns to targeted audiences for information and advertising purposes	Customer Service, Public Safety, Education, Economic Development	Ongoing

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	873,100	1,047,500	174,400
Employee Years	12.5	14.5	2.0

ADMINISTRATION
BUREAU OF COMMUNICATIONS

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
22,900	500	-100	0	500	150,600	174,400

Major Change

Increase funding for professional services for Literacy Program support, Rochester Historical Society services for the 175th Anniversary of the City, and video production of the Mayor's State of the City Address	101,000
Centralization of graphics and video staff results in transfer of two full time positions from operating units	83,800
Transfer curfew advertising expense to the Department of Recreation and Youth Services	-40,000
Increase funding for maintenance and repair of equipment	3,800
Increase funding for Spanish translation	3,400
Savings due to budget constraints	-1,400

Program Change

Communications will provide a higher level of graphic and video support to other departments as a result of consolidation of those functions and reorganization within the Bureau.

Performance Indicators

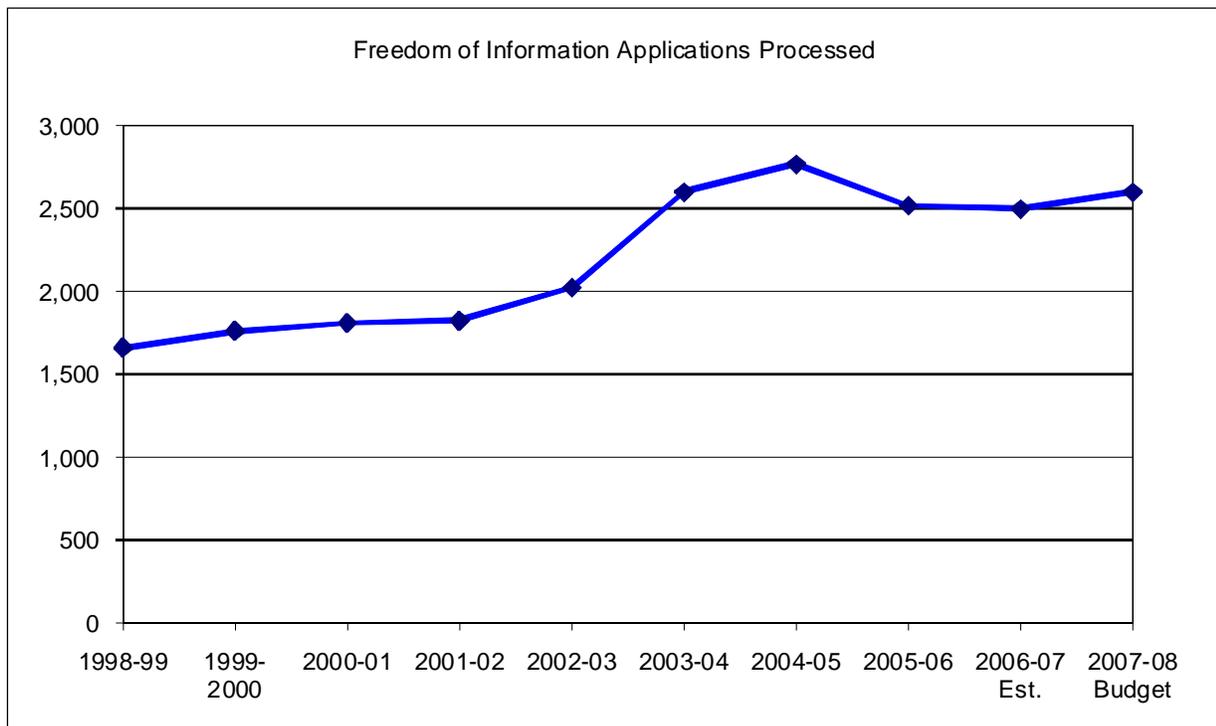
	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Major promotional campaign requests	30	25	30	35
Speech and talking point requests	175	198	200	200
Press conference requests	48	125	100	125
News release requests	426	420	570	570
Media advisory requests	48	125	N/A	125
Community outreach events	10	18	N/A	18
Citywide and targeted phone campaign requests	9	11	N/A	11
Photo/video/audio production				
●Photographic assignments	319	284	225	225
●TV program production requests	112	112	100	172
●TV program airing requests	357	357	357	441
●TV commercial/interstitial requests	235	281	298	298
●Video for web and other media requests	42	48	36	50
●Audio visual recording requests	72	80	85	80
●Audio visual duplication requests	280	350	500	250
Multimedia equipment setup requests	449	595	413	603
Multimedia presentation requests	253	260	50	260
Graphics projects requested	541	559	300	600
Freedom of Information applications	2,517	2,500	3,000	2,600

ADMINISTRATION
BUREAU OF COMMUNICATIONS

Performance Indicators

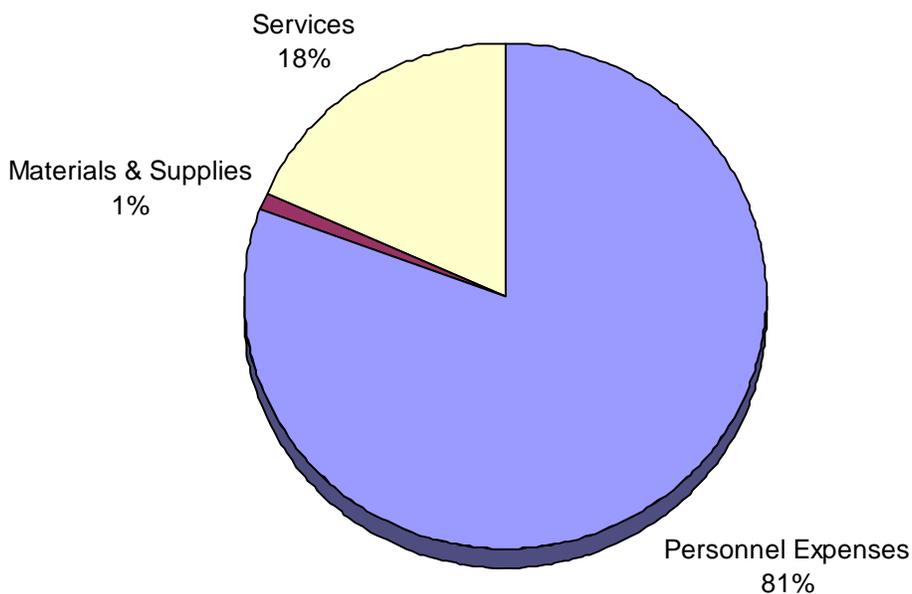
	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
WORKLOAD				
Major promotional campaigns designed	30	25	30	35
Speech and talking point requests completed	157	198	200	200
News conferences completed	48	125	100	125
News releases prepared	426	420	570	570
Media advisories completed	48	125	N/A	125
Community outreach campaigns completed	10	18	N/A	18
Citywide and targeted phone campaigns completed	4	5	N/A	8
Photo/video/audio production				
●Photographic assignments completed	319	284	225	225
●TV program productions completed	112	112	100	172
●TV program airings completed	357	357	N/A	441
●TV commercial/interstitials completed	235	281	298	298
●Video for web and other media completed	42	48	36	50
●Audio visual recordings completed	72	80	140	80
●Audio visual duplications completed	280	350	500	250
Multimedia equipment setups completed	449	595	413	603
Multimedia presentation requests completed	253	260	50	260
Graphics projects requested	541	559	300	600
Freedom of Information applications	2,517	2,500	3,000	2,600
EFFICIENCY				
Freedom of Information response time (days)	35	19	N/A	15

N/A - Not Applicable



ADMINISTRATION
BUREAU OF COMMUNICATIONS
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Amended</u> <u>2006-07</u>	<u>Approved</u> <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	711,319	671,200	737,600	844,300
Materials & Supplies	9,572	10,300	10,300	10,700
Services	30,757	142,500	125,200	192,500
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	<u>751,648</u>	<u>824,000</u>	<u>873,100</u>	<u>1,047,500</u>
Appropriation by Activity				
Communications	751,648	824,000	873,100	1,047,500
Employee Years by Activity				
Communications	13.0	12.5	12.5	14.5



ADMINISTRATION
BUREAU OF COMMUNICATIONS
PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2006-07	Approved 2007-08
36	Director, Communications	1	1
32	Deputy Director of Communications	1	1
28	Communications Creative Coordinator	1	1
25	Assistant to Director - Communications	1	1
25	Communications Producer	0	1
25	Cross Platform Content Producer	1	0
25	Outreach Coordinator	1	1
21	Sr. Graphic Designer	0	1
21	Videographer/Editor	1	1
18	Graphic Designer	1	1
18	Photographer II	1	1
18	Secretary to Director - Communications	0	1
18	Senior Television Technician	0	1
16	Communications Aide	1	1
15	Secretary to Director - Communications	1	0
EMPLOYEE YEARS			
	Full Time	11.0	13.0
	Overtime	0.0	0.0
	Part Time, Temporary, Seasonal	1.5	1.5
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>
	Total	12.5	14.5

The Law Department attends to the City's legal business. It provides legal advice and advocacy to City Council, the Mayor, City departments, boards, and agencies. It prepares and interprets contracts and assists in labor negotiations and collective bargaining. It drafts local laws and ordinances. It reviews proposed New York State legislation affecting the City and researches New York State and Federal legislation. It handles acquisition, management, and disposal of properties and represents the City in civil, criminal, and bankruptcy proceedings. It also implements legal remedies to address quality-of-life and nuisance abatement issues.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Reassign work among existing and newly hired legal assistants to provide support to economic development projects and quality of life enforcement	Customer Service	First Quarter
Complete development and implementation of computer based case log and work management system	Customer Service	Second quarter
Review status and reassess as necessary the reassignment of tax foreclosure and tax assessment work that was done during the second half of 2006	Customer Service	Third Quarter
Partner with Department of Recreation and Youth Services to select and contract with a venue operator and negotiate new agreements with the permanent resident sports teams to replace existing agreements that will expire.	Customer Service Economic Development & Jobs	Fourth Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	1,899,100	1,919,100	20,000
Employee Years	23.5	23.5	0.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
52,200	2,300	1,200	0	-1,200	-34,500	20,000

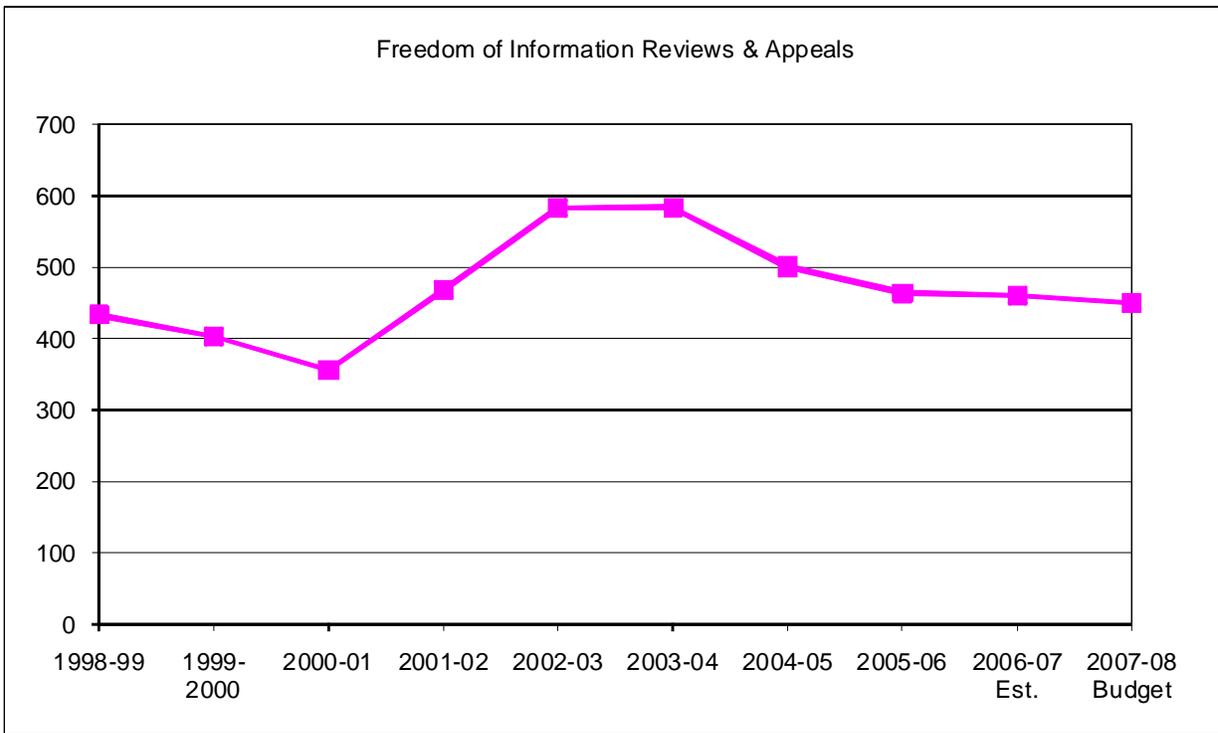
Major Change

Staffing reconfiguration results in savings	-24,300
Reduce allocation for travel and training due to budget constraints	-5,200
Reduce allocation for contract legal services due to budget constraints	-5,000

ADMINISTRATION
LAW DEPARTMENT

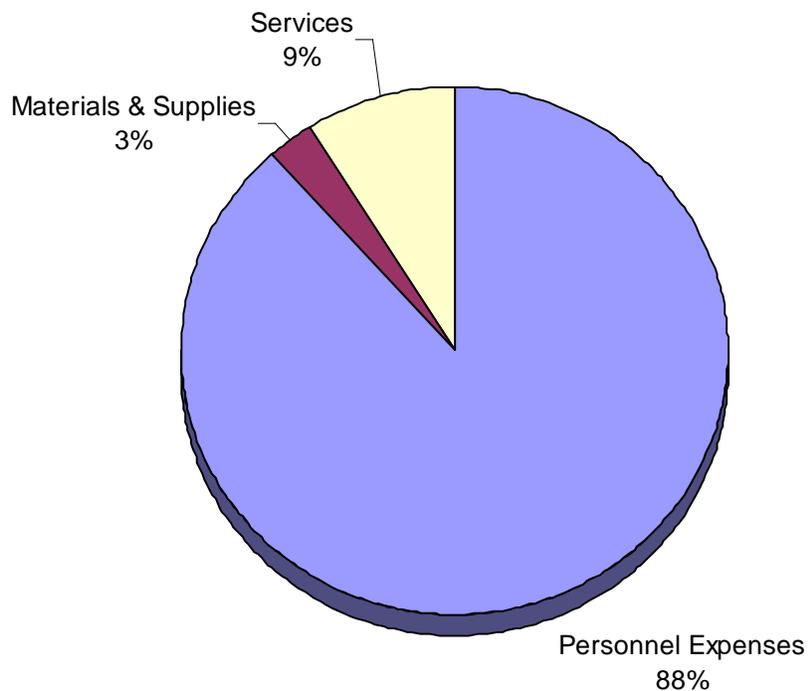
Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Claims filed against City	344	350	450	350
WORKLOAD				
Trials and arbitrations	55	60	60	50
Appeals	20	20	30	20
Collection cases	221	200	200	200
Bankruptcies	148	100	140	100
Motions and discovery	363	200	450	300
Administrative contests	83	75	120	75
Freedom of Information Law reviews & appeals	464	460	600	450
Real estate closings	785	700	900	900
Legislative items drafted	486	450	450	450
Contracts drafted	201	175	175	175
Contracts, bonds, liens reviewed	1,132	1,000	1,000	1,100
Quality-of-life and nuisance abatement inquiries, cases, contests & reviews	196	175	200	175



ADMINISTRATION
LAW DEPARTMENT
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	1,591,623	1,590,100	1,667,400	1,695,300
Materials & Supplies	55,346	49,100	49,400	50,800
Services	148,596	176,700	182,300	173,000
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,795,565	1,815,900	1,899,100	1,919,100
Appropriation by Activity				
Legal Services	1,795,565	1,815,900	1,899,100	1,919,100
Employee Years by Activity				
Legal Services	23.5	23.5	23.5	23.5



ADMINISTRATION
LAW DEPARTMENT
PERSONNEL SUMMARY

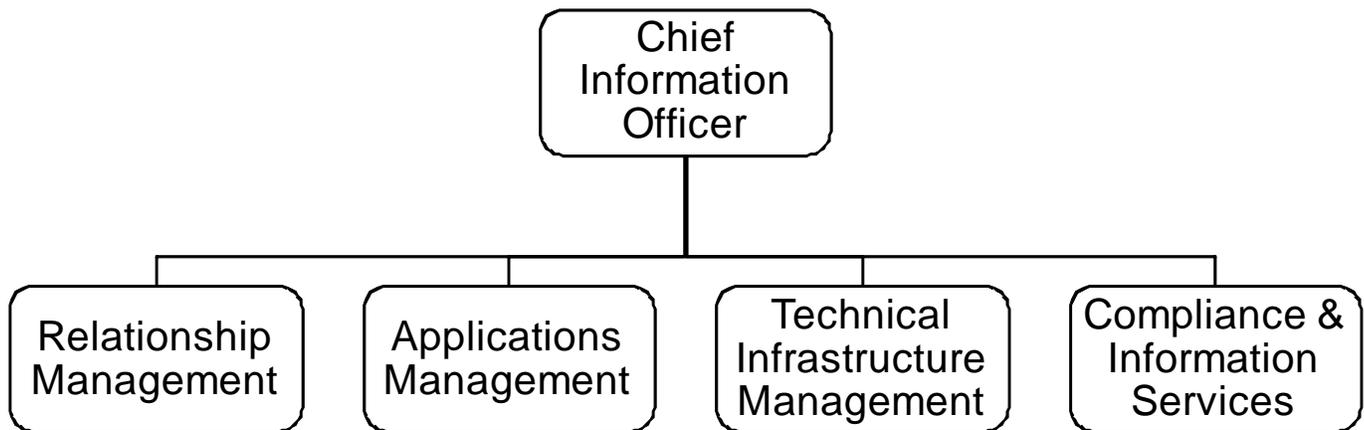
FULL TIME POSITIONS			
Br.	Title	Budget 2006-07	Approved 2007-08
36	Corporation Counsel	1	1
34	Municipal Attorney IV	1	1
32	Municipal Attorney III	9	8
29	Municipal Attorney II	2	2
28	Manager of Contract Services	0	1
25	Municipal Attorney I	2	1
20	Assistant to Corporation Counsel	1	1
20	Legal Asst./Claims Investigator	1	1
20	Legal Asst./Real Estate	2	3
11	Senior Legal Secretary	3	3
9	Legal Secretary	1	1
EMPLOYEE YEARS			
	Full Time	23.0	23.0
	Overtime	0.0	0.0
	Part Time, Temporary, Seasonal	0.5	0.5
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>
	Total	23.5	23.5

Purpose

The Department of Information Technology directs and manages the development, deployment and ongoing operations of all information technology automation services provided to City departments. These services include strategic business systems planning; project management; systems analysis, development and deployment, computing center and telecom/network management, asset management, as well as compliance and information records services.

Organization

The Department is composed of four units under the direction of the Chief Information Officer: Relationship Management (Public Safety, Development, Public Services, Internal Operational Services), Applications Management, Technical Infrastructure Management, and Compliance and Information Services.



Highlights of the Department's 2007-08 work program are presented below.

Bureau	Highlights	Priorities Supported	Projected Completion
Relationship Management			
– Public Services	Implement the "One Call to City Hall (311)" initiative	Customer Service	Second Quarter
	Reengineered Website	Customer Service	Fourth Quarter
– Development	Assess existing GIS environment and develop and gain Senior Management Team approval on a GIS strategy	Economic Development & Jobs	Fourth Quarter
– Internal Operational Services	Define and implement a new Budget Preparation and Reporting automation environment	Customer Service	Third Quarter
Applications Management	Develop and deploy upon approval a data warehousing and analytics environment for use by the Relationship IT Bureau on client projects and specifically RBN	Customer Service	Third Quarter
Technical Infrastructure	Deploy MS Office 2007 throughout City	Customer Service	Second Quarter
	Develop and gain approval Senior Management Team on technical infrastructure consolidation of distinct City and Police networks and computing centers	Customer Service Public Safety	Third Quarter
	Consolidate the City and Police networks and computing centers	Customer Service Public Safety	Fourth Quarter
Compliance & Information Services	Define new security policies and procedures and enforce implementation to enable success on the technical infrastructure consolidation project	Customer Service Public Safety	Third Quarter

Finance, Police and Environmental Services Information System organizations will be integrated into one Information Technology department in order to focus on efficiencies of scale. The telecommunications function currently located in Environmental Services is also consolidated into Information Technology, as is Records Management from Finance. Departmental system support transfers from Fire and Human Resource Management.

The two data centers and distinct networks currently in place for the City and Police Department will be consolidated into one integrated environment. A new re-engineered secured network with specific domains allocated to key departments to provide redundancy, security and encryption where required will be implemented to enhance effectiveness and efficiency. In addition the two side-by-side data centers will be consolidated to leverage existing staff to increase onsite coverage as Police implements its Automated Field Reporting (AFR) system, which has the police officers entering key police reports directly from their cars 7 days a week, 24 hours a day in an online environment.

Year-to-Year Comparison

<u>Bureau</u>	Budget		<u>Change</u>	Percent <u>Change</u>
	<u>2006-07</u>	<u>2007-08</u>		
Chief Information Officer	0	232,900	232,900	N/A
Relationship Management	0	892,500	892,500	N/A
Application Management	0	875,900	875,900	N/A
Technical Infrastructure Management	0	2,367,900	2,367,900	N/A
Compliance & Information Services	0	569,200	569,200	N/A
Total	0	4,938,400	4,938,400	N/A
Less: Intrafund Credit	0	661,800	661,800	N/A
Total	0	4,276,600	4,276,600	N/A
Employee Years	0.0	54.0	54.0	N/A

Change Detail

<u>Salary & Wage Adjustment</u>	General		Vacancy			<u>Total</u>
	<u>Inflation</u>	<u>Chargebacks</u>	<u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	
244,300	12,200	-626,800	0	1,600	4,645,300	4,276,600

Major Change

Information Systems and Records Management functions transfers from Finance	2,787,300
Information systems services and telecommunications functions transfers from Environmental Services	923,400
Information systems services transfers from Police	516,600
Additional Information Technology management and support positions are added	257,000
Higher software maintenance costs and provision is made for a Disaster Recovery Plan increase costs	81,300
Abolish a full time position and a part time position due to budget constraints	-69,600
Funding for information systems support transfers from Fire	55,500
Funding for information systems support transfers from Human Resource Management	53,800
Internal staff training and development support is provided	40,000

CHIEF INFORMATION OFFICER

The Chief Information Officer identifies and prioritizes the delivery of the City's online services and information, document management systems, enterprise architecture and wireless strategies to maximize operating efficiencies and provide highly effective information technology services. The Chief Information Officer supervises all information technology operations and develops and oversees City information technology policies and procedures, the City's website, Geographic Information Systems, records management, telephone and related functions; and provides for the security of City information.

RELATIONSHIP MANAGEMENT

Relationship Management is responsible for defining and managing the development and deployment of strategic automation improvement initiatives within defined Business Areas of the City. The role's focus is on achievement of strategic business goals by enabling operational change, transformation and efficiency through process automation and best practices implementation. Four Business Areas will be covered by this organization: Public Safety (Emergency Communications, Police and Fire), Public Services (NET, Environmental Services, 311 and Recreation & Youth Services), Development (Community Development and Economic Development) and Internal Operational Services (Budget, Human Resource Management, Law and Finance).

APPLICATION MANAGEMENT

Application Management is responsible for systems analysis, design and programming services to deliver strategic automation initiatives being implemented by the Relationship Management team, as well as to provide ongoing maintenance and support services for all existing business system applications.

TECHNICAL INFRASTRUCTURE MANAGEMENT

Technical Infrastructure Management is responsible to design, implement and operate all data center, telecom and technology hardware and associate operating software on which all city personnel access any business system application. This unit performs ongoing computer operation functions, such as performing batch data entry, computer job control log reviews, printing and distribution of reports, forms and other output, and administering tape and other libraries for recover purposes.

Telephone Chargebacks

The 2006-07 chargebacks are budgeted in Environmental Services and are shown here for comparative purposes only.

<u>Department/Bureau</u>	<u>2006-07</u>	<u>2007-08</u>	<u>Department/Bureau</u>	<u>2006-07</u>	<u>2007-08</u>
CITY COUNCIL & CLERK	9,100	9,300	ENVIRONMENTAL SERVICES		
ADMINISTRATION			Commissioner	22,000	7,100
Mayor's Office	15,600	17,600	Architecture & Engineering	23,900	26,400
NET	41,900	43,300	Operations & Parks	56,200	59,600
Budget	4,300	13,900	Water	33,000	34,700
Human Resource Mgmt.	19,300	18,500	TOTAL:	135,100	127,800
Communications	7,000	8,000	POLICE	211,800	220,400
Law	9,500	9,600	FIRE	62,100	65,100
TOTAL:	97,600	110,900	RECREATION AND YOUTH SERVICES		
INFORMATION TECHNOLOGY	0	38,600	Commissioner	5,200	5,200
FINANCE			Recreation	46,500	46,900
Director's Office	5,500	3,100	Special Services	7,300	7,400
Accounting	7,300	7,100	Youth Services	10,400	10,400
Treasury	9,800	10,400	TOTAL:	69,400	69,900
Assessment	7,700	7,600	CITY TOTAL	708,000	734,200
Parking & Municipal			Interfund	71,600	72,400
Violations	9,500	9,600	Intrafund	636,400	661,800
Purchasing	4,600	4,600	CITY TOTAL	708,000	734,200
Information Systems	30,000	0			
TOTAL:	74,400	42,400			
COMMUNITY DEVELOPMENT					
Commissioner	3,400	4,000			
Neighborhood Initiatives	4,000	0			
Buildings and Zoning	14,400	14,800			
Housing & Project					
Development	13,500	13,600			
Planning	2,800	6,200			
TOTAL:	38,100	38,600			
ECONOMIC DEVELOPMENT					
Administration	6,700	8,700			
Municipal Parking	3,700	2,500			
TOTAL:	10,400	11,200			

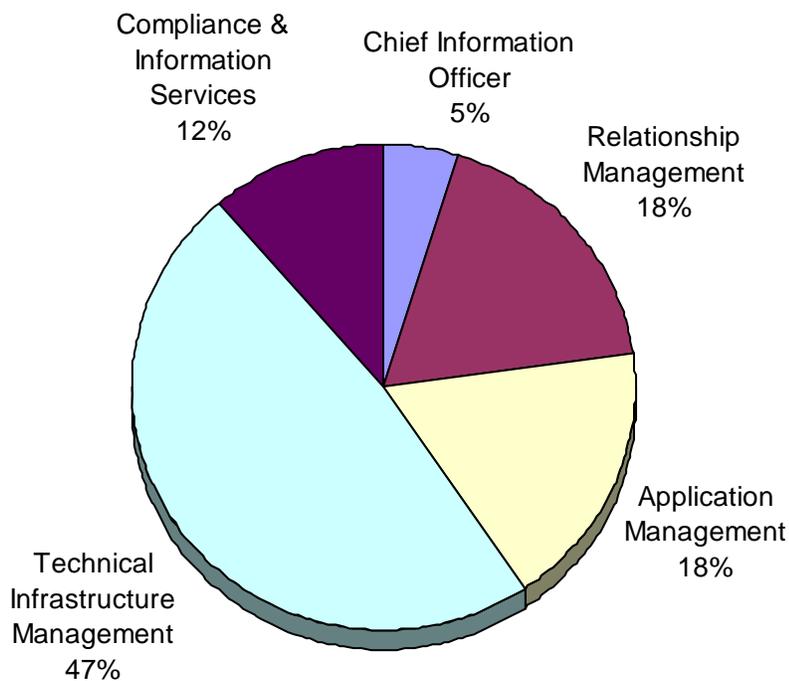
COMPLIANCE & INFORMATION SERVICES

Compliance and Information Services performs both an overall IT environment compliance role as well as the City's record management function. The unit is responsible to define and ensure the entire IT environment meets the compliance requirements of City departments and governmental legal requirements. Linked to this compliance is the responsibility to store, retrieve City records that conform to the disposal schedules of the New York State Education Department and allow the City to respond to public inquires. The unit also manages the internal IT Help Desk environment to ensure all IT service level issues are address per service level agreements with City departments.

INFORMATION TECHNOLOGY EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	3,450,200
Materials & Supplies	0	0	0	43,800
Services	0	0	0	1,444,400
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	0	0	0	4,938,400
Less Intrafund Credit*	<u>0</u>	<u>0</u>	<u>0</u>	<u>661,800</u>
Total	0	0	0	4,276,600
Appropriation by Activity				
Chief Information Officer	0	0	0	232,900
Relationship Management	<u>0</u>	<u>0</u>	<u>0</u>	892,500
Application Management	0	0	0	875,900
Technical Infrastructure Management	0	0	0	2,367,900
Compliance & Information Services	<u>0</u>	<u>0</u>	<u>0</u>	<u>569,200</u>
Total	0	0	0	4,938,400
Less Intrafund Credit*	<u>0</u>	<u>0</u>	<u>0</u>	<u>661,800</u>
Total	0	0	0	4,276,600
Employee Years by Activity				
Chief Information Officer	0.0	0.0	0.0	2.0
Relationship Management	0.0	0.0	0.0	11.0
Application Management	0.0	0.0	0.0	15.0
Technical Infrastructure Management	0.0	0.0	0.0	15.0
Compliance & Information Services	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>11.0</u>
Total	0.0	0.0	0.0	54.0

*Reflects chargeback for telephone service.



INFORMATION TECHNOLOGY
PERSONNEL SUMMARY

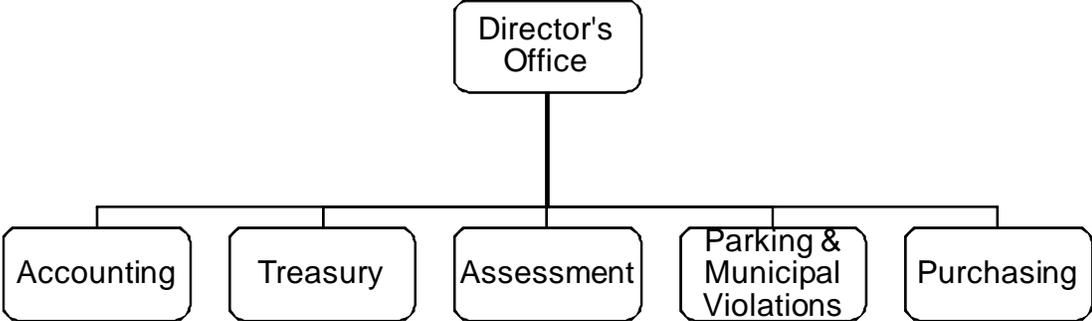
FULL TIME POSITIONS				Chief Information Officer	Relationship Management	Applications Management	Technical Infrastructure Management	Compliance & Information Services
Br.	Title	Budget 2006-07	Approved 2007-08					
36	Chief Information Officer	0	1	1				
34	IT Applications Manager	0	1			1		
34	IT Infrastructure Manager	0	1				1	
31	IT Compliance & Info. Services Manager	0	1					1
31	IT Relationship Manager	0	3		3			
29	Computer Systems Analyst	0	3		1		2	
29	Database Administrator	0	1					1
27	Sr. Programmer Analyst	0	5			3	2	
27	Systems Programmer	0	1				1	
25	Programmer Analyst	0	9		4	3	2	
25	Webmaster	0	1			1		
23	Computer Applications Specialist	0	3		2		1	
23	Sr. Computer Programmer	0	3			2	1	
22	Asst. Records Mgmt. Coordinator	0	1					1
21	Client Support Analyst	0	1				1	
20	Computer Programmer	0	9		1	5	3	
18	Secretraty to CIO	0	1	1				
17	Office Automation Specialist	0	3				1	2
12	Computer Operator	0	3					3
7	Data Entry Clerk	0	2					2
6	Microfilm Operator	0	1					1
Total								
EMPLOYEE YEARS								
Full Time		0.0	54.0	2.0	11.0	15.0	15.0	11.0
Less: Vacancy Allowance		0.0	0.0	0.0	0.0	0.0	0.0	0.0
Overtime		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Part Time, Temporary, Seasonal		0.0	54.0	2.0	11.0	15.0	15.0	11.0

Purpose

The Department of Finance manages the City's financial affairs. It collects revenues, manages and invests cash, manages City debt, and controls financial processing. Its responsibilities include managing payroll, purchasing, and assessment operations, maintaining financial records and reports, enforcing financial policies and standards, and collecting and storing City records.

Organization

The Department is composed of six units: the Director's Office, Accounting, Treasury, Assessment, Parking and Municipal Violations, and Purchasing.



Highlights of the Department's 2007-08 work program are presented below. Additional information for each bureau is included in the sections that follow.

Bureau	Highlights	Priorities Supported	Projected Completion
Accounting	Prepare Comprehensive Annual Financial Report for 2006-07 in accordance with national accounting standards for the public sector	Customer Service	Second Quarter
Assessment	Complete City-wide reassessment of al properties	Customer Service	Fourth Quarter

Year-to-Year Comparison

<u>Bureau</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>	<u>Change</u>	<u>Percent Change</u>
Director's Office	651,300	508,600	-142,700	-21.9%
Accounting	940,000	946,500	6,500	0.7%
Treasury	1,813,900	1,911,400	97,500	5.4%
Assessment	1,044,800	1,228,200	183,400	17.6%
Parking & Municipal Violations	842,800	896,500	53,700	6.4%
Purchasing	815,100	861,700	46,600	5.7%
Information Systems	<u>2,682,300</u>	<u>0</u>	<u>-2,682,300</u>	-100.0%
Total	8,790,200	6,352,900	-2,437,300	-27.7%
Less: Intrafund Credit	<u>954,400</u>	<u>744,500</u>	<u>-209,900</u>	-22.0%
Total	7,835,800	5,608,400	-2,227,400	-28.4%
Employee Years	138.6	97.4	-41.2	-29.7%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
114,600	8,600	291,300	0	2,000	-2,643,900	-2,227,400

Major Change Highlights

Information Systems and Records Management transfers to Information Technology	-2,787,300
City-wide reassessment of all properties occurs	216,300
Succession transition support provided	75,000
City Historian function is to be provided by the Rochester Historical Society through a contract funded in Communications	-73,200
One full time position is eliminated and others restructured in Accounting as an efficiency measure	-52,900
Completion of the initial phase of a city-wide revaluation of all properties	-27,000

DEPARTMENT OF FINANCE
EXPENDITURE SUMMARY

Appropriation by Major Object	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Personnel Expenses	6,561,981	6,832,000	6,901,900	4,649,000
Materials & Supplies	162,197	171,300	168,800	137,300
Services	1,732,744	1,743,900	1,719,500	1,566,600
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	8,456,922	8,747,200	8,790,200	6,352,900
Less: Intrafund Credit*	<u>881,600</u>	<u>976,100</u>	<u>954,400</u>	<u>744,500</u>
Total	<u>7,575,322</u>	<u>7,771,100</u>	<u>7,835,800</u>	<u>5,608,400</u>

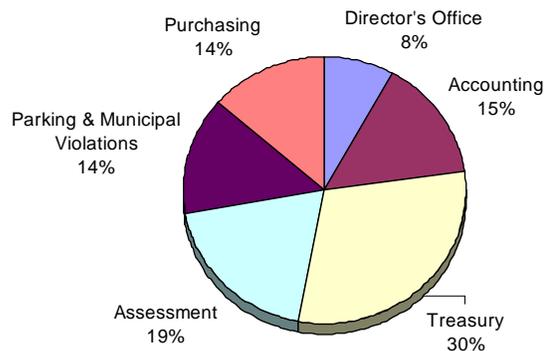
Appropriation by Activity

Director's Office	683,862	649,400	651,300	508,600
Accounting	1,002,223	976,400	940,000	946,500
Treasury	1,679,926	1,798,800	1,813,900	1,911,400
Assessment	961,458	1,041,100	1,044,800	1,228,200
Parking & Municipal Violations	820,265	840,400	842,800	896,500
Purchasing	747,677	820,900	815,100	861,700
Information Systems	<u>2,561,511</u>	<u>2,620,200</u>	<u>2,682,300</u>	<u>0</u>
Total	8,456,922	8,747,200	8,790,200	6,352,900
Less: Intrafund Credit*	<u>881,600</u>	<u>976,100</u>	<u>954,400</u>	<u>744,500</u>
Total	<u>7,575,322</u>	<u>7,771,100</u>	<u>7,835,800</u>	<u>5,608,400</u>

Employee Years by Activity

Director's Office	8.1	8.2	8.4	5.4
Accounting	17.8	17.6	18.0	17.6
Treasury	24.3	23.9	24.2	23.9
Assessment	18.6	18.9	19.0	20.4
Parking & Municipal Violations	15.8	16.3	16.7	17.0
Purchasing	12.6	12.8	13.1	13.1
Information Systems	<u>38.4</u>	<u>38.7</u>	<u>39.2</u>	<u>0.0</u>
Total	135.6	136.4	138.6	97.4

*Reflects chargeback for postage, duplicating, Geographic Information System (GIS)



This unit manages the Department of Finance, supervises the City's debt and risk management activities, and administers and enforces Federal and New York State labor standards in construction projects. It monitors Minority/Women Business Enterprise (M/WBE) contract compliance for prime contractors and wage compliance for both prime and sub-contractors. The Office provides central planning, programming, and development services to the bureaus of the Department.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	651,300	508,600	-142,700
Employee Years	8.4	5.4	-3.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
13,300	900	-1,900	0	0	-155,000	-142,700

Major Change

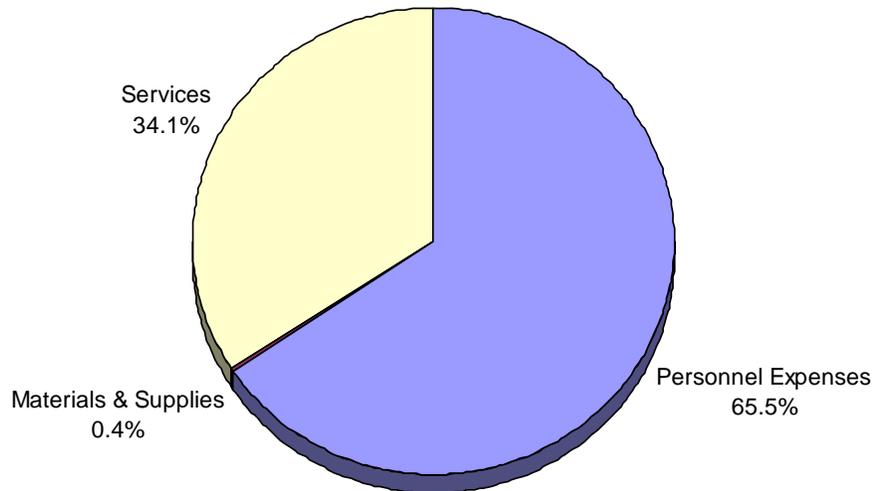
Records Management function transfers to Information Technology	-105,000
City Historian function is to be provided by the Rochester Historical Society through a contract funded in Communications	-73,200
Succession transition support provided	40,000
A part time position is eliminated due to budget constraints	-15,900
Productivity improvements result in savings	-900

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Outstanding Debt (\$000)	339,747	355,199	360,900	360,636
WORKLOAD				
Bond and note sales	3	3	3	3
Bond and note sales value (\$000)	205,050	226,623	174,045	173,525
Construction payment applications reviewed	2,227	2,375	2,796	2,500
RESULTS				
Federal construction contracts:				
● M/WBE sub-contracts	19	6	15	33
Non-Federal construction contracts:				
● M/WBE prime contracts	0	1	1	0
● M/WBE sub-contracts	80	141	168	126

DEPARTMENT OF FINANCE
DIRECTOR'S OFFICE
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	479,888	498,500	503,300	333,300
Materials & Supplies	6,404	7,100	7,800	2,000
Services	197,570	143,800	140,200	173,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	683,862	649,400	651,300	508,600
Appropriation by Activity				
Director's Office	473,270	454,600	457,200	508,600
Records Management	<u>210,592</u>	<u>194,800</u>	<u>194,100</u>	<u>0</u>
Total	683,862	649,400	651,300	508,600
Employee Years by Activity				
Director's Office	5.1	5.2	5.2	5.4
Records Management	<u>3.0</u>	<u>3.0</u>	<u>3.2</u>	<u>0.0</u>
Total	8.1	8.2	8.4	5.4



DEPARTMENT OF FINANCE
DIRECTOR'S OFFICE
PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2006-07	Approved 2007-08
36	Director of Finance	1	1
27	City Historian	1	0
24	Contract Administrator	1	1
22	Asst. Records Mgmt. Coordinator	1	0
20	Assistant to Director	0	1
18	Secretary to Director	1	0
16	Wage & Hour Investigator	1	1
15	Accountant	1	1
5	Microfilm Operator	1	0
EMPLOYEE YEARS			
	Full Time	8.0	5.0
	Overtime	0.2	0.2
	Part Time, Temporary, Seasonal	0.2	0.2
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>
	Total	8.4	5.4

DEPARTMENT OF FINANCE
ACCOUNTING

Accounting reviews, processes, and maintains records of City financial transactions, thus providing information on the City's financial position. It processes payrolls and oversees the fiscal component of Federal and New York State grant programs.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Prepare Comprehensive Annual Financial Report for 2006-07 in accordance with national accounting standards for the public sector	Customer Service	Second Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	940,000	946,500	6,500
Employee Years	18.0	17.6	-0.4

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
18,600	500	800	0	1,000	-14,400	6,500

Major Change

One full time position is eliminated and others restructured as an efficiency measure	-52,900
Succession transition support provided	35,000
Turn over results in greater training needs	4,000
Productivity improvements result in savings	-500

ADMINISTRATION

This activity manages the Bureau and sets and maintains standards resulting in accurate and efficient accounting services.

ACCOUNTING SERVICES

This activity maintains general ledger and subsidiary records, reconciles bank statements, and prepares financial statements.

ACCOUNTS PAYABLE/DATA INPUT

This unit receives and audits claim vouchers, the form used by departments to pay vendors. It administers and processes contracts, travel authorizations, and appropriation transfers. It processes documents approved for payment, adjusts account balances, and enters new balances into the Financial Information System.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Transactions requested	88,838	89,200	89,400	89,200
WORKLOAD				
Vouchers audited and input	46,632	47,000	47,000	47,000
Appropriation transfers input	5,944	6,000	6,000	6,000
Account lines input	5,263	5,200	5,200	5,200
Cash transactions input	21,896	22,000	22,200	22,000
Encumbrances set up	9,103	9,000	9,000	9,000

PAYROLL

This unit issues paychecks to each employee and certain pensioners. It prepares necessary payroll-related regulatory reports for Federal, New York State, and other agencies, and performs accounting functions related to health and dental insurance.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
WORKLOAD				
Checks issued	123,060	128,000	128,000	128,000
Payrolls prepared	174	176	176	176

GRANT ACCOUNTING

This unit prepares financial reports, assists in audits, and provides centralized accounting for Federal and New York State grants. It reviews grant budgets and monitors loan programs. It also maintains certain receivable files and administers payments in lieu of taxes.

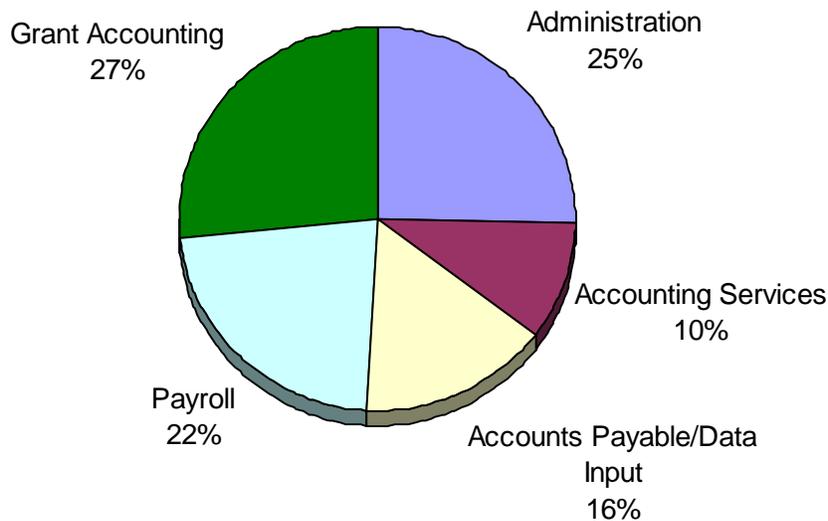
Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Federal and New York State grants	110	115	110	118
Loan types	28	26	29	27
Residential property improvement loans serviced	430	334	420	300
Economic Development loans serviced	101	98	N/A	103
In lieu of tax agreements	108	113	111	111
WORKLOAD				
Audits reviewed	11	20	25	25
Reports	526	553	560	525
Accounts receivable billings	6,600	5,500	7,200	5,200
Cash requests	880	840	1,000	800

N/A - Not Applicable

DEPARTMENT OF FINANCE
ACCOUNTING
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	896,705	944,200	907,800	908,500
Materials & Supplies	4,698	3,800	3,800	4,800
Services	100,820	28,400	28,400	33,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,002,223	976,400	940,000	946,500
Appropriation by Activity				
Administration	277,783	237,700	218,800	238,900
Accounting Services	90,358	92,600	92,000	94,900
Accounts Payable/Data Input	146,748	153,300	153,800	148,300
Payroll	201,993	217,700	203,400	212,100
Grant Accounting	<u>285,341</u>	<u>275,100</u>	<u>272,000</u>	<u>252,300</u>
Total	1,002,223	976,400	940,000	946,500
Employee Years by Activity				
Administration	2.0	2.0	2.0	2.5
Accounting Services	2.0	2.0	2.0	2.0
Accounts Payable/Data Input	4.0	4.0	4.0	4.1
Payroll	4.0	4.0	4.0	4.0
Grant Accounting	<u>5.8</u>	<u>5.6</u>	<u>6.0</u>	<u>5.0</u>
Total	17.8	17.6	18.0	17.6



DEPARTMENT OF FINANCE
ACCOUNTING
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Accounting Services	Accounts Payable/Data Input	Payroll	Grant Accounting
Br.	Title	Budget 2006-07	Approved 2007-08					
33	Director, Accounting	1	1	1				
30	Assistant Director, Accounting	1	0					
28	Assistant Director, Accounting	0	1	1				
27	Payroll Systems Supervisor	0	1				1	
26	Payroll Systems Supervisor	1	0					
26	Principal Finance Officer	1	1					1
24	Associate Accountant	1	1					1
20	Senior Accountant	4	3		1		1	1
18	Payroll Auditor	1	1				1	
17	Payroll Technician	1	1				1	
15	Accountant	3	3		1			2
11	Clerk I	1	1			1		
9	Clerk II	1	1			1		
9	Clerk II with Typing	2	2			2		
EMPLOYEE YEARS								
Full Time		18.0	17.0	2.0	2.0	4.0	4.0	5.0
Overtime		0.0	0.1	0.0	0.0	0.1	0.0	0.0
Part Time, Temporary, Seasonal		0.0	0.5	0.5	0.0	0.0	0.0	0.0
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		18.0	17.6	2.5	2.0	4.1	4.0	5.0

DEPARTMENT OF FINANCE
TREASURY

Treasury collects all monies owed to the City, including taxes and water bills. It has care and custody, including investment responsibility, of all resources of the City and the City School District. The Bureau disburses funds according to policies and regulations. It meters and posts U.S. Mail and provides messenger services to City departments.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	1,192,400	1,347,700	155,300
Employee Years	24.2	23.9	-0.3

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
20,100	4,800	132,700	0	900	-3,200	155,300

Major Change

Productivity improvements result in savings	-3,200
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ADMINISTRATION

This activity manages and supervises Treasury operations and invests City and City School District funds to generate interest income. It also maintains the City's cash ledger.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Average daily cash ledger balance (\$000)	291,000	297,600	297,000	302,900
WORKLOAD				
Average daily invested cash bank balance (\$000)	288,000	293,800	294,800	300,700

CASH CONTROL

Cash Control receives and deposits all revenue for the City and the City School District, disburses all City funds, countersigns and distributes payroll checks, processes tax, water, and refuse bills, sells bus passes and parking stamps, and processes and issues bingo licenses. The unit also processes travel vouchers and prepares and indexes claim vouchers and water payments for scanning.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
WORKLOAD				
Cash disbursements	44,240	45,000	45,000	44,600
Payments processed:				
● Tax bills	197,253	198,500	199,000	197,900
● Water bills	178,137	179,000	180,000	178,600
● Commercial refuse bills	6,503	6,600	6,800	7,000
Internet payments processed	11,431	16,000	16,300	16,500

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
Development loan payments processed	4,290	4,300	5,000	4,300
Bingo & Games of Chance licenses and payments processed	693	533	N/A	530

N/A - Not Applicable

TAX ACCOUNTING

This activity maintains tax receivable records and collects delinquent tax payments. It applies tax payments to the proper accounts and enters necessary adjustments and cancellations. In addition to responding to inquiries from taxpayers about their accounts, Tax Accounting maintains and posts a separate file for property rehabilitation and code enforcement charges. Delinquent account payments are collected, tax payment agreements administered, and foreclosure actions initiated as provided under New York State law.

Program Change

The timing of the City's foreclosure sale is changed to occur after Monroe County's foreclosure sale. County acquired properties are then transferred to the City reducing the number of City initiated foreclosures and sales.

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
DEMAND				
Tax accounts	67,054	66,297	67,200	67,000
Delinquent tax accounts	8,692	8,794	10,000	8,700
Prior years tax agreements	415	450	525	525
WORKLOAD				
Tax adjustments made	1,959	2,100	2,100	2,100
Foreclosure notices mailed	3,156	3,300	3,200	3,400
RESULTS				
Tax agreements processed	234	230	225	240
City initiated foreclosures	434	171	450	250
Actual foreclosure sales	262	65	270	125
Defaulted tax agreements	7	36	25	40
Properties redeemed before foreclosure	2,076	2,066	2,000	2,100

Note: see Revenue Summary, Tax Collection Experience section, for current and delinquent tax data and history.

DEPARTMENT OF FINANCE
TREASURY

MAIL & MESSENGER SERVICE

This activity processes all interdepartmental and outgoing mail from City facilities, processes U.S. mail for the bureau, acts as liaison to the U.S. Postal Service, processes and dispatches all City billings, and provides logistical support to City departments for targeted mailings. This activity delivers daily mail to outlying City facilities, makes necessary special deliveries, and provides transportation services.

Program Change

The revaluation increases Assessment's chargeback in Finance. Environmental Services water billing expense, formerly a General Fund expense in Office of Customer Satisfaction, becomes a Water Fund expense in Operations & Parks. This increases the Interfund amount and decreases the Intrafund amount.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Outgoing mail (000)	887	893	992	992
Incoming mail (000)	186	186	185	186

Chargebacks

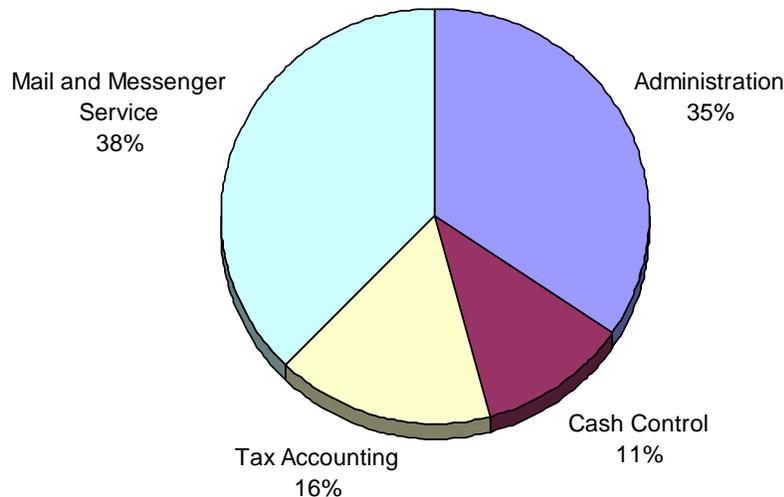
<u>Department/Bureau</u>	<u>2006-07</u>	<u>2007-08</u>	<u>Department/Bureau</u>	<u>2006-07</u>	<u>2007-08</u>
CITY COUNCIL & CLERK	17,900	20,000	ECONOMIC DEVELOPMENT		
ADMINISTRATION			Administration	11,900	13,300
Mayor's Office	7,000	7,700	Municipal Parking	400	400
NET	61,200	69,200	TOTAL:	12,300	13,700
Budget	100	4,100	ENVIRONMENTAL SERVICES		
Human Resource Mgt.	19,700	22,900	Commissioner	132,000	5,600
Communications	3,300	3,700	Engineering	7,400	8,200
Law	9,600	10,700	Operations & Parks	700	700
TOTAL:	100,900	118,300	Water	2,300	128,200
INFORMATION TECHNOLOGY			TOTAL:	142,400	142,700
	0	400	EMERGENCY COMMUNICATIONS		
FINANCE				4,400	4,900
Director's Office	3,900	4,300	POLICE	81,200	90500
Accounting	7,900	8,800	FIRE	2,300	2,600
Treasury	67,300	76,000	RECREATION & YOUTH SERVICES		
Assessment	44,200	54,100	Commissioner	3,600	4,000
Parking & Municipal Violations	75,800	85,400	Recreation	9,500	10,600
Purchasing	13,500	15,300	Special Services	26,200	29,200
Information Systems	400	0	Youth Services	3,500	3,900
TOTAL:	213,000	243,900	TOTAL:	42,800	47,700
COMMUNITY DEVELOPMENT			CITY TOTAL	652,600	724,000
Commissioner	3,000	3,300	Interfund	31,100	160,300
Neighborhood Initiatives	600	0	Intrafund	621,500	563,700
Buildings & Zoning	17,000	18,900	CITY TOTAL	652,600	724,000
Housing & Project Dev.	14,500	16,100			
Planning	300	1,000			
TOTAL:	35,400	39,300			

DEPARTMENT OF FINANCE
TREASURY
EXPENDITURE SUMMARY

6-15

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	990,282	1,019,300	1,024,000	1,044,100
Materials & Supplies	34,376	34,000	34,000	33,400
Services	655,268	745,500	755,900	833,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,679,926	1,798,800	1,813,900	1,911,400
Less: Intrafund Credit*	<u>565,100</u>	<u>621,500</u>	<u>621,500</u>	<u>563,700</u>
Total	1,114,826	1,177,300	1,192,400	1,347,700
Appropriation by Activity				
Administration	582,823	617,500	623,200	660,000
Cash Control	242,105	228,200	235,600	217,600
Tax Accounting	266,103	294,200	298,100	309,800
Mail and Messenger Service	<u>588,895</u>	<u>658,900</u>	<u>657,000</u>	<u>724,000</u>
Total	1,679,926	1,798,800	1,813,900	1,911,400
Less: Intrafund Credit*	<u>565,100</u>	<u>621,500</u>	<u>621,500</u>	<u>563,700</u>
Total	1,114,826	1,177,300	1,192,400	1,347,700
Employee Years by Activity				
Administration	6.8	7.0	7.1	7.1
Cash Control	7.4	7.6	7.7	6.5
Tax Accounting	7.0	7.0	7.1	8.1
Mail and Messenger Service	<u>3.1</u>	<u>2.3</u>	<u>2.3</u>	<u>2.2</u>
Total	24.3	23.9	24.2	23.9

*Reflects chargeback for postage



DEPARTMENT OF FINANCE
TREASURY
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Cash Control	Tax Accounting	Mail & Messenger Service
Br.	Title	Budget 2006-07	Approved 2007-08				
33	City Treasurer	1	1	1			
30	Deputy Treasurer	1	1	1			
24	Sr. Administrative Analyst	2	2	2			
20	Senior Accountant	2	2	1		1	
18	Head Cashier	1	1		1		
16	Administrative Assistant	0	1	1			
15	Accountant	1	1	1			
15	Principal Account Clerk	1	1		1		
14	Senior Resource Collector	1	1			1	
13	Senior Cashier Bilingual	1	1		1		
12	Junior Accountant	3	2			2	
12	Mailroom Coordinator	1	1				1
12	Resource Collector	2	2			2	
9	Clerk II with Typing	2	2		2		
7	Clerk III with Typing	2	2			2	
6	Interdept. Messenger	1	1				1
5	Account Clerk	1	1		1		
EMPLOYEE YEARS							
Full Time		23.0	23.0	7.0	6.0	8.0	2.0
Overtime		1.0	0.8	0.2	0.5	0.1	0.0
Part Time, Temporary, Seasonal		0.3	0.2	0.0	0.0	0.0	0.2
Less: Vacancy Allowance		<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		24.2	23.9	7.1	6.5	8.1	2.2

Assessment determines the market value of every property in the City through on-site visits and recording of pertinent data. The Bureau monitors recent property transfers, neighborhood and economic conditions, financing, legal restrictions, and environmental issues as they pertain to City properties. The public is provided data on property ownership, tax exemption programs, legal deadlines, and sales information. The Bureau processes tax exemption applications, deeds of transfer, assessment changes, and letters of notice.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Complete City-wide reassessment of all properties	Customer Service	Fourth Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	1,044,800	1,228,200	183,400
Employee Years	19.0	20.4	1.4

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
10,200	700	-6,700	0	1,500	177,700	183,400

Major Change

City-wide reassessment of all properties	216,300
Completion of the initial phase of a city-wide revaluation of all properties	-27,000
Services and supplies are reduced due to budget constraints	-10,900
Productivity improvements result in savings	-700

ADMINISTRATION

This activity manages and supervises the Bureau.

RECORDS

This activity records City real estate transfers and changes in assessment and exemption value. It prepares, mails, and processes applications for exemption programs and reports. It prepares and publishes assessment rolls and responds to inquiries from citizens.

APPRAISAL

Appraisal inspects properties and calculates assessments based on these inspections. It inspects tax exempt properties and properties whose owners apply for exempt status to confirm that they comply with applicable laws and eligibility standards. Appraisal also inspects properties for which building permits have been issued and records any changes in assessed value. It processes applications, complaints, and appeals to the Board of Assessment Review.

DEPARTMENT OF FINANCE
ASSESSMENT

Program Change

The revaluation increases review and notice volume. Sales reviews, performed in advance of the revaluation, decline.

Performance Indicators

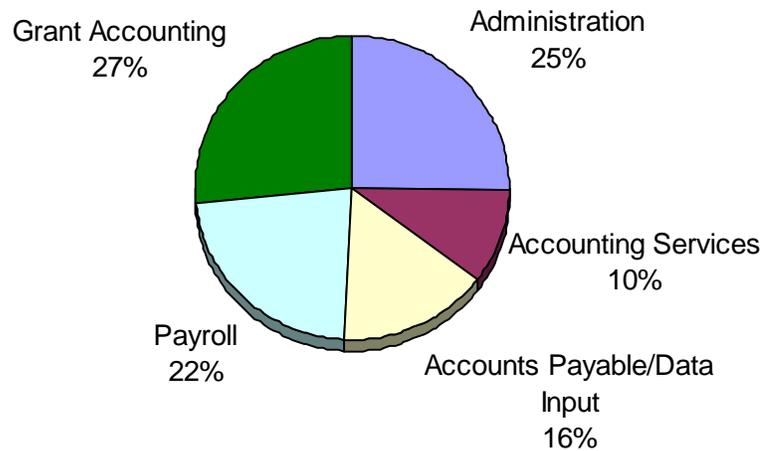
	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
Properties in City	67,054	66,927	67,100	67,100
WORKLOAD				
Owner requests for review	795	700	2,000	4,700
Reviews performed:				
● Sales	3,967	3,200	3,000	1,200
● Building permits	6,777	6,000	6,000	6,100
● Exemptions (new and renewal)	12,301	12,600	14,000	14,000
Revaluation Related:				
● Data entry on City properties	8,322	9,800	7,400	57,200
● Notices and Letters	36,000	102,000	102,000	108,200

DEPARTMENT OF FINANCE
ASSESSMENT
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	902,819	951,400	953,200	1,036,100
Materials & Supplies	3,552	4,200	7,300	13,000
Services	55,087	85,500	84,300	179,100
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	961,458	1,041,100	1,044,800	1,228,200

Appropriation by Activity				
Administration	254,871	298,100	301,300	465,000
Records	172,442	184,500	185,800	187,700
Appraisal	<u>534,145</u>	<u>558,500</u>	<u>557,700</u>	<u>575,500</u>
Total	961,458	1,041,100	1,044,800	1,228,200

Employee Years by Activity				
Administration	3.0	3.0	3.1	3.1
Records	5.5	5.7	5.7	5.7
Appraisal	<u>10.1</u>	<u>10.2</u>	<u>10.2</u>	<u>11.6</u>
Total	18.6	18.9	19.0	20.4



DEPARTMENT OF FINANCE
ASSESSMENT
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Records	Appraisal
Br.	Title	Budget 2006-07	Approved 2007-08			
33	Assessor	1	1	1		
28	Deputy City Assessor	1	1	1		
27	Commercial Appraiser	1	1			1
27	Supervising Real Prop. Appraiser	1	1			1
20	Real Property Appraiser	7	8			8
13	Real Property Appraiser Trainee	1	0			
11	Clerk I	1	1		1	
11	Secretary	1	1	1		
7	Clerk III w/Typing	3	3		3	
EMPLOYEE YEARS						
Full Time		17.0	17.0	3.0	4.0	10.0
Overtime		0.5	1.4	0.1	0.7	0.6
Part Time, Temporary, Seasonal		1.5	2.0	0.0	1.0	1.0
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		19.0	20.4	3.1	5.7	11.6

DEPARTMENT OF FINANCE
PARKING & MUNICIPAL VIOLATIONS

Parking and Municipal Violations enforces parking, dog control, and other provisions of the Municipal Code. It collects fines, state surcharges and state scofflaw clearance fees. It conducts an administrative adjudication system that provides hearings for those contesting summonses or who fail to pay fines within a specified period. The Bureau also prepares a civil judgment roll for judicial certification, administers contracts with commercial collection agencies, and certifies scofflaws to the New York State Department of Motor Vehicles (DMV).

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	842,800	896,500	53,700
Employee Years	16.7	17.0	0.3

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
28,200	900	12,300	0	-700	13,000	53,700

Major Change

Provision is made for Summer Youth employment	9,000
Handheld parking maintenance is added	4,600
Productivity improvements result in savings	-600

ADMINISTRATION

This activity manages the Bureau, prepares required reports, and responds to citizen complaints and inquiries.

ACCOUNTS RECEIVABLE & ENFORCEMENT

This activity receives and processes payments of penalties and fines and maintains daily financial records. This activity also prepares and enforces civil judgements against parking offenders and municipal code violators, prepares and enforces scofflaw notices, and administers contracts with commercial collection agencies.

Program Change

The projected continued decline in parking ticket issuance results in decreased adjudication processes performed.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Tickets issued:				
● Parking	95,818	98,500	105,000	96,000
● Dog code violations	1,802	2,000	2,000	2,000
● Housing & Municipal Code (all types)	7,465	10,200	10,200	10,200
Parking cases placed in judgment	26,020	29,000	35,000	29,000
Scofflaws certified	3,251	3,700	4,100	3,700

**DEPARTMENT OF FINANCE
PARKING & MUNICIPAL VIOLATIONS**

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
RESULTS				
Judgment cases prepared	28,900	30,000	35,000	29,000
Scofflaw clearances issued	3,800	2,600	2,700	2,900
Satisfaction notices prepared	11,510	13,800	13,800	12,000

ADJUDICATION

This activity schedules hearings for municipal code violations, compiles hearing dockets, prepares and mails hearing notice, maintains records of proceedings, and processes appeals.

Program Change

The projected continue decline in parking ticket issuance results in decreased adjudication processes performed.

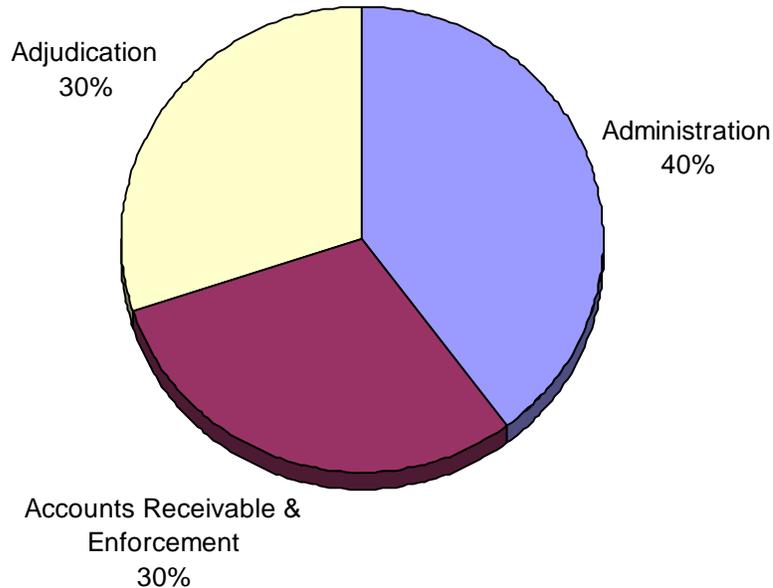
Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Parking tickets issued	95,818	98,500	105,000	96,000
Hearing notices prepared	3,100	3,000	3,400	3,200
WORKLOAD				
Cases heard:				
● Parking	7,100	9,000	12,100	9,000
● Housing & Municipal Code (all types)	15,836	11,350	N/A	14,700
Default cases processed:				
● Parking	26,020	29,000	38,900	27,000
● Housing & Municipal Code (all types)	7,500	7,000	7,000	6,850

N/A - Not Applicable

DEPARTMENT OF FINANCE
PARKING & MUNICIPAL VIOLATIONS
EXPENDITURE SUMMARY

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Amended 2006-07</u>	<u>Approved 2007-08</u>
Appropriation by Major Object				
Personnel Expenses	631,617	649,200	651,100	688,300
Materials & Supplies	9,580	10,000	8,000	10,000
Services	179,068	181,200	183,700	198,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	820,265	840,400	842,800	896,500
Appropriation by Activity				
Administration	320,958	340,700	330,000	355,900
Accounts Receivable & Enforcement	252,874	266,500	252,600	272,800
Adjudication	<u>246,433</u>	<u>233,200</u>	<u>260,200</u>	<u>267,800</u>
Total	820,265	840,400	842,800	896,500
Employee Years by Activity				
Administration	3.0	3.1	3.3	3.3
Accounts Receivable & Enforcement	6.8	6.9	7.1	7.4
Adjudication	<u>6.0</u>	<u>6.3</u>	<u>6.3</u>	<u>6.3</u>
Total	15.8	16.3	16.7	17.0



DEPARTMENT OF FINANCE
PARKING & MUNICIPAL VIOLATIONS
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Accounts Receivable & Enforcement	Adjudication
Br.	Title	Budget 2006-07	Approved 2007-08			
33	Director of Parking Violations	1	1	1		
26	Asst. Director, Parking Violations	1	1	1		
20	Executive Assistant	1	1		1	
11	Secretary	1	1	1		
9	Clerk II	1	1		1	
7	Clerk III	7	7		2	5
7	Clerk III Bilingual	1	1		1	
5	Account Clerk	1	1		1	
3	Clerk Typist	2	2		1	1
EMPLOYEE YEARS						
Full Time		16.0	16.0	3.0	7.0	6.0
Overtime		0.0	0.0	0.0	0.0	0.0
Part Time, Temporary, Seasonal		0.8	1.1	0.3	0.5	0.3
Less: Vacancy Allowance		<u>0.1</u>	<u>0.1</u>	<u>0.0</u>	<u>0.1</u>	<u>0.0</u>
Total		16.7	17.0	3.3	7.4	6.3

This Bureau purchases or leases all material, supplies, equipment, and contract services necessary for the City to perform its tasks. It writes specifications for items, obtains written and verbal quotes from vendors, solicits, analyzes and awards bids, and issues contracts and purchase orders. Purchasing ensures that contractors employed by the City comply with Federal and New York State labor standards and all applicable legal requirements. The Bureau provides central duplicating and office supply services to City departments and disposes of surplus property.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	658,600	680,900	22,300
Employee Years	13.1	13.1	0.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
24,200	800	-22,300	0	-700	20,300	22,300

Major Change

Operating costs added for a color copier purchased during 2006-07	23,700
Productivity improvements result in savings	-3,400

PURCHASING

This activity prepares specifications, obtains price quotes, generates purchase orders from requisitions received from City departments, administers the competitive bidding process, and disposes of surplus property. It also provides general administration for the Bureau.

The City's Minority/Women Business Enterprise program (M/WBE) identifies opportunities and provides assistance to minority firms interested in doing business with City agencies.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Requisitions received	4,565	4,600	4,700	4,600
Contracts/projects received:				
● Construction*	56	59	54	44
● Construction (M/WBE)*	51	64	162	84
● Supplies/services	250	300	300	300
Call numbers requested for purchases under \$300	1,767	2,000	2,500	2,200
WORKLOAD				
Informal quotes obtained	3,120	4,000	4,300	4,100
Bids advertised	332	400	400	400
Contracts awarded:				
● Construction (\$000)*	39,410	35,820	31,990	35,300
● Construction-M/WBE (\$000)*	3,077	3,868	3,729	4,364
● Supplies/services	693	600	600	600
Purchase orders issued	4,504	6,000	6,200	6,000
Call numbers issued for purchases under \$300	1,767	2,000	2,200	2,100

DEPARTMENT OF FINANCE
PURCHASING

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
Auctions held	30	28	30	28
M/WBE utilization plans reviewed	51	64	54	84

*Source: Department of Environmental Services (DES), Bureau of Architecture & Engineering; includes only contracts over \$20,000. The items received from DES are received as projects; once successfully bid out the projects become contracts. Purchasing does not monitor sub-contractors.

DUPLICATING SERVICES

This activity provides copying services to City Hall departments and maintains a central inventory of office supplies.

Program Change

Usage of the new color copier greater than projected.

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
DEMAND				
Work Orders	3,154	3,500	3,900	3,700
WORKLOAD				
Copies made (000):				
● Convenience copies	3,630	3,600	3,800	3,500
● Central duplicating	3,476	3,800	3,800	3,800
● Color copies	185	430	200	450

DEPARTMENT OF FINANCE
PURCHASING

6-27

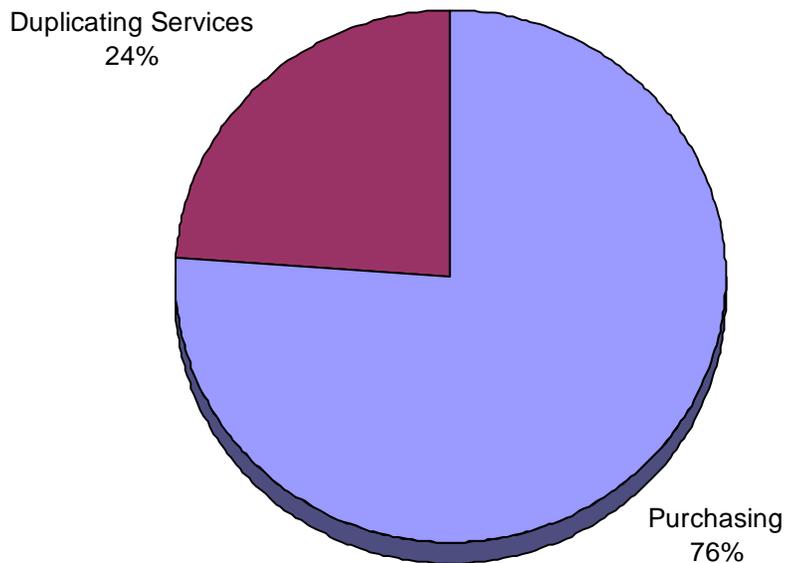
Chargebacks

<u>Department/Bureau</u>	<u>2006-07</u>	<u>2007-08</u>	<u>Department/Bureau</u>	<u>2006-07</u>	<u>2007-08</u>
CITY COUNCIL & CLERK	7,100	7,500	ENVIRONMENTAL SERVICES		
ADMINISTRATION			Commissioner	7,400	1,600
Mayor's Office	7,900	11,400	Architecture & Engineering	11,500	12,200
NET	16,400	19,000	Operations & Parks	2,400	2,800
Budget	7,600	12,000	Water	<u>1,500</u>	<u>1,700</u>
Human Resources Mgt.	18,500	22,500	TOTAL:	22,800	18,300
Communications	4,500	4,600	EMERGENCY COMMUNICATIONS		
Law	<u>5,500</u>	<u>5,600</u>		2,000	2,000
TOTAL:	60,400	75,100	RECREATION & YOUTH SERVICES		
INFORMATION TECHNOLOGY			Commissioner	4,800	5,100
	0	600	Recreation	9,800	14,000
FINANCE			Youth Services	<u>2,600</u>	<u>6,700</u>
Director's Office	1,300	1,400	TOTAL:	17,200	25,800
Accounting	2,400	2,500	CITY TOTAL	158,800	183,400
Treasury	4,500	4,600	Interfund	2,300	2,600
Assessment	1,400	1,500	Intrafund	156,500	180,800
Purchasing	5,600	5,700	CITY TOTAL	158,800	183,400
Information Systems	<u>200</u>	<u>0</u>			
TOTAL:	15,400	15,700			
COMMUNITY DEVELOPMENT					
Commissioner	6,700	7,400			
Neighborhood Initiatives	2,600	0			
Buildings & Zoning	3,700	10,500			
Housing & Project Dev.	8,300	4,300			
Planning	<u>6,800</u>	<u>9,800</u>			
TOTAL:	28,100	32,000			
ECONOMIC DEVELOPMENT					
	5,800	6,400			

DEPARTMENT OF FINANCE
PURCHASING
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	550,668	606,600	614,500	638,700
Materials & Supplies	65,030	76,200	75,400	74,100
Services	131,979	138,100	125,200	148,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	747,677	820,900	815,100	861,700
Less: Intrafund Credit*	<u>140,100</u>	<u>178,200</u>	<u>156,500</u>	<u>180,800</u>
Total	607,577	642,700	658,600	680,900
Appropriation by Activity				
Purchasing	566,782	623,900	631,900	656,900
Duplicating Services	<u>180,895</u>	<u>197,000</u>	<u>183,200</u>	<u>204,800</u>
Total	747,677	820,900	815,100	861,700
Less: Intrafund Credit*	<u>140,100</u>	<u>178,200</u>	<u>156,500</u>	<u>180,800</u>
Total	607,577	642,700	658,600	680,900
Employee Years by Activity				
Purchasing	11.6	11.8	12.1	12.1
Duplicating Services	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Total	12.6	12.8	13.1	13.1

*Reflects chargeback for duplicating



DEPARTMENT OF FINANCE
PURCHASING
PERSONNEL SUMMARY

FULL TIME POSITIONS				Purchasing	Duplicating Services
Br.	Title	Budget 2006-07	Approved 2007-08		
33	Purchasing Agent	1	1	1	
24	Minority & Women Business Enterprise Officer	1	1	1	
19	Purchaser	6	6	6	
14	Coordinator Duplicating & Supplies	1	1		1
11	Secretary	1	1	1	
10	Purchasing Control Clerk	1	1	1	
7	Clerk III with Typing	2	2	2	
EMPLOYEE YEARS					
	Full Time	13.0	13.0	12.0	1.0
	Overtime	0.1	0.1	0.1	0.0
	Part Time, Temporary, Seasonal	0.0	0.0	0.0	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	13.1	13.1	12.1	1.0

DEPARTMENT OF FINANCE
INFORMATION SYSTEMS

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	2,505,900	0	-2,505,900
Employee Years	39.2	0.0	-39.2

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
0	0	176,400	0	0	-2,682,300	-2,505,900

Major Change

Information Systems transfers to Information Technology	-2,682,300
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DEPARTMENT OF FINANCE
INFORMATION SYSTEMS
EXPENDITURE SUMMARY

6-31

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Amended</u> <u>2006-07</u>	<u>Approved</u> <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	2,110,002	2,162,800	2,248,000	0
Materials & Supplies	38,557	36,000	32,500	0
Services	412,952	421,400	401,800	0
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,561,511	2,620,200	2,682,300	0
Less: Intrafund Credit*	<u>176,400</u>	<u>176,400</u>	<u>176,400</u>	<u>0</u>
Total	2,385,111	2,443,800	2,505,900	0
Appropriation by Activity				
Administration	188,256	234,500	288,400	0
Computer Operations	510,072	519,500	491,000	0
Data Preparation & Control	55,856	59,600	60,300	0
Systems & Programming	<u>1,807,327</u>	<u>1,806,600</u>	<u>1,842,600</u>	<u>0</u>
Total	2,561,511	2,620,200	2,682,300	0
Less: Intrafund Credit*	<u>176,400</u>	<u>176,400</u>	<u>176,400</u>	<u>0</u>
Total	2,385,111	2,443,800	2,505,900	0
Employee Years by Activity				
Administration	3.0	3.0	3.0	0.0
Computer Operations	2.1	2.0	2.1	0.0
Data Preparation & Control	2.0	2.0	2.1	0.0
Systems & Programming	<u>31.3</u>	<u>31.7</u>	<u>32.0</u>	<u>0.0</u>
Total	38.4	38.7	39.2	0.0

*Reflects chargeback for Geographic Information System (GIS)

DEPARTMENT OF FINANCE
INFORMATION SYSTEMS
PERSONNEL SUMMARY

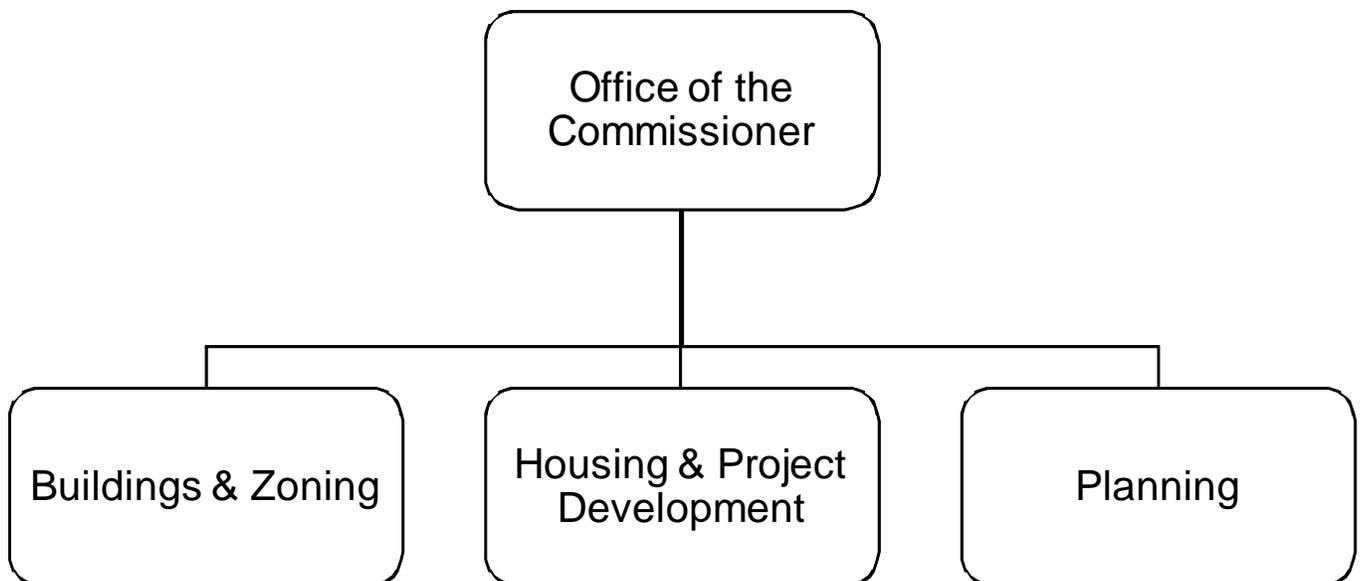
FULL TIME POSITIONS			
Br.	Title	Budget 2006-07	Approved 2007-08
35	Chief Information Officer	1	0
34	Director of Information Systems	1	0
31	Assistant Director, Info. Systems	1	0
29	Computer Systems Analyst	4	0
27	Sr. Programmer Analyst	5	0
27	Systems Programmer	1	0
25	Programmer Analyst	7	0
25	Webmaster	1	0
23	Sr. Computer Programmer	3	0
20	Computer Programmer	9	0
17	Office Automation Specialist	2	0
12	Computer Operator	2	0
7	Data Entry Clerk	2	0
EMPLOYEE YEARS			
	Full Time	39.0	0.0
	Overtime	0.3	0.0
	Part Time, Temporary, Seasonal	0.5	0.0
	Less: Vacancy Allowance	<u>0.6</u>	<u>0.0</u>
	Total	39.2	0.0

Purpose

The Department of Community Development monitors physical, economic, and social conditions and trends relative to the City and engages, facilitates, and supports citizens in creating community and neighborhood visions and plans. It helps preserve, promote, and create quality housing. It encourages and regulates the appropriate use and development of land and construction of residential and commercial buildings so as to promote taxable value for the City.

Organization

The Department is composed of four major units: the Office of the Commissioner and the Bureaus of Buildings & Zoning, Housing & Project Development, and Planning.



Highlights of the Department's 2007-08 work program are presented below. Additional information for each bureau is included in the sections that follow.

Bureau	Highlights	Priorities Supported	Projected Completion
Office of the Commissioner	Review departmental policies and procedures and make changes where necessary	Customer Service	Second Quarter
	Prepare the Annual Consolidated Community Development Plan	Customer Service	Fourth Quarter
Buildings & Zoning	Conduct a Permit Office Automation study to improve efficiency and customer service	Customer Service	Second Quarter
Housing & Project Development	Implement the Investor Bulk Sale Program to increase sale of rehabilitated vacant housing and increase tax rolls	Economic Development & Jobs	First Quarter
	Apply for second Restore New York Communities Initiative Grant	Economic Development & Jobs	Second Quarter
	Begin construction of 80 units of mixed-income housing and commercial retail space at High Falls Village	Economic Development & Jobs	Second Quarter
	Develop a new Housing Policy and Plan	Economic Development & Jobs	Third Quarter
Planning	Complete Downtown Parking Study	Economic Development & Jobs	Second Quarter
	Develop and implement a focused investment strategy	Economic Development & Jobs	Second Quarter
	Conduct Neighborhoods Building Neighborhoods training sessions	Economic Development & Jobs Education	Second Quarter
	Complete Park Survey and Preservation Plan	Economic Development & Jobs	Second Quarter
	Prepare land use plan for the elimination of the Inner Loop	Economic Development & Jobs	Second Quarter
	Prepare land use plan for Brownfield Opportunity Areas	Economic Development & Jobs	Fourth Quarter

Year-to-Year Comparison

<u>Bureau</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>	<u>Change</u>	<u>Percent Change</u>
Office of the Commissioner	561,000	532,200	-28,800	-5.1%
Neighborhood Initiatives	355,100	0	-355,100	-100.0%
Buildings & Zoning	2,574,200	2,597,800	23,600	0.9%
Housing & Project Development	2,476,200	2,414,200	-62,000	-2.5%
Planning	<u>439,100</u>	<u>766,100</u>	<u>327,000</u>	74.5%
Total	6,405,600	6,310,300	-95,300	-1.5%
Employee Years	96.6	94.7	-1.9	-2.0%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
220,600	16,800	22,300	-4,500	82,100	-432,600	-95,300

Major Change Highlights As proposed by the Mayor:

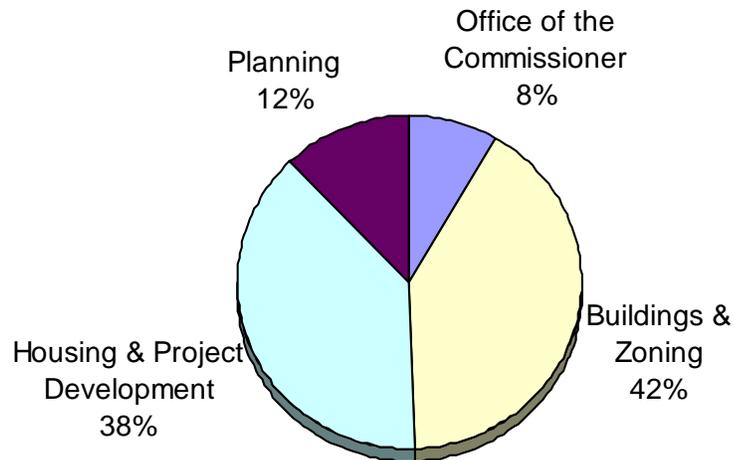
Reduced funding from the Property Management Fund	-135,000
Director of Neighborhood Initiatives position eliminated due to restructuring	-92,700
One time funding for Housing Market Study and Susan B. Anthony Charrette is complete	-66,300
One Net Conservation Officer position is eliminated and duties transferred to NET	-48,100
Productivity Improvements results in savings	-43,600
One Stop Shop Initiative (.5) and eliminated from the Commissioner's office. Duties no longer require a dedicated staff person	-40,800
Deputy Commissioner position eliminated and Director of Planning added in the Planning Bureau	-17,700

 As amended by City Council:

Funds are transferred from Contingency for Downtown City Living promotion	5,000
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DEPARTMENT OF COMMUNITY DEVELOPMENT
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	2,578,496	5,388,400	5,515,300	5,434,200
Materials & Supplies	987,333	52,800	61,600	57,300
Services	2,366,084	771,800	828,700	818,800
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	5,931,913	6,213,000	6,405,600	6,310,300
Appropriation by Activity				
Office of the Commissioner	453,608	512,400	561,000	532,200
Neighborhood Initiatives	375,203	309,300	355,100	0
Buildings & Zoning	2,479,733	2,534,300	2,574,200	2,597,800
Housing & Project Development	2,141,331	2,394,200	2,476,200	2,414,200
Planning	<u>482,038</u>	<u>462,800</u>	<u>439,100</u>	<u>766,100</u>
Total	5,931,913	6,213,000	6,405,600	6,310,300
Employee Years by Activity				
Office of the Commissioner	6.5	7.0	7.5	7.0
Neighborhood Initiatives	6.0	4.1	5.1	0.0
Buildings & Zoning	43.9	41.0	41.9	40.1
Housing & Project Development	38.0	37.6	38.0	37.6
Planning	<u>4.0</u>	<u>5.2</u>	<u>4.1</u>	<u>10.0</u>
Total	98.4	94.9	96.6	94.7



The Office of the Commissioner organizes and manages the Department, oversees the attainment of the Department's goals, policies and programs. It also prepares applications for formula grants administered by the U.S. Department of Housing and Urban Development and monitors formula program finances.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Review departmental policies and procedures and make changes where necessary	Customer Service	Second Quarter
Prepare the Annual Consolidated Community Development Plan	Customer Service	Fourth Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	561,000	532,200	-28,800
Employee Years	7.5	7.0	-0.5

Change Detail

Salary & Wage Adjustment	General Inflation	Chargebacks	Vacancy Allowance	Miscellaneous	Major Change	Total
14,500	2,800	-1,600	300	11,100	-55,900	-28,800

Major Change

As proposed by the Mayor:

Two portions of two full-time positions are eliminated as an efficiency measure	-91,400
Transfer a portion of two administrative positions from the Bureau of Buildings and Zoning	58,900
Transfer .5 of an administrative position to the Bureau of Planning	-20,600
Funding for Urban Fellows Program completed	-6,400
Productivity improvements results in savings	-1,400

As amended by City Council:

Funds are transferred from Contingency for Downtown City Living promotion	5,000
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ADMINISTRATION

Administration organizes and manages the Department. It oversees the attainment of the Department's goals, policies and programs.

Program Change

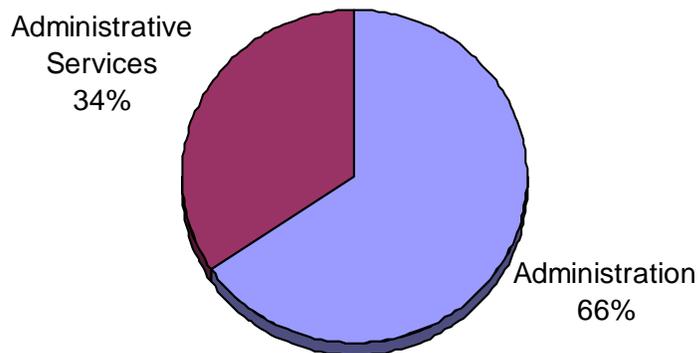
Due to the refinement of the One Stop Shop Initiative, a dedicated staff person is not needed.

ADMINISTRATIVE SERVICES

This activity is responsible for the departmental budget and personnel processes and the Consolidated Plan preparation and control.

DEPARTMENT OF COMMUNITY DEVELOPMENT
OFFICE OF THE COMMISSIONER
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	382,830	421,200	473,000	253,600
Materials & Supplies	3,489	8,000	8,000	8,300
Services	67,289	83,200	80,000	270,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	453,608	512,400	561,000	532,200
Appropriation by Activity				
Administration	352,234	306,100	534,700	351,100
Administrative Services	<u>101,374</u>	<u>206,300</u>	<u>26,300</u>	<u>181,100</u>
	453,608	512,400	561,000	532,200
Employee Years by Activity				
Administration	3.0	3.0	3.5	3.0
Administrative Services	<u>3.5</u>	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>
	6.5	7.0	7.5	7.0



DEPARTMENT OF COMMUNITY DEVELOPMENT
OFFICE OF THE COMMISSIONER
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Administrative Services
Br.	Title	Budget 2006-07	Approved 2007-08		
36	Commissioner	1.0	1.0	1.0	
35	Deputy Commissioner	0.5	0.0		
31	Dir. Community & Econ. Dev. Integration	0.5	0.0		
29	Principal Staff Assistant	0.5	1.0	1.0	
24	Senior Administrative Analyst	1.0	1.0		1.0
18	Secretary to Commissioner	1.0	1.0	1.0	
12	Project Assistant	0.5	1.0		1.0
10	Senior Account Clerk	1.0	1.0		1.0
9	Clerk II with Typing	0.5	0.0		
7	Clerk III	0.5	0.5		0.5
EMPLOYEE YEARS					
	Full Time	7.0	6.5	3.0	3.5
	Overtime	0.1	0.1	0.0	0.1
	Part Time, Temporary, Seasonal	0.4	0.4	0.0	0.4
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	7.5	7.0	3.0	4.0

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF NEIGHBORHOOD INITIATIVES

This bureau transfers to Planning.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	355,100	0	-355,100
Employee Years	5.1	0.0	-5.1

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
0	0	0	0	0	-355,100	-355,100

Major Change

Director of Neighborhood Initiatives position eliminated due to restructuring	-92,700
Remaining Neighborhood Initiatives budget, including four full-time positions, transferred to Planning Bureau	-262,400

DEPARTMENT OF COMMUNITY DEVELOPMENT
 BUREAU OF NEIGHBORHOOD INITIATIVES
 EXPENDITURE SUMMARY

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Amended</u> <u>2006-07</u>	<u>Approved</u> <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	118,057	271,400	316,500	0
Materials & Supplies	5,318	3,900	11,000	0
Services	251,828	34,000	27,600	0
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	375,203	309,300	355,100	0
Appropriation by Activity				
Administration	109,257	60,700	119,900	0
Community Planning & Support	<u>265,946</u>	<u>248,600</u>	<u>235,200</u>	<u>0</u>
	375,203	309,300	355,100	0
Employee Years by Activity				
Administration	1.0	0.0	1.0	0.0
Community Planning & Support	<u>5.0</u>	<u>4.1</u>	<u>4.1</u>	<u>0.0</u>
	6.0	4.1	5.1	0.0

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF NEIGHBORHOOD INITIATIVES
PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2006-07	Approved 2007-08
33	Director of Neighborhood Initiatives	1	0
26	Associate Community Program Planner	1	0
24	Senior Community Program Planner/Neighborhood Initiatives Bilingual	1	0
20	Community Program Planner	1	0
18	Asst. Community Program Planner	1	0
EMPLOYEE YEARS			
	Full Time	5.0	0.0
	Overtime	0.1	0.0
	Part Time, Temporary, Seasonal	0.0	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>
	Total	5.1	0.0

The Bureau of Buildings & Zoning administers the New York State Uniform Fire Prevention and Building Code and the City of Rochester Zoning Ordinance. The Bureau regulates subdivisions and land use; examines permit applications; conducts periodic progress inspections on all buildings that require permits; and regulates the skilled trades by issuing licenses. Staff support is provided to citizen Boards and Commissions that assist in these endeavors. The Bureau ensures a high quality of life in the City of Rochester through maintaining a safe and sound environment in accordance with City codes and standards.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Conduct a Permit Office Automation study to improve efficiency and customer service	Customer Service	Second Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	2,574,200	2,597,800	23,600
Employee Years	41.9	40.1	-1.8

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
71,300	3,600	1,500	-400	45,300	-97,700	23,600

Major Change

Portion of two administrative positions transferred to Commissioner's Office	-58,900
One Net Conservation Officer position eliminated and duties transferred to NET as an efficiency measure	-48,100
Additional wireless cell tower reviews and related sound meter services funded	9,600
Productivity improvements results in savings	-300

ADMINISTRATION

Administration manages the Bureau of Buildings & Zoning and represents the Bureau on various study groups and task forces.

PERMITS

This activity issues permits for new construction, alterations, conversions, fences, signs, elevators, heating systems, plumbing work, and demolition. It prepares applications for Certificates of Occupancy and letters for code compliance, manages the licensing process for the skilled trades, and receives and records rent payments for City owned properties. Licenses are renewed on a biennial cycle. The Permit Office also provides support for the Elevator Examining Board and Electrical Examining Board.

Program Change

Business Permits (Certificates of Use) implemented as of January 2007.

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF BUILDINGS & ZONING

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Applications filed:				
● Permits	9,183	8,128	8,930	8,430
● Licenses	2,410	510	910	2,400
● Elevator certificates	2,313	2,400	3,400	2,400
● Certificates of Occupancy	3,785	2,500	3,000	3,000
● Business Permits	3,785	2,500	3,000	3,000
WORKLOAD	N/A	300	N/A	250
Documents issued:				
● Permits:				
– Buildings	2,958	2,500	3,000	2,700
– Electrical	3,780	3,500	3,400	3,400
– Plumbing	2,410	2,100	2,500	2,300
– Elevator	35	28	30	30
● Licenses:				
– Electrical	1,164	100	250	1,150
– Plumbing	29	150	160	30
– Elevator	121	10	100	120
– Stationary Engineer	1,096	250	400	1,100
● Elevator certificates	2,313	2,400	3,500	2,400

N/A - Not Applicable

PLAN REVIEW & INSPECTIONS

This activity reviews plans and permit applications for construction, reconstruction, and alterations to determine compliance with codes and fire protection standards. Periodic field reviews are carried out to determine compliance with the New York State Uniform Code and filed construction documents. It also reviews plumbing permits and inspects plumbing, electrical, and building construction in progress. The Plan Review and Inspections unit coordinates with the New York State Historic Preservation Office (SHPO) to ensure compliance of SHPO-related projects, and it provides technical support to the Board of Review, the Examining Board of Plumbers, and the Board of Examiners of Stationary Engineers and Refrigeration Operators. This activity provides plan review and inspection services to the Town of Brighton and the Town of Gates.

Program Change

Elevator Inspector now performs elevator plan reviews.

Letter of Completion is replaced by Certificate of Compliance per Part 1203 of the New York State Uniformed Fire prevention Building Code (NYSUFBC). New regulations require close out documents for Building, Plumbing, and Electrical Permits.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Permit applications reviewed	3,039	2,900	3,000	2,900
Value of permits issued (\$ millions)	132	135	120	125
Applications referred for inspection:				
● Building permits	3,019	2,800	2,800	2,800
● Plumbing permits	2,450	2,100	2,600	2,300
● Electrical	3,780	3,500	3,400	3,400
● Elevator	N/A	28	N/A	30

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
WORKLOAD				
Average monthly permits open:				
● Buildings	250	230	280	230
● Plumbing	230	210	250	210
● Electrical	300	290	250	290
Building permits issued	2,958	2,800	2,800	2,700
Plumbing permits issued	2,410	2,100	2,600	2,300
Electrical permits issued	3,780	3,500	3,400	3,400
Elevator permits issued	N/A	28	N/A	30
Certificates of Occupancy issued	375	325	250	325
Certificates of Compliance issued	1,160	2,000	800	7,700
RESULTS				
Average number of permits closed per month/inspector:				
● Building	60	55	45	55
● Plumbing	65	60	50	60
● Electrical	100	95	75	95

N/A - Not Applicable

ZONING

This activity administers and maintains the City's Zoning Ordinance and maintains the City's official maps. It ensures that all land use proposals conform with applicable ordinances and environmental standards by reviewing plans and performing inspections of construction, reconstruction, and/or alteration of structures. As the primary contact in zoning enforcement issues and a channel of communication in the enforcement process between citizens and governmental agencies, Zoning staff perform inspections, participate in Municipal Code Violation Bureau hearings, and review Notice and Orders involving zoning violations. This activity receives and reviews applications requiring special approvals by the Zoning Board of Appeals, City Planning Commission, and the Rochester Preservation Board. It also provides staff support to the Rochester Environmental Commission.

Program Change

Neighborhood Conservation Officer position is eliminated in anticipation of the duties being transferred to NET, therefore reducing the number of reviews. Rochester Environmental Commission (REC) referrals measure is replaced by State Environmental Quality Review (SEQR) Referrals.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Permit applications reviewed	3,039	2,900	3,000	2,900
Cases involving activity by Zoning	2,350	2,400	2,400	2,400
Rochester Environmental Commission (REC) referrals	N/A	N/A	25	N/A
State Environmental Quality Review (SEQR) Referrals	N/A	145	N/A	150
Certificate of Use applications received	449	495	50	100

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF BUILDINGS & ZONING

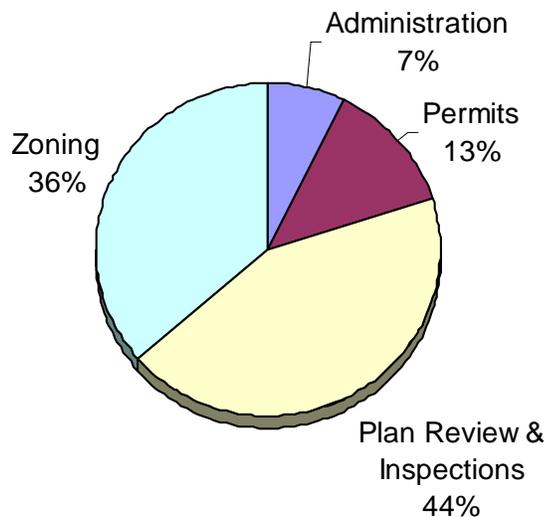
Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
WORKLOAD				
Certificates of Zoning Compliance (CZC) reviewed	1,665	1,600	2,300	1,700
Site plan reviews	55	65	130	65
Administrative resubdivision reviews	247	200	110	200
Zoning inspections conducted	4,180	3,400	4,300	3,400
REC referrals	10	15	50	20
Business permits reviewed	449	550	50	600
Zoning Notice & Order cases opened	453	280	400	300
RESULTS				
CZCs issued	1,675	1,600	1,600	1,600
Certificates of non-conformity issued	75	60	70	60
Cases resolved through zoning approval procedures	453	280	170	200
Zoning Notice & Order cases closed	N/A	N/A	200	N/A
Special decision packages completed	667	660	650	650

N/A - Not Applicable

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF BUILDINGS & ZONING
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	504,477	2,369,000	2,407,000	2,414,200
Materials & Supplies	972,955	18,800	18,800	20,200
Services	1,002,301	146,500	148,400	163,400
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,479,733	2,534,300	2,574,200	2,597,800
Appropriation by Activity				
Administration	197,893	223,000	220,000	188,100
Permits	326,584	326,100	339,400	333,600
Plan Review & Inspections	999,242	1,075,800	1,070,300	1,129,200
Zoning	<u>956,014</u>	<u>909,400</u>	<u>944,500</u>	<u>946,900</u>
Total	2,479,733	2,534,300	2,574,200	2,597,800
Employee Years by Activity				
Administration	1.5	1.5	1.5	1.0
Permits	7.6	6.2	6.2	5.9
Plan Review & Inspections	19.8	19.2	19.2	19.2
Zoning	<u>15.0</u>	<u>14.1</u>	<u>15.0</u>	<u>14.1</u>
Total	43.9	41.0	41.9	40.1



DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF BUILDINGS & ZONING
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Permits	Plan Review & Inspections	Zoning
Br.	Title	Budget 2006-07	Approved 2007-08				
31	Director of Zoning	1.0	1.0				1.0
31	Mgr. of Plan Review & Building Inspections	1.0	1.0			1.0	
29	Principal Staff Assistant	1.5	1.0	0.5	0.5		
28	Permit Office Manager	1.0	1.0		1.0		
28	Senior Engineer Mechanical	1.0	1.0			1.0	
28	Supervising City Planner	1.0	1.0				1.0
24	Architect	1.0	1.0			1.0	
24	Code Enforcement Coordinator	1.0	1.0				1.0
24	Engineer/Mechanical	1.0	1.0			1.0	
24	Senior Administrative Analyst	2.0	2.0		1.0		1.0
24	Senior City Planner	5.0	5.0				5.0
24	Senior City Planner - Urban Design Specialist	2.0	2.0				2.0
21	Assistant Architect	1.0	1.0			1.0	
21	Building Construction Inspector with Electrical	5.0	5.0			5.0	
21	Electrical Inspector	3.0	3.0			3.0	
21	Elevator Inspector	1.0	1.0			1.0	
21	Neighborhood Conservation Officer	2.0	1.0				1.0
20	Plumbing Inspector	4.0	4.0			4.0	
12	Project Assistant	0.5	0.0				
11	Senior Service Assistant	1.0	1.0		1.0		
9	Clerk II	4.0	4.0		2.0		2.0
7	Clerk III	0.5	0.5	0.5			
6	Receptionist Typist Bilingual	1.0	1.0			1.0	
EMPLOYEE YEARS							
	Full Time	41.5	39.5	1.0	5.5	19.0	14.0
	Overtime	0.3	0.4	0.0	0.1	0.1	0.2
	Part Time, Temporary, Seasonal	0.6	0.6	0.0	0.3	0.3	0.0
	Less: Vacancy Allowance	<u>0.5</u>	<u>0.4</u>	<u>0.0</u>	<u>0.1</u>	<u>0.2</u>	<u>0.1</u>
	Total	41.9	40.1	1.0	5.8	19.2	14.1

The Bureau of Housing & Project Development is responsible for the City's real estate functions, demolition permitting and monitoring, the planning, implementation and administration of new construction and rehabilitation housing programs and major economic development projects designed to help create vital neighborhoods while promoting taxable value for the City.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Implement the Investor Bulk Sale Program to increase sales of rehabilitated vacant housing and increase tax rolls	Economic Development & Jobs	First Quarter
Apply for second Restore New York Communities Initiative Grant	Economic Development & Jobs	Second Quarter
Support construction of 80 units of mixed-income housing and commercial retail space at High Falls Village	Economic Development & Jobs	Second Quarter
Develop a new Housing Policy and Plan	Economic Development & Jobs	Third Quarter
Implement strategies to increase the valuation of City property by at least 2% over last year	Economic Development & Jobs	Fourth Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	2,476,200	2,414,200	-62,000
Employee Years	38.0	37.6	-0.4

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
102,700	5,400	3,300	-4,400	1,800	-170,800	-62,000

Major Change

Reduced funding from the Property Management Fund (Valley Court Apartments)	-135,000
Productivity Improvements result in savings	-35,800

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF HOUSING & PROJECT DEVELOPMENT

ADMINISTRATION

Administration directs and coordinates the operation of the Bureau.

Program Change

Creation of Home Intake System contributes to a greater number of new homes sold.

Performance Indicators

	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
Vacant residential properties	2,410	2,419	2,280	2,285
RESULTS				
Vacant residential properties reoccupied/rehabilitated	319	239	309	315
Residential properties demolished	191	383	297	285
New homes sold	22	18	12	40
Home ownership opportunities created	149	127	202	177
Rental units developed	103	77	77	147
Residential properties receiving City rehabilitation assistance	647	660	897	717

REAL ESTATE

Real Estate sells, leases, manages, and acquires real estate for the City of Rochester, the Rochester Urban Renewal Agency, and other agencies, where specific projects require the assembly of land. The unit conducts appraisals, determines the disposition of real estate in conjunction with other City departments, and conducts negotiated sales and other sales programs to promote increasing taxable value for the City.

Program Change

Increased acquisitions resulting from collaborative efforts between Real Estate, DES and NET.

Performance Indicators

	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
Surplus City property:				
● Structures	489	315	400	400
● Vacant lots	2,164	2,257	2,200	2,250
Foreclosures (City and County)	366	213	365	300
Judicial actions	1,206	637	1,200	650
Real Estate activities requested	679	660	727	757
WORKLOAD				
City property offered	519	476	485	475
Judicial sale property offered	532	231	530	250
Real Estate activities:				
● Rental properties managed	80	75	80	85
● Easements, leases, and licenses issued	85	80	85	85
● Acquisitions	93	115	112	172
● Appraisals conducted	421	390	450	425
Relocations	0	3	3	20

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
RESULTS				
Property sales revenue (\$)	1,294,073	1,050,000	1,050,000	1,050,000
Property rental revenue (\$)	117,616	77,817	90,000	80,000
HUD and private owner occupant program properties sold	110	85	80	85

TECHNICAL SERVICES

The Technical Services activity provides application taking, processing, and technical construction monitoring and assistance for the City's housing rehabilitation and demolition program. This includes determining rehabilitation program eligibility, preparing written specifications and cost estimates, and conducting construction inspections. Demolition support includes inspecting demolition projects, providing supporting information for demolition hearings, and preparing demolition specifications. The unit also undertakes proposal review, structural analysis, and rehabilitation cost estimating for City-sponsored housing efforts.

Program Change

Funding and staff efforts have been re-directed to the Lead Program from Owner/Occupant Rehabilitation Program.

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
DEMAND				
Total vacant buildings*	2,669	2,450	2,450	2,695
Rehabilitation specification requests	464	464	550	512
Demolition applications	286	403	320	300
WORKLOAD				
Rehabilitation program applications processed	464	464	550	512
Rehabilitation inspections	3,798	3,798	4,050	4,194
Rehabilitation specifications prepared	422	422	500	466
Demolition permits authorized	286	403	320	300
Demolition inspections	2,288	3,224	2,560	2,400
Demolition hearings prepared	30	25	25	25
RESULTS				
Owner/Occupant Rehabilitation Grants :				
● Grants awarded	N/A	N/A	50	N/A
● Value (\$)	N/A	N/A	2,000,000	N/A
● Average award (\$)	N/A	N/A	40,000	N/A
Lead Hazard Reduction Grant:				
●Grants awarded	157	172	215	216
●Value (\$)	1,488,800	2,464,204	5,805,000	5,184,000
●Average award	9,482	14,326	27,000	24,000
Emergency Assistance:				
●Grants awarded	N/A	N/A	N/A	N/A
●Value (\$)	N/A	N/A	N/A	N/A
●Average award	N/A	N/A	N/A	N/A

**DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF HOUSING & PROJECT DEVELOPMENT**

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
Demolitions:				
● By private owner	82	114	100	100
● By City contract	204	289	220	200

N/A - Not Applicable

*Includes commercial and industrial buildings

CONTRACT SERVICES

Contract Services prepares and monitors contracts for neighborhood revitalization programs, demolition and asbestos removal, housing services, and subsidy and development activities for the Department. This activity performs financial services for the City's housing rehabilitation programs. It is also responsible for planning Council legislation, financial reports, grantee performance and quarterly program/project status reports for the Bureau.

Program Change

Greater focus on Loans and Grants award serviced and less on Grants/Subsidy received.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Department programs	12	12	12	12
WORKLOAD				
Contracts prepared and monitored:				
● Grant applications	1	2	1	3
● Housing Services	29	29	23	22
● Operating/Capacity Building	9	10	8	9
● Grant/Subsidy	784	756	416	190
● Home Buyer Assistance Agreements	82	81	50	81
● Housing Rehabilitation Development	78	73	116	81
● Development Projects	42	42	34	38
● New Construction	6	4	5	4
● Demolition/Asbestos Abatement	532	650	590	325
● Loan and Grant awards serviced*	1,267	1,472	1,442	1,991
● Lead Program Support	13	15	18	12
● Miscellaneous/Professional Services	109	129	14	96

*Includes EACH Program and residency verifications

HOUSING

The Housing unit plans, implements, and monitors the City's housing programs and projects, including home ownership and rental efforts. It collects and analyzes housing data and provides information for program and policy development. Housing also functions as a liaison with external housing entities and provides assistance to private and non-profit developers. It seeks and leverages public and private financial resources to implement housing development projects.

Program Change

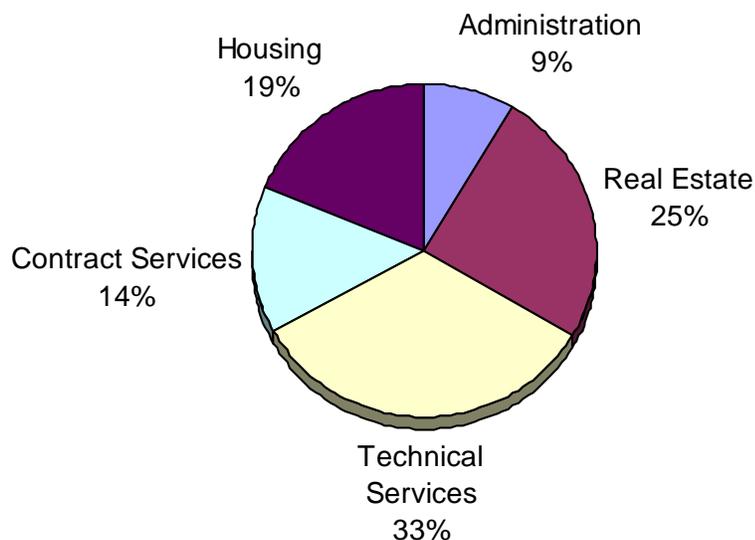
City's Housing Investment Funds Leverage program includes more rental projects, therefore reducing the fund.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Vacant Residential Properties	2,410	2,419	2,280	2,285
WORKLOAD				
Housing programs/projects managed	118	124	112	121
Vacant properties qualified for housing initiatives	2,219	2,133	2,261	2,133
RESULTS				
Housing Investment Funds Leverage(\$000)	30,845	29,238	29,241	84,230

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF HOUSING & PROJECT DEVELOPMENT
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	1,381,763	2,022,200	2,058,700	2,153,200
Materials & Supplies	5,571	17,100	17,000	16,000
Services	753,997	354,900	400,500	245,000
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,141,331	2,394,200	2,476,200	2,414,200
Appropriation by Activity				
Administration	123,468	157,700	189,400	209,600
Real Estate	611,057	716,700	776,500	603,200
Technical Services	651,695	724,000	750,100	805,600
Contract Services	346,040	345,300	320,600	341,900
Housing	<u>409,071</u>	<u>450,500</u>	<u>439,600</u>	<u>453,900</u>
Total	2,141,331	2,394,200	2,476,200	2,414,200
Employee Years by Activity				
Administration	2.0	2.0	2.0	2.0
Real Estate	7.0	6.9	7.3	6.9
Technical Services	15.0	14.9	14.9	14.9
Contract Services	8.0	7.9	7.9	7.9
Housing	<u>6.0</u>	<u>5.9</u>	<u>5.9</u>	<u>5.9</u>
Total	38.0	37.6	38.0	37.6



DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF HOUSING & PROJECT DEVELOPMENT
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Real Estate	Technical Services	Contract Services	Housing
Br.	Title	Budget 2006-07	Approved 2007-08					
33	Director of Development Services	1	1	1				
28	Director of Real Estate	1	1		1			
28	Manager, Contract Services	1	1				1	
28	Manager, Housing	1	1					1
28	Manager, Technical Services	1	1			1		
26	Associate Administrative Analyst	1	1				1	
26	Associate Real Estate Specialist	1	1		1			
24	Senior Community Housing Planner	3	3		1			2
24	Senior Community Program Planner/Neighborhood Development	2	2				2	
24	Senior Property Rehab. Specialist	1	1			1		
24	Senior Real Estate Specialist	2	2		2			
20	Administrative Analyst	1	1			1		
20	Building Construction Inspector	3	3			3		
20	Community Housing Planner	2	2					2
20	Executive Assistant	2	2	1		1		
20	Property Rehabilitation Specialist	5	5			5		
20	Real Estate Specialist Bilingual	1	1		1			
18	Municipal Assistant	1	1				1	
16	Administrative Assistant	1	1			1		
11	Secretary	2	2				2	
9	Clerk II	1	1		1			
9	Clerk II with Typing	1	1			1		
9	Clerk II with Typing Bilingual	1	1				1	
7	Clerk III with Typing	2	2			1		1
EMPLOYEE YEARS								
Full Time		38.0	38.0	2.0	7.0	15.0	8.0	6.0
Overtime		0.1	0.1	0.0	0.0	0.1	0.0	0.0
Part Time, Temporary, Seasonal		0.4	0.0	0.0	0.0	0.0	0.0	0.0
Less: Vacancy Allowance		<u>0.5</u>	<u>0.5</u>	<u>0.0</u>	<u>0.1</u>	<u>0.2</u>	<u>0.1</u>	<u>0.1</u>
Total		38.0	37.6	2.0	6.9	14.9	7.9	5.9

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF PLANNING

The Bureau of Planning conducts and coordinates strategic policy and physical development plans for the City. It collects data and conducts research on the physical, economic, and social factors relevant to the well-being of the City and its neighborhoods and coordinates the City's planning programs with outside planning agencies. The Bureau works in close cooperation with other City departments, as well as neighborhood and business groups throughout the City to provide planning and design assistance on special projects.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Complete Downtown Parking Study	Economic Development & Jobs	Second Quarter
Conduct Neighborhoods Building Neighborhoods training sessions	Economic Development & Jobs Education	Second Quarter
Develop and implement a focused investment strategy	Economic Development & Jobs	Second Quarter
Complete Park Survey and Preservation Plan	Economic Development & Jobs	Second Quarter
Prepare land use plan for the elimination of the Inner Loop	Economic Development & Jobs	Second Quarter
Oversee revision of the Comprehensive Plan for distribution of the Community Development Block Grant to support the Mayor's goal of increasing market rate housing	Economic Development & Jobs	Third Quarter
Prepare land use plan for Brownfield Opportunity Areas	Economic Development & Jobs	Fourth Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	439,100	766,100	327,000
Employee Years	5.1	10.0	4.9

Change Detail

Salary & Wage Adjustment	General Inflation	Chargebacks	Vacancy Allowance	Miscellaneous	Major Change	Total
32,100	5,000	19,100	0	23,900	246,900	327,000

Major Change

Transfer of Neighborhood Initiatives budget	262,400
Director of Planning position added	86,900
One Time funding for Housing Market Study and Susan B. Anthony Charrette is complete	-66,300
Deputy Commissioner (.5) position eliminated	-50,600
Administrative support (.5) position is added	20,600
Productivity improvements results in savings	-6,100

ADMINISTRATION

This activity manages the Bureau. It develops goals and policies and evaluates the progress of work objectives for the Bureau. It also prepares and coordinates responses to requests by other City and non-City agencies, as well as the general public, on topics related to current and future City plans and conditions. This activity coordinates the City's various planning programs with the Mayor's Office, City Council, City departments and other agencies, including the Genesee-Finger Lakes Regional Planning Council, Monroe County Department of Planning, and the Genesee Transportation Council.

COMPREHENSIVE PLANNING

This activity undertakes the physical, economic, and social factors relevant to the well being of the City. Staff analyzes and maps data on the physical, social, and economic characteristics and trends of the City and provides various analyses, products, technical planning advice, and consultant services to City departments for planning related projects and or topics. In addition, it develops plans and implementation programs for special areas of the City, including its waterfront, and provides support and assistance to other Community Development Bureaus, City Departments, and neighborhood groups on community design issues.

Program Change

Greater support for census and demographic information in terms of data analysis ,committees participation, and training.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Geographic and Demographic Information				
● Data analysis requests	260	260	260	260
● Request to participate on various committees	12	12	12	12
● Staff & community training/materials requests	45	45	45	45
Geographic Information System:				
● Data analysis requests	350	350	350	350
● Staff & community training orientation requests	50	50	50	50
Comprehensive Plan Process:				
● Orientation requests	60	60	60	60
● Special Area Plan Projects	35	35	35	35
● Renaissance 2010 Plan Campaigns support requests	4	4	4	4
Zoning Reviews				
● Design Review Cases	60	60	60	60
WORKLOAD				
Geographic and Demographic Information				
● Data analysis completed	50	50	12	50
● Request to participate on various committees	3	3	0	3
● Staff & community training requests	10	10	0	10
Geographic Information System:				
● Data analyses completed	35	35	150	150
● Staff & community training orientation sessions conducted	10	10	35	35
● Steering committee meetings coordinated	14	14	14	14

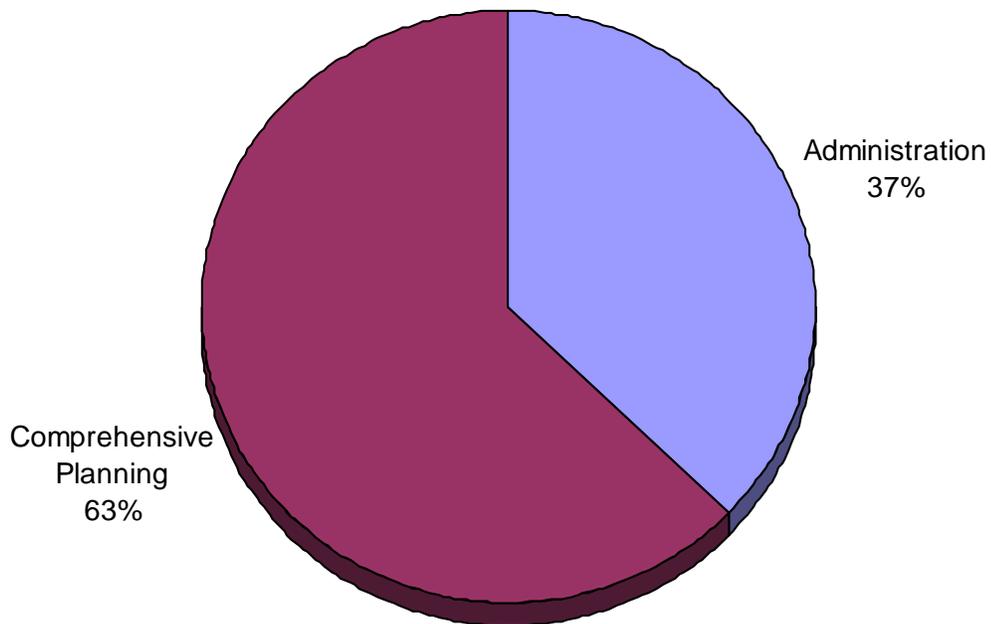
DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF PLANNING

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
Comprehensive Plan Process:				
● Orientations conducted	30	30	30	30
Zoning Reviews				
● Design Reviews Assisted	60	60	60	60
Special Area Plans developed:				
● Specific Area Plans	4	4	4	4
● Concept Models (Urban Villages and future development)	3	3	3	3
Renaissance Plan Campaigns supported:				
● Direct staffing	3	3	3	3
● Technical assistance	0	0	3	3
DEMAND				
Neighbors Building Neighborhoods (NBN) plan assistance requests	10	10	10	10
NBN plan activities	337	337	350	337
WORKLOAD				
NBN plan technical assistance requests provided	10	10	10	10
NBN plan activities implemented	337	337	313	337
Programs coordinated with NBN plan	8	8	6	8
N/A - Not Applicable				

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF PLANNING
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	191,369	304,600	260,100	613,200
Materials & Supplies	0	5,000	6,800	12,800
Services	290,669	153,200	172,200	140,100
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	482,038	462,800	439,100	766,100
Appropriation by Activity				
Administration	234,131	257,200	250,000	284,200
Comprehensive Planning	<u>247,907</u>	<u>205,600</u>	<u>189,100</u>	<u>481,900</u>
Total	482,038	462,800	439,100	766,100
Employee Years by Activity				
Administration	1.0	2.1	2.0	2.0
Comprehensive Planning	<u>3.0</u>	<u>3.1</u>	<u>3.1</u>	<u>8.0</u>
Total	4.0	5.2	5.1	10.0



DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF PLANNING
PERSONNEL SUMMARY

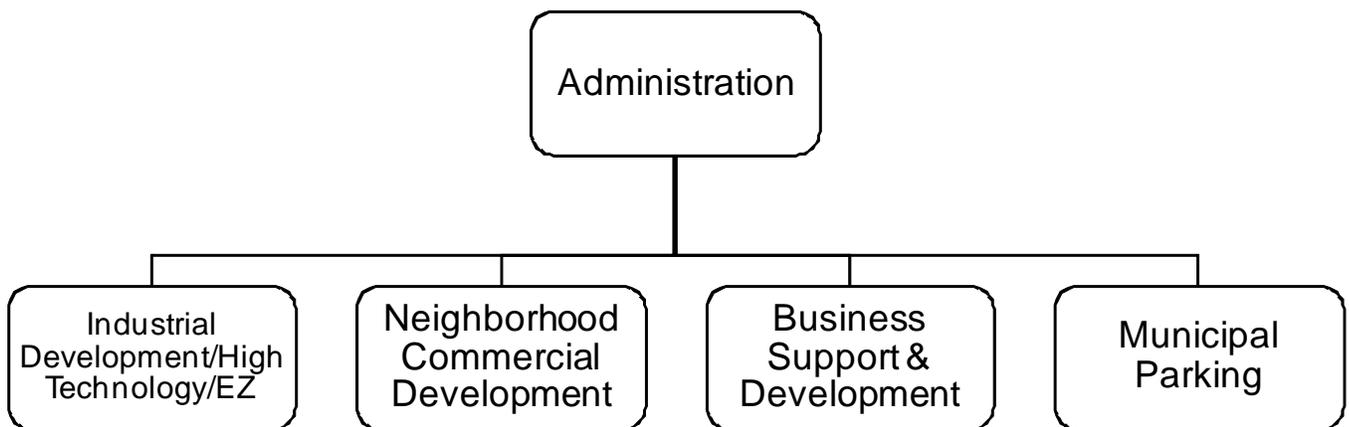
FULL TIME POSITIONS				Administration	Comprehensive Planning
Br.	Title	Budget 2006-07	Approved 2007-08		
35	Deputy Commissioner	0.5	0.0	1.0	1.0
32	Director of Planning	0.0	1.0		
28	Supervising City Planner	1.0	1.0		
26	Associate Community Program Planner	0.0	1.0		
24	Senior City Planner	1.0	1.0		
24	Sr. Community Program Planner Bilingual	0.0	1.0		
20	Community Program Planner	0.0	1.0		
18	Asst Community Program Planner	0.0	1.0		
18	Jr. City Planner	0.0	1.0		
12	GIS Technician	1.0	1.0		
9	Clerk II with Typing	0.5	1.0	1.0	
EMPLOYEE YEARS					
	Full Time	4.0	10.0	2.0	8.0
	Overtime	0.1	0.0	0.0	0.0
	Part Time, Temporary, Seasonal	0.0	0.0	0.0	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	4.1	10.0	2.0	8.0

Purpose

The Economic Development Department supports business growth, job creation and retention, and investment in the City. It develops strategies and programs; provides technical, financial, informational, and support services to new and existing industrial and commercial businesses; and administers the Municipal Parking operation.

Organization

The Department is composed of five units: Administration, Industrial Development/High Technology/EZ, Neighborhood Commercial Development, Business Support and Development, and Municipal Parking.



Highlights of the Department's 2007-08 work program are presented below.

Bureau	Highlights	Priorities Supported	Projected Completion
Commissioner's Office	Create a customer survey to evaluate more effective means of delivering services	Customer Service	First Quarter
	Create a program/strategy to increase collaboration between Economic Development, the County, and the Rochester Business Alliance	Economic Development & Jobs	Fourth Quarter
Industrial Development/ High Technology/ EZ	Promote low interest loan assistance and tax benefits to companies to enable economic expansion and job creation	Economic Development & Jobs	Ongoing
	Retain and grow businesses and increase employment by two percent	Economic Development & Jobs	Second Quarter
	Establish a Brownfield Revolving Loan Program	Economic Development & Jobs	Fourth Quarter
Neighborhood Commercial Development	Revitalize of the commercial district in the N. Clinton Neighborhood via the La Marketa project	Economic Development & Jobs	First Quarter
	Collaborate with City departments to promote neighborhood visioning, economic analysis, design charette, and action plan (REVIVE)	Economic Development & Jobs	Second Quarter
Business Support & Development	Release a Request for Proposal for determination of use and management of the High Falls Centers	Economic Development & Jobs	Second Quarter
	Promote discussions with developers for the purpose of developing a plan for alternatives for Midtown and Sibleys	Economic Development & Jobs	Second Quarter
	Sale of Upper Falls Shopping Center	Economic Development & Jobs	Third Quarter
	Complete the River Street Parking Lot to address parking needs and requirements of business community at the Port	Economic Development & Jobs	Fourth Quarter

Year-to-Year Comparison

<u>Bureau</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>	<u>Change</u>	<u>Percent Change</u>
Administration	505,400	468,800	-36,600	-7.2%
Industrial Development/High Technology/EZ	389,000	408,400	19,400	5.0%
Neighborhood Commercial Development	328,700	309,200	-19,500	-5.9%
Business Support & Development	464,700	163,400	-301,300	-64.8%
Municipal Parking	<u>1,075,700</u>	<u>1,277,400</u>	<u>201,700</u>	18.8%
Total	2,763,500	2,627,200	-136,300	-4.9%
Employee Years	22.8	21.9	-0.9	-3.9%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
51,100	6,600	251,800	0	17,700	-463,500	-136,300

Major Change

As proposed by the Mayor:

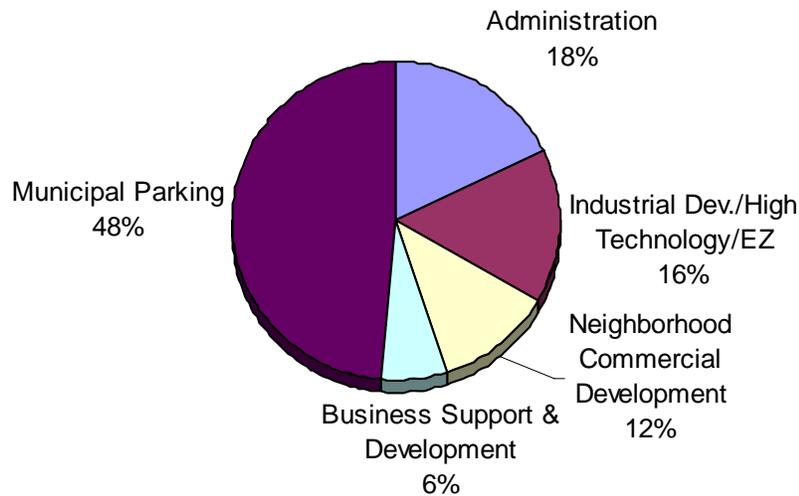
Transfer of Downtown Guides to Security in Police	-317,000
One-time funding for Center City Parking Study completed	-93,700
One Senior Marketing Specialist and one Secretary are eliminated due to budget constraints	-86,400
One Senior Economic Development Specialist is added	66,600
Due to refinement and strong interdependent collaboration of the One Stop Shop Initiative, a dedicated staff person is not needed	-34,300
Productivity improvements result in savings	-33,900
A part time Economic Development Specialist added in Municipal Parking	30,200

As amended by City Council:

Funds are transferred from Contingency for ROC City Coalition support	5,000
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**ECONOMIC DEVELOPMENT DEPARTMENT
EXPENDITURE SUMMARY**

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	1,399,558	1,422,800	1,440,800	1,470,100
Materials & Supplies	7,517	8,600	9,300	9,000
Services	1,080,679	1,273,500	1,313,400	1,148,100
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,487,754	2,704,900	2,763,500	2,627,200
Appropriation by Activity				
Administration	383,740	505,400	505,400	468,800
Industrial Dev./High Technology/EZ	377,400	389,000	389,000	408,400
Neighborhood Commercial Development	315,461	289,200	328,700	309,200
Business Support & Development	487,009	464,700	464,700	163,400
Municipal Parking	<u>924,144</u>	<u>1,056,600</u>	<u>1,075,700</u>	<u>1,277,400</u>
Total	2,487,754	2,704,900	2,763,500	2,627,200
Employee Years by Activity				
Administration	3.7	3.7	3.7	3.2
Industrial Dev./High Technology/EZ	6.0	6.0	6.0	6.0
Neighborhood Commercial Development	5.0	5.0	5.0	4.0
Business Support & Development	3.0	3.0	3.0	3.0
Municipal Parking	<u>5.7</u>	<u>5.1</u>	<u>5.1</u>	<u>5.7</u>
Total	23.4	22.8	22.8	21.9



ADMINISTRATION

This activity develops overall economic development policies and provides support services to the Department. Administration's activities include fiscal control, budgeting, personnel and office management, information systems, communications, and administrative support. This activity administers the progress of the Renewal Community and Federal Enterprise Community Zone programs and oversees the Federal Section 108 Loan, the Economic Development Initiative Grant, and the New York State Empire Zone programs. Staff provides services to the Rochester Economic Development Corporation (REDCO), an entity that facilitates financial packaging for business and development projects.

Program Change

Due to refinement and stronger interdepartmental collaboration through the One Stop Shop Initiative, a dedicated staff person is not needed.

INDUSTRIAL DEVELOPMENT/HIGH TECHNOLOGY/EZ

This activity implements industrial development programs designed to generate jobs and investment through the attraction of new businesses to the City and the expansion and retention of existing industrial businesses within the City. It provides outreach, financial, technical, and site selection assistance to businesses and coordinates high-technology projects.

Program Change

Fewer Empire Zone Certification applications processed due to New York State regulations.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Industrial businesses (manufacturing & wholesale) (est.)	1,700	1,800	1,800	1,900
WORKLOAD				
Business assistance requests:				
● Technical assistance	200	285	285	330
● Financial assistance	75	110	110	130
● Empire Zone Assistance	<u>150</u>	<u>150</u>	<u>150</u>	<u>175</u>
Total	425	545	545	635
Industrial financial assistance applications processed	36	35	20	35
Empire Zone certification applications processed	32	20	50	25
RC Companies receiving Commercial Revitalization Deductions (CRD)	8	9	8	10
Value of CRD Allocations (000)	10,604	8,084	12,000	12,000
RESULTS				
Industrial financial assistance applications approved after internal underwriting	36	35	25	30
Empire Zone certification applications approved	32	20	40	25
Total Investment (\$000)	55,569	88,000	41,000	43,000

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
Jobs generated:				
● Created	1,263	625	700	790
● Retained	8,315	4,440	1,400	1,500
Minority/Women's Business Enterprise financial applications approved	7	1	5	5

NEIGHBORHOOD COMMERCIAL DEVELOPMENT

This activity fosters neighborhood commercial development by focusing on the following: Business Association Support, Entrepreneurial Recruitment, Business Outreach, Business Skills Strengthening, Access to Capital, Exterior Improving Matching Grants, Security Matching Grants, ShopInRtown.com, and a four step revitalization process for neighborhood commercial strips.

Program Change

Entrepreneur Development Program no longer exist as a formal program due to successful partnerships between community agencies and entrepreneurs.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Commercial businesses (retail & service) (est.)	4,515	4,515	4,515	4,897
WORKLOAD				
Business assistance requests:				
● Technical assistance	2,400	2,400	2,400	2,880
● Financial assistance	740	780	780	936
Total	3,140	3,180	3,180	3,816
Commercial financial assistance applications received and processed	200	188	110	180
Business associations supported	17	18	18	17
Minority/Women's Business Enterprise financial applications processed	70	50	45	65
Entrepreneur Development Program applications received	20	0	20	0
RESULTS				
Commercial financial assistance applications approved	196	150	110	150
Investment (\$000)	2,447	3,000	3,000	3,600
Jobs generated:				
● Created	66	95	47	100
● Retained	514	450	450	500
Minority/Women's Business Enterprise financial applications approved	69	50	45	55
Community Development Corps assisted	3	3	5	5
Number of seminars for small businesses various topics	4	6	6	7
Business associations supported	17	18	18	17
Entrepreneur Development Program enrollees	0	0	10	0

BUSINESS SUPPORT & DEVELOPMENT

This activity coordinates real estate development; oversees feasibility and consultant studies; monitors professional service agreements; completes site and financial analyses; performs market research; performs outreach to center city and entertainment district businesses; and provides support and pre-development services for the Department.

Program Change

Claritas, an economic and marketing database, currently adopted to provide more accurate measures of downtown businesses and consumer spending habits.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
WORKLOAD				
Business associations	N/A	6	6	6
Financial Assistance	N/A	85	350	100
Technical Assistance	N/A	300	75	360
RESULTS				
Development projects completed	5	4	5	5
Investment (\$000)	24,733	19,382	19,415	20,500
Jobs generated:				
●Created	297	191	220	230
●Retained	504	382	115	400

N/A - Not Applicable

MUNICIPAL PARKING

This activity administers the City's Municipal Parking program. This includes monitoring contracts for the operation of 8 garages, and 16 lots, capital expenditure planning and monitoring of revenue collection. This activity also oversees contractual operation of the East End garage on behalf of the Cultural Center Commission.

Program Change

Parking spaces reduced due to construction at South Avenue Garage. Due to technology upgrade, mini garage audits are performed every day at each garage. Full garage audits, previously performed twice per year, limited to once per year per garage.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Parking spaces:				
● Garages	8,531	8,043	8,515	8,043
● Lots	1,680	1,577	1,577	1,577
● Street meters and metered lots	<u>1,532</u>	<u>1,545</u>	<u>1,544</u>	<u>1,545</u>
Total parking Spaces	11,743	11,165	11,636	11,165

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
WORKLOAD				
Garage operations audits performed	16	9	16	8
Contracts prepared & monitored	48	48	48	48
Performance Monitoring and Review Committee (PMRC) meetings	N/A	68	63	68
RESULT				
Annual car counts:				
• Garages	2,538,000	2,279,000	2,360,000	2,290,000
• Lots (Not Metered) estimated	189,504	177,886	177,886	177,886
• Street Meters & Metered Lots	<u>202,224</u>	<u>203,940</u>	<u>203,808</u>	<u>203,940</u>
Total	<u>2,929,728</u>	<u>2,660,826</u>	<u>2,741,694</u>	<u>2,671,826</u>

N/A - Not Applicable

ECONOMIC DEVELOPMENT DEPARTMENT
PERSONNEL SUMMARY

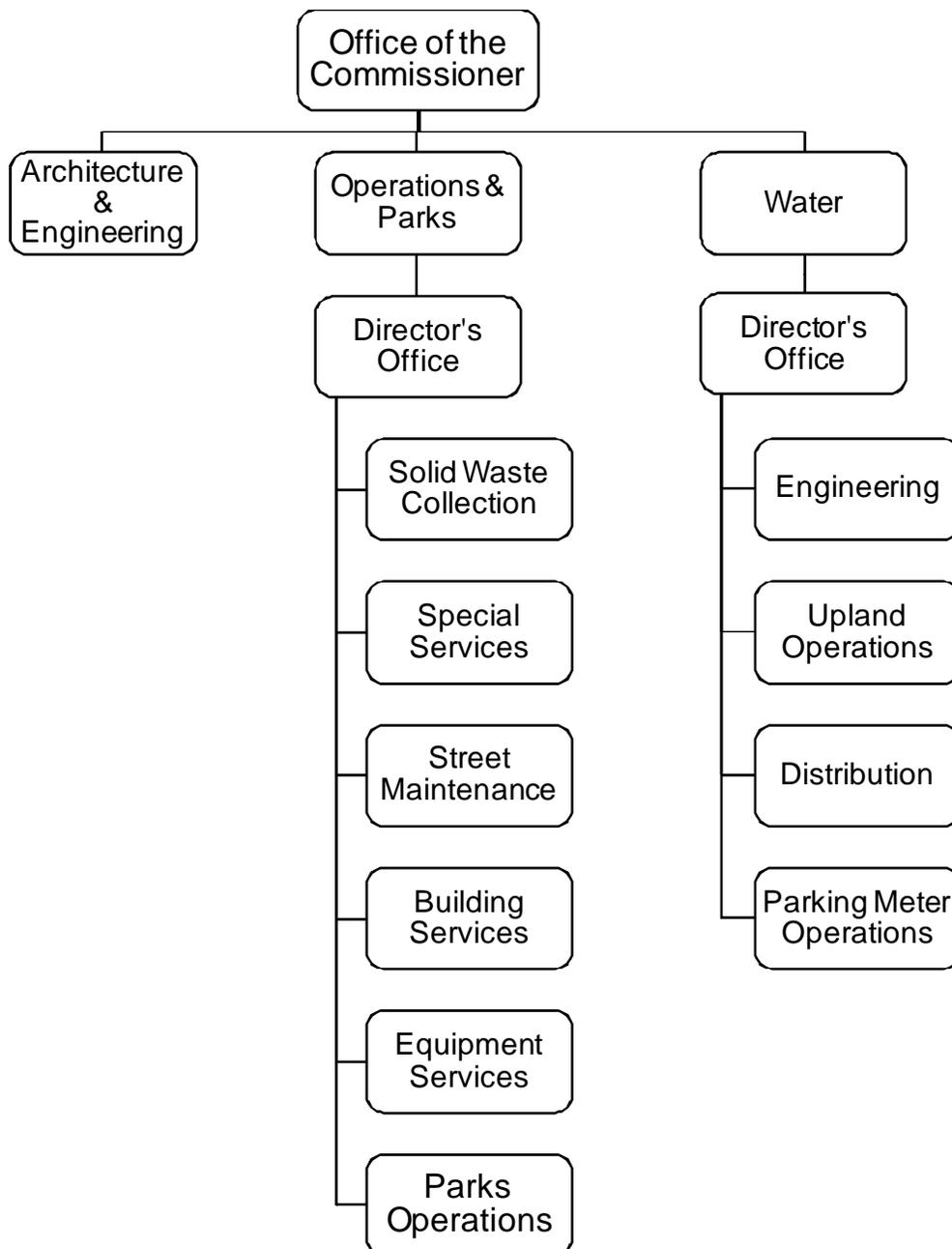
FULL TIME POSITIONS				Admiistration	Industrial Development/ High Tech./EZ	Neighborhood Commercial Development	Business Support & Development	Municipal Parking
Br.	Title	Budget 2006-07	Approved 2007-08					
36	Commissioner	1.0	1.0	1.0				
35	Deputy Commissioner	1.0	1.0			1.0		
31	Dir. Community & Economic Dev. Integration	0.5	0.0	0.0				
30	Manager of Business Development	1.0	1.0		1.0			
30	Manager of Downtown Development	1.0	1.0				1.0	
26	Associate Administrative Analyst	1.0	1.0	1.0				
26	Associate Economic Develop Specialist	0.0	2.0		1.0		1.0	
26	Economic Development Manager	1.0	1.0		1.0			
26	Municipal Parking Coordinator	1.0	1.0					1.0
24	Marketing Specialist	2.0	1.0			1.0		
24	Marketing Specialist Bilingual	1.0	1.0			1.0		
24	Senior Economic Development Specialist	5.0	4.0		2.0	1.0	1.0	
20	Senior Accountant	1.0	1.0					1.0
18	Secretary to Commissioner	1.0	1.0	1.0				
18	Senior Field Auditor	1.0	1.0					1.0
14	Municipal Parking Compliance Monitor	1.0	1.0					1.0
11	Secretary	2.0	1.0		1.0	0.0		
9	Clerk II with Typing	1.0	1.0					1.0
EMPLOYEE YEARS								
	Full Time	22.5	21.0	3.0	6.0	4.0	3.0	5.0
	Overtime	0.1	0.1	0.0	0.0	0.0	0.0	0.1
	Part Time, Temporary, Seasonal	0.2	0.8	0.2	0.0	0.0	0.0	0.6
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	22.8	21.9	3.2	6.0	4.0	3.0	5.7

PURPOSE

The Department of Environmental Services provides safe, clean, and attractive surroundings for the community through the efficient planning, development, and provision of water service, infrastructure, and maintenance and service programs. The Department also provides services within the City organization, including maintenance and repair of motor equipment and buildings, and technical support for projects that involve engineering, architectural, or environmental aspects.

Organization

The Department is composed of the Office of the Commissioner and the Bureaus of Architecture & Engineering, Operations & Parks and Water.



Highlights of the Department of Environmental Services 2007-08 work program are presented below. Additional information for each bureau is included in the sections that follow.

Bureau	Highlights	Priorities Supported	Projected Completion
Office of Commissioner	Complete Sector 3 Brownfield Opportunity Area prenomination planning study	Economic Development	First Quarter
	Establish Brownfield Cleanup Revolving Loan program with Economic Development Department	Economic Development	Second Quarter
	Complete Brooks Landing construction phase environmental support	Economic Development	Third Quarter
	Establish Port redevelopment implementation plan and initiate first phase	Economic Development	Fourth Quarter
Architecture & Engineering	Begin discussions with RG&E to purchase additional street lighting	Customer Service Public Safety	First Quarter
	Complete design of Brooks Village/Genesee Street Streetscape Improvements	Economic Development	Second Quarter
	Complete design of Manhattan Square Park Phase III	Economic Development	Fourth Quarter
Operations & Parks	Partner with Bureau of Communication and One Call to City Hall Center to conduct recycling usage study	Customer Service	First Quarter
	Partner with Bureau of Communication and One Call to City Hall Center to conduct recycling survey	Customer Service	Second Quarter
Water	Complete negotiation with Monroe County Water Authority regarding a new water sharing agreement and possible consolidation or sale	Customer Service	First Quarter
	Continue Phase 2b of Global Positioning System locations of small water services	Customer Service	Second Quarter
	Conduit Modernization Program: pipe replacement/rehabilitation North of Rush Reservoir	Customer Service	Fourth Quarter

Year-to-Year Comparison

<u>Bureau</u>	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>	<u>Percent Change</u>
Office of the Commissioner	3,462,300	1,139,800	-2,322,500	-67.1%
Architecture & Engineering	8,512,500	8,536,000	23,500	0.3%
Operations & Parks	48,726,100	51,555,800	2,829,700	5.8%
Water	<u>21,925,700</u>	<u>22,236,000</u>	<u>310,300</u>	1.4%
Total	82,626,600	83,467,600	841,000	1.0%
Less: Intrafund Credit*	<u>5,667,700</u>	<u>5,595,000</u>	<u>-72,700</u>	-1.3%
	76,958,900	77,872,600	913,700	1.2%

Employee Years 736.2 738.7 2.5 0.3%

*Reflects chargeback for motor equipment services.

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
1,193,100	1,209,800	431,800	-24,400	3,700	-1,900,300	913,700

Major Change Highlights

As proposed by the Mayor:

Transfer Parks Operations from the Department of Recreation and Youth Services	2,041,000
Security Activity transfers to Police Department	-1,225,200
In lieu of depreciation decreases to fund capital items	-729,000
Transfer responsibility for telecommunications to Information Technology Department	-708,000
Transfer Custodial Services Activity from Department of Recreation and Youth Services	701,500
Office of Customer Satisfaction transfers to Budget and Efficiency	-609,200
Impact of personnel transactions	-440,300
Restructure staff requirements in Commercial Refuse Activity	-353,300
Increase level of sidewalk snow cleanings from 10 to 15	275,000
Eliminate charges for rental of temporary Water Bureau headquarters	-201,700
Energy charge reduction through ESCO purchases, lamp efficiencies and increase in number of City owned lights results in savings	-200,000
Increase funding for fuel to accommodate sales to outside agency	131,700
Reduce fuel allocation resulting from vehicle reduction initiative	-114,400
Reduce fringe benefits allocation in Equipment Services for burdened labor rate calculation	-102,500
Expense for water purchased from Monroe County Water Authority decreases due to reduction in exchange rate	-94,700

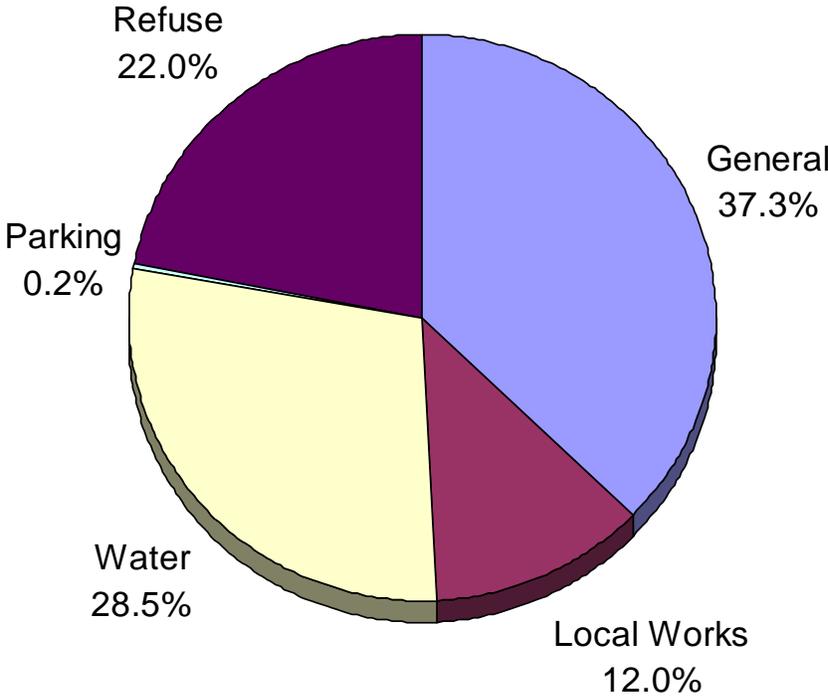
As amended by City Council:

Funds are transferred from Contingency for an additional graffiti removal crew	35,000
Funds are transferred from Contingency for recycling education	30,000

DEPARTMENT OF ENVIRONMENTAL SERVICES

Fund Summary						
<u>Bureau/Division</u>	<u>General</u>	<u>Local Works</u>	<u>Water</u>	<u>Parking</u>	<u>Refuse</u>	<u>Total</u>
Commissioner	812,800	65,500	129,900	0	131,600	1,139,800
Architecture & Engineering	8,413,200	122,800				8,536,000
Operations & Parks:						
Director's Office	1,721,800	88,600			177,400	1,987,800
Solid Waste Collection					16,144,500	16,144,500
Special Services	2,064,700	8,372,900			696,200	11,133,800
Street Maintenance	2,057,600	665,000				2,722,600
Building Services	6,442,200					6,442,200
Equipment Services	10,949,500					10,949,500
Parks Operations	<u>2,175,400</u>					<u>2,175,400</u>
Operations Total	25,411,200	9,126,500	0	0	17,018,100	49,568,000
Water Fund Operating Units and Fixed Charges			22,048,500			22,048,500
Parking Meter Operations				<u>187,500</u>		<u>187,500</u>
Water Total	0	0	22,048,500	187,500	0	22,236,000
Subtotal	34,637,200	9,314,800	22,178,400	187,500	17,149,700	83,467,600
Less Intrafund Credits:						
- Equipment Services	<u>5,595,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,595,000</u>
Net Total	29,042,200	9,314,800	22,178,400	187,500	17,149,700	77,872,600

OPERATING BUDGET BY FUND



Note: Does not reflect intrafund credits

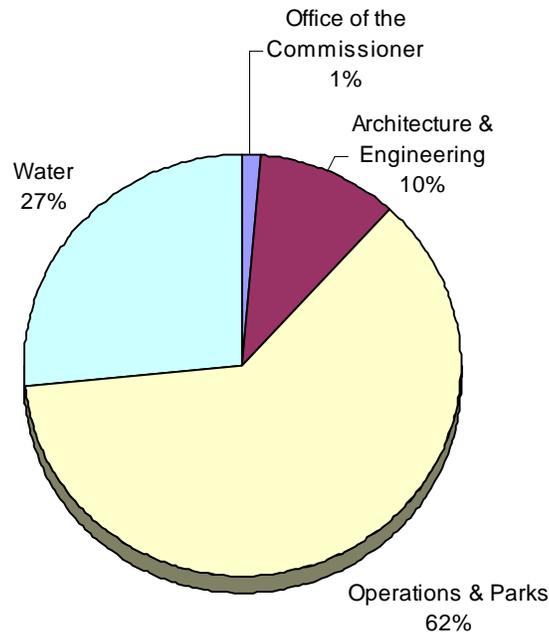
DEPARTMENT OF ENVIRONMENTAL SERVICES
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	30,779,681	32,198,100	32,712,600	33,333,400
Materials & Supplies	6,954,163	7,930,300	8,641,000	9,175,500
Services	29,224,809	31,110,300	32,256,800	32,722,700
Other	<u>7,030,448</u>	<u>9,016,200</u>	<u>9,016,200</u>	<u>8,236,000</u>
Total	73,989,101	80,254,900	82,626,600	83,467,600
Less: Intrafund Credit*	<u>4,470,583</u>	<u>5,436,900</u>	<u>5,667,700</u>	<u>5,595,000</u>
Total	69,518,518	74,818,000	76,958,900	77,872,600

Appropriation by Activity				
Office of the Commissioner	3,665,920	3,392,900	3,462,300	1,139,800
Architecture & Engineering	8,037,905	8,134,100	8,512,500	8,536,000
Operations & Parks	40,422,274	46,948,700	48,726,100	51,555,800
Water	<u>21,863,002</u>	<u>21,779,200</u>	<u>21,925,700</u>	<u>22,236,000</u>
Total	73,989,101	80,254,900	82,626,600	83,467,600
Less: Intrafund Credit*	<u>4,470,583</u>	<u>5,436,900</u>	<u>5,667,700</u>	<u>5,595,000</u>
Total	69,518,518	74,818,000	76,958,900	77,872,600

Employee Years by Activity				
Office of the Commissioner	69.2	65.0	62.5	14.8
Architecture & Engineering	61.3	60.2	67.7	67.8
Operations & Parks	435.4	455.3	459.6	508.4
Water	<u>146.4</u>	<u>147.7</u>	<u>146.4</u>	<u>147.7</u>
Total	712.3	728.2	736.2	738.7

*Reflects chargeback for telephone and motor equipment service.



DEPARTMENT OF ENVIRONMENTAL SERVICES
OFFICE OF THE COMMISSIONER

The Office of the Commissioner manages the Department, coordinates environmental regulatory compliance efforts and oversees hazardous waste site remediation activities at City properties. The 2007-08 work plan includes:

Objective	Priorities Supported	Projected Completion
Complete Sector 3 Brownfield Opportunity Area prenomination planning study	Economic Development	First Quarter
Establish Brownfield Cleanup Revolving Loan program with Economic Development Department	Economic Development	Second Quarter
Complete Brooks Landing construction phase environmental support	Economic Development	Third Quarter
Establish Port redevelopment implementation plan and initiate first phase	Economic Development	Fourth Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	3,462,300	1,139,800	-2,322,500
Employee Years	62.5	14.8	-47.7

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
48,500	2,400	-2,800	0	4,700	-2,375,300	-2,322,500

Major Change

Security Activity transfers to Police Department	-1,225,200
Office of Customer Satisfaction transfers to Budget and Efficiency	-609,200
Billing activity transfers from Office of Customer Satisfaction to Bureau of Water	-203,000
Remaining portion of Technology unit transfers within department	-156,400
Portion of Technology unit transfers to Department of Information Technology	-140,300
Transfer car pool coordinator to Bureau of Operations & Parks	-15,000
Convert one professional full time position to two part time positions	-10,600
Street closure notification costs transfers to Bureau of Operations & Parks	-8,500
Abolish one vacant seasonal position as an efficiency measure	-5,900
Productivity improvements results in savings	-1,200

ADMINISTRATION

Administration establishes departmental policies, reviews operational efficiency and effectiveness, and coordinates activities within the Department and with other City departments and external agencies. It manages personnel administration and monitors the Department's operating and capital budgets.

DEPARTMENT OF ENVIRONMENTAL SERVICES
OFFICE OF THE COMMISSIONER

ENVIRONMENTAL QUALITY

Environmental Quality manages environmental investigations and hazardous waste site remediation activities at City properties. The activity coordinates environmental regulatory compliance efforts for the City, conducts environmental audits of sites under consideration for acquisition, and provides analysis on a variety of environmental issues.

Program Change

Remediation projects involve smaller soil volumes.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Phase I site assessments requested	29	29	28	28
Preliminary site assessments requested*	2,182	2,478	2,050	2,050
Freedom of information and site information requests	243	275	215	300
WORKLOAD				
Phase I site assessments completed	28	30	28	28
Preliminary site assessments completed*	2,182	2,223	2,050	2,050
Freedom of information and site information requests	243	275	215	300
Detailed investigations underway	15	15	15	15
Waste management projects completed	77	80	45	45
Tons of waste material treated or sent for disposal	30,178	6,160	20,000	10,100
Inspections of City facilities completed^^	25	25	26	26
Spill responses completed	11	10	10	10
NY cleanup agreements and orders	17	20	19	20
Remedial systems operating	13	13	14	14
federal And State grants approved	7	13	**	17
EFFICIENCY				
Cleanup cost per acre (\$):				
● Planned residential site reuse	291,000	**	433,000	625,000
● Planned commercial/industrial reuse	203,000	245,000	211,000	128,000
RESULTS				
Sites remediated***	2	3	4	3
Acres remediated	10.9	5.3	7.5	5.1

** - Not Available

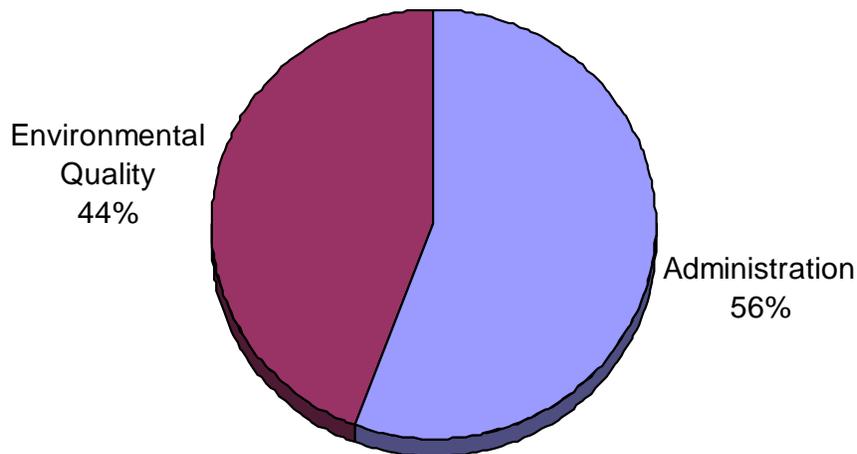
*Includes all commercial and industrial tax delinquent properties.

^^Includes inspections for asbestos management plan.

***2005-06 Actual: 10 Felix St. Water Bureau (7.4 acres-\$1,500,000), 80-100 Charlotte Street (1.3 acre- \$360,000); Ferrano Street Wetland (1 acre - \$150,000); Brooks Landing Redevelopment Phase (3 acres - \$790,000).2006-07 Budget: 151 - 191 Mt Hope Avenue (3.5 acres - \$500,000); 935 W Broad Street (1 acre - \$450,000); 399 Gregory Street (1 acre - \$500,000). 2007-08 Budget: 151-191 Mt Hope Avenue (3.5 acre - \$500,000); 399 Gregory Street (.64 acre - \$400,000); 110 Colfax Street (1 acre - \$75,000)

DEPARTMENT OF ENVIRONMENTAL SERVICES
OFFICE OF THE COMMISSIONER
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	3,289,976	2,975,400	3,038,000	1,030,300
Materials & Supplies	61,225	64,500	64,500	21,800
Services	314,719	353,000	359,800	87,700
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	3,665,920	3,392,900	3,462,300	1,139,800
Appropriation by Activity				
Administration	694,254	689,300	681,500	637,200
Environmental Quality	357,928	423,600	417,300	502,600
Security	1,280,938	1,354,900	1,240,200	0
Office of Customer Satisfaction	821,790	716,000	820,700	0
Training & Safety	244,249	0	0	0
Technology Services	<u>266,761</u>	<u>209,100</u>	<u>302,600</u>	<u>0</u>
Total	3,665,920	3,392,900	3,462,300	1,139,800
Employee Years by Activity				
Administration	9.0	8.8	8.7	7.8
Environmental Quality	5.5	6.1	6.2	7.0
Security	32.3	34.2	28.8	0.0
Office of Customer Satisfaction	14.3	12.6	14.4	0.0
Training & Safety	4.0	0.0	0.0	0.0
Technology Services	<u>4.1</u>	<u>3.3</u>	<u>4.4</u>	<u>0.0</u>
Total	69.2	65.0	62.5	14.8



DEPARTMENT OF ENVIRONMENTAL SERVICES
OFFICE OF THE COMMISSIONER
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Environmental Quality
Br.	Title	Budget 2006-07	Approved 2007-08		
36	Commissioner	1	1	1	
35	Deputy Commissioner	1	1	1	
32	Manager of Environmental Quality	0	1		1
29	Manager of Customer Satisfaction	1	0		
29	Manager of Environmental Quality	1	0		
29	Principal Staff Assistant	2	1	1	
27	Senior Environmental Specialist/Compliance	0	1		1
27	Senior Environmental Specialist/Remediation	0	1		1
27	Superintendent of Security	1	0		
26	Human Resource Coordinator	1	1	1	
25	Senior Environmental Specialist/Compliance	1	0		
25	Senior Environmental Specialist/Remediation	1	0		
25	Superintendent of Customer Accounts	1	0		
24	Senior Administrative Analyst	2	0		
23	Computer Applications Specialist	2	0		
23	Environmental Specialist/Remediation	1	1		1
21	Environmental Technician	1	1		1
20	Executive Assistant	1	1		1
20	GIS Applications Specialist	1	0		
18	Secretary to the Commissioner	1	1	1	
18	Supervising Service Representative	1	0		
16	Supervising Security Guard	6	0		
13	Administrative Secretary	1	0		
10	Service Representative	5	0		
10	Service Representative Bilingual	2	0		
7	Data Entry Clerk	0	1	1	
7	Telephone Representative	1	0		
6	Receptionist Typist	1	1	1	
52	Security Guard	20	0		
EMPLOYEE YEARS					
Full Time		57.0	13.0	7.0	6.0
Overtime		2.4	0.1	0.0	0.1
Part Time, Temporary, Seasonal		4.1	1.7	0.8	0.9
Less: Vacancy Allowance		<u>1.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		62.5	14.8	7.8	7.0

The Bureau of Architecture & Engineering implements the City's capital program through design, construction, inspection, and rehabilitation of buildings, bridges, roads, and other infrastructure. Street Lighting transfers to this Bureau in 2007-08; budget and performance data recalculated to provide meaningful comparison.

The 2007-08 work plan includes:

Objective	Priorities Supported	Projected Completion
Begin discussions with RG&E to purchase additional street lighting	Customer Service Public Safety	First Quarter
Complete design of Brooks Village/Genesee Street Streetscape Improvements	Economic Development	Second Quarter
Complete design of Manhattan Square Park Phase III	Economic Development	Fourth Quarter
Complete design of Broad Street Tunnel	Economic Development	Fourth Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	8,512,500	8,536,000	23,500
Employee Years	67.7	67.8	0.1

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
108,500	180,200	1,900	0	400	-267,500	23,500

Major Change

Energy charge reduction through ESCO purchases, lamp efficiencies and increase in number of City owned lights results in savings	-200,000
Net personnel transactions results in savings	-42,700
Reduce allocation for street lighting maintenance	-20,000
Productivity improvements results in savings	-4,800

ADMINISTRATION

This activity manages the Bureau and provides technical support for City projects, including planning, coordination, and implementation of capital projects. Administrative tasks include establishing bureau policies, reviews operational efficiencies and monitors operational and capital budgets.

DEVELOPMENT

This activity plans, implements, and provides technical support for City Capital projects, including design, coordination, and management of projects.

**DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF ARCHITECTURE & ENGINEERING**

Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
WORKLOAD				
Projects designed (\$000,000):				
• In-house	.62	.42	.41	.41
• Consultant	8.57	8.59	7.80	8.18

CONSTRUCTION

Construction inspects and administers construction activities funded by the City. This includes monitoring construction progress, coordinating traffic movement around street related projects, and preparing and processing project cost estimates.

Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Total contracts	16	20	20	24
Value of projects to be inspected (\$000,000)	29.43	27.27	25.95	25.95
WORKLOAD				
Contracts inspected:				
• In-house	2	2	5	2
• Consultant	14	18	15	22
Value of projects inspected (\$000,000):				
• In-house	1.63	2.33	2.50	2.50
• Consultant	27.80	24.94	23.45	23.45

MAPS & SURVEYS

This activity maintains the Official City Map, records deeds of property transferred in the City, notifies the Assessor of ownership changes, reviews subdivision requests, assigns street numbers to new buildings, reproduces documents, maps, and construction plans for City departments, maintains the City's survey monuments, and makes necessary surveys.

Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Property parcels in City	67,300	67,300	67,100	67,100
Street miles (centerline)	539	539	539	539
City survey monuments	5,938	5,680	5,984	5,680
Property line miles (Upland)	75	75	75	75
WORKLOAD				
Miles of topographic street surveys	6.05	5.00	2.80	3.25
Monuments maintained	775	805	640	800
Official map changes made	225	160	200	200
Deeds processed	6,990	7,000	7,000	7,000
Subdivision requests reviewed	160	102	100	100
Non-street surveys completed	25	17	14	15

PERMIT OFFICE

The Permit Office issues permits for construction work in the right-of-way. This work includes street openings, trenching, driveway construction, new water services and renewals, water abandonments, and use of hydrants and barricades. The office reviews and processes permit applications, reviews letters of credit, reviews liability insurance certificates, investigates public complaints, inspects sites for which permits have been issued, tests street restorations (utility cuts) for compliance with standards and specifications, and prepares Notice and Orders resulting from code violations.

Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Permit applications received	1,734	1,500	1,450	1,450
WORKLOAD				
Permits issued	1,676	1,350	1,400	1,400
Permit inspections performed	3,020	2,500	2,300	2,500
Site inspections in response to inquiries	400	400	400	400
Notice and Orders issued	141	130	125	130
Street restorations tested for compliance	107	80	70	70
Official Map Amendments	8	10	10	10
RESULTS				
Percent of tested street restorations in compliance with standards and specifications	80	78	77	77

STREET DESIGN

Street Design plans and implements the City's Street Improvement Program. It inspects streets, updates the Street Inventory System and designs improvements such as street resurfacing and reconstruction, asphalt removal, and curb replacement. The unit reviews and acts upon the recommendations of consulting engineers, investigates citizen complaints, and provides technical support to the Administration activity. It also inspects hazardous sidewalks and designs replacements.

Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Street length (in centerline miles):				
● Arterial streets	95	95	95	95
● Collector streets	46	46	46	46
● Residential streets	<u>398</u>	<u>398</u>	<u>398</u>	<u>398</u>
Total:	539	539	539	539
Sidewalks (000,000 sq. ft.)	33.2	33.2	33.2	33.2
WORKLOAD				
Miles of street resurfacing design/investigation performed	15.57	11.73	5.48	9.87
Miles of street improvements designed:				
● In-house	1.84	4.03	1.75	4.05
● Consultants	2.33	2.34	2.50	2.25
Value of street improvement projects designed (\$000,000):				
● In-house	2.96	5.25	4.12	4.25
● Consultants	8.92	8.20	8.50	8.75
Sidewalks investigated (000,000 sq. ft)	9.69	9.80	9.80	9.90

**DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF ARCHITECTURE & ENGINEERING**

Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
RESULTS				
Centerline miles resurfaced (%)	2.90	3.00	2.32	2.00
Sidewalk improved (000,000 sq. ft.)	0.17	0.16	0.16	0.18

ARCHITECTURAL SERVICES

Architectural Services plans and executes the City's building renovation program, reviews requests for building-related construction projects, inspects and prepares reports on project requests, designs building construction and renovation projects, and provides technical support to consultants involved in the design of City projects.

Program Change

New Water Bureau facilities increase City building inventory.
Mortimer Street Parking Garage opens during 2006-07

Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
City building inventory	168	174	168	174
Facilities in building renovation program	141	145	141	145
Municipal parking garages	8	9	8	9
WORKLOAD				
Technical surveys and reports	13	19	14	13
Projects designed:				
● In-house	25	24	13	11
● Consultant	12	15	6	9
Construction contracts administered:				
● In-house	58	44	20	20
● Consultant	18	25	14	20
Value of projects designed (\$000,000):				
● In-house	1.45	2.15	1.44	1.35
● Consultant	2.95	6.40	6.00	8.00
Value of construction contracts administered (\$000,000):				
● In-house	1.66	1.47	2.03	2.54
● Consultant	8.32	6.12	2.82	3.50
Building surveys conducted	59.00	47.00	52.00	53.00

STREET LIGHTING

This unit oversees the City's street lighting system. Street Lighting functions as liaison with Rochester Gas and Electric Corporation (RG&E). Employees of the City and of Rochester Gas & Electric work together to replace damaged or obsolete poles and arrange for upgrading of lighting where necessary. The unit designs street lighting reconstruction projects and reviews street lighting specifications in reconstruction projects designed by consultants. It supervises maintenance and operation of City-owned street lighting facilities and investigates street lighting problems and complaints.

DEPARTMENT OF ENVIRONMENTAL SERVICES
 BUREAU OF ARCHITECTURE & ENGINEERING

Performance Indicators	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
City maintained lights*	15,037	15,500	11,286	15,900
RG&E maintained lights	12,675	12,200	14,610	11,800
Calls for service	5,869	5,700	5,500	5,800
WORKLOAD				
Work orders issued - maintenance	3,172	2,600	3,450	2,700
Work orders issued - capital projects	278	300	225	300
Complaints referred to RG&E	2,697	2,600	1,900	2,600
Pole knockdowns	162	160	225	160
Conduit repairs	34	60	65	60
Lighting Requests/Investigations	118	225	125	225

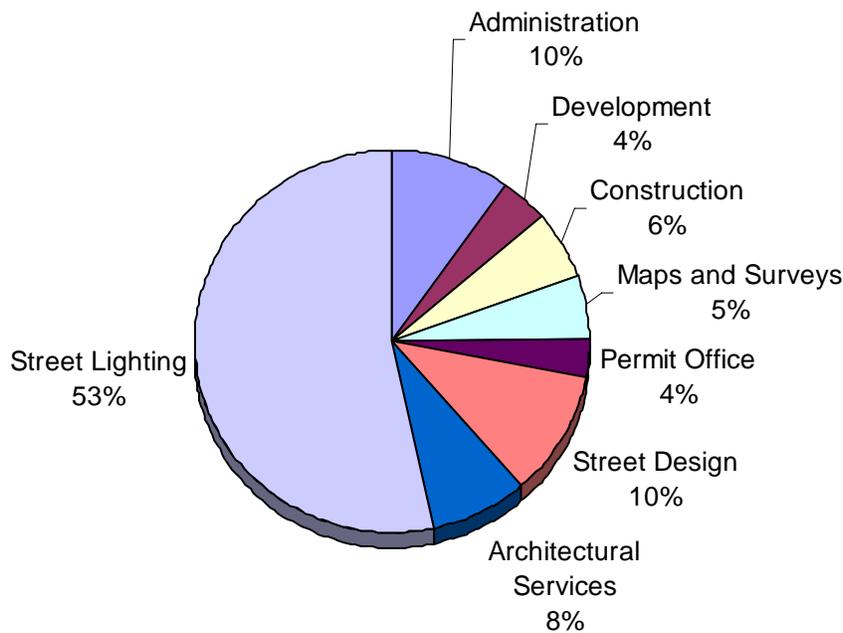
* Change in accounting for lights results in increase of 4,214
 2007-08 fixture upgrades results in City ownership 400

**DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF ARCHITECTURE & ENGINEERING
EXPENDITURE SUMMARY**

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Amended 2006-07</u>	<u>Approved 2007-08</u>
Appropriation by Major Object				
Personnel Expenses	3,697,425	3,619,300	3,845,900	3,912,100
Materials & Supplies	185,843	197,900	197,900	203,100
Services	4,154,637	4,316,900	4,468,700	4,420,800
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	8,037,905	8,134,100	8,512,500	8,536,000

Appropriation by Activity				
Administration	666,265	746,400	754,400	821,700
Development	313,041	313,900	358,700	343,200
Construction	481,321	481,700	481,700	490,400
Maps and Surveys	389,302	369,700	386,600	445,500
Permit Office	287,706	297,700	288,400	303,900
Street Design	935,109	872,500	981,100	887,500
Architectural Services	743,735	671,600	719,400	695,900
Street Lighting	<u>4,221,426</u>	<u>4,380,600</u>	<u>4,542,200</u>	<u>4,547,900</u>
Total	8,037,905	8,134,100	8,512,500	8,536,000

Employee Years by Activity				
Administration	5.3	6.1	6.3	7.2
Development	3.8	4.8	5.7	5.7
Construction	6.1	6.5	7.7	7.6
Maps and Surveys	8.0	6.8	7.7	8.9
Permit Office	5.7	5.8	5.8	5.9
Street Design	16.5	15.2	17.0	15.5
Architectural Services	11.9	11.0	12.8	11.9
Street Lighting	<u>4.0</u>	<u>4.0</u>	<u>4.7</u>	<u>5.1</u>
Total	61.3	60.2	67.7	67.8



DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF ARCHITECTURE & ENGINEERING
PERSONNEL SUMMARY

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FULL TIME POSITIONS			Administration	Development	Construction	Maps & Surveys	Permit Office	Street Design	Architectural Services	Street Lighting	
Br.	Title	Budget 2006-07									Approved 2007-08
35	City Engineer	1.0	1.0	1.0							
32	Managing Architect	1.0	1.0						1.0		
32	Managing Engineer-Construction	1.0	1.0			1.0					
32	Managing Engineer-Street Design	1.0	1.0					1.0			
29	Senior Engineer-Street Design	2.0	1.0					1.0			
29	Senior Landscape Architect	1.0	1.0		1.0						
29	Senior Structural Engineer/Bridges	1.0	1.0		1.0						
28	Manager of Maps & Surveys	1.0	1.0			1.0					
27	Senior Architect	2.0	2.0						2.0		
27	Transportation Specialist	1.0	1.0	1.0							
26	Associate Administrative Analyst	1.0	1.0	1.0							
26	Engineer III	3.0	4.0			2.0		2.0			
26	Permit Coordinator	1.0	1.0				1.0				
26	Street Light. Program Coordinator	1.0	1.0							1.0	
24	Architect	2.0	2.0						2.0		
24	Assistant Transportation Specialist	0.0	1.0	1.0							
24	Engineer II	7.0	5.0			1.0		3.0		1.0	
24	Field Surveyor	1.0	1.0			1.0					
24	Landscape Architect	1.0	1.0		1.0						
24	Senior Administrative Analyst	3.0	3.0	0.5	0.5			1.0	1.0		
23	Computer Applications Specialist	1.0	0.0								
23	St. Light. Maintenance/Operations Coord.	1.0	1.0							1.0	
21	Assistant Architect	3.0	3.0						3.0		
21	Assistant Landscape Architect	1.0	1.0		1.0						
21	Engineer I	1.0	2.0		1.0			1.0			
21	Supervisor of Mapping	1.0	1.0			1.0					
21	Supv. Engineering Technician	2.0	2.0			1.0		1.0			
20	GIS Applications Specialist	0.0	1.0			1.0					
18	Assistant Field Surveyor	1.0	1.0			1.0					
18	Junior Architect	1.0	1.0						1.0		
18	Principal Engineering Technician	3.0	3.0			1.0	1.0				
15	Architectural Drafter	1.0	0.0								
15	Senior Engineering Technician	6.0	7.0				3.0	3.0		1.0	
15	Senior Survey Technician	2.0	2.0			2.0					
13	Administrative Secretary	1.0	1.0	1.0							
12	Engineering Technician	1.0	1.0					1.0			
11	Secretary	3.0	3.0			1.0		1.0	1.0		
9	Clerk II	1.0	1.0			1.0					
9	Clerk II with Typing	3.0	3.0	0.5	0.5		1.0			1.0	
7	Clerk III with Typing	2.0	2.0	1.0					1.0		
EMPLOYEE YEARS											
	Full Time	67.0	67.0	7.0	6.0	7.0	9.0	6.0	15.0	12.0	5.0
	Overtime	0.9	0.9	0.0	0.0	0.5	0.1	0.2	0.0	0.1	0.0
	Part Time, Temporary, Seasonal	2.9	2.8	0.5	0.0	0.4	0.2	0.0	1.2	0.3	0.2
	Less: Vacancy Allowance	3.1	2.9	0.3	0.3	0.3	0.4	0.3	0.7	0.5	0.1
	Total	67.7	67.8	7.2	5.7	7.6	8.9	5.9	15.5	11.9	5.1

**DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF OPERATIONS & PARKS**

The Bureau of Operations & Parks is comprised of seven units. The Director's Office is responsible for Bureau administration, maintenance of the Downtown Services District and the Forestry activity. Refuse is collected from residential and commercial customers by the Solid Waste Collection Division. The Special Services Division removes snow and ice from streets and sidewalks, maintains vacant lots, sweeps streets, collects leaves, and removes graffiti. The Street Maintenance Division conducts a surface treatment program on City streets, restores Bureau of Water utility cuts, and repairs potholes, bridges, guardrails, and sidewalks. City-owned buildings are maintained and repaired by the Building Services Division. The Equipment Services Division maintains and repairs most City motor vehicles and provides fuel for the entire fleet. Parks Operations is responsible for parks maintenance operations.

The 2007-08 work plan includes:

Objective	Priorities Supported	Projected Completion
Partner with Bureau of Communication and One Call to City Hall Center to conduct recycling usage study	Customer Service	First Quarter
Partner with Bureau of Communication and One Call to City Hall Center to conduct recycling survey	Customer Service	Second Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	43,058,400	45,960,800	2,902,400
Employee Years	459.6	508.4	48.8

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
861,000	798,100	359,800	-24,400	-1,300	909,200	2,902,400

Major Change

As proposed by the Mayor:

Parks Operations transfers from the Department of Recreation and Youth Services	2,041,000
In lieu of depreciation decreases to fund capital items	-729,000
Responsibility for telecommunications transfers to Information Technology Department	-708,000
Transfer Custodial Services Activity from Department of Recreation and Youth Services	701,500
Restructure staff requirements in Commercial Refuse Activity	-353,300
Impact of personnel transactions	-321,300
Increase level of sidewalk snow cleanings from 10 to 15	275,000
Increase funding for fuel to accommodate sales to outside agency	131,700
Reduce fuel allocation resulting from vehicle reduction initiative	-114,400
Reduce fringe benefits allocation in Equipment Services for burdened labor rate calculation	-102,500
Reduce refuse tonnage to historic levels	-80,700

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF OPERATIONS & PARKS

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Major Change

Energy efficiencies results in savings	-79,900
Add funding to lease property for materials handling activities	75,000
Increase funding for vendor repairs in Equipment Services based upon historical need	65,000
A one time Council amendment for alternative fuel study does not recur	-48,800
Impact of personnel transfers	44,900
Add funding for expenses associated with Sunday closings of the Inner Loop during the Summer months for recreational usage	40,100
Abolish funding for recycling education	-30,000
Add funding to provide stronger board-up materials to secure city owned vacant property	29,500
Add funding to conduct a recycling usage study	25,000
Funding for contracted roadway plowing is reduced as City crews assume responsibility for servicing more routes in house	-23,400
Increase allocation for construction and repair materials in Parks Operation based upon historical usage	22,900
Eliminate trail landscaping as an efficiency measure	-21,700
Transfer license fees for the fleet management system to Information Technology Department	-12,300
Add funds for Summer of Opportunity youth employment	9,400
Street closure notification costs transfers from the Office of the Commissioner	8,500
<input type="checkbox"/> As amended by City Council:	
Funds are transferred from Contingency for an additional graffiti removal crew	35,000
Funds are transferred from Contingency for recycling education	30,000

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF OPERATIONS & PARKS
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	17,372,655	18,925,400	19,209,100	21,526,600
Materials & Supplies	5,563,814	6,408,400	7,119,100	7,627,100
Services	17,485,805	19,493,200	20,276,200	21,060,600
Other	<u>0</u>	<u>2,121,700</u>	<u>2,121,700</u>	<u>1,341,500</u>
Total	40,422,274	46,948,700	48,726,100	51,555,800
Less: Intrafund Credit*	<u>4,470,583</u>	<u>5,436,900</u>	<u>5,667,700</u>	<u>5,595,000</u>
Total	35,951,691	41,511,800	43,058,400	45,960,800
Appropriation by Activity				
Director's Office	852,841	1,875,800	1,969,900	1,987,800
Solid Waste Collection	15,063,165	15,544,600	16,057,600	16,144,500
Special Services	8,518,690	10,645,100	11,382,300	11,133,800
Street Maintenance	2,253,570	2,545,600	2,481,200	2,722,600
Building Services	6,307,615	6,052,400	6,169,200	6,442,200
Equipment Services	7,426,393	10,285,200	10,665,900	10,949,500
Parks Operations	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,175,400</u>
Total	40,422,274	46,948,700	48,726,100	51,555,800
Less: Intrafund Credit*	<u>4,470,583</u>	<u>5,436,900</u>	<u>5,667,700</u>	<u>5,595,000</u>
Total	35,951,691	41,511,800	43,058,400	45,960,800
Employee Years by Activity				
Director's Office	17.4	34.3	35.0	33.7
Solid Waste Collection	125.9	126.8	126.9	118.1
Special Services	105.8	110.3	107.6	108.9
Street Maintenance	37.0	38.5	37.9	38.2
Building Services	75.1	67.6	71.8	94.3
Equipment Services	74.2	77.8	80.4	77.0
Parks Operations	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>38.2</u>
Total	435.4	455.3	459.6	508.4

*Reflects chargeback for telephone service.

The Director's Office is responsible for Bureau administration, Downtown District Services, and Forestry.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	1,969,900	1,987,800	17,900
Employee Years	35.0	33.7	-1.3

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
58,100	13,100	-12,100	0	-4,000	-37,200	17,900

Major Change

Abolish two vacant full time and one vacant part time positions due to budget constraints	-105,700
Position is added for management support	68,500

ADMINISTRATION

Administration manages the Bureau of Operations & Parks and provides staff support for the operating divisions.

DOWNTOWN DISTRICT SERVICES

This activity maintains downtown walks, streets, and other public facilities including those within the Downtown Enhancement District. While basic services are provided to this area as part of the City-wide environmental services program, the Downtown Enhancement District receives services above this level. It pays for them through a special assessment charge in addition to regular tax and service charges levied on the properties. In return for this additional payment, District members receive special services including landscaping, litter cleanup, repair of benches and other amenities, graffiti removal, and holiday decorations.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Bus shelters	16	16	16	16
Litter containers	100	100	100	100
Benches	105	105	105	105
Sidewalk pavers (sq. ft.)	155,000	155,000	155,000	155,000
Trees	1,120	1,120	1,120	1,120
Planters	185	185	185	185
Mall planters	8	8	8	8
Precast ashtrays	70	70	70	70
WORKLOAD				
Twice daily:				
● Litter containers emptied	100	100	100	100
Daily:				
● Precast ashtrays emptied	70	70	70	70
● Benches cleaned	105	105	105	105
● Sidewalk pavers swept (sq. ft.)	155,000	155,000	155,000	155,000
● Tree pits cleaned (Zone I)	124	124	124	124
Twice weekly:				
● Sidewalk pavers washed (sq. ft.)	155,000	155,000	155,000	155,000

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – DIRECTOR'S OFFICE**

Performance Indicators	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
● Planters cleaned and watered	185	185	185	185
Weekly:				
● Bus shelters washed	16	16	16	16
● Trees watered (Zone I)	124	124	124	124
Annually:				
● Tree pits cleaned (Zone II & remainder of Central Business District)	933	933	933	933
Loose sidewalk pavers reset (est.)	2,250	3,700	3,700	3,700
Flower bulbs and annuals planted	26,000	26,000	26,000	26,000
Banners installed	900	900	900	900
Holiday decorations installed	466	466	466	466

FORESTRY

Forestry manages the care and maintenance of the City's urban forest. This includes tree pest management, pruning, planting, and tree and stump removal on City streets, in City parks, and other City properties. Forestry responds to the public regarding City tree management issues and conducts annual inspections of City trees to assist in work program planning.

Program Change

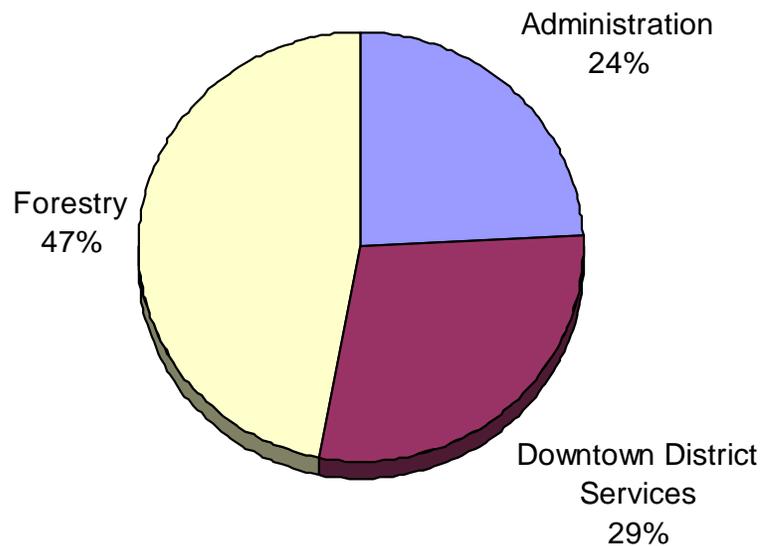
For 2007-08 tree plantings are conducted mostly by City crews. A new initiative to track invasive pests commences. Capital funds used for contract prunings and tree removal.

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
DEMAND				
Street trees and sites:				
● Trees	57,685	64,150	57,622	64,200
● Planting sites	20,245	20,444	20,444	20,350
Parks/cemetery trees:				
● Trees	11,604	11,720	11,604	11,698
Service requests received	3,215	7,375	3,200	7,400
WORKLOAD				
Trees removed by city	480	780	775	685
Trees removed by others	250	250	250	350
Trees planted by city	570	552	550	550
Trees planted by contract	0	0	150	25
Trees maintained:				
● Complete prune by city	5,480	5,450	5,450	5,250
● Complete prune by contract	0	1,750	3,781	3,775
● Hazard prune by city	4,875	5,100	5,000	5,120
● Stump removal by city	612	610	600	615
● Invasive insect pest survey	0	0	0	3,500

DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS & PARKS – DIRECTOR'S OFFICE
 EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	648,697	1,436,300	1,487,200	1,508,100
Materials & Supplies	65,867	108,800	108,800	110,300
Services	138,277	330,700	373,900	369,400
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	852,841	1,875,800	1,969,900	1,987,800
Appropriation by Activity				
Administration	350,394	368,900	382,700	481,300
Downtown District Services	502,447	571,700	575,000	573,200
Forestry	<u>0</u>	<u>935,200</u>	<u>1,012,200</u>	<u>933,300</u>
Total	852,841	1,875,800	1,969,900	1,987,800
Employee Years by Activity				
Administration	4.0	4.0	4.1	4.9
Downtown District Services	13.4	12.4	12.3	12.3
Forestry	<u>0.0</u>	<u>17.9</u>	<u>18.6</u>	<u>16.5</u>
Total	17.4	34.3	35.0	33.7



DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – DIRECTOR'S OFFICE
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Downtown District	Forestry
Br.	Title	Budget 2006-07	Approved 2007-08			
35	Director of Operations	1.0	1.0	1.0		
32	Assistant Director of Operations	0.0	1.0	1.0		
31	Assistant Director of Operations	1.0	0.0			
29	Principal Staff Assistant	0.0	1.0	1.0		
28	City Forester	1.0	1.0			1.0
24	Sr. Administrative Analyst	1.0	1.0	1.0		
23	Asst. Operations Superintendent	1.0	1.0		1.0	
19	Forestry Operations Supervisor	1.0	1.0			1.0
19	Operations Supervisor	0.5	0.5		0.5	
18	Municipal Assistant	1.0	1.0	1.0		
17	Forestry Technician	4.0	4.0			4.0
7	Clerk III with Typing	1.0	1.0			1.0
65	Senior Forestry Worker	4.0	3.0			3.0
61	Forestry Worker	5.0	4.0			4.0
56	Grounds Equipment Operator	7.0	7.0		7.0	
41	Operations Worker	1.0	1.0		1.0	
EMPLOYEE YEARS						
Full Time		29.5	28.5	5.0	9.5	14.0
Overtime		2.0	2.4	0.0	1.5	0.9
Part Time, Temporary, Seasonal		4.0	3.4	0.0	1.5	1.9
Less: Vacancy Allowance		<u>0.5</u>	<u>0.6</u>	<u>0.1</u>	<u>0.2</u>	<u>0.3</u>
Total		35.0	33.7	4.9	12.3	16.5

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – SOLID WASTE COLLECTION DIVISION

9-25

The Solid Waste Collection Division collects refuse and recycles selected materials for residential and commercial customers. Funding for the refuse disposal agreement with Monroe County is included in this Division.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	16,057,600	16,144,500	86,900
Employee Years	126.9	118.1	-8.8

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
271,200	252,500	-44,300	0	0	-392,500	86,900

Major Change

As proposed by The Mayor:

Restructure staff requirements in Commercial Refuse Activity	-353,300
Reduce refuse tonnage to historic levels	-80,700
Add funding to lease property for materials handling activities	75,000
Abolish two vacant full time positions and add a part time position in administrative support	-71,500
Abolish funding for recycling education	-30,000
Add funding to conduct a recycling usage study	25,000
Impact of personnel transfers	13,000

As amended by City Council:

Funds are transferred from Contingency for recycling education	30,000
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ADMINISTRATION

Administration manages the Division and provides staff support for the field activities. The unit also licenses commercial refuse haulers who operate within the boundaries of the City.

RESIDENTIAL REFUSE COLLECTION

Refuse is collected once a week from residential properties with three or less family units. Residential customers receive curbside service for regular refuse and bulk items.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Residential accounts	53,015	52,721	52,690	52,560
WORKLOAD				
Tons collected and disposed	98,634	99,000	102,100	102,200

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – SOLID WASTE COLLECTION DIVISION**

COMMERCIAL REFUSE COLLECTION

Commercial Refuse Collection provides service to commercial, retail, and food service establishments, City School District facilities, several County operated facilities, and residential properties with four or more units. Rates charged vary with the frequency and volume of collections. Commercial customers may choose either the City or other licensed, private refuse haulers to provide their refuse collection service.

Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Commercial accounts	2,641	2,675	2,625	2,650
WORKLOAD				
Collections per week	3,025	3,070	3,010	3,040
Refuse collected and disposed (tons)	15,002	16,800	17,021	17,021

RECYCLING

Residential and commercial customers place certain recyclable materials at curbside for collection by this unit. These materials include: newsprint, paperboard, junk mail, high and low grade paper, magazines, corrugated cardboard, glass and metal containers, plastic containers with the plastic container code 1 or 2 stamped on the bottom, "gable-top" cartons, drink boxes, empty aerosol cans, and appliances. In addition, the unit separately collects discarded tires from residential and commercial customers. The activity administers the Materials Give Back program, which returns recycled materials and products to the public at no charge.

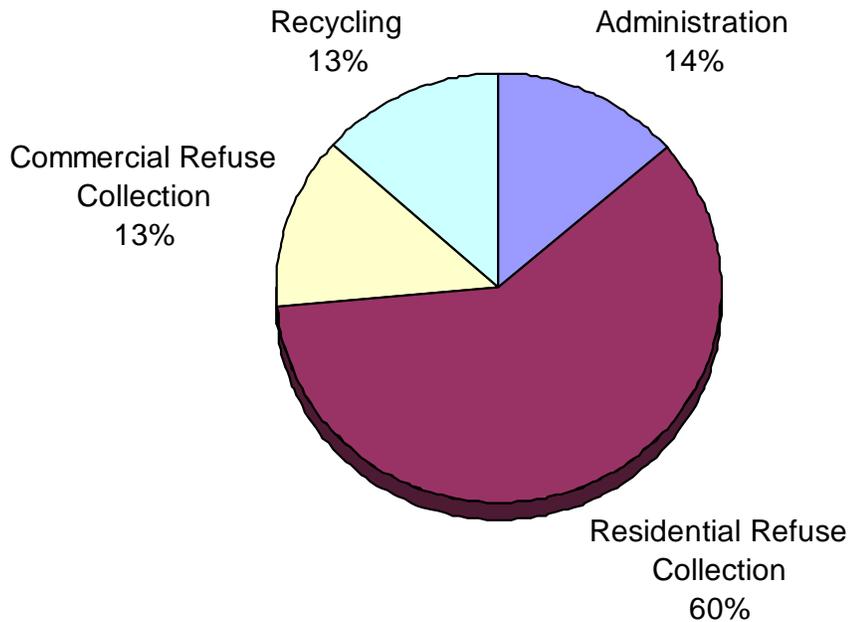
Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Residential & commercial accounts	55,656	55,396	55,315	55,210
WORKLOAD				
Material collected (tons):				
● Mixed recyclables (paper & containers)	7,968	8,500	9,000	8,500
● High grade paper	369	400	400	400
● White goods (appliances)	98	100	350	300
● Corrugated cardboard	928	1,000	1,200	1,200
● Leaf compost	529	700	700	700
● Wood chips & firewood	7,898	8,000	6,200	6,950
● Used tires	<u>2,030</u>	<u>2,200</u>	<u>1,850</u>	<u>1,950</u>
Material collected and recycled (tons)	19,820	20,900	19,700	20,000
Stone chips in "Give Back" program (tons)	<u>1,807</u>	<u>1,800</u>	<u>1,500</u>	<u>1,600</u>
material recycled (tons)	21,627	22,700	21,200	21,600
RESULTS				
Estimated disposal expense avoided, excluding stone chips (\$)	931,527	982,300	925,900	958,800
Estimated net cost for recycling program	N/A	N/A	N/A	3,776,500

N/A - Not Applicable

DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS & PARKS – SOLID WASTE COLLECTION DIVISION
 EXPENDITURE SUMMARY

9-27

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	5,647,878	5,777,500	5,792,200	5,657,800
Materials & Supplies	256,636	231,000	231,000	233,300
Services	9,158,651	9,536,100	10,034,400	10,253,400
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	15,063,165	15,544,600	16,057,600	16,144,500
Appropriation by Activity				
Administration	2,351,120	2,147,800	2,253,400	2,194,100
Residential Refuse Collection	8,758,842	9,103,400	9,387,800	9,658,400
Commercial Refuse Collection	2,109,763	2,273,000	2,276,900	2,095,300
Recycling	<u>1,843,440</u>	<u>2,020,400</u>	<u>2,139,500</u>	<u>2,196,700</u>
Total	15,063,165	15,544,600	16,057,600	16,144,500
Employee Years by Activity				
Administration	13.7	12.4	12.2	11.6
Residential Refuse Collection	57.2	58.9	59.7	59.8
Commercial Refuse Collection	22.3	21.3	21.0	13.7
Recycling	<u>32.7</u>	<u>34.2</u>	<u>34.0</u>	<u>33.0</u>
Total	125.9	126.8	126.9	118.1



DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – SOLID WASTE COLLECTION DIVISION
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Residential Refuse Collection	Commercial Refuse Collection	Recycling
Br.	Title	Budget 2006-07	Approved 2007-08				
30	Refuse Operations Manager	1.0	1.0	1.0			
25	Operations Superintendent	1.0	1.0	1.0			
24	Senior Administrative Analyst	0.0	1.0	1.0			
23	Asst. Operations Superintendent	4.0	4.0		3.0		1.0
23	Commercial Accounts Rep.	1.0	1.0			1.0	
23	Safety Specialist	1.0	0.0				
18	Municipal Assistant	2.0	1.0	1.0			
16	Administrative Assistant	1.0	0.0				
16	Fleet Maintenance Technician	1.0	1.0	1.0			
9	Clerk II	2.0	2.0	2.0			
69	Environmental Services Operator I	97.0	90.0		50.0	11.0	29.0
69	Envir. Services Operator I - 6 Day	1.0	1.0		1.0		
64	Dispatcher	1.5	1.5	1.5			
59	Heavy Equipment Aide	2.0	2.0	2.0			
EMPLOYEE YEARS							
	Full Time	115.5	106.5	10.5	54.0	12.0	30.0
	Overtime	12.4	12.0	0.7	6.6	1.2	3.5
	Part Time, Temporary, Seasonal	0.8	1.3	0.6	0.0	0.7	0.0
	Less: Vacancy Allowance	<u>1.8</u>	<u>1.7</u>	<u>0.2</u>	<u>0.8</u>	<u>0.2</u>	<u>0.5</u>
	Total	126.9	118.1	11.6	59.8	13.7	33.0

The Special Services Division provides essential cleaning and maintenance services. Throughout the year, the Division maintains vacant lots, sweeps residential and arterial streets, performs emergency cleanups, removes graffiti, and prepares and restores public areas for civic events. This unit is responsible for curbside loose leaf collection in the fall. In the Winter months, Special Services provides snow and ice control.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	11,382,300	11,133,800	-248,500
Employee Years	107.6	108.9	1.3

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
174,700	155,900	-133,600	0	0	-445,500	-248,500

Major Change

As proposed by the Mayor:

In lieu of depreciation decreases to fund capital items	-729,000
Increase level of sidewalk snow cleanings from 10 to 15	275,000
Impact of personnel transfers	-85,700
Add funding for expenses associated with Sunday closings of the Inner Loop during the Summer months for recreational usage	40,100
Net impact of personnel transactions	33,100
Funding for contracted roadway plowing is reduced as City crews assume responsibility for servicing more routes in house	-23,400
Add funds for Summer of Opportunity youth employment	9,400

As amended by City Council:

Funds are transferred from Contingency for an additional graffiti removal crew	35,000
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ADMINISTRATION

Administration supervises field operations, and plans and coordinates the Division's annual work plan.

SERVICE TRUCK

The Service Truck performs emergency cleanup work. The unit removes debris resulting from automobile accidents, removes dead animals, and clears fallen tree branches from the public right-of-way. It places barricades at emergency scenes and severe potholes, and provides miscellaneous services as required.

DISPATCH

Dispatch monitors the location and activity of field personnel via two-way radio. During snow removal operations the unit oversees the contracted sidewalk and roadway snow plowing operations.

CENTER CITY CLEANING

This activity sweeps and flushes 40 curb miles of streets, cleans sidewalks, and removes litter from areas within the Inner Loop every morning during the Spring, Summer, and Fall. Additional sweeping and litter collection is done during the day.

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – SPECIAL SERVICES DIVISION**

LOTS & YARDS CLEANING

This activity maintains vacant lots, yards belonging to vacant City-owned buildings, grounds of certain municipal facilities, alleys, and underpasses. Work is performed by City crews and private contractors.

Program Change

Impact of demolition program reduces number of units requiring maintenance.

Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Units requiring maintenance:				
● City-owned vacant properties (lots and lots with structures)	2,213	2,392	2,780	2,650
● Alleys	81	81	81	81
● Underpasses	42	42	42	42
WORKLOAD				
Cuttings, cleanings performed	17,267	18,000	17,500	19,000
Alley cleanings	625	600	500	500
Underpass cleanings	250	250	300	300

RESIDENTIAL AND ARTERIAL SWEEPING

This activity sweeps and flushes residential streets every other week and arterial streets twice a week in season.

Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Curb miles:				
● Residential streets	781	781	781	781
● Arterial streets	277	277	277	277
WORKLOAD				
Curb miles swept per day:				
● Residential streets	97.0	97.6	108.4	108.4
● Arterial streets	116.4	96.8	117.7	110.8
RESULTS				
Percent of residential routes completed on schedule:				
● Residential streets	74.5	75.0	80.0	80.0
● Arterial streets	84.0	70.0	85.0	80.0

WORK ORDERS & CIVIC EVENTS

This activity performs services at the request of other City departments. Upon notice from the Department of Community Development and Neighborhood Empowerment Teams (NET), privately owned lots and yards are cleaned (owners are charged for these services), vacant lots are posted, and graffiti is removed from structures located on private property. At the request of Special Events, in the Department of Recreation and Youth Services, litter containers, fencing, and barricades are placed and collected for festivals, parades, block parties, and other events. Cleanup services for these functions and other special cleaning services, including graffiti removal from the public right-of-way, are provided.

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – SPECIAL SERVICES DIVISION

9-31

Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Work orders received	1,981	1,900	1,800	1,900
Civic events requiring service:				
● Parades	16	16	16	16
● Other major events	119	120	120	120
● Neighborhood events	57	60	70	70
WORKLOAD				
Work orders completed	1,971	1,800	1,590	1,700
Civic events serviced:				
● Parades	16	16	16	16
● Other major events	119	120	120	120
● Neighborhood events	57	60	70	70

LEAF COLLECTION

This activity is responsible for loose leaf collection in the fall. During specific weeks, residents may rake loose leaves to the curb for a scheduled one-time pickup by City crews.

SNOW & ICE CONTROL

The Snow and Ice Control activity promotes safe vehicular and pedestrian travel during the Winter. Roadways and sidewalks are plowed, and sodium chloride with deicing chemicals is spread on main and arterial road surfaces to control ice. City crews plow major and minor arterial streets. Most residential streets and sidewalk routes are plowed by private contractors whose work is inspected by this unit. City personnel augment and substitute for contracted work as required. Funds are also included for loading and hauling of snow as well as other labor intensive work to clear the right-of-way and other public areas when needed.

Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Snowfall (inches)	73.9	107.2	99.0	99.0
Lane miles of roadway salted	799.4	799.4	799.4	799.4
Lane miles of roadway plowed by City crews	676.4	676.4	676.4	676.4
Lane miles of roadway plowed by contractor	925.7	925.7	925.7	925.7
Miles of sidewalk plowed by contractor	880.5	880.5	880.5	880.5
WORKLOAD				
Estimated tons of sodium chloride spread	18,856	25,300	26,800	26,800
Roadway plow runs	3	15	17	17
Sidewalk plow runs	1	11	10	15

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – SPECIAL SERVICES DIVISION
EXPENDITURE SUMMARY**

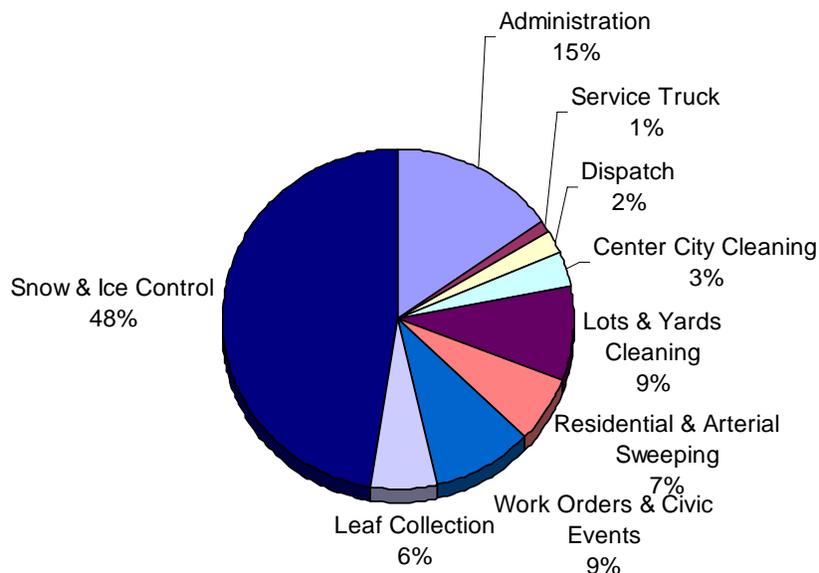
	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	3,798,466	4,076,500	4,142,000	4,341,600
Materials & Supplies	633,253	925,900	1,161,600	1,220,700
Services	4,086,971	4,913,700	5,349,700	5,571,500
Other	<u>0</u>	<u>729,000</u>	<u>729,000</u>	<u>0</u>
Total	8,518,690	10,645,100	11,382,300	11,133,800

Appropriation by Activity

Administration	1,516,722	2,416,100	2,479,700	1,705,100
Service Truck	67,960	94,300	115,800	124,100
Dispatch	243,797	246,200	268,100	221,000
Center City Cleaning	241,026	315,500	294,700	374,100
Lots & Yards Cleaning	1,289,744	880,100	995,800	988,800
Residential & Arterial Sweeping	698,525	664,700	758,700	725,300
Work Orders & Civic Events	770,302	928,800	901,300	1,031,700
Leaf Collection	621,480	576,200	710,600	696,200
Snow & Ice Control	<u>3,069,134</u>	<u>4,523,200</u>	<u>4,857,600</u>	<u>5,267,500</u>
Total	8,518,690	10,645,100	11,382,300	11,133,800

Employee Years by Activity

Administration	7.5	9.0	8.9	8.4
Service Truck	2.3	1.7	2.4	2.4
Dispatch	5.2	5.5	5.3	4.2
Center City Cleaning	6.6	7.2	7.3	8.1
Lots & Yards Cleaning	9.4	8.1	7.7	7.7
Residential & Arterial Sweeping	9.3	8.8	8.8	8.8
Work Orders & Civic Events	12.5	13.7	13.4	13.6
Leaf Collection	9.5	8.7	10.0	10.0
Snow & Ice Control	<u>43.5</u>	<u>47.6</u>	<u>43.8</u>	<u>45.7</u>
Total	105.8	110.3	107.6	108.9



DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS & PARKS – SPECIAL SERVICES DIVISION
 PERSONNEL SUMMARY

FULL TIME POSITIONS			Administration	Service Truck	Dispatch	Center City Cleaning	Lots & Yards Cleaning	Residential & Arterial Sweeping	Work Orders & Civic Events	Leaf Collection	Snow & Ice Control
Br.	Title	Budget 2006-07									
30	Operations Manager	1.0	1.0	1.0							
25	Operations Superintendent	1.0	1.0	1.0							
23	Asst. Operations Superintendent	3.0	4.0	1.0			0.6	0.6	0.5	0.3	1.0
23	Computer Applications Specialist	1.0	0.0								
20	Supervising Dispatcher	1.0	0.0								
19	Operations Supervisor	3.5	3.5			0.2	0.5		1.1	0.3	1.4
19	Op. Supervisor, St. Maintenance	0.8	0.8								0.8
16	Fleet Maintenance Technician	1.3	1.3	1.3							
16	Management Trainee	1.0	0.0								
15	Senior Dispatcher	1.0	1.0		1.0						
11	Clerk I	1.0	1.0	1.0							
9	Clerk II Bilingual	1.0	1.0	1.0							
64	Special Equipment Operator	1.1	1.1								1.1
64	Dispatcher	2.5	2.5		2.5						
62	Senior Operations Worker	23.6	23.6			0.6	3.3	6.0	2.8	2.1	8.8
57	Construction Supply Handler	1.0	1.0	1.0							
56	Grounds Equipment Operator	1.0	1.0				0.6			0.1	0.3
41	Operations Worker	31.5	31.5		1.0	4.6	2.7	2.2	5.2	2.2	13.6
EMPLOYEE YEARS											
	Full Time	77.3	75.3	7.3	1.0	3.5	5.4	7.7	8.8	9.6	27.0
	Overtime	23.6	25.6	0.7	0.9	0.8	0.8	0.2	0.2	3.6	15.3
	Part Time, Temporary, Seasonal	8.6	9.9	0.6	0.5	0.0	2.0	0.0	0.0	0.7	4.1
	Less: Vacancy Allowance	<u>1.9</u>	<u>1.9</u>	<u>0.2</u>	<u>0.0</u>	<u>0.1</u>	<u>0.1</u>	<u>0.2</u>	<u>0.2</u>	<u>0.3</u>	<u>0.7</u>
	Total	107.6	108.9	8.4	2.4	4.2	8.1	7.7	8.8	13.6	45.7

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – STREET MAINTENANCE DIVISION**

The Street Maintenance Division conducts an extensive street surface treatment program and also resurfaces and repairs selected City streets. The Division restores Bureau of Water utility cuts and repairs potholes, guardrails, and sidewalks.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	2,481,200	2,722,600	241,400
Employee Years	37.9	38.2	0.3

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
51,400	15,800	187,400	0	0	-13,200	241,400

MAJOR CHANGE

Eliminate trail landscaping as an efficiency measure	-21,700
Street closure notification costs transfers from the Office of the Commissioner	8,500

ADMINISTRATION

Administration supervises field operations and plans and coordinates the Division's annual work plan.

PATCHING

Patching repairs potholes and makes interim repairs and permanent restorations.

CHIP SEAL/OVERLAY

This activity furnishes preventive maintenance, repair, rehabilitation, and construction services for streets. Under the program, chipped stone and sealant are applied to the streets, thus restricting penetration of their surfaces by air and moisture. This lengthens their life and improves their riding surface. Other services performed by this activity are asphalt overlay application and surface milling. Because elements of the work performed by this activity have a useful life of more than one year, capital as well as operating budget resources are used for these functions.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Residential streets (000 sq. yds.)	5,500	5,500	5,500	5,500
Average annual chip seal preventive maintenance work needed (sq. yds.)	625,000	625,000	625,000	625,000
Annual asphalt overlay work needed (sq. yds.)	181,000	181,000	181,000	181,000
WORKLOAD				
Chip seal work plan performed (sq. yds.)	468,393	655,000	630,000	600,000
Asphalt overlay work plan performed (sq. yds.)	0	5,000	10,000	10,000

UTILITY CUTS

Utility Cuts backfills and patches Bureau of Water street excavations and water main trenches. The unit also backfills and restores cuts for private contractors and repairs roadway base failures. The City is reimbursed for services rendered to private contractors.

Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Bureau of Water excavations	797	800	850	800
Private excavations and base failures	41	40	60	50
WORKLOAD				
Bureau of Water excavations repaired	797	800	850	800
Private excavations and base failures repaired	41	40	60	50

SPECIAL PROJECTS

Special Projects repairs roadway guardrails, bridge guardrails, and trap doors. Crews repair sidewalks, replace sidewalk flags removed by the Bureau of Water during its work, and replace small sections of damaged curbing and concrete gutters.

Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Repair requests received:				
• Trap doors	0	0	3	3
• Guardrails	10	14	8	8
• Sidewalk flags	1,176	1,425	1,425	1,425
• Gutters (ft.)	100	200	200	200
WORKLOAD				
Trap doors repaired	0	0	5	3
Guardrails repaired	10	14	10	8
Sidewalk flags replaced	1,176	1,425	1,400	1,425
Gutter replaced (ft.)	100	200	200	200

CRACK SEALING

This activity applies fiber-reinforced sealants to cracks in arterial and collector roads. This procedure restricts water penetration of the road and reduces surface deterioration. It is a preventive maintenance technique, supplementing the Bureau's other street surface treatment programs. Capital as well as operating budget resources are used for this function.

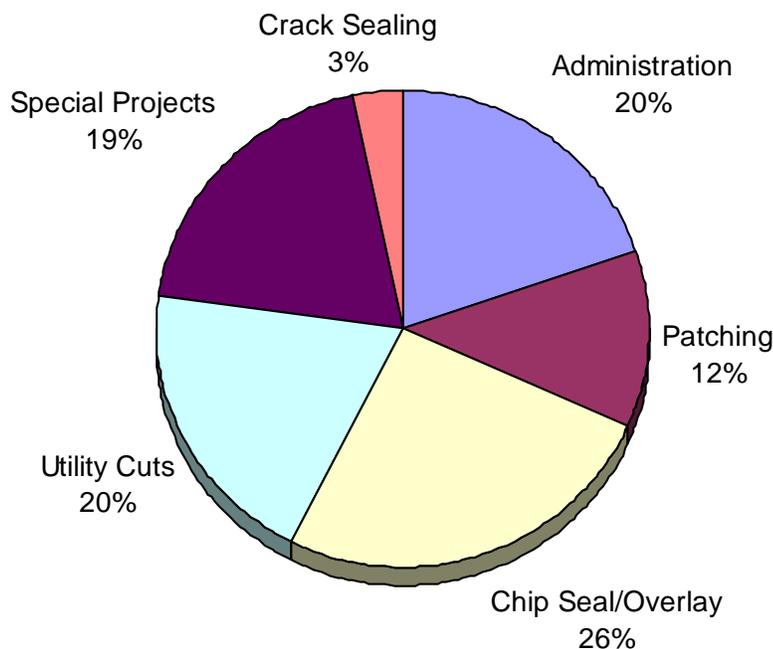
Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Arterial and collector roadway (000 sq. yds.)	3,000	3,000	3,000	3,000
Annual crack sealing program (000 sq. yds.)	1,650	1,650	1,650	1,650
WORKLOAD				
Arterial roadway crack sealed (000 sq. yds.)	1,327	1,250	1,650	1,650

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – STREET MAINTENANCE DIVISION
EXPENDITURE SUMMARY**

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	1,375,312	1,477,200	1,477,200	1,528,600
Materials & Supplies	335,265	374,400	374,400	388,200
Services	542,993	694,000	629,600	805,800
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,253,570	2,545,600	2,481,200	2,722,600

Appropriation by Activity				
Administration	501,897	491,700	524,400	533,700
Patching	148,288	308,300	182,600	325,700
Chip Seal/Overlay	618,125	697,300	730,100	706,900
Utility Cuts	455,153	476,700	424,700	537,500
Special Projects	487,868	485,400	532,600	526,500
Crack Sealing	<u>42,239</u>	<u>86,200</u>	<u>86,800</u>	<u>92,300</u>
Total	2,253,570	2,545,600	2,481,200	2,722,600

Employee Years by Activity				
Administration	8.0	8.0	8.0	8.0
Patching	2.1	2.1	2.1	2.1
Chip Seal/Overlay	11.7	12.3	11.9	12.2
Utility Cuts	7.8	7.7	7.6	7.6
Special Projects	6.0	6.9	6.8	6.8
Crack Sealing	<u>1.4</u>	<u>1.5</u>	<u>1.5</u>	<u>1.5</u>
Total	37	38.5	37.9	38.2



DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS & PARKS – STREET MAINTENANCE DIVISION
 PERSONNEL SUMMARY

FULL TIME POSITIONS			Administration	Patching	Chip Seal/Overlay	Utility Cuts	Special Projects	Crack Sealing	
Br.	Title	Budget 2006-07							Approved 2007-08
30	Street Maintenance Manager	1.0	1.0	1.0					
23	Asst. Operations Supt./St. Maint.	1.0	1.0	1.0					
19	Op. Supervisor, St. Maintenance	1.2	1.2		0.6	0.6			
18	Principal Engineering Technician	1.0	1.0	1.0					
16	Fleet Maintenance Technician	0.7	0.7	0.7					
16	Sign Maker	1.0	1.0	1.0					
12	Assistant Sign Maker	1.0	1.0	1.0					
9	Clerk II	1.0	1.0	1.0					
9	Clerk II with Typing	1.0	1.0	1.0					
65	Sr. Maintenance Mechanic Mason	1.0	1.0			0.4	0.6		
65	Sr. Maintenance Mechanic Welder	1.0	1.0				1.0		
64	Special Equipment Operator	2.9	2.9			1.9	1.0		
62	Senior Operations Worker	5.4	5.4		0.4	1.2	2.6	1.2	
57	Asphalt Raker	1.0	1.0		1.0				
41	Operations Worker	12.5	12.5			5.7	4.5	1.1	
EMPLOYEE YEARS									
	Full Time	32.7	32.7	7.7	2.0	9.8	7.1	4.9	1.2
	Overtime	4.2	4.5	0.6	0.2	1.9	0.8	0.8	0.2
	Part Time, Temporary, Seasonal	2.4	2.3	0.0	0.0	0.8	0.0	1.3	0.2
	Less: Vacancy Allowance	<u>1.4</u>	<u>1.3</u>	<u>0.3</u>	<u>0.1</u>	<u>0.3</u>	<u>0.3</u>	<u>0.2</u>	<u>0.1</u>
	Total	37.9	38.2	8.0	2.1	12.2	7.6	6.8	1.5

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – BUILDING SERVICES DIVISION**

Building Services maintains and repairs City-owned buildings. Functions include custodial, building repair and renovation, and heating, ventilating, and air conditioning services. Work is performed by a combination of City personnel and private contractors.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	5,532,800	6,442,200	909,400
Employee Years	71.8	94.3	22.5

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
104,900	108,800	613,200	0	-11,700	94,200	909,400

Major Change

Responsibility for telecommunications transfers to Department of Information Technology	-708,000
Transfer of Custodial Services activity from Department of Recreation and Youth Services	701,500
Add funding for two full time positions	85,500
Energy efficiencies results in savings	-79,900
Transfer of Parks Operations personnel from Department of Recreation and Youth Services	78,300
Abolish four part time positions due to budget constraints	-49,500
Impact of personnel transfers	36,800
Add funding to provide stronger board-up materials to secure city owned vacant property	29,500

ADMINISTRATION

Administration coordinates and implements the Division's annual work plan.

CONSTRUCTION & REPAIR

Construction and Repair makes routine repairs and alterations to City-owned buildings. The unit performs carpentry, masonry, electrical, and minor plumbing repairs. Major building repair projects and maintenance of specialized building systems are performed by contractors whose work is inspected by this unit. Emergency service is provided to properties acquired through tax foreclosures.

Program Change

Indicators include impact of Parks Operations. Better materials reduce multiple board-ups to same property.

Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
City building inventory	168	174	168	174
Buildings maintained (excludes foreclosed properties)	168	174	168	174
Maintenance work requests received	5,693	5,700	5,400	5,500
Specialized building systems maintained:				
● Overhead doors	213	213	209	209
● Air curtains	12	12	12	12

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – BUILDING SERVICES DIVISION

Performance Indicators	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
● Elevators and escalators	22	22	22	22
● Fire alarm and detection systems	22	22	22	22
● Fire shutters	6	6	6	6
● Fire suppression systems	12	12	12	12
● Intrusion alarms	46	46	46	47
WORKLOAD				
Maintenance work requests completed:				
● Carpentry	567	500	500	500
● Electrical	608	550	550	550
● Masonry	25	25	40	40
● Painting	38	30	30	30
● Plumbing	456	450	450	450
● Overhead doors	110	120	125	120
● Roofing	7	10	15	10
● Office relocations	12	12	8	8
● Remodeling projects	2	4	4	4
● Miscellaneous	741	750	500	600
● Board-ups	2,816	2,400	2,800	2,550
● Material moves	<u>227</u>	<u>250</u>	<u>240</u>	<u>240</u>
Total	5,609	5,101	5,262	5,102

BUILDING OPERATIONS

This activity provides custodial and maintenance service at various City facilities. Services include cleaning, extermination, and snow and ice removal.

Performance Indicators	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
DEMAND				
Buildings requiring custodial service	61	60	60	60
Building area (sq. ft.)	1,001,699	993,499	993,499	993,499

HEATING, VENTILATING & AIR CONDITIONING

This activity installs, operates, maintains, and repairs heating, ventilating, and air conditioning systems in City buildings. Buildings served are City Hall, the Public Safety Building, the Emergency Communications Center, the Animal Control Center, the Center at High Falls, Port of Rochester Terminal Building, firehouses, police stations, libraries, recreation centers, the Department of Environmental Services' Operations Center, and the water filtration plant at Hemlock Lake. The activity carries out the City's energy conservation program by monitoring energy consumption and recommending and accomplishing improvements that reduce consumption.

Performance Indicators	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
DEMAND				
Buildings maintained	130	131	124	124
Maintenance work requests received	944	1,000	950	1,000
Heating systems	127	128	113	113
Central air conditioning systems	57	58	57	57
Emergency generators	12	13	13	13
WORKLOAD				
Maintenance work requests completed	971	900	836	900

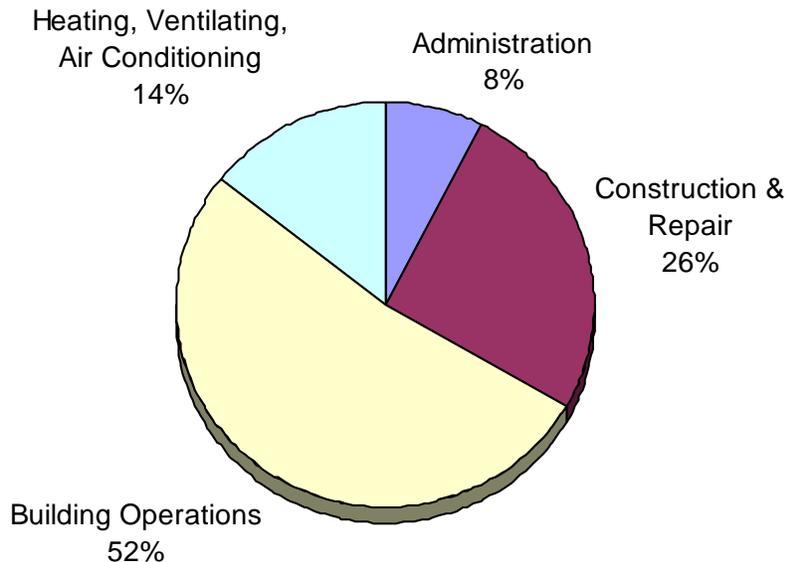
**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – BUILDING SERVICES DIVISION
EXPENDITURE SUMMARY**

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	2,903,648	2,661,900	2,768,100	3,593,500
Materials & Supplies	599,358	633,800	633,800	732,000
Services	2,804,609	2,756,700	2,767,300	2,116,700
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	6,307,615	6,052,400	6,169,200	6,442,200
Less: Intrafund Credit*	<u>612,300</u>	<u>636,400</u>	<u>636,400</u>	<u>0</u>
Total	5,695,315	5,416,000	5,532,800	6,442,200

Appropriation by Activity				
Administration	1,036,489	1,138,100	1,119,500	488,700
Construction & Repair	1,614,925	1,392,900	1,494,500	1,658,500
Building Operations	2,467,856	2,616,100	2,663,700	3,371,200
Heating, Ventilating, Air Conditioning	<u>1,188,345</u>	<u>905,300</u>	<u>891,500</u>	<u>923,800</u>
Total	6,307,615	6,052,400	6,169,200	6,442,200
Less: Intrafund Credit*	<u>612,300</u>	<u>636,400</u>	<u>636,400</u>	<u>0</u>
Total	5,695,315	5,416,000	5,532,800	6,442,200

Employee Years by Activity				
Administration	6.0	5.0	4.9	5.9
Construction & Repair	24.4	23.4	23.8	25.8
Building Operations	31.4	27.6	30.6	49.1
Heating, Ventilating, Air Conditioning	<u>13.3</u>	<u>11.6</u>	<u>12.5</u>	<u>13.5</u>
Total	75.1	67.6	71.8	94.3

*Reflects chargeback for telephone service.



DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS & PARKS – BUILDING SERVICES DIVISION
 PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Construction & Repair	Building Operations	Heating, Vent. & Air Conditioning
Br.	Title	Budget 2006-07	Approved 2007-08				
30	Manager of Building Services	1	1	1			
25	Superintendent HVAC	1	1				1
24	Superintendent of Construction & Repair	0	1		1		
23	Superintendent Building Operations	2	2			2	
21	Supervisor Carpentry Trades	1	1		1		
21	Supervisor of Electrical Trades	1	1		1		
21	Supervisor Structures & Equipment	1	1		1		
18	Building Supervisor	1	1			1	
18	Senior Supervising Stock Clerk	1	1	1			
16	Management Trainee	0	1	1			
13	Building Maintenance Supervisor	0	2			2	
11	Secretary	1	1	1			
9	Clerk II	1	1	1			
6	Stock Clerk 80 Hours	1	1	1			
1	Cleaner	9	18			18	
65	Sr. Maintenance Mechanic Buildings	1	1			1	
65	Sr. Maintenance Mechanic/Carpentry	5	5		5		
65	Sr. Maintenance Mechanic/Electrical	1	1		1		
65	Sr. Maintenance Mechanic/Mason	1	1		1		
65	Sr. Maintenance Mechanic/Pipefitter	1	2		2		
62	Senior Maintenance Mechanic	4	5		5		
60	Maintenance Mechanic	7	7		7		
57	Maintenance Worker	4	4			4	
52	Building Maintenance Helper	6	6			6	
152	Lead HVAC Engineer	2	2				2
151	HVAC Engineer	3	3				3
150	Assistant HVAC Engineer	6	7				7
EMPLOYEE YEARS							
Full Time		62.0	78.0	6.0	25.0	34.0	13.0
Overtime		2.7	4.2	0.1	1.6	2.0	0.5
Part Time, Temporary, Seasonal		9.6	15.2	0.0	0.2	14.5	0.5
Less: Vacancy Allowance		<u>2.5</u>	<u>3.1</u>	<u>0.2</u>	<u>1.0</u>	<u>1.4</u>	<u>0.5</u>
Total		71.8	94.3	5.9	25.8	49.1	13.5

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – EQUIPMENT SERVICES DIVISION**

The Equipment Services Division maintains and repairs most City motor vehicles and provides fuel for the entire fleet.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	5,634,600	5,354,500	-280,100
Employee Years	80.4	77.0	-3.4

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
176,800	252,000	-451,700	0	-200	-257,000	-280,100

Major Change

Abolish five full time and three part time positions due to budget constraints	-253,800
Increase funding for fuel to accommodate sales to outside agency	131,700
Reduce fuel allocation resulting from vehicle reduction initiative	-114,400
Reduce fringe benefit allocation for burdened labor rate calculation	-102,500
Add two full time positions to Repair Activity	65,800
Increase funding for vendor repairs in Equipment Services based upon historical need	65,000
A one time Council amendment for alternative fuel study does not recur	-48,800
Impact of personnel transfers	12,300
Transfer license fees for the fleet management system to Information Technology	-12,300

FLEET MANAGEMENT

This activity manages the Division of Equipment Services and administers the City fleet and related equipment facilities.

REPAIR

Repair maintains and repairs City vehicles, except for Fire Department vehicles. Work includes preventive maintenance, and mechanical repair.

Program Change

Fleet reduction initiative instituted in 2006-07 resulted in a reduction of 72 vehicles.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Units maintained	1,269	1,197	1,269	1,197
WORKLOAD				
Repair order service requests	11,691	12,614	12,200	12,200

FUELING

This activity distributes fuel to City vehicles and some outside agencies. Distribution is controlled by an automated fueling system that monitors fuel use by vehicle.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
WORKLOAD				
Fuel purchased:				
• Unleaded fuel (gallons)	698,628	721,400	721,400	728,300
• Diesel fuel (gallons)	504,814	543,000	543,000	543,000

PARTS

This unit maintains parts, materials, and supplies used for the repair and maintenance of City vehicles. It operates the parts room and machine shop, rebuilds used parts, and operates the computerized parts inventory system.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Parts inventory value (\$)	590,000	530,805	514,000	530,800
Parts lines	4,300	4,200	3,900	4,200
Requests for parts	111,392	117,700	115,000	117,700
WORKLOAD				
Parts issued	111,392	117,700	115,000	117,700

EQUIPMENT MAINTENANCE

This activity maintains and repairs small and specialized equipment.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Work orders generated	1,700	1,200	1,200	1,200
WORKLOAD				
Work orders completed	1,445	1,100	1,100	1,100

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – EQUIPMENT SERVICES DIVISION**

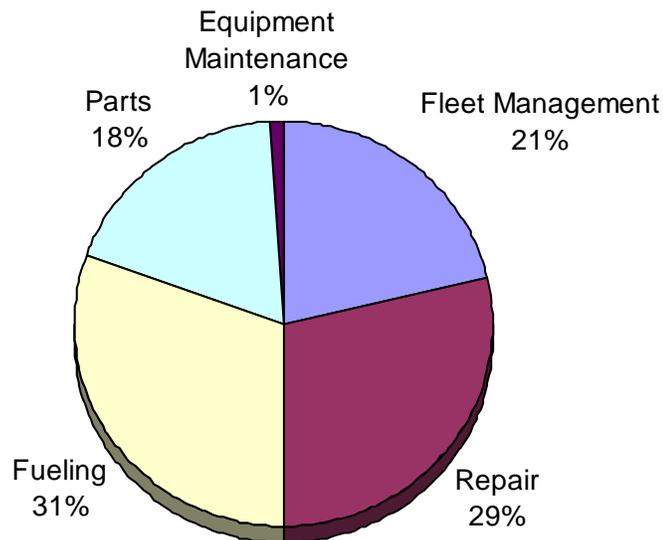
Chargebacks

<u>Department/Bureau</u>	<u>2006-07</u>	<u>2007-08</u>	<u>Department/Bureau</u>	<u>2005-06</u>	<u>2006-07</u>
			ENVIRONMENTAL SERVICES		
CITY COUNCIL AND CLERK	1,200	1,200	Commissioner	59,300	6,300
			Architecture & Engineering	23,400	24,600
			Operations & Parks	5,702,300	6,276,900
ADMINISTRATION			Water	<u>565,700</u>	<u>461,900</u>
Mayor's Office	11,800	14,400	TOTAL:	6,350,700	6,769,700
NET	200	100			
Budget	200	4,500	EMERGENCY COMMUNICATIONS		
Human Resource Mgmt.	400	7,500		6,200	7,000
Communications	1,600	0			
Law	<u>100</u>	<u>0</u>	POLICE	3,088,700	3,299,900
TOTAL:	14,300	26,500			
			FIRE	235,200	223,300
INFORMATION TECHNOLOGY	0	5,700	LIBRARY		
			Central Library	22,800	12,500
FINANCE			Community Library	<u>17,300</u>	<u>4,500</u>
Director's Office	200	0	TOTAL:	40,100	17,000
Treasury	4,800	2,100			
Assessment	100	700	RECREATION & YOUTH SERVICES		
Purchasing	700	1,400	Commissioner	900	2,000
Information Systems	<u>3,000</u>	<u>0</u>	Recreation	263,800	78,200
TOTAL:	8,800	4,200	Special Services	93,000	104,200
			Youth Services	<u>100</u>	<u>0</u>
COMMUNITY DEVELOPMENT			TOTAL:	357,800	184,400
	7,000	6,600			
			CITY TOTAL	10,114,400	10,549,500
ECONOMIC DEVELOPMENT					
Administration	3,400	2,800	Interfund	5,083,100	4,954,500
Municipal Parking	<u>1,000</u>	<u>1,200</u>	Intrafund	5,031,300	5,595,000
TOTAL:	4,400	4,000	CITY TOTAL	10,114,400	10,549,500

DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS & PARKS – EQUIPMENT SERVICES DIVISION
 EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	2,998,654	3,496,000	3,542,400	3,540,800
Materials & Supplies	3,673,435	4,134,500	4,609,500	4,789,400
Services	754,304	1,262,000	1,121,300	1,277,800
Other	<u>0</u>	<u>1,392,700</u>	<u>1,392,700</u>	<u>1,341,500</u>
Total	7,426,393	10,285,200	10,665,900	10,949,500
Less: Intrafund Credit*	<u>3,858,283</u>	<u>4,800,500</u>	<u>5,031,300</u>	<u>5,595,000</u>
Total	3,568,110	5,484,700	5,634,600	5,354,500
Appropriation by Activity				
Fleet Management	590,098	2,354,900	2,368,800	2,341,800
Repair	2,679,233	3,058,100	3,007,100	3,136,400
Fueling	2,476,584	2,740,800	3,213,600	3,351,200
Parts	1,680,478	1,876,400	1,841,100	1,984,400
Equipment Maintenance	<u>0</u>	<u>255,000</u>	<u>235,300</u>	<u>135,700</u>
Total	7,426,393	10,285,200	10,665,900	10,949,500
Less: Intrafund Credit*	<u>3,858,283</u>	<u>4,800,500</u>	<u>5,031,300</u>	<u>5,595,000</u>
Total	3,568,110	5,484,700	5,634,600	5,354,500
Employee Years by Activity				
Fleet Management	5.4	5.4	6.9	5.4
Repair	57.3	58.7	60.4	58.9
Fueling	1.1	1.1	1.0	1.0
Parts	10.4	9.1	8.7	8.7
Equipment Maintenance	<u>0</u>	<u>3.5</u>	<u>3.4</u>	<u>3.0</u>
Total	74.2	77.8	80.4	77.0

*Reflects chargeback for motor equipment service.



DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – EQUIPMENT SERVICES DIVISION
PERSONNEL SUMMARY

FULL TIME POSITIONS				Fleet Management	Repair	Fueling	Parts	Equipment Maintenance
Br.	Title	Budget 2006-07	Approved 2007-08					
31	Fleet Service Manager	1.0	1.0	1.0				
28	Asst. Fleet Service Manager	1.0	1.0		1.0			
25	Fleet Maintenance Manager	1.0	2.0		2.0			
25	Parts & Materials Manager	1.0	1.0				1.0	
24	Senior Administrative Analyst	1.0	1.0	1.0				
23	Asst. Fleet Maintenance Manager	2.0	2.0		2.0			
23	Warranty Specialist	1.0	1.0		1.0			
21	Equipment Training Coordinator	1.0	0.0					
21	Parts Supervisor	1.0	1.0				1.0	
20	Equipment Trainer	0.0	1.0	1.0				
19	Equipment Trainer	1.0	0.0					
19	Mechanic Supervisor	4.0	4.0		4.0			
19	Senior Equipment Mechanic	1.0	1.0					1.0
17	Heavy Mechanic I	3.0	3.0		3.0			
17	Senior Auto Welder	1.0	1.0		1.0			
15	Accountant	0.0	1.0	1.0				
15	Auto Welder	1.0	0.0					
15	Heavy Mechanic II	22.0	20.0		20.0			
14	Sr. Auto Maintenance Mechanic	14.0	15.0		15.0			
14	Senior Auto Parts Clerk	2.0	2.0				2.0	
13	Fleet Service Writer	2.0	2.0		2.0			
11	Auto Parts Clerk	3.0	3.0				3.0	
9	Clerk II with Typing	1.0	1.0	1.0				
7	Data Entry Clerk	1.0	0.0					
65	Auto Machinist	1.0	1.0				1.0	
63	Equipment Mechanic	2.5	2.0					2.0
61	Tire Repairer	1.0	1.0		1.0			
57	Garage Attendant	1.0	1.0			1.0		
EMPLOYEE YEARS								
Full Time		71.5	69.0	5.0	52.0	1.0	8.0	3.0
Overtime		7.4	7.3	0.1	6.4	0.0	0.8	0.0
Part Time, Temporary, Seasonal		2.5	1.6	0.3	1.3	0.0	0.0	0.0
Less: Vacancy Allowance		<u>1.0</u>	<u>0.9</u>	<u>0.0</u>	<u>0.8</u>	<u>0.0</u>	<u>0.1</u>	<u>0.0</u>
Total		80.4	77.0	5.4	58.9	1.0	8.7	3.0

Parks Operations maintains City parks, green areas, and recreation and park equipment. It prepares and maintains athletic fields and two artificial ice rinks. It plants, grooms, and maintains City park flower beds, Maplewood Park Rose Garden, and sections of the Genesee River Trail.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	0	2,175,400	2,175,400
Employee Years	0.0	38.2	38.2

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
23,900	0	200,900	-24,400	14,600	1,960,400	2,175,400

Major Change

Transfer Parks Operations from the Department of Recreation and Youth Services	1,962,700
Abolish four vacant part time positions due to budget constraints	-25,200
Increase allocation for construction and repair materials in Parks Operation based upon historical usage	22,900

Performance Indicators

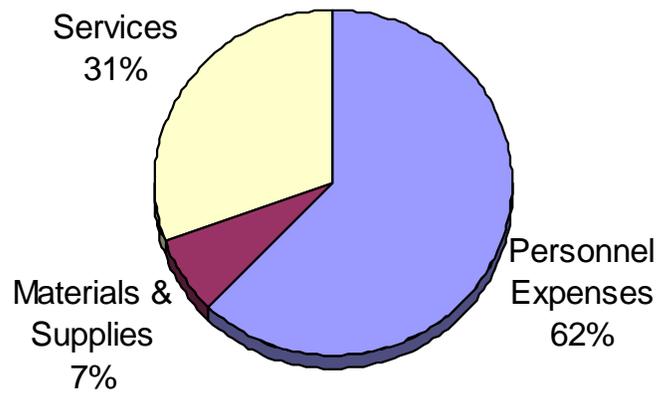
	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Acres maintained	880	880	880	900
Ice Rinks maintained	1	1	2	2
Work orders received	1,382	1,500	1,500	1,800
WORKLOAD				
Mowings/trimmings per area	18	18	18	18
Litter/trash pickups per area	61	61	61	61
Ice Rinks (weeks maintained):				
• Genesee Valley	37	37	37	37
• Manhattan Square	0	0	15	15
Maplewood Rose Garden bushes maintained	4,750	4,750	4,750	4,750
RESULTS				
Work orders completed	1,382	1,500	1,500	1,800
Actual mowings/trimmings per area	18	18	18	18

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS & PARKS – PARKS OPERATIONS
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	1,356,200
Materials & Supplies	0	0	0	153,200
Services	0	0	0	666,000
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	0	0	0	2,175,400

Appropriation by Activity				
Parks Operations	0	0	0	2,175,400

Employee Years by Activity				
Parks Operations				38.2



DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS & PARKS – PARKS OPERATIONS
 PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2006-07	Approved 2007-08
28	Parks Operations Superintendent	0	1
19	Parks Operations Supervisor	0	3
66	Laborer 6 Day	0	1
61	Crew Chief	0	6
56	Ground Equipment Operator	0	18
41	Operations Worker	0	5
EMPLOYEE YEARS			
	Full Time	0.0	34.0
	Overtime	0.0	1.4
	Part Time, Temporary, Seasonal	0.0	4.2
	Less: Vacancy Allowance	<u>0.0</u>	<u>1.4</u>
	Total	0.0	38.2

**DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF WATER**

The Bureau of Water is comprised of five operating units: the Director's Office, Water Engineering, Upland Operations, Water Distribution, and Parking Meter Operations. The Director's Office is responsible for Bureau administration and the procurement and maintenance of equipment and supplies. The Water Engineering Division implements the Bureau's capital improvement program. Upland Operations manages, operates, and maintains the Hemlock Water Filtration Plant, the City's reservoirs, Holly Pump Station, monitors water quality, and maintains the Upland conduit system and reservoir structures. Water Distribution operates and maintains the water distribution system, including water mains, valves, hydrants, and connections. Expenditures that cannot be directly attributed to one of the operating units are found in the Water Fixed Charges section. Parking Meter Operations maintains the City's parking meters and performs meter revenue collection. Street Lighting Division budget and performance data is shown in the Bureau of Architecture & Engineering for comparative analysis.

The 2007-08 work plan includes:

Objective	Priorities Supported	Projected Completion
Complete negotiation with Monroe County Water Authority regarding a new water sharing agreement and possible consolidation or sale	Customer Service	First Quarter
Continue Phase 2b of Global Positioning System locations of small water services	Customer Service	Second Quarter
Conduit Modernization Program: pipe replacement/rehabilitation North of Rush Reservoir	Customer Service	Fourth Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	21,925,700	22,236,000	310,300
Employee Years	146.4	147.7	1.3

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
175,100	229,100	72,900	0	-100	-166,700	310,300

Major Change

Billing activity transfers from Office of Customer Satisfaction	203,000
Eliminate charges for rental of temporary Water Bureau headquarters	-201,700
Expense for water purchased from Monroe County Water Authority decreases due to reduction in exchange rate	-94,700
Reduce allocation for contractor supplied repair and maintenance as an efficiency measure	-50,000
Impact of personnel transactions	-14,900
Productivity improvements results in savings	-8,400

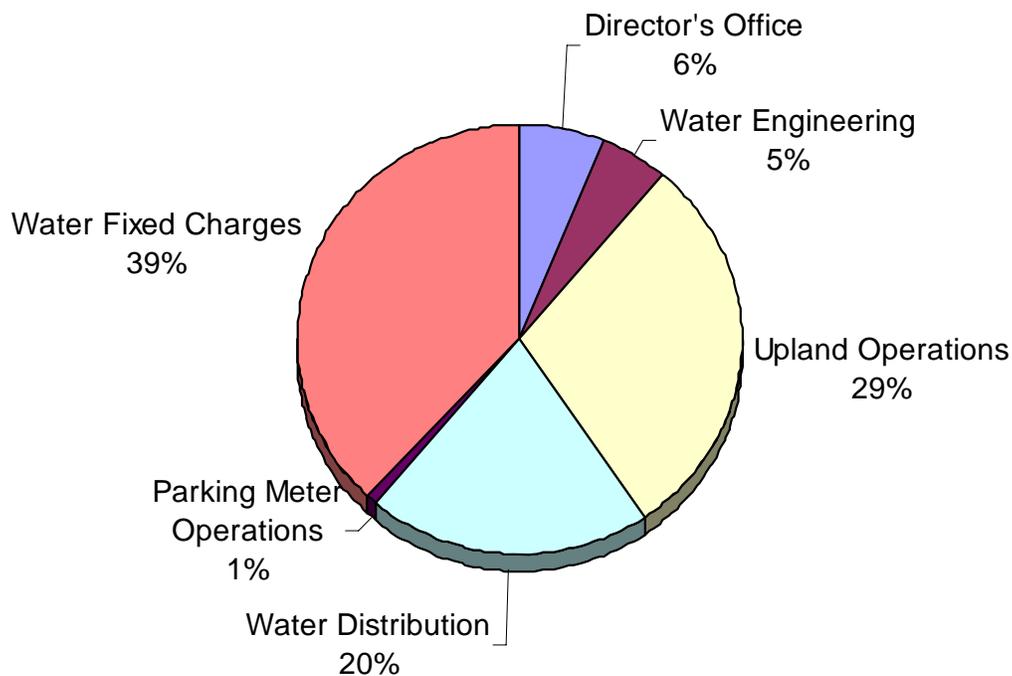
DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF WATER
EXPENDITURE SUMMARY

9-51

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	6,419,625	6,678,000	6,619,600	6,864,400
Materials & Supplies	1,143,281	1,259,500	1,259,500	1,323,500
Services	7,269,648	6,947,200	7,152,100	7,153,600
Other	<u>7,030,448</u>	<u>6,894,500</u>	<u>6,894,500</u>	<u>6,894,500</u>
Total	21,863,002	21,779,200	21,925,700	22,236,000

Appropriation by Activity				
Director's Office	1,289,063	1,322,700	1,223,000	1,350,000
Water Engineering	1,070,883	1,060,600	1,073,500	1,146,100
Upland Operations	6,493,873	6,428,400	6,493,300	6,535,800
Water Distribution	4,276,983	4,413,500	4,581,900	4,542,300
Parking Meter Operations	165,252	180,200	180,200	187,500
Water Fixed Charges	<u>8,566,948</u>	<u>8,373,800</u>	<u>8,373,800</u>	<u>8,474,300</u>
Total	21,863,002	21,779,200	21,925,700	22,236,000

Employee Years by Activity				
Director's Office	10.1	10.9	9.8	12.0
Water Engineering	16.8	17.0	17.3	18.3
Upland Operations	39.9	39.2	38.7	38.4
Water Distribution	75.6	76.5	76.5	75.0
Parking Meter Operations	<u>4.0</u>	<u>4.1</u>	<u>4.1</u>	<u>4.0</u>
Total	146.4	147.7	146.4	147.7



DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – DIRECTOR'S OFFICE

The Director's Office manages the Bureau of Water and provides staff support for the operating divisions. The unit also procures and maintains equipment, parts, and supplies used by the Bureau.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	1,223,000	1,350,000	127,000
Employee Years	9.8	12.0	2.2

Change Detail

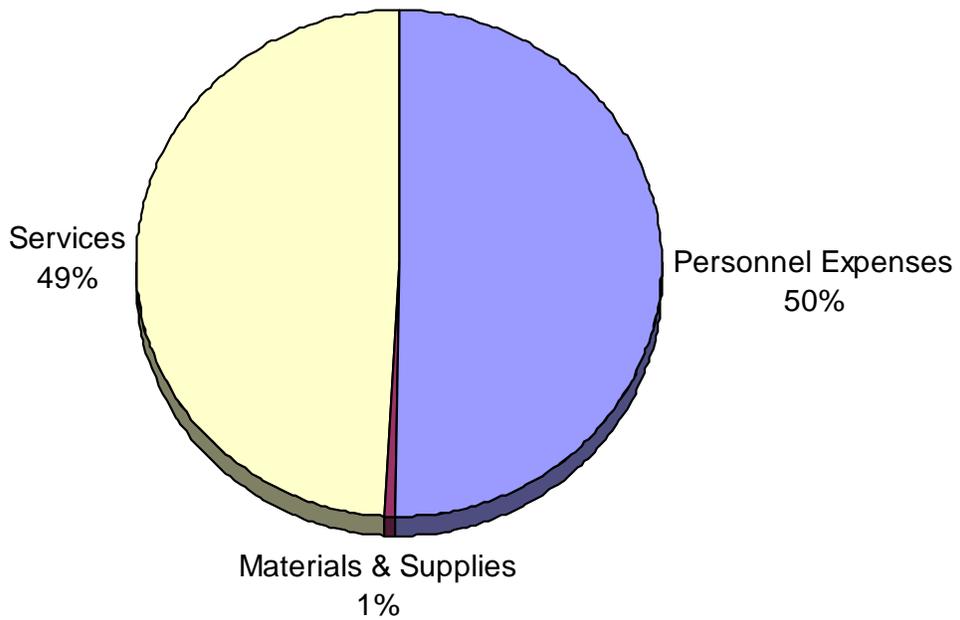
<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
48,400	27,400	63,800	0	-1,700	-10,900	127,000

Major Change

Billing activity transfers from Office of Customer Satisfaction	203,000
Eliminate charges for rental of temporary water Bureau headquarters	-201,700
Eliminate one vacant position and add a full time position	-12,200

DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER – DIRECTOR'S OFFICE
 EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	595,051	636,700	561,300	677,500
Materials & Supplies	7,860	8,100	8,100	8,400
Services	686,152	677,900	653,600	664,100
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,289,063	1,322,700	1,223,000	1,350,000
Appropriation by Activity				
Director's Office	1,289,063	1,322,700	1,223,000	1,350,000
Employee Years by Activity				
Director's Office	10.1	10.9	9.8	12.0



DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – DIRECTOR'S OFFICE
PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2006-07	Approved 2007-08
35	Director of Water	1	1
26	Associate Administrative Analyst	1	1
25	Parts & Materials Manager	1	1
25	Superintendent of Customer Accounts	0	1
20	Executive Assistant	1	1
19	Water Materials Coordinator	1	1
18	Municipal Assistant	0	1
15	Heavy Mechanic II	1	1
13	Administrative Secretary	1	1
9	Clerk II	1	0
65	Expediter	1	1
57	Garage Attendant	0	1
EMPLOYEE YEARS			
	Full Time	9.0	11.0
	Overtime	0.5	0.4
	Part Time, Temporary, Seasonal	0.3	0.6
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>
	Total	9.8	12.0

The Water Engineering Division implements Water's capital program through design, plan review, and construction inspection services. It maintains and updates the official records of the location of water mains and other water facilities.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	1,073,500	1,146,100	72,600
Employee Years	17.3	18.3	1.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
30,700	1,900	2,500	0	0	37,500	72,600

Major Change

Add one full time position to Design Engineering	37,500
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DESIGN ENGINEERING

Design Engineering plans water system repairs and improvements, designs water main replacement projects, and reviews water system improvements in street reconstruction projects designed by consultants. The unit tests the water system when problems such as low pressure are discovered and prepares specifications for grid repair and maintenance materials. The activity manages the backflow prevention program and reviews applications for backflow prevention device installations.

Program Change

Completion of new Water Bureau headquarters facility reduces design projects value.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Design reviews required	385	315	415	415
Hydraulic tests required	149	173	200	190
In-house design projects value (\$000)	1,195	3,968	4,200	3,241
Backflow prevention reviews required	28	40	40	40
Backflow prevention devices	2,272	2,330	2,330	2,330
WORKLOAD				
Design reviews completed	385	315	415	415
Hydraulic tests performed	149	173	200	190
Backflow prevention reviews completed	28	40	40	40
Inspections of backflow prevention devices	275	275	275	275
Installation of backflow prevention devices	62	60	60	60

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – ENGINEERING DIVISION

FIELD ENGINEERING

Field Engineering inspects water construction projects designed by the Bureau of Water and by consultants to ensure that contractors are complying with contract specifications and Health Department requirements, and to monitor construction progress. The unit acts as liaison among customers, contractors, and utilities to resolve construction-interrupted service, low water pressure, dirty water, and hazardous construction conditions. It measures and records locations of newly installed, repaired, relocated, or abandoned water facilities.

Program Change

No large scale Department of Transportation projects planned reducing construction project value. Increase in water mains cleaned and lined to offset reduction in prior years.

Performance Indicators

	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
In-house construction project value (\$000)	1,451	3,348	4,200	3,600
WORKLOAD				
Mains cleaned and lined (ft.)	28,800	29,700	27,200	36,200
Mains installed (ft.)	9,000	12,000	25,000	20,000
Hydrants measured	90	60	160	120
Services measured	14	14	30	20

MAPS & RECORDS

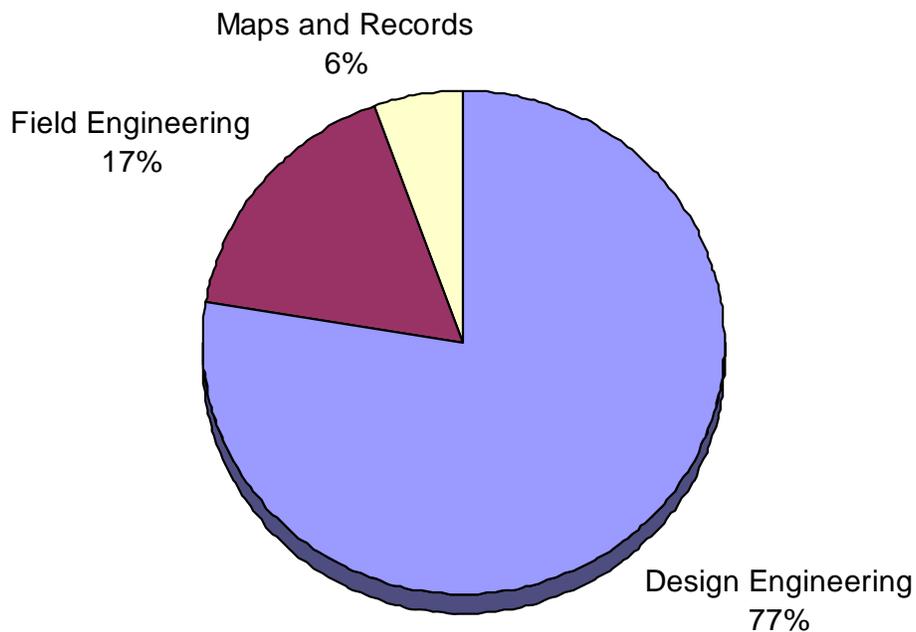
Maps and Records prepares and maintains official City water maps and supplies information about water main and service locations to Water Distribution personnel, contractors, and citizens. It also issues water service and hydrant permits. The unit maintains various records, including those for water consumption, lake and reservoir levels, water discharge, reservoir storage, and precipitation records. It grants Bureau of Water approval for street abandonments and property subdivisions.

Performance Indicators

	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
Requests for information	5,500	5,500	6,000	5,500
Hydrant permits requested	25	21	35	30
Service applications requested	136	168	70	50
Research projects requested	50	50	45	50
WORKLOAD				
Information requests completed	5,500	5,500	6,000	5,500
Hydrant permits issued	25	21	35	30
Service permits issued	136	168	70	50
Research projects completed	50	50	45	50

DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER – ENGINEERING DIVISION
 EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	1,013,122	989,400	1,001,800	1,070,000
Materials & Supplies	11,930	19,000	19,000	19,500
Services	45,831	52,200	52,700	56,600
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,070,883	1,060,600	1,073,500	1,146,100
Appropriation by Activity				
Design Engineering	787,465	821,600	817,900	888,700
Field Engineering	184,876	176,600	193,300	193,800
Maps and Records	<u>98,542</u>	<u>62,400</u>	<u>62,300</u>	<u>63,600</u>
Total	1,070,883	1,060,600	1,073,500	1,146,100
Employee Years by Activity				
Design Engineering	10.9	12.1	12.1	13.2
Field Engineering	3.8	3.7	4.0	3.9
Maps and Records	<u>2.1</u>	<u>1.2</u>	<u>1.2</u>	<u>1.2</u>
Total	16.8	17.0	17.3	18.3



DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – ENGINEERING DIVISION
PERSONNEL SUMMARY

FULL TIME POSITIONS				Design Engineering	Field Engineering	Maps & Records
Br.	Title	Budget 2006-07	Approved 2007-08			
32	Managing Engineer Water Design	1	1	1		
29	Senior Engineer Water Design	2	2	2		
24	Engineer	1	1	1		
24	Engineer II/Water	2	2	2		
21	Backflow Prevention Inspector	1	1	1		
21	Supervising Engineering Tech.	1	1	1		
20	GIS Applications Specialist	1	1	1		
18	Principal Engineering Technician	5	6	2	3	1
12	Engineering Technician	1	1	1		
EMPLOYEE YEARS						
Full Time		15.0	16.0	12.0	3.0	1.0
Overtime		1.4	1.3	0.1	1.0	0.2
Part Time, Temporary, Seasonal		1.2	1.3	1.3	0.0	0.0
Less: Vacancy Allowance		<u>0.3</u>	<u>0.3</u>	<u>0.2</u>	<u>0.1</u>	<u>0.0</u>
Total		17.3	18.3	13.2	3.9	1.2

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – UPLAND OPERATIONS DIVISION

Upland Operations manages, operates, and maintains chemical treatment facilities, the City's three reservoirs, and the Holly Pump Station. This division also monitors water quality and flow throughout the supply system and manages the watershed. Expenditures for property tax payments and payments in-lieu-of taxes on upland properties and the purchase of water from the Monroe County Water Authority (MCWA) are shown in this division to reflect the total cost of producing water to meet City demand.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	6,493,300	6,535,800	42,500
Employee Years	38.7	38.4	-0.3

Change Detail

Salary & Wage Adjustment	General Inflation	Chargebacks	Vacancy Allowance	Miscellaneous	Major Change	Total
25,100	146,500	-25,200	0	-3,000	-100,900	42,500

Major Change

Expense for water purchased from Monroe County Water Authority decreases due to reduction in exchange rate	-94,700
Productivity improvements results in savings	-6,200

SUPPLY & MAINTENANCE

Supply & Maintenance maintains the Upland conduit system that supplies water to the City of Rochester, and portions of Monroe, Ontario, and Livingston counties. It also maintains the watershed properties and reservoir structures and grounds. This Division supports the conduit modernization program, the Cathodic Protection Pilot project, through excavation, installation, testing, and training activities..

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Watershed acreage	9,994	9,994	9,994	9,994
Property line (miles)	75	75	75	75
Right of way (miles)	23	23	23	23
Miles of road maintained	16	16	16	16
Conduit and gatehouse valves	445	445	445	445
Miles of conduit	78	78	78	78
Vaults	245	245	245	245
Air release valves	240	240	240	240
Cathodic test stations	176	200	110	215
WORKLOAD				
Valves repaired	15	15	15	20
Air valves replaced	12	12	12	8
Conduit main leak repairs	12	12	12	12
Right of way mowed (miles)	18	18	18	18
Road maintenance (miles)	7	7	7	7
Forest stand improvement (acres)	90	90	90	60

**DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – UPLAND OPERATIONS DIVISION**

Performance Indicators	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
Conduit modernization program:				
● Air valve flushings	40	40	40	40
● Main gate exercises	50	50	50	50
● Blow off inspections	20	20	20	20
● Cathodic station tests	55	55	55	175

WATER PRODUCTION & TREATMENT

Water Production and Treatment operates treatment facilities at the Hemlock water filtration plant and Cobbs Hill, Rush, and Highland Reservoirs. The unit also monitors and investigates water quality and has responsibility for watershed management.

Performance Indicators	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Filtration plant production (mgd)*	35.6	36.5	36.5	36.5
Watershed acreage	9,994	9,994	9,994	9,994
Pumps, valves, and gates	132	132	132	132
WORKLOAD				
Analytical tests performed	34,980	36,000	36,000	36,000
Pumps, valves and gates maintained	132	132	132	132
Filter backwashes required	3,028	3,000	2,900	3,000
Tons of chemicals applied, (includes chemicals applied at reservoirs)	1,878	1,900	2,000	2,000
KW hr/day electricity used (at Water Filtration Plant only)**	8,182	8,400	8,500	8,300

*mgd - millions of gallons per day; **KW - kilowatts

TAXES TO OTHER GOVERNMENTS

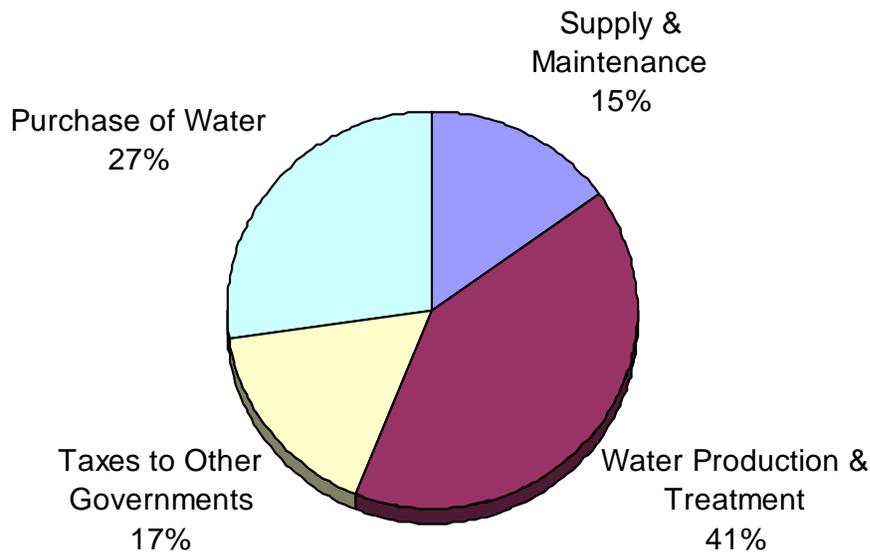
The City pays taxes and payments in lieu of taxes to various municipalities and school districts for land owned in the Upland watershed area and along the conduit route. The budgeted amount reflects an estimate of the City's tax liability in each municipality or school district.

PURCHASE OF WATER

In order to minimize operating costs, the City and the Monroe County Water Authority (MCWA) have an agreement whereby each agency purchases water from the other at advantageous points in the distribution system. Currently, the City sells more water to MCWA than it buys from MCWA; the amount budgeted in this account represents the gross purchases by the City. The purchase of water from MCWA is offset by revenues from the sales of water to MCWA.

DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER – UPLAND OPERATIONS DIVISION
 EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	1,822,933	1,864,200	1,804,400	1,829,500
Materials & Supplies	767,890	818,800	818,800	869,000
Services	3,903,050	3,745,400	3,870,100	3,837,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	6493873	6428400	6493300	6535800
Appropriation by Activity				
Supply & Maintenance	823,661	999,400	970,400	988,900
Water Production & Treatment	2,474,463	2,650,800	2,650,000	2,677,700
Taxes to Other Governments	967,702	999,000	999,000	1,090,000
Purchase of Water	<u>2,228,047</u>	<u>1,779,200</u>	<u>1,873,900</u>	<u>1,779,200</u>
Total	6493873	6428400	6493300	6535800
Employee Years by Activity				
Supply & Maintenance	14.0	12.9	12.8	12.7
Water Production & Treatment	<u>25.9</u>	<u>26.3</u>	<u>25.9</u>	<u>25.7</u>
	39.9	39.2	38.7	38.4



DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – UPLAND OPERATIONS DIVISION
PERSONNEL SUMMARY

FULL TIME POSITIONS				Supply & Maintenance	Water Production & Treatment
Br.	Title	Budget 2006-07	Approved 2007-08		
32	Manager of Water Production	1	1		1
26	Chief of Water Quality Operations	1	1		1
25	Automated Systems Control Specialist	1	1		1
25	Supt. of Water Plant Maintenance	1	1		1
23	Assistant Supt. of Water Distribution	1	1	1	
23	Watershed Conservationist	1	1		1
21	Water Treatment Supervisor	1	1		1
20	Corrosion Technician	1	1	1	
20	Master Electrician	1	1		1
20	Water Instrumentation Technician	1	1		1
20	Water Plant Mechanic	1	1		1
19	Water Quality Lab Technician	1	1		1
18	Senior Water Plant Operator	1	1		1
16	Water Plant Operator	7	7		7
15	Sr.Maint.Mech./Water Treatment	2	2		2
11	Secretary	1	1		1
65	Expediter	1	1	1	
65	Sr. Maint. Mechanic/Water Supply	3	3	3	
63	Water Supply Maint.Worker/Constr.	5	5	5	
61	Maint. Mechanic/Water Treatment	3	3		3
EMPLOYEE YEARS					
	Full Time	35.0	35.0	11.0	24.0
	Overtime	3.7	3.5	1.9	1.6
	Part Time, Temporary, Seasonal	0.7	0.6	0.0	0.6
	Less: Vacancy Allowance	<u>0.7</u>	<u>0.7</u>	<u>0.2</u>	<u>0.5</u>
	Total	38.7	38.4	12.7	25.7

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – WATER DISTRIBUTION DIVISION

The Division operates and maintains the water distribution system, including water mains, valves, hydrants, and connections.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	4,581,900	4,542,300	-39,600
Employee Years	76.5	75.0	-1.5

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
66,200	52,900	-70,900	0	4,600	-92,400	-39,600

Major Change

Reduce allocation for contractor supplied repair and maintenance as an efficiency measure	-50,000
Abolish one vacant full time position due to budget constraints	-40,200
Productivity improvements results in savings	-2,200

ADMINISTRATION

Administration manages the Water Distribution Division.

DISPATCH

The unit dispatches customer service calls to Water Distribution field personnel. The activity keeps records of valve, hydrant, and water main locations, and records the location of all maintenance performed on the water system.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Complaints received:				
● Water related	3,562	3,800	3,800	3,800
● Other	1,201	1,500	1,600	1,600
Stakeouts requests received*	12,124	11,000	14,500	14,500
Barricades and road plates ordered	1,644	1,650	1,600	1,600
WORKLOAD				
Complaints processed:				
● Water related	3,562	3,800	3,800	3,800
● Other	1,201	1,500	1,600	1,600
Records updated	71,797	69,700	70,000	70,000
Stakeouts posted	37,735	32,300	34,000	34,000
Barricades and road plates installed	1,644	1,650	1,600	1,600

*A single stakeout request may result in multiple stakeouts performed by the Technical Support Unit.

**DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – WATER DISTRIBUTION DIVISION**

TECHNICAL SUPPORT

This unit locates and identifies water mains for construction projects, investigates leaks and dirty water complaints, performs stakeouts of street lighting facilities, operates valves, and inspects and installs water service connections. The evening and weekend shifts respond to emergency water problems and investigate citizen complaints.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Investigations required	7,399	9,250	9,000	9,000
Stakeouts required	37,735	32,292	34,000	34,000
Valve operations required	2,306	2,350	3,000	3,000
WORKLOAD				
Investigations performed	7,399	9,250	8,000	8,000
Stakeouts performed	37,735	32,290	34,000	34,000
Valve operations conducted	2,306	2,350	3,000	3,000
Tap installations	36	20	50	50
Lawn and pavement inspections	1,838	1,400	1,800	1,800
Contractor inspections	307	210	270	300

GRID REPAIR

This activity maintains and repairs the water grid system, including hydrants, mains, valves, valve boxes, and curb boxes. Defective components are repaired or replaced. Grid repair personnel shut off water services at the street connection as requested and repair water service connections.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Water mains (miles)	598	598	598	598
Valves	19,383	19,383	19,383	19,383
Hydrants	7,287	7,287	7,287	7,287
Water services	60,100	60,100	60,100	60,150
Fire hydrant locks	6,917	6,917	6,917	6,917
WORKLOAD				
Hydrants:				
● Field repair to hydrants	1,000	1,000	1,000	1,000
● Hydrants replaced without excavation	98	100	75	75
● Complete settings replaced	179	100	170	200
● Hydrants inspected	3,629	3,500	3,500	3,500
● Hydrant locks maintained	6,917	6,917	6,917	6,917
● Hydrants painted	328	1,223	800	800
Water Mains:				
● Water mains repaired	49	50	50	50
Valves				
● Valve boxes cleaned	79	100	100	100
● Valve boxes reset/rehabilitated	78	80	80	80
● Valves replaced	20	20	20	20
Services:				
● Services repaired	53	50	50	50
● Services replaced	268	200	400	400
● Curb boxes repaired	198	200	200	200

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – WATER DISTRIBUTION DIVISION

9-65

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
• Curb boxes replaced	204	200	200	200
Lawn/trench restorations	794	740	750	750

METER SERVICE

This activity reads, repairs, and replaces residential, commercial, and industrial water meters. Personnel investigate high consumption reports, repair leaking meters, perform service turn-ons and shut-offs at residences and businesses, thaw frozen water services, and take special readings for house closings, high or low consumption reports, or upon customer request.

Program Change

The new facility is equipped with shop area to perform extensive meter repair and testing.

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
DEMAND				
Water meters in system	60,146	60,150	60,100	60,150
WORKLOAD				
Meters read per year:				
• Quarterly customers	234,734	233,800	233,800	233,800
• Monthly customers	10,507	10,880	10,800	10,880
• Special reads	6,124	7,500	8,000	8,000
High consumption investigations	85	100	180	150
Meters replaced (remote-read)	1,270	1,200	1,200	1,200
Meters replaced (industrial)	86	60	120	200
Meters activated/deactivated	1,205	1,200	2,100	1,400
Meters tested	15	1,000	0	2,000
Frozen water services thawed	0	10	15	15
Service leaks investigated	10	10	10	10
Attempted reads per day/reader	338	346	346	338
Reads per day/reader	323	338	338	338

HYDRAULIC MAINTENANCE

Hydraulic Maintenance performs preventative maintenance activities to ensure proper hydraulic and hygienic properties of the water distribution system. Activities include water main flushing, leak control, water waste surveys, sound surveys, master meter testing, flow and coefficient testing, and valve inspection and valve box maintenance.

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
DEMAND				
Water mains (miles)	598	598	598	598
Valves	19,383	19,383	19,383	19,383
Hydrants	7,287	7,287	7,287	7,287
Master meters	13	13	13	13
Dead-end mains	30	30	30	30

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – WATER DISTRIBUTION DIVISION

Performance Indicators	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
WORKLOAD				
Hydrants, valves & services sound surveys	13,494	6,000	11,000	11,000
Water waste surveys:				
● Districts measured	5	50	8	9
● Master meters tested	9	9	9	9
● Flow & coefficient tests	54	50	100	100
Valve inspections	3,004	3,000	4,200	4,200
Water main flushing:				
● Miles of main - regular program	98.15	100.00	100.00	100.00
● Miles of main - dirty water complaints	14.42	8.50	8.50	8.50
● Miles of main - dead-end	30.00	30.00	30.00	30.00
Valves operated	1,501	1,100	1,100	1,100
RESULTS				
Leaks located	98	100	115	115
Estimated leakage eliminated (mgd)*	1.33	1.10	1.20	1.20
Estimated leak savings (\$)	199,000	164,600	179,600	180,100

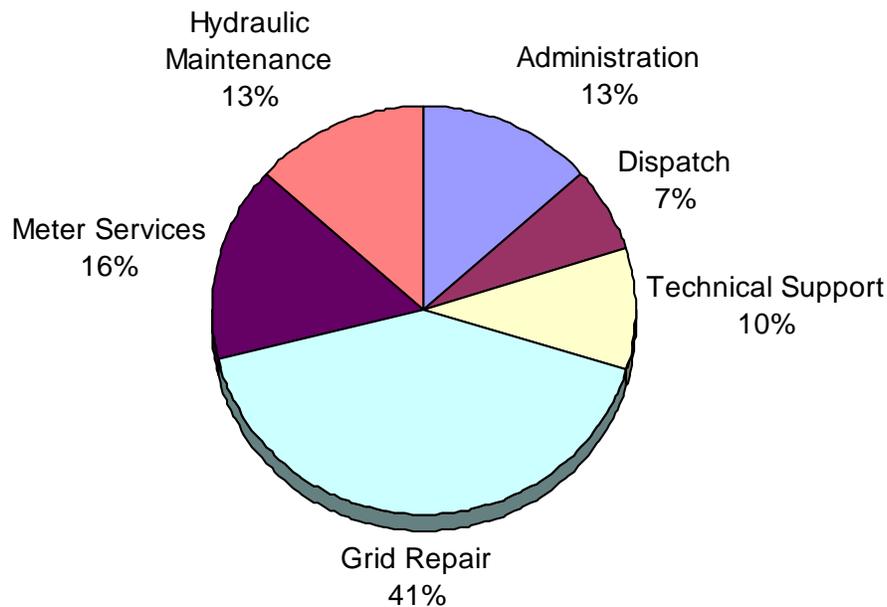
*mgd = millions of gallons per day

DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER – WATER DISTRIBUTION DIVISION
 EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	2,840,950	3,032,500	3,096,900	3,127,500
Materials & Supplies	352,491	408,500	408,500	421,400
Services	1,083,542	972,500	1,076,500	993,400
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	4,276,983	4,413,500	4,581,900	4,542,300

Appropriation by Activity				
Administration	448,344	487,800	601,300	603,200
Dispatch	275,532	308,100	308,100	310,600
Technical Support	376,930	432,300	432,300	433,500
Grid Repair	1,992,088	1,952,400	1,939,800	1,881,200
Meter Services	571,512	676,900	736,800	709,600
Hydraulic Maintenance	<u>612,577</u>	<u>556,000</u>	<u>563,600</u>	<u>604,200</u>
Total	4,276,983	4,413,500	4,581,900	4,542,300

Employee Years by Activity				
Administration	2.0	2.0	2.0	2.9
Dispatch	7.0	8.0	8.0	7.9
Technical Support	11.0	10.8	10.8	10.7
Grid Repair	24.3	24.1	24.2	23.1
Meter Service	17.1	17.9	17.7	15.6
Hydraulic Maintenance	<u>14.2</u>	<u>13.7</u>	<u>13.8</u>	<u>14.8</u>
Total	75.6	76.5	76.5	75.0



DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – WATER DISTRIBUTION DIVISION
PERSONNEL SUMMARY

FULL TIME POSITIONS			Administration	Dispatch	Technical Support	Grid Repair	Meter Service	Hydraulic Maintenance	
Br.	Title	Budget 2006-07							Approved 2007-08
32	Manager of Water Distribution	1	1						
25	Superintendent of Water Maintenance	0	1	1					
23	Asst. Superintendent Water Dist.	5	4			2	1	1	
18	Municipal Assistant	1	0						
18	Supervising Water Dist. Technician	1	1					1	
18	Supv. Meter Services Technician	2	2				2		
15	Senior Dispatcher	1	1		1				
9	Clerk II	0	1	1					
7	Clerk III with Typing	1	1				1		
65	Sr. Maint. Mech./Water Grid	4	4			4			
64	Water Distribution Technician	24	23				7	7	
64	Dispatcher	6	6		6				
63	Water Maint. Worker Construction	15	15			14		1	
62	Water Maintenance Worker	6	6			1		4	
61	Meter Reader	4	4				4		
EMPLOYEE YEARS									
	Full Time	71.0	70.0	3.0	7.0	10.0	21.0	15.0	14.0
	Overtime	5.6	5.2	0.0	1.0	0.9	1.9	0.9	0.5
	Part Time, Temporary, Seasonal	1.2	1.2	0.0	0.0	0.0	0.6	0.0	0.6
	Less: Vacancy Allowance	<u>1.3</u>	<u>1.4</u>	<u>0.1</u>	<u>0.1</u>	<u>0.2</u>	<u>0.4</u>	<u>0.3</u>	<u>0.3</u>
	Total	76.5	75.0	2.9	7.9	10.7	23.1	15.6	14.8

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – PARKING METER OPERATIONS

This unit maintains the City's on-street parking meters, installs new meters, and performs meter revenue collection on a daily basis.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	180,200	187,500	7,300
Employee Years	4.1	4.0	-0.1

Change Detail

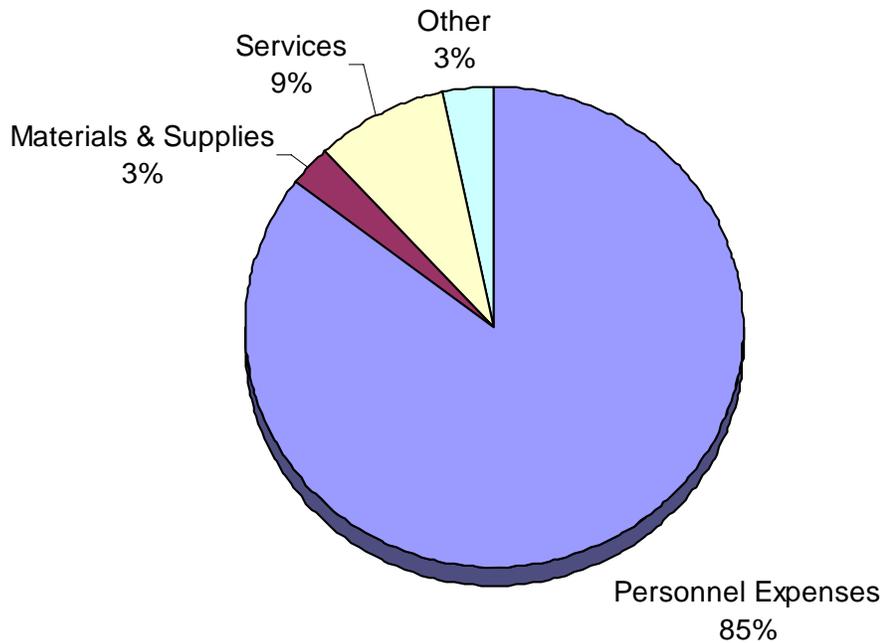
<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
4,700	400	2,200	0	0	0	7,300

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Street meters	1,535	1,535	1,544	1,545
WORKLOAD				
Meters installed/replaced	140	150	150	150

**DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – PARKING METER OPERATIONS
EXPENDITURE SUMMARY**

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Amended 2006-07</u>	<u>Approved 2007-08</u>
Appropriation by Major Object				
Personnel Expenses	147,569	155,200	155,200	159,900
Materials & Supplies	3,110	5,100	5,100	5,200
Services	8,573	13,900	13,900	16,400
Other	<u>6,000</u>	<u>6,000</u>	<u>6,000</u>	<u>6,000</u>
Total	165,252	180,200	180,200	187,500
Appropriation by Activity				
Parking Meter Operations	165,252	180,200	180,200	187,500
Employee Years by Activity				
Parking Meter Operations	4.0	4.1	4.1	4.0



DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER – PARKING METER OPERATIONS
 PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2006-07	Approved 2007-08
18	Supervising Parking Meter Mechanic	1	1
10	Parking Meter Mechanic	3	3
EMPLOYEE YEARS			
	Full Time	4.0	4.0
	Overtime	0.1	0.0
	Part Time, Temporary, Seasonal	0.0	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>
	Total	4.1	4.0

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – WATER FIXED CHARGES

This section includes operating expenditures for the water supply system that cannot be directly attributed to an operating unit.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	8,373,800	8,474,300	100,500

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
0	0	100,500	0	0	0	100,500

ALLOWANCE FOR UNCOLLECTIBLES

The allowance for uncollectibles is an estimate of the delinquent amount of water charges that are not paid within two years.

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
Delinquent amount	\$6,496,032	\$6,500,000	\$6,500,000	\$6,500,000
Estimated percentage of uncollectibles	<u>36.11</u>	<u>34.00</u>	<u>34.00</u>	<u>34.00</u>
	\$2,345,948	\$2,210,000	\$2,210,000	\$2,210,000

ADMINISTRATIVE CHARGEBACKS

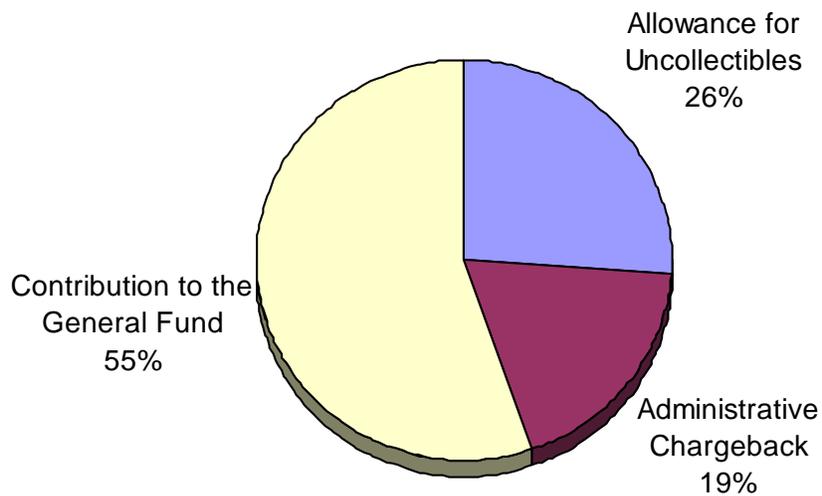
The administrative chargeback is an interfund charge that reimburses the General Fund for general administrative services provided to the enterprise funds, based on an indirect cost allocation formula. The administrative chargeback to the Water Fund for 2007-08 represents 7.0 percent of total Water Fund expenses incurred in 2005-06.

CONTRIBUTION TO THE GENERAL FUND

The Water Fund makes a contribution to the General Fund as payment in lieu of taxes on the Water Fund capital plant and as a return on investment.

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER – WATER FIXED CHARGES
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	1,542,500	1,485,300	1,485,300	1,585,800
Other	<u>7,024,448</u>	<u>6,888,500</u>	<u>6,888,500</u>	<u>6,888,500</u>
Total	8,566,948	8,373,800	8,373,800	8,474,300
Appropriation by Activity				
Allowance for Uncollectibles	2,345,948	2,210,000	2,210,000	2,210,000
Administrative Chargeback	1,542,500	1,485,300	1,485,300	1,585,800
Contribution to the General Fund	<u>4,678,500</u>	<u>4,678,500</u>	<u>4,678,500</u>	<u>4,678,500</u>
Total	8,566,948	8,373,800	8,373,800	8,474,300



Purpose

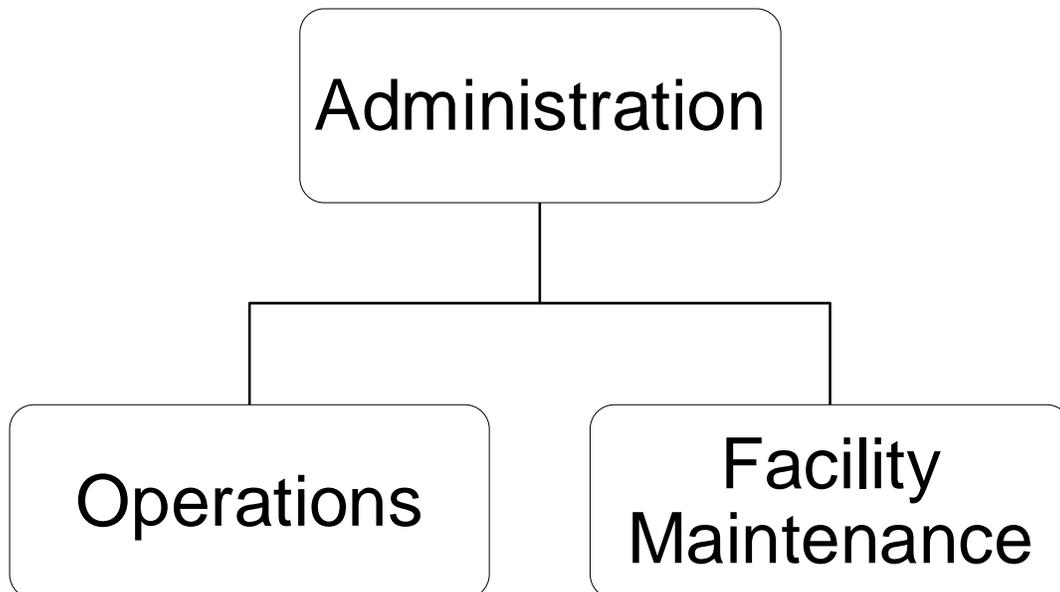
The Emergency Communications Department provides communications services to the City Police and Fire Departments, the Monroe County Sheriff, various town and village police departments, ambulance corps, and other fire departments in Monroe County. It provides emergency service from initial citizen request through dispatch and provides related communications services for field personnel.

The Emergency Communications Department also coordinates the 911 Emergency Communications System contract with Monroe County. Under the terms of that agreement, the City operates the Center, which receives all 911 calls, and dispatches police, fire, and emergency medical service for participating agencies.

Expenditures for Administration and Operations activities are reimbursed by Monroe County. The City funds the Facility Maintenance activity.

Organization

The Emergency Communications Department is organized into three activities: Administration, Operations, and Facility Maintenance.



The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Implement upgrades to Outbound Telephone Notification system	Public Safety	First Quarter
Update training personnel using the APCO Communications Training Officer program	Customer Service	First Quarter
Implement psychological testing as part of the hiring process	Public Safety	Second Quarter
Engage consultant to begin replacement of Computer Aided Dispatch (CAD) system	Public Safety	Fourth Quarter

Year-to-Year Comparison

<u>Main Functions</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>	<u>Change</u>	<u>Percent Change</u>
Administration	557,600	666,700	109,100	19.6%
Operations	8,585,500	9,079,500	494,000	5.8%
Facility Maintenance	195,800	207,900	12,100	6.2%
Total	9,338,900	9,954,100	615,200	6.6%
Employee Years	187.6	192.6	5.0	2.7%

Change Detail

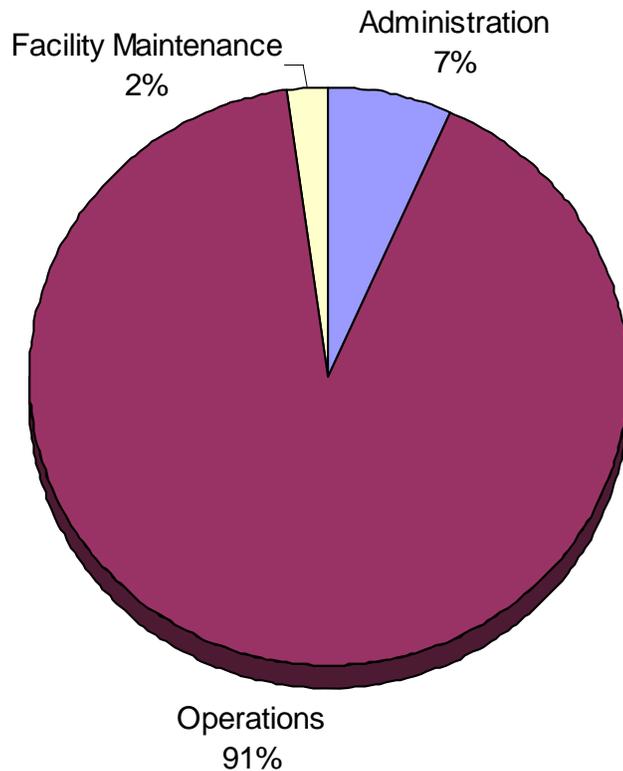
<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
296,900	39,400	22,600	0	3,400	252,900	615,200

Major Change

Funding added to provide five additional training positions as per Monroe County budget	169,700
Funding for miscellaneous equipment, including headsets, increases	41,300
Professional service funding increases to complete upgrades to Outbound Telephone Notification system	34,100
Funds are added to include psychological testing as part of the hiring process	30,000
Operating funding for building and equipment repairs beyond basic maintenance agreements is reduced as improvements will be paid from capital budget	-11,500
One time funding for professional services to prepare specialized training is complete	-5,000
Funding for peer facilitator training is eliminated	-3,000
Productivity improvements result in savings	-2,700

**EMERGENCY COMMUNICATIONS DEPARTMENT
EXPENDITURE SUMMARY**

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Amended 2006-07</u>	<u>Approved 2007-08</u>
Appropriation by Major Object				
Personnel Expenses	7,798,185	8,002,900	8,194,600	8,661,200
Materials & Supplies	96,328	145,500	144,500	194,400
Services	845,960	975,900	999,800	1,098,500
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	8,740,473	9,124,300	9,338,900	9,954,100
Appropriation by Activity				
Administration	483,228	549,300	557,600	666,700
Operations	8,073,728	8,383,700	8,585,500	9,079,500
Facility Maintenance	<u>183,517</u>	<u>191,300</u>	<u>195,800</u>	<u>207,900</u>
Total	8,740,473	9,124,300	9,338,900	9,954,100
Employee Years by Activity				
Administration	7.0	7.0	7.0	7.0
Operations	<u>176.7</u>	<u>176.0</u>	<u>180.6</u>	<u>185.6</u>
Total	183.7	183.0	187.6	192.6



ADMINISTRATION

This activity manages the Emergency Communications Department. It prepares and monitors the budget and performs planning, personnel, purchasing, and research functions. This activity works with all subscriber agencies to coordinate procedures and systems.

OPERATIONS

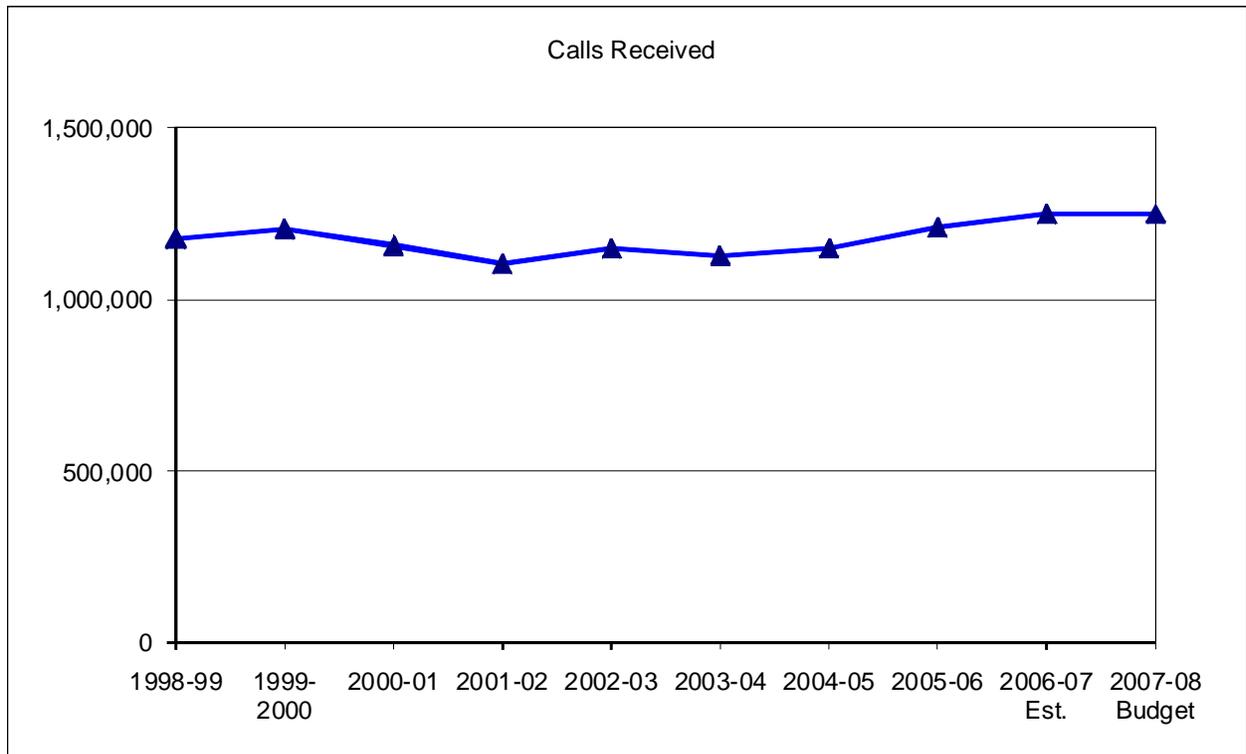
This activity receives emergency calls from the public that require response by the City Police and Fire Departments, the Monroe County Sheriff, 11 town and village police departments, 36 fire districts in Monroe County, and other emergency service agencies. The unit dispatches appropriate emergency vehicles and personnel and furnishes necessary radio communications with field personnel. This activity provides primary and in-service training for the personnel who receive and dispatch calls.

Program Change

Dispatch services are now provided for the regional New York State Park Police and Hamlin Fire Department. Background checks for prospective employees will be completed by Monroe County Sheriff's Office staff.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Calls received	1,210,515	1,250,000	1,250,000	1,250,000
WORKLOAD				
Calls dispatched:				
• Police	565,313	584,000	611,000	609,000
• Fire	77,215	82,000	81,000	81,000
• Emergency medical service	92,292	99,000	93,000	95,000
• Police-initiated dispatch	<u>399,543</u>	<u>402,000</u>	<u>409,000</u>	<u>409,000</u>
	1,134,363	1,167,000	1,194,000	1,194,000



FACILITY MAINTENANCE

This activity includes expenditures associated with maintenance of the Emergency Communications Center, including utilities, refuse collection, snow removal, and general building and grounds maintenance.

Program Change

Lawn maintenance for the facility converts from contract services to Environmental Services staff.

EMERGENCY COMMUNICATIONS DEPARTMENT
PERSONNEL SUMMARY

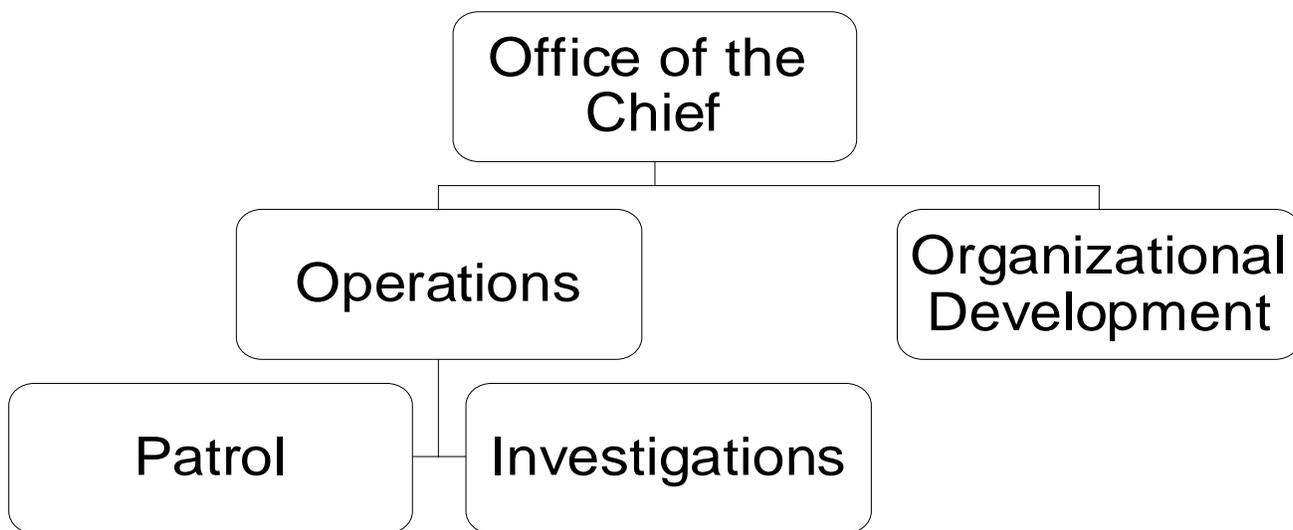
FULL TIME POSITIONS				Administration	Operations
Br.	Title	Budget 2006-07	Approved 2007-08		
36	ECC Director	1	1	1	
33	Deputy Director - ECC	1	1		1
27	911 Operations Manager	3	3		3
21	Shift Supervisor	12	12		12
200	ECC Trainer	1	1		1
200	CAD Information System Specialist	1	1		1
20	Executive Assistant	1	1	1	
190	EMD Quality Improvement Coord. II	2	2		2
18	Secretary to the Director	0	1	1	
170	Dispatcher II	27	27		27
16	Administrative Assistant	1	1	1	
150	Dispatcher I	71	71		71
15	Secretary to the Director	1	0		
12	Communications Research Assistant	1	1	1	
110	Telecommunicator	38	38		38
110	Telecommunicator Bilingual	1	1		1
7	Clerk III with Typing	1	1	1	
6	Research Technician	0	1	1	
3	Research Technician	1	0		
EMPLOYEE YEARS					
Full Time		164.0	164.0	7.0	157.0
Overtime		20.2	20.2	0.0	20.2
Part Time, Temporary, Seasonal		3.4	8.4	0.0	8.4
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		187.6	192.6	7.0	185.6

Purpose

The Police Department protects and preserves public safety through crime prevention patrol, investigation of reported offenses, and apprehension of offenders.

Organization

The Police Department is organized into the Office of the Chief and two bureaus: Operations and Organizational Development.



POLICE DEPARTMENT

The Department comprises two Bureaus, the Operations Bureau, which includes the Patrol Division and Investigations Division; and the Bureau of Organizational Development. The Office of the Chief provides overall departmental management and planning.

Highlights of the Department's 2007-08 work program are presented below. Additional information for each bureau is included in the sections that follow.

Division	Highlights	Priorities Supported	Projected Completion
Office of the Chief	Collaborate with local law enforcement agencies and social services to implement a Youthstat program designed to address at-risk youth	Public Safety	Second Quarter
	Prepare specifications for purchase of two emergency command response vehicles	Public Safety	Second Quarter
Operations	Increase police foot and bike patrols with addition of 15 new Police Officers and 3 sworn administrative positions transferred to increase street presence and enhance community contact	Public Safety	First Quarter
	Complete installation and implementation of the overt surveillance camera project in strategic locations	Public Safety	Second Quarter
Organizational Development	Expand Road Patrol services to increase security at City facilities and City-owned vacant housing	Public Safety	First Quarter
	Collaborate with the Downtown Special Services Program to enhance perception of Downtown public safety including installation of surveillance cameras	Public Safety	Second Quarter

Year-to-Year Comparison

<u>Division</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>	<u>Change</u>	<u>Percent Change</u>
Office of the Chief	5,473,300	4,542,700	-930,600	-17.0%
Operations	50,465,000	51,780,800	1,315,800	2.6%
Organizational Development	12,347,900	14,716,100	2,368,200	19.2%
Total	68,286,200	71,039,600	2,753,400	4.0%
Employee Years	923.8	984.1	60.3	6.5%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
537,600	150,000	196,300	759,700	1,700	1,108,100	2,753,400

Major Change Highlights

As proposed by the Mayor:

Security transfers from Environmental Services	1,225,200
Funding added for 15 new Police Officer positions includes salary expense, uniforms, weapons, and related service expense	672,400
Seven full time Information Systems Unit positions and associated expense transfer to Information Technology	-516,600
Funding and oversight of the Downtown Special Services Program (formerly Downtown Guides Program) transfers from Economic Development, and increases to provide additional on-street safety services	460,000
Operation IMPACT III Grant funds expire (Integrated Municipal Police Anti-Crime Teams)	-348,200
Ten Security Guards and associated expense are added to expand Road Patrol services	260,800
Six full time and two part time positions are eliminated due to budget constraints	-243,400
Annual allocation for Greater Rochester Area Narcotics Enforcement Team (GRANET) ends	-175,000
Additional funding for Spring recruit class overhire	129,200
Net of grant funds expiration or reduction	-115,100
Two full time and two part time data entry clerical positions are eliminated as an efficiency measure	-101,900
Reduction in grant funding requires elimination of one vacant full time counseling position and two part time positions	-67,400
Productivity improvements result in savings	-4,500

As amended by City Council:

Funds are transferred from Contingency for restoration of a part time FACIT counselor	20,000
Funds are transferred from Contingency for support to Rochester Against Illegal Narcotics activities	10,000
Funds are transferred from Contingency for additional equipment for the PAC-TAC program	5,000

POLICE DEPARTMENT

 Assignment of Authorized Positions
 1998-99 to 2007-08

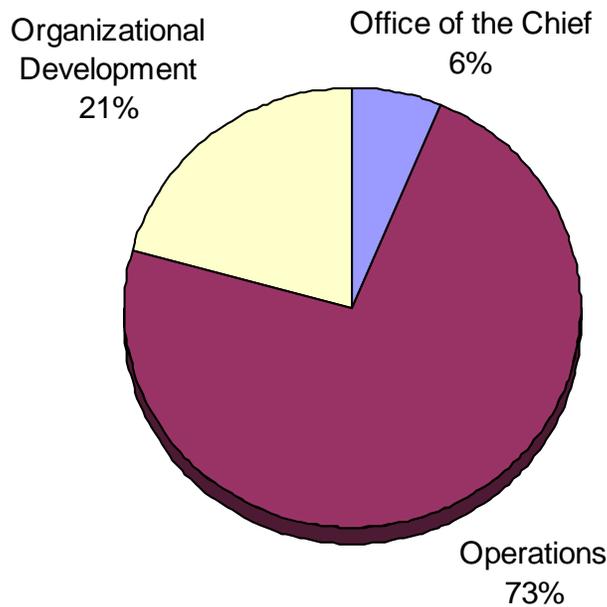
<u>Year</u>	<u>Office of the Chief & Organizational Development</u>			<u>Operations</u>			<u>Department</u>		
	<u>Sworn</u>	<u>Non-Sworn</u>	<u>Total</u>	<u>Sworn</u>	<u>Non-Sworn</u>	<u>Total</u>	<u>Sworn</u>	<u>Non-Sworn</u>	<u>Total</u>
2007-08	64	121	185	677	52	729	741	173	914
2006-07	65	95	160	661	56	717	726	151	877
2005-06	63	103	167	642	58	699	705	161	866
2004-05	61	104	165	645	59	704	706	163	869
2003-04	68	117	185	639	49	688	707	166	873
2002-03	65	110	174	643	55	698	708	165	873
2001-02	64	115	179	644	57	701	708	172	880
2000-01	69	111	180	638	57	695	707	168	875
1999-2000	48	89	137	635	58	693	683	147	830
1998-99	58	88	146	625	57	682	683	145	828

 Authorized Sworn Positions
 2003-04 to 2007-08

<u>Positions</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Chief	1	1	1	1	1
Deputy Chief	2	1	1	2	2
Commander	2	3	3	3	3
Captain	14	14	13	14	12
Lieutenant	40	40	40	35	34
Sergeant	88	88	88	88	88
Police Officer (Investigator)	57	57	57	57	57
Police Officer	<u>503</u>	<u>502</u>	<u>502</u>	<u>526</u>	<u>544</u>
Total	<u>707</u>	<u>706</u>	<u>705</u>	<u>726</u>	<u>741</u>

**POLICE DEPARTMENT
EXPENDITURE SUMMARY**

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Amended 2006-07</u>	<u>Approved 2007-08</u>
Appropriation by Major Object				
Personnel Expenses	58,914,059	58,848,000	59,211,900	61,342,600
Materials & Supplies	1,179,418	1,246,300	1,298,000	1,418,100
Services	6,902,417	7,821,300	7,776,300	8,278,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	66,995,894	67,915,600	68,286,200	71,039,600
Appropriation by Activity				
Office of the Chief	6,104,901	6,426,200	5,473,300	4,542,700
Operations	48,314,549	48,689,500	50,465,000	51,780,800
Organizational Development	<u>12,576,444</u>	<u>12,799,900</u>	<u>12,347,900</u>	<u>14,716,100</u>
Total	66,995,894	67,915,600	68,286,200	71,039,600
Employee Years by Activity				
Office of the Chief	64.9	64.7	45.8	35.1
Operations	712.4	715.6	750.9	778.6
Organizational Development	<u>147.5</u>	<u>137.7</u>	<u>127.1</u>	<u>170.4</u>
Total	924.8	918.0	923.8	984.1
NET Allocation - Dollars	1,851,600	1,479,200	1,593,300	1,667,200
NET Allocation - Employee Years	28.6	23.7	25.8	26.4



**POLICE DEPARTMENT
OFFICE OF THE CHIEF**

The Office of the Chief manages the Department. It includes the Chief's Office, Research and Evaluation, Budget, and Professional Standards, which also includes the Long-Term Disability Unit.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Conduct daily strategic crime reduction meetings	Public Safety	Ongoing
Apply for funding to continue Project IMPACT details (Integrated Municipal Police Anti-Crime Teams)	Public Safety	First Quarter
Prepare specifications for purchase of two emergency command response vehicles	Public Safety	Second Quarter
Collaborate with local law enforcement agencies and social services to implement a Youthstat program designed to address at-risk youth	Public Safety	Second Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	5,473,300	4,542,700	-930,600
Employee Years	45.8	35.1	-10.7

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
20,300	25,200	400	4,300	9,100	-989,900	-930,600

Major Change

As proposed by the Mayor:

Seven full time Information Systems Unit positions and associated expense transfer to Information Technology -499,300

Operation IMPACT III Grant funds expire (Integrated Municipal Police Anti-Crime Teams) -348,200

Two full time and two part time data entry clerical positions are eliminated as an efficiency measure -101,900

A vacant Lieutenant position is transferred to Patrol and reclassified -73,900

Funding provided to purchase uniforms for 15 new Police Officers 39,000

One full time clerical position is eliminated due to budget constraints -34,300

Funds are added to extend contract with labor consultant 20,000

Productivity improvements result in savings -3,800

Funds are added to support a summer youth worker 2,500

As amended by City Council:

Funds are transferred from Contingency for support to Rochester Against Illegal Narcotics activities 10,000

CHIEF'S OFFICE

This activity administers the Department. Functions include planning, policy development, public relations, and liaison with the community and other law enforcement agencies. It comprises the Chief of Police, a Deputy Chief that oversees the Operations Bureau, a Deputy Chief that manages the Bureau of Organizational Development, the Public Information Officer, and other immediate staff. The Deputy Chief of Organizational Development also serves as the Chief of Staff who is responsible for acting as a liaison with the Bureau of Human Resource Management and Labor Relations.

RESEARCH & EVALUATION

This activity conducts management analysis and research in support of Departmental operations. It monitors compliance with standards established by state and national accreditation agencies and assists in conducting on-site evaluations. It controls and updates the Department's general, administrative, and personnel orders, and prepares the Department's annual report. Activity personnel research and write grant applications, maintain liaison with Federal, State and local agencies, and submit grant-related operational and financial reports. Research & Evaluation compiles performance statistics, prepares statistical analyses, and acts as the repository for all department and New York State reports. The activity also coordinates policy and procedure development for the handling of emergencies and acts as the liaison to the Monroe County Office of Emergency Preparedness. This activity also coordinates the health and safety program for the department.

Program Change

The Information Systems Unit, including Office Automation, transfers to Information Technology. Crime and data report preparation shift from manual entry to electronic format in 2007.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
WORKLOAD				
General/administrative orders issued	20	20	20	20
Inspectional reports prepared	212	212	212	212
Grant proposals prepared	32	34	25	36
Grants administered	58	60	58	60
EFFICIENCY				
Average backlog, Part I and MVA data entry (days)	0	0	0	0
Average backlog, Part II data entry (days)	5	5	5	5

Definitions:

Part I: Criminal homicide, forcible rape, robbery, assault, burglary, larceny, motor vehicle theft, arson
 Part II: Kidnaping, controlled substances sale, manufacture, possession and use, dangerous weapons, bribery, sex offenses, extortion, forgery, counterfeiting, prostitution, vice, stolen property, coercion, criminal mischief, fraud, gambling, embezzlement, simple assault, offenses against family, driving under influence, unauthorized vehicle use, possession of burglar tools, liquor law violations, disorderly conduct, public drug intoxication, loitering

**POLICE DEPARTMENT
OFFICE OF THE CHIEF**

BUDGET

This activity provides central financial management for the Department, including budget preparation, purchasing, and contract administration. It reviews all claims, requisitions, and contracts, and purchases central supplies and services.

PROFESSIONAL STANDARDS

This unit investigates complaints of police actions or misconduct, provides administrative review of fleet vehicle accident investigations, and conducts other investigations as directed by the Chief of Police. It provides staff support for the civilian complaint review and internal disciplinary processes. The unit is also responsible for maintenance of the Department's official disciplinary records including administrative entries which involve inquiries by a citizen or agency into an employee's conduct that do not result in a formal complaint. This unit also includes those individuals assigned to the Long-Term Disability Unit that are personnel specially assigned due to injuries or illnesses resulting in extended terms of disability.

Program Change

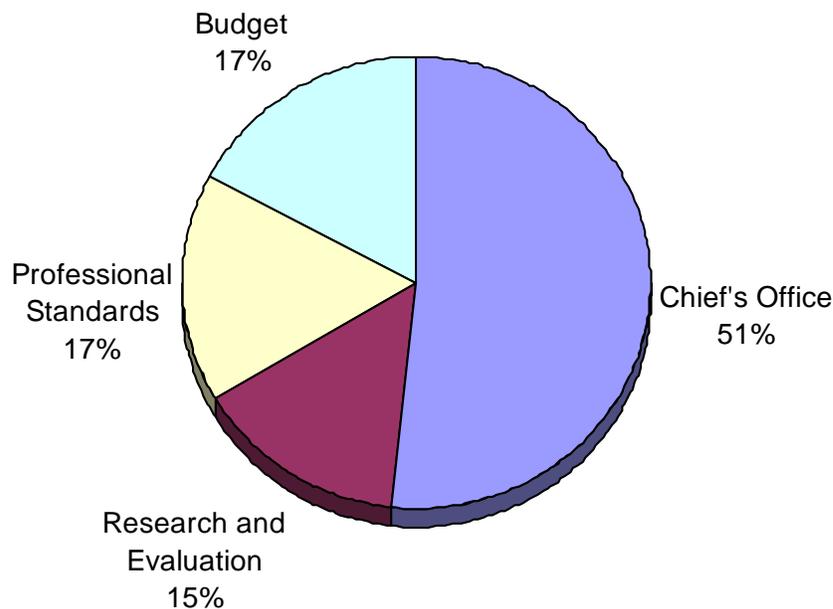
Motor vehicle accident awareness training reduces the number of avoidable fleet vehicle accidents.

Performance Indicators

	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
Incident reviews initiated	29	22	35	26
Civil suit investigations requested	51	60	65	65
Fleet vehicle accidents	134	130	145	132
Subject resistance reports for review	659	658	665	660
Investigations requested	94	88	100	90
Administrative entries	201	202	200	202
WORKLOAD				
Incident reviews completed	27	44	35	40
Civil suit investigations completed	51	62	65	65
Accident reports completed	129	127	145	130
Subject resistance reports reviewed	661	670	665	660
Investigations conducted	89	96	100	90
Administrative entries	201	208	200	205

POLICE DEPARTMENT
OFFICE OF THE CHIEF
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	4,031,912	4,189,500	3,321,000	2,517,500
Materials & Supplies	471,290	495,800	489,200	546,300
Services	1,601,699	1,740,900	1,663,100	1,478,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	6,104,901	6,426,200	5,473,300	4,542,700
Appropriation by Activity				
Chief's Office	2,312,779	2,574,300	2,355,600	2,354,300
Research and Evaluation	1,481,750	1,441,600	1,618,900	660,000
Professional Standards	1,656,742	1,684,000	783,900	750,000
Budget	<u>653,630</u>	<u>726,300</u>	<u>714,900</u>	<u>778,400</u>
Total	6,104,901	6,426,200	5,473,300	4,542,700
Employee Years by Activity				
Chief's Office	13.9	17.0	14.0	13.0
Research and Evaluation	23.7	20.2	18.8	10.1
Professional Standards	24.2	24.5	10.1	9.1
Budget	<u>3.1</u>	<u>3.0</u>	<u>2.9</u>	<u>2.9</u>
Total	64.9	64.7	45.8	35.1



POLICE DEPARTMENT
OFFICE OF THE CHIEF
PERSONNEL SUMMARY

FULL TIME POSITIONS				Chief's Office	Research & Evaluation	Professional Standards	Budget
Br.	Title	Budget 2006-07	Approved 2007-08				
98	Chief of Police	1	1	1			
97	Deputy Chief of Police	2	2	2			
95	Police Captain	2	2	1	1		
94	Police Lieutenant	4	3	2		1	
92	Police Sergeant	9	9	2	1	6	
90B	Police Officer (Investigator)	2	2	2			
90	Police Officer	3	3	1	2		
29	Computer Systems Analyst	1	0				
26	Associate Administrative Analyst	1	1				1
25	Programmer Analyst	2	0				
24	Grants Specialist	1	1		1		
24	Police Program Grants Specialist	1	1		1		
23	Health & Safety Specialist	1	1		1		
20	Executive Assistant	1	1		1		
20	Police Steno	2	2			2	
18	Secretary to the Chief	0	1	1			
17	Office Automation Specialist	2	0				
16	Administrative Assistant	1	0				
16	Secretary to the Chief	1	0				
12	Computer Operator	1	0				
11	Clerk I	1	0				
11	Secretary	0	1		1		
10	Sr. Finance Clerk	1	1				1
9	Clerk II	1	1				1
9	Clerk II with Typing	2	1		1		
7	Clerk III with Typing	1	1	1			
3	Clerk Typist	2	0				
EMPLOYEE YEARS							
Full Time		46.0	35.0	13.0	10.0	9.0	3.0
Overtime		0.1	0.1	0.0	0.0	0.1	0.0
Part Time, Temporary, Seasonal		1.2	0.4	0.0	0.4	0.0	0.0
Less: Vacancy Allowance		<u>1.5</u>	<u>0.4</u>	<u>0.0</u>	<u>0.3</u>	<u>0.0</u>	<u>0.1</u>
Total		45.8	35.1	13.0	10.1	9.1	2.9

**POLICE DEPARTMENT
OPERATIONS**

11-11

The Operations Bureau, commanded by a Deputy Chief, is comprised of two units. The Patrol Division East and West is responsible for providing general police services. These services include the protection of life and property, protection of the constitutional guarantees of all people, reduction of opportunities for the commission of crime, resolution of conflict, identification of criminal offenders and criminal activity, and apprehension of offenders. The Investigations Division is responsible for providing investigative support services necessary for the effective operation of the department.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Increase police foot and bike patrols with addition of 15 new Police Officers and 3 sworn administrative positions transferred to increase street presence and enhance community contact	Public Safety	First Quarter
Create a Domestic Violence Overview team to review best practices, recommend training, and revise response protocol if needed	Public Safety	Second Quarter
Complete installation and implementation of the overt surveillance camera project in strategic locations	Public Safety	Second Quarter
Conduct two Operation IMPACT (Integrated Municipal Police Anti-Crime Details) if awarded grant funding	Public Safety	Fourth Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	50,465,000	51,780,800	1,315,800
Employee Years	750.9	778.6	27.7

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
456,700	27,400	-9,100	766,900	0	73,900	1,315,800

POLICE DEPARTMENT
OPERATIONS

Major Change Highlights

As proposed by the Mayor:

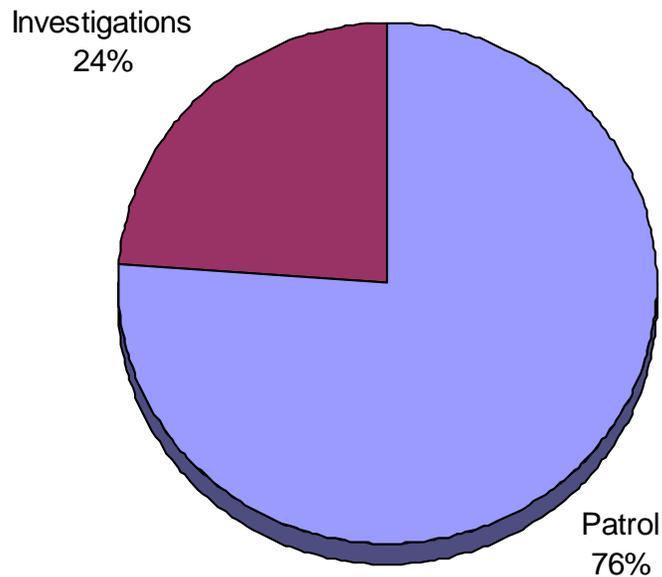
Funding added for 15 new Police Officer positions	591,400
Annual allocation for Greater Rochester Area Narcotics Enforcement Team (GRANET) ends	-175,000
Net of grant funds expiration or reduction	-115,100
Eliminate 3 full time Animal Control positions and coverage between 11p.m .and 7a.m. due to budget constraints	-102,200
Two vacant administrative Captain positions are converted to Police Officers assigned to foot patrol	96,200
One full time and one part time position are eliminated due to budget constraints	-49,300
A Lieutenant position transfers from the Chief's Office and is converted to a Police Officer assigned to foot patrol	35,200
A full time clerical position transfers to Organizational Development	-29,900
Funds are added to provide on-call Animal Control response during first platoon hours	10,000

As amended by City Council:

Funds are transferred from Contingency for additional equipment for the PAC-TAC program	5,000
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POLICE DEPARTMENT
OPERATIONS
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Amended</u> <u>2006-07</u>	<u>Approved</u> <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	46,652,911	47,015,500	48,726,300	50,203,400
Materials & Supplies	470,573	488,000	524,200	530,600
Services	1,191,065	1,186,000	1,214,500	1,046,800
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	48,314,549	48,689,500	50,465,000	51,780,800
Appropriation by Activity				
Patrol	35,015,321	36,884,300	38,110,500	39,396,400
Investigations	<u>13,299,228</u>	<u>11,805,200</u>	<u>12,354,500</u>	<u>12,384,400</u>
Total	48,314,549	48,689,500	50,465,000	51,780,800
Employee Years by Activity				
Patrol	517.8	555.3	576.0	601.2
Investigations	<u>194.6</u>	<u>160.3</u>	<u>174.9</u>	<u>177.4</u>
Total	712.4	715.6	750.9	778.6



**POLICE DEPARTMENT
OPERATIONS – PATROL**

The Patrol Division conducts preventive patrol, responds to calls for police service, arrests offenders, and works with neighborhoods to develop crime prevention programs addressing specific community needs. It enforces parking, truancy, and traffic regulations, assigns School Resource Officers to City secondary schools, and provides a uniformed police presence in the City's Neighborhood Empowerment Team (NET) offices.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Increase police foot and bike patrols with addition of 15 new Police Officers and 3 sworn administrative positions transferred to increase street presence and enhance community contact	Public Safety	First Quarter
Partner with Security, Recreation & Youth Services and Rochester City School District to develop a truancy reduction program	Public Safety	Second Quarter
Create a Domestic Violence Overview team to review best practices, recommend training, and revise response protocol if needed	Public Safety	Second Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	38,110,500	39,391,400	1,280,900
Employee Years	576.0	601.2	25.2

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
391,300	23,500	-9,100	580,900	7,300	287,000	1,280,900

Major Change

As proposed by the Mayor:

Funding added for 15 new Police Officer positions	591,400
Eliminate 3 full time Animal Control positions and coverage between 11p.m .and 7a.m. due to budget constraints	-102,200
Two vacant administrative Captain positions are converted to Police Officers assigned to foot patrol	-96,200
Underage Tobacco Enforcement and Project Safe Neighborhood grant funds expire	-61,600
Eliminate one vacant Parking Monitor position due to budget constraints	-36,100
A Lieutenant position transfers from the Chief's Office and is converted to a Police Officer assigned to foot patrol	35,200
One time adjustment to Motor Vehicle Theft and Insurance Fraud grant is eliminated	-25,000
One time grant to reimburse overtime incurred during Operation Rolling Thunder expires	-16,500

Major Change

One time adjustment to Selective Traffic Enforcement Program (STEP) grant funds expire	-12,000
Funds are added to provide on-call Animal Control response during first platoon hours	10,000
<input type="checkbox"/> As amended by City Council:	
Funds are transferred from Contingency for additional equipment for the PAC-TAC program	5,000

COMMAND

This activity manages the Patrol Division East and West and their individual sections including Special Operations, Special Events, Mounted Patrol, Youth Services, and Animal Services. It conducts periodic reviews of patrol and investigative activities, including regularly scheduled "Crimestat" analyses of crime patterns and response strategies. This activity is also responsible for planning responses to unusual occurrences or emergency incidents.

EASTSIDE/WESTSIDE PATROL DIVISIONS

These divisions provide general police services to protect life and property, perform preventative patrol, and respond to calls for service in Rochester's neighborhoods. They conduct preliminary and follow-up investigation of reported offenses. In cooperation with neighborhood Police-Citizen Interaction Committees (PCIC), activity supervisors coordinate and develop targeted crime prevention and response programs. These divisions also coordinate the police portion of the City's Neighborhood Empowerment Team (NET) project, assigning a Lieutenant and other departmental personnel to work in each of the designated planning sectors throughout the City to address quality-of-life issues. School Resource Officers are provided at City secondary schools during the school year.

The Patrol Divisions East and West are divided using the Genesee River. Each division is comprised of Patrol Service Areas (PSA) that allow more flexibility to utilize officers to meet demand. Each division assigns sworn personnel to the NET offices located within its boundaries, and administers the Police And Citizens -Together Against Crime (PAC-TAC) program of volunteer citizen patrols.

<u>Patrol Division</u>	<u>Headquarters Location</u>
West	Water Tower Park (temporary location) 1099 Jay Street
East	Upper Falls Shopping Center (permanent location) 630 North Clinton Avenue

Program Change

Sworn Patrol personnel's ability to self-initiate dispatch was terminated in November, 2006. Walking with Pride details implemented in 2006 increase the number of foot patrol hours planned for 2007-08.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Calls for service (all units):				
● Priority I	202,246	210,140	219,300	210,100
● All other	<u>203,895</u>	<u>217,002</u>	<u>223,600</u>	<u>217,000</u>
Total	406,141	427,142	442,900	427,100
Reported crimes:				
● Part I	15,813	16,404	15,900	16,400
● Part II	<u>14,591</u>	<u>21,080</u>	<u>20,400</u>	<u>21,100</u>
Total	30,404	37,484	36,300	37,500
Violent crimes	2,187	2,400	2,550	2,400

**POLICE DEPARTMENT
OPERATIONS – PATROL**

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
WORKLOAD				
Investigations conducted:				
● Field & Closed	20,692	22,000	20,000	22,000
● Office	16,360	17,000	17,100	17,000
Uniform traffic summonses issued	36,165	39,446	39,400	39,446
Parking citations issued	95,736	98,400	105,000	95,900
Field information forms completed	28,339	28,000	22,600	28,000
Events (total units responding to calls)	675,563	714,547	687,800	714,500
Foot and bicycle patrol hours	2,905	18,586	19,000	51,800
Community meetings conducted	1,300	1,300	1,300	1,300
Youth diverted	1,032	1,230	800	1,230
Juvenile warrants served	502	546	485	546
EFFICIENCY				
Workload per officer:				
● Calls for service	1,005	1,007	1,045	968
● Reported crimes (Parts I and II)	75	88	86	85
Percentage of crimes cleared (%)	51	49	43	49
RESULTS				
Crimes cleared	18,866	18,000	15,200	18,000

Definitions:

Calls for service: Includes all police events, not just calls from citizens for police services.

Priority I: Immediate emergency response

All other: Non-emergency response (e.g. reports, special attention, etc.)

Part I: Criminal homicide, forcible rape, robbery, assault, burglary, larceny, motor vehicle theft, arson

Part II: Kidnaping, controlled substances sale, manufacture, possession and use, dangerous weapons, bribery, sex offenses, extortion, forgery, counterfeiting, prostitution, vice, stolen property, coercion, criminal mischief, fraud, gambling, embezzlement, simple assault, offenses against family, driving under influence, unauthorized vehicle use, possession of burglar tools, liquor law violations, disorderly conduct, public drug intoxication, loitering

SPECIAL OPERATIONS

This activity reports to the Patrol Division West Commander and consists of units providing specialized field support services. The Tactical Unit provides directed patrol, crime specific details, pro-active investigative efforts, and technical equipment to deal with selected crime problems. The K-9 Unit provides canine support services in the area of building searches and tracking, as well as nitrate and narcotic searches. The Mounted Patrol provides highly visible patrol and crowd control presence downtown, at special events, and in the event of disturbance or disorder. The Traffic Enforcement Unit enforces vehicle and parking regulations, and coordinates the School Traffic Officer program covering 118 pedestrian crossings near City public and private schools. The Traffic Enforcement Unit is responsible for specialized alcohol related enforcement countermeasures and pro-active traffic direction and control throughout the City. The Youth Services Unit develops and implements programs along with School Resource Officers (SRO's) to prevent and control juvenile delinquency. This unit also administers the Department's youth initiatives and serves as a liaison to Family Court and other social agencies. Specialized functions of the Special Operations activity include the Bomb Squad, Emergency Task Force, SCUBA squad, Crisis Negotiation Team, and the Mobile Field Force. The Special Operations unit is located at 261 Child Street and Mounted Patrol facilities are located at 184 Verona Street.

Program Change

A Violence Enforcement and Suppression Team (VEST) was implemented in December 2006 to

collaborate with Special Investigations to apprehend and arrest individuals labeled as the Top 100, individuals with a significant history of involvement in violent crime.

SPECIAL EVENTS

This unit reports to the Patrol Division East Commander and coordinates all police activities at cultural and special events including assessing logistical requirements, traffic and crowd control plans, contingency plans, and coordination of all intra- and inter- departmental personnel.

ANIMAL SERVICES

This unit reports to the Patrol Division West Commander and responds to animal-related complaints, impounds unleashed or stray pets, issues summonses for unlicensed dogs, and deals with injured or dangerous animals. It makes available unclaimed dogs and cats for public adoption, in accordance with current City policies, and enforces laws against vicious animals. The Animal Shelter, located at 184 Verona Street, provides housing and veterinary care for impounded animals and euthanizes abandoned or injured animals after a specified holding period. Animal Services personnel also assist Departmental patrol and investigative officers in hazardous situations involving animals.

Program Change

Animal Control services converts to on-call response for first platoon between 11 p.m. and 7 a.m. High priority calls, determined by the assessed level of danger to the public, will be handled through a call-back process; lower priority calls will be handled upon the arrival of the next shift. The number of dogs redeemed decrease and dogs euthanized increase as temperament testing is now performed prior to adoption. The number of dogs altered increases as a result of revised City Code requiring sterilization upon redemption. Cats altered increases due to growing popularity of the Low Income Spay Neuter Program (LISN).

Performance Indicators

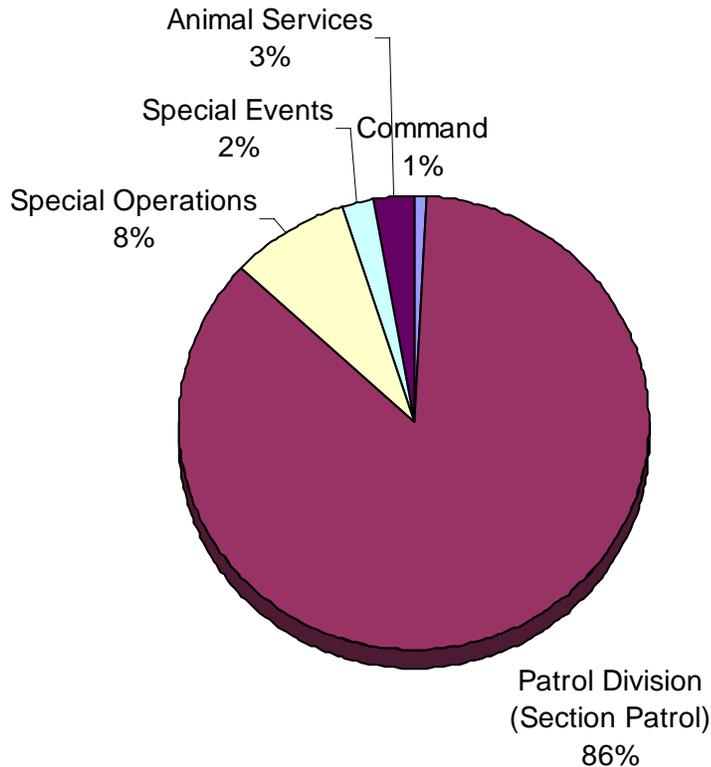
	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
Service requests	15,358	16,500	17,000	16,500
WORKLOAD				
Reported dog bites	301	300	325	300
Wildlife calls	703	800	700	800
Dogs impounded	2,730	2,800	2,900	2,800
Cats impounded	2,815	3,200	3,200	3,200
Tickets issued	1,782	1,900	2,000	1,900
Outreach/Presentations	70	70	60	70
RESULTS				
Dogs redeemed/adopted/transferred	1,417	1,400	1,600	1,400
Dogs euthanized	1,277	1,400	1,300	1,400
Cats redeemed/adopted/transferred	983	900	900	900
Cats euthanized	1,795	2,300	2,300	2,300
Dogs altered	581	900	600	900
Cats altered	925	1,100	800	1,100

**POLICE DEPARTMENT
OPERATIONS – PATROL
EXPENDITURE SUMMARY**

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	33,830,986	35,707,500	36,877,900	38,142,700
Materials & Supplies	333,108	374,900	389,000	407,600
Services	851,227	801,900	843,600	846,100
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	35,015,321	36,884,300	38,110,500	39,396,400

Appropriation by Activity				
Command	44,300	10,300	259,100	327,200
Patrol Division (Section Patrol)	30,235,301	29,855,500	32,695,200	33,978,200
Special Operations	3,403,739	5,684,800	3,088,400	3,113,500
Special Events	271,738	208,200	912,600	915,700
Animal Services	<u>1,060,243</u>	<u>1,125,500</u>	<u>1,155,200</u>	<u>1,061,800</u>
Total	35,015,321	36,884,300	38,110,500	39,396,400

Employee Years by Activity				
Command	0.4	0.0	3.0	4.0
Special Events	3.8	2.5	2.0	2.0
Patrol Division (Section Patrol)	440.2	442.6	503.4	529.3
Special Operations	50.7	86.2	43.5	44.5
Animal Services	<u>22.7</u>	<u>24.0</u>	<u>24.1</u>	<u>21.4</u>
Total	517.8	555.3	576.0	601.2



**POLICE DEPARTMENT
OPERATIONS – PATROL
PERSONNEL SUMMARY**

11-19

FULL TIME POSITIONS				Command	Special Events	Patrol Division	Special Operations	Animal Services
Br.	Title	Budget 2006-07	Approved 2007-08					
96	Police Commander	2	2	2				
95	Police Captain	9	7			6	1	
94	Police Lieutenant	24	24		1	22	1	
92	Police Sergeant	49	49	1		43	5	
90B	Police Officer (Investigator)	1	1				1	
90	Police Officer	429	447		1	414	32	
26	Director of Animal Services	1	1					1
18	Supervisor of Animal Control	1	1					1
16	Animal Shelter Manager	1	1					1
14	Assistant Supervisor of Animal Control	2	1					1
12	Animal Control Officer	9	7					7
11	Assistant Shelter Manager	1	1					1
11	Secretary	1	1	1				
10	Parking Monitor	10	9			9		
10	Veterinary Technician	1	1					1
9	Clerk II	1	1				1	
7	Clerk III with Typing	2	2			2		
3	Clerk Typist	1	1					1
2	Animal Care Technician	6	6					6
EMPLOYEE YEARS								
	Full Time	551.0	563.0	4.0	2.0	496.0	41.0	20.0
	Overtime	24.7	25.0	0.0	0.0	20.8	3.2	1.0
	Part Time, Temporary, Seasonal	13.9	13.9	0.0	0.0	12.8	0.3	0.8
	Less: Vacancy Allowance	<u>13.6</u>	<u>0.7</u>	<u>0.0</u>	<u>0.0</u>	<u>0.3</u>	<u>0.0</u>	<u>0.4</u>
	Total	576.0	601.2	4.0	2.0	529.3	44.5	21.4

The following full time positions are included in the budget of the Police Department, Patrol Division but are assigned to NET offices and are shown here for reference only.

Br.	Title	Budget 2006-07	Approved 2007-08
94	Police Lieutenant	4	4
90	Police Officer	22	22
EMPLOYEE YEARS			
	Full Time	26.0	26.0
	Overtime	0.4	0.4
	Part Time, Temporary, Seasonal	0.0	0.0
	Less: Vacancy Allowance	<u>0.6</u>	<u>0.0</u>
	Total	25.8	26.4

**POLICE DEPARTMENT
OPERATIONS – INVESTIGATIONS**

The Investigations Division consists of three units that investigate major crimes and provide investigative support services to the entire department. Central Investigations consists of three activities, the investigation of major crimes, investigation of applicants for licenses issued by the City, and crime scene evidence collection and analysis. Special Investigations is responsible for the suppression of organized crime, illegal narcotics trafficking, and other vice related activity. Field Investigations is responsible for centralized field criminal investigations through crime analysis and preparation of court documents.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Promote community awareness of the hotline 428-GUNS and gun turn-in program	Public Safety	First Quarter
Complete installation and implementation of the overt surveillance camera project in strategic locations	Public Safety	Second Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	12,354,500	12,384,400	29,900
Employee Years	174.9	177.4	2.5

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
65,400	3,900	0	186,000	-7,300	-218,100	29,900

Major Change

Annual allocation for Greater Rochester Area Narcotics Enforcement Team (GRANET) ends	-175,000
One full time clerical position transfers to Organizational Development	-29,900
One part time clerical position eliminated due to budget constraints	-13,200
Police Evidence Technician added in 2006-07	0

COMMAND

The Command activity provides supervision to the three units of the Investigations Division.

CENTRAL INVESTIGATIONS

The Central Investigations Section is comprised of the Major Crimes Unit, License Investigation Unit, and the Technicians Unit. The Major Crimes Unit is responsible for the investigation of all homicides, economic crime and bank robbery, child abuse, arson, missing persons, and any other assignment as directed by the Central Investigations commanding officer. This activity compiles and analyzes investigative data from field interview forms and reports. The data is used to identify crime patterns and possible suspects, and to develop overall crime-specific strategies for patrol officers and investigators. The License Investigation Unit is responsible for the investigation of applicants for licenses that are issued by the City of Rochester and require approval of the Chief of Police. This unit is also responsible for the administration of the City's alarm ordinance and for processing New York State Pistol Permit Applications. The Technicians Unit is responsible for providing evidence gathering and analysis services. They have the primary responsibility for crime scene processing including photographing, videotaping, sketching scenes, and protecting, processing, collecting, and preserving physical evidence. The Technicians unit also includes the Special

POLICE DEPARTMENT
OPERATIONS – INVESTIGATIONS

11-21

Accident Investigation Squad activity that coordinates the investigation of hit-and-run accidents and any fatal or life threatening traffic accidents.

Performance Indicators

	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
Reported child abuse offenses	236	250	241	250
Missing persons reported	1,925	1,900	1,900	1,950
Crime scene assignments	7,435	7,900	8,000	8,124
Reported traffic accidents:				
● Fatal	18	26	19	28
● Non-fatal	<u>9,159</u>	<u>9,974</u>	<u>9,179</u>	<u>10,000</u>
Total	9,177	10,000	9,198	10,028
● Hit and run	2,001	2,275	1,906	2,105
● RPD fleet vehicles	134	130	145	132
WORKLOAD				
Arson Investigations conducted	264	300	351	300
License applicants investigated (est.)	1,600	1,580	1,600	1,600
Sexually oriented business licenses investigated	80	98	80	100
Fingerprint tests performed (est.)	103,600	104,000	104,000	104,240
Serious incidents processed	70	74	67	70
RESULTS				
Arrests:				
● Child Abuse	51	55	43	55
● Arson	36	40	30	40
SAFIS identifications	253	290	285	300

SPECIAL INVESTIGATIONS

The Special Investigations Section investigates illegal narcotics activities, illegal sale and distribution of liquor and tobacco, vice (particularly organized prostitution, pornography, and gambling), illegal weapons trafficking, and organized crime. This activity provides surveillance and intelligence services in support of investigations by this Department and other law enforcement agencies. Activity personnel work in centrally-managed teams, in field units directed by Patrol Division command, and in joint task forces with Federal, State, and local law enforcement agencies.

Program Change

A Violence Enforcement and Suppression Team (VEST) was implemented in December 2006 to collaborate with the Tactical Unit to apprehend and arrest individuals labeled as the Top 100, individuals with a significant history of involvement in violent crime.

**POLICE DEPARTMENT
OPERATIONS – INVESTIGATIONS**

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Investigations requested and opened:				
● Narcotics*	913	1,200	1,100	1,200
● Intelligence	30	60	90	60
● GRANET	290	400	240	400
● Gun unit/FSU VCT	276	400	250	400
WORKLOAD				
Search warrants executed	405	500	450	500
Cases closed	1,458	1,667	1,500	1,500
RESULTS				
Narcotics/Intelligence Arrests	370	400	500	450
GRANET/FSU/VCT Arrests	151	200	140	200
Total charges	1,805	1,825	2,000	1,825
Drugs seized:				
● Cocaine (kilograms)	21.6	16.0	45.0	45.0
● Heroin (kilograms)	390.3	200.0	300.0	250.0
● Marijuana (kilograms)	139.7	465.5	150.0	250.0
Weapons seized:				
● Handguns	116	100	95	100
● Shotguns and rifles	148	100	110	110
Vehicles seized	24	6	15	10

*Demand indicator reflects only those narcotics complaints referred to Special Investigations; other complaints are referred to patrol sections and NET offices.

FIELD INVESTIGATIONS

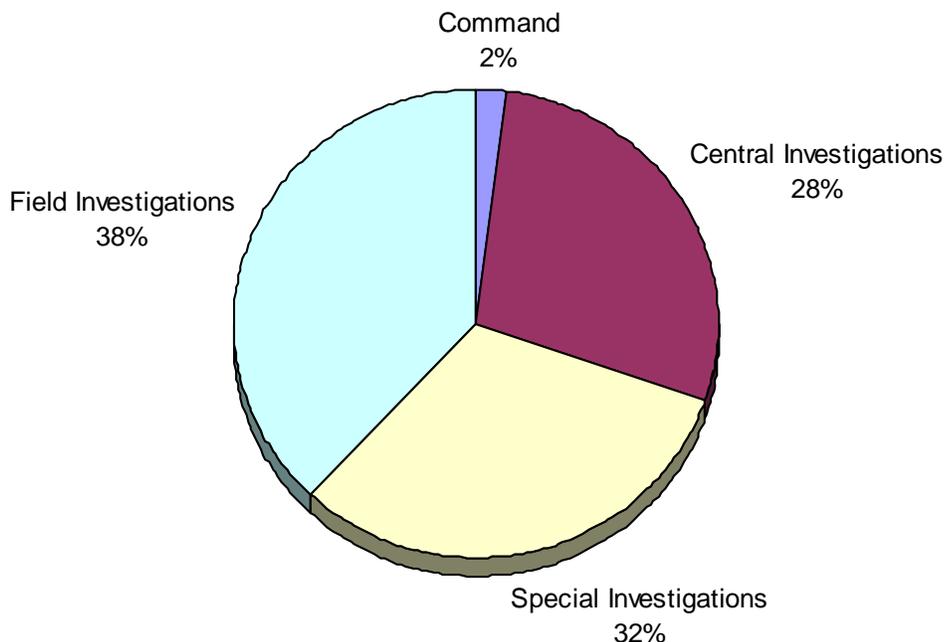
Field Investigations conducts criminal investigations and coordinates follow-up to investigations occurring within the Patrol Division East and West. The Crime Analysis Unit is responsible for analyzing criminal incidents as documented in crime investigation reports, investigative action reports, and field interview forms. The unit collects facts surrounding the commission of crimes for purposes of analyzing the linkage or similarities between types or frequency of crimes. Through the collection of facts, the unit develops feedback analysis, problem oriented or community policing strategies, or other programs aimed at improving investigative effectiveness and cooperation. This unit also coordinates the investigations of stolen motor vehicles, administers polygraph and voice stress analyzer examinations, conducts investigations of incidents involving sexual exploitation of children, and acts as the liaison to the Crime Stoppers Board of Directors. Paralegals in this unit are responsible for assisting sworn personnel in the preparation of selected forms and reports for Grand Jury packages, tracking felony cases submitted through the court system and reporting their disposition to the commanding officer of the unit, and reviewing Grand Jury referrals and juvenile petitions before delivery to Family Court.

**POLICE DEPARTMENT
OPERATIONS – INVESTIGATIONS
EXPENDITURE SUMMARY**

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Amended 2006-07</u>	<u>Approved 2007-08</u>
Appropriation by Major Object				
Personnel Expenses	12,821,925	11,308,000	11,848,400	12,060,700
Materials & Supplies	137,465	113,100	135,200	123,000
Services	339,838	384,100	370,900	200,700
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	13,299,228	11,805,200	12,354,500	12,384,400

Appropriation by Activity				
Command	216,796	179,900	252,200	253,800
Central Investigations	3,745,213	3,640,500	3,365,800	3,479,800
Special Investigations	4,304,118	3,527,700	4,100,600	3,944,300
Field Investigations	<u>5,033,101</u>	<u>4,457,100</u>	<u>4,635,900</u>	<u>4,706,500</u>
Total	13,299,228	11,805,200	12,354,500	12,384,400

Employee Years by Activity				
Command	1.8	1.0	1.0	1.0
Central Investigations	60.8	53.4	53.3	55.0
Special Investigations	72.2	45.7	64.8	65.8
Field Investigations	<u>59.8</u>	<u>60.2</u>	<u>55.8</u>	<u>55.6</u>
Total	194.6	160.3	174.9	177.4



**POLICE DEPARTMENT
OPERATIONS – INVESTIGATIONS
PERSONNEL SUMMARY**

FULL TIME POSITIONS				Command	Central Investigations	Special Investigations	Field Investigations
Br.	Title	Budget 2006-07	Approved 2007-08				
96	Police Commander	1	1	1			
95	Police Captain	3	3		1	1	1
94	Police Lieutenant	5	5		1	2	2
92	Police Sergeant	21	21		6	9	6
90B	Police Officer (Investigator)	54	54		18	3	33
90	Police Officer	63	63		15	44	4
24	Crime Research Specialist	3	3				3
16	Police Evidence Technician	5	6		6		
14	Police Paralegal	2	2				2
14	Police Paralegal Bilingual	1	1				1
11	Clerk I	1	1		1		
11	Secretary	1	1			1	
9	Clerk II	3	3		2	1	
7	Clerk III with Typing	2	2		1		1
3	Clerk Typist	1	0				
EMPLOYEE YEARS							
Full Time		166.0	166.0	1.0	51.0	61.0	53.0
Overtime		10.4	10.4	0.0	2.7	4.9	2.8
Part Time, Temporary, Seasonal		1.5	1.5	0.0	1.5	0.0	0.0
Less: Vacancy Allowance		<u>3.0</u>	<u>0.5</u>	<u>0.0</u>	<u>0.2</u>	<u>0.1</u>	<u>0.2</u>
Total		174.9	177.4	1.0	55.0	65.8	55.6

**POLICE DEPARTMENT
ORGANIZATIONAL DEVELOPMENT**

11-25

The Bureau of Organizational Development is responsible for providing administrative support services necessary to Department operations. Included are Technical Support Services, Security, Professional Development, Family and Victim Services, and Personnel activities. The Deputy Chief for this Bureau also oversees the Officer Assistance Program that provides crisis intervention and stress counseling services to members and their families.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Partner with Patrol, Recreation & Youth Services, and Rochester City School District to develop a truancy reduction program	Public Safety	First Quarter
Expand Road Patrol services to increase security at City facilities and City-owned vacant housing	Public Safety	First Quarter
Finalize implementation of the continuous recruitment method of hiring Police Officers	Public Safety	First Quarter
Collaborate with the Downtown Special Services Program to enhance perception of Downtown public safety including installation of surveillance cameras	Public Safety	Second Quarter
Seek private funding to continue the Police Recruit Education Preparation (PREP) program	Public Safety	Second Quarter
Recruit and hire Police Officers for Summer and Spring recruit classes	Public Safety	Fourth Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	12,347,900	14,716,100	2,368,200
Employee Years	127.1	170.4	43.3

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
60,600	97,400	205,000	-11,500	-7,400	2,024,100	2,368,200

Major Change

As proposed by the Mayor:

Security transfers from Environmental Services	1,225,200
Funding and oversight of the Downtown Special Services Program (formerly Downtown Guides Program) transfers from Economic Development, and increases to provide additional on-street safety services	460,000
Ten Security Guards and associated expense are added to expand Road Patrol services	260,800
Additional funding for Spring recruit class overhire	129,200

**POLICE DEPARTMENT
ORGANIZATIONAL DEVELOPMENT**

Major Change

Reduction in grant funding requires elimination of one vacant full time counseling position and two part time positions	-67,400
One Senior Property Clerk position eliminated due to budget constraints	-41,700
Professional services increase to perform physicals and psychological screening for 15 new recruits	33,000
One clerical position transfers from Investigations to provide support to the Identification Unit	29,900
Allocation for 311 equipment maintenance transfers to Information Technology	-17,300
One part time clerical position eliminated due to budget constraints	-15,900
Funds are provided to purchase weapons for 15 new Police Officers	9,000
Productivity improvements result in savings	-700
Chief of Security Operations added in 2006-07	0
☐ As amended by City Council:	
Funds are transferred from Contingency for restoration of a part time FACIT counselor	20,000

PROFESSIONAL DEVELOPMENT

This unit administers the department's training programs, including roll call, recruit, civilian (pre-service) and in-service training. The Firearms Training Unit is responsible for coordination of firearms training and maintains records on each departmental weapon approved by the agency for official use, and related inventory and firearms proficiency records. The In-Service Training Unit is responsible for the planning and development of training programs, including special programs as directed. The Recruitment and Field Training Unit coordinate recruit officers' training, probationary officers' field training, and performance evaluations, selection and certification of Field Training Officers (FTOS) assigned to the Patrol Division. This unit is also responsible for the coordination and field training and evaluation of all newly appointed sergeants and lieutenants.

The Background and Recruitment Unit actively works with the Bureau of Human Resource Management to recruit new officers and conduct background research into the reliability of statements made by candidates on preemployment applications. This unit conducts comprehensive campaigns to solicit and encourage prospective police officer candidates to seek employment with the department. The Media Production Unit supplies audio-visual and artwork assistance in the production of department training programs. The Police Artist Unit is responsible for both graphic and forensic duties, including department promotional and printed materials, design of the annual report, and other multimedia projects. Forensic requests include composite sketches from witness descriptions, postmortem sketches, and facial reconstruction. The Volunteer Services Unit is responsible for the recruiting of civilians to assist in unpaid positions within the department. This unit also administers the internship program.

Program Change

Recruit training slots increase to accommodate Summer and Spring recruit classes.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Recruit training slots	51	50	50	100
Personnel requiring in-service training:				
● Sworn	705	726	726	741
● Non-sworn	161	151	151	173
Applicants for Police Officer exam	1,905	1,900	1,900	2,400

**POLICE DEPARTMENT
ORGANIZATIONAL DEVELOPMENT**

11-27

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
WORKLOAD				
Training sessions held	625	800	800	800
Total attendees	4,285	5,000	4,300	4,800
In-service training hours	48,428	49,137	48,000	49,000
Background investigations conducted	686	700	700	700
RESULTS				
New officers trained:				
● Academy	51	42	50	100
● Field Training	38	77	35	50

TECHNICAL SERVICES

This activity comprises a variety of functions relating to resource and records management and a variety of staff services including contract vehicle towing, coordination of fleet purchase and maintenance with the Department of Environmental Services, and inventory control of departmental fixed assets. Also included are the Property Clerk Unit and the Auto Pound, which receive evidentiary items, recovered property, and impounded vehicles. These are stored, accessed as needed, and returned to their owners, auctioned, or otherwise disposed of. The Firearms Investigation Unit examines firearms coming into the custody of the department and conducts background investigations per federal law on all individuals requesting to purchase handguns within the City. The Quartermaster maintains inventories of uniforms, equipment and supplies, and coordinates purchase and issuance of these supplies. The Headquarters and Records unit houses criminal and accident records, and conducts manual and automated record and warrant checks, using both local files and the state-wide New York State Police Information Network (NYSPIN) system. It also provides central duplication services, responds to walk-up complaints and information requests, and issues copies of reports as legally required.

The Photo Lab processes photographs for evidentiary and identification purposes. The Call Reduction Unit takes police reports over the phone, using the 311 non-emergency response number, and administers "hot lines" to receive citizen information. The Identification Unit takes fingerprints and maintains manual and automated photograph and fingerprint files. The Juvenile Records Unit is responsible for the privacy and security of juvenile records which must be maintained separately from adult records. The Warrant unit is responsible for the administration of the department's arrest warrant service, entering notices into regional, state, and federal information systems. The Court Liaison Unit is responsible for maintaining contact with criminal and traffic courts for notification to police officers and civilian employees to appear in court for required proceedings.

Program Change

Rolls of film processed decrease as other forms of media are used, including CD's and digital. The number of firearms destroyed increase as a large backlog of weapons will be destroyed in 2007-08.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Property lots acquired	15,347	14,124	23,300	14,700
Vehicles impounded	8,682	8,265	8,400	8,500
Firearms referred for investigation	1,134	998	1,000	1,100
Information requests received	446,757	477,178	507,600	462,000
Accident reports submitted	8,516	8,500	8,400	8,500
Subpoena requests (DA's Office)	244	250	300	200
Warrants referred for service	7,937	8,000	8,200	8,000

**POLICE DEPARTMENT
ORGANIZATIONAL DEVELOPMENT**

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
Requests for service:				
● Call Reduction/311/Teleserve	134,774	135,000	143,400	134,900
● Drug/Gun Hot Lines	4,013	4,000	4,100	4,500
● Crime Stoppers	3,456	3,500	3,500	3,500
● Headquarters	70,469	73,500	73,500	72,000
Rolls of film submitted for processing	6,080	5,871	19,900	6,000
Freedom of Information Law (FOIL) requests	1,375	1,400	1,300	1,400
WORKLOAD				
Property lots disposed	15,347	14,124	17,600	14,700
Auctions conducted:				
● Automobiles	24	24	25	24
Vehicles disposed of:				
● Released to owner	5,742	5,788	5,900	5,800
● Sold at auction	2,443	2,400	2,500	2,400
● Sold for salvage	204	150	500	200
Firearms disposed of:				
● Released to owner	200	150	600	200
● Destroyed	37	500	900	1,700
Arrest reports entered	23,831	24,000	23,800	23,900
Dispositions posted	34,844	35,000	31,800	34,900
Bail postings accepted	4,404	4,500	4,300	4,500
Records sealed	11,270	11,320	11,500	11,300
Uniform Traffic Summons processed	37,065	36,970	40,200	37,000
Subpoenas processed (DA's)	244	250	200	200
Subpoenas processed (Courts)	9,407	9,300	9,300	9,300
Warrant letters sent	4,392	4,400	4,800	4,400
Court notifications processed	100	110	100	100
Reports Generated:				
● Crime	9,184	9,200	9,000	9,200
● Investigative Action	931	1,000	900	1,000
● FIFs	207	200	300	200
● Incident	992	1,000	1,000	1,000
Photo prints processed:				
● City departments	145,654	147,500	144,900	146,600
● Non-City agencies	20,753	20,900	21,600	20,800
● Mug shots printed	71	50	100	100
Fingerprint cards processed:				
● Pistol permits	1,015	1,020	900	1,000
● Job applicants, immigration, and other	1,549	1,459	1,400	1,500
● Parolees	1,145	1,540	1,200	1,300
● Deceased records	799	810	800	800
● Court prints	1,805	1,650	1,600	1,700
● Fingerprinting requests	2,614	3,500	3,500	3,100
FOIL requests processed	1,368	1,410	1,300	1,400

POLICE DEPARTMENT
ORGANIZATIONAL DEVELOPMENT

11-29

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
Calls Answered:				
● Call Reduction/311/Teleserve	134,774	135,000	143,400	134,900
● Drug/Gun Hot Lines	4,013	4,000	4,100	4,500
● Crime Stoppers	3,456	3,500	3,700	3,500
● Headquarters	70,469	73,500	73,500	72,000
Criminal History Check	6,425	7,200	7,800	7,200

SECURITY

Security provides guard service at key City facilities and during various City events. Service is provided at City Hall, the Department of Environmental Services' Operations Center and Bureau of Water, as well as commercial and residential buildings acquired by the City through foreclosure. A mobile security patrol provides routine surveillance of City properties and secures firehouses and libraries when necessary. The unit monitors security alarms at City facilities and some Rochester City School District buildings.

Program Change

The Security activity transfers from Environmental Services. Road Patrol hours and services are expanded to include surveillance of City-owned vacant housing and other City properties. Security will collaborate with the revised Downtown Special Services Program (formerly Downtown Guides Program) to enhance the perception of Downtown public safety.

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
DEMAND				
City-owned/City School District-owned properties serviced	N/A	N/A	N/A	362
City-owned vacant properties (lots and lots with structures)	N/A	N/A	N/A	2,650
WORKLOAD				
Response to alarms	N/A	N/A	N/A	260
Referrals to Emergency Communications for safety issues	N/A	N/A	N/A	1,200
Referrals to NET for violations/board-ups	N/A	N/A	N/A	300

N/A - Not Applicable

FAMILY & VICTIM SERVICES

This activity provides direct public services through the Family Crisis Intervention Team (FACIT), which assists patrol officers responding to reported family disputes, and the Victim Assistance Unit (VAU), which counsels crime victims and assists them in dealing with the justice system. Unit staff also coordinate the "Restorative Justice" project under the Juvenile Justice Accountability Incentive Block Grant. Unit costs are partially underwritten by the New York State Crime Victims Board.

Program Change

Delayed response is expected in providing FACIT responses and Victims Assistance contacts due to personnel reductions.

POLICE DEPARTMENT
ORGANIZATIONAL DEVELOPMENT

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
FACIT requests	5,686	5,700	5,700	5,700
WORKLOAD				
FACIT responses	5,686	5,700	5,700	5,700
Victim assistance contacts	5,207	5,300	5,400	5,400
Juvenile Accountability Conferences	104	112	166	122

PERSONNEL

This section provides personnel management for the Department, including job classification, hiring and promotion, payroll, and maintenance of related records.

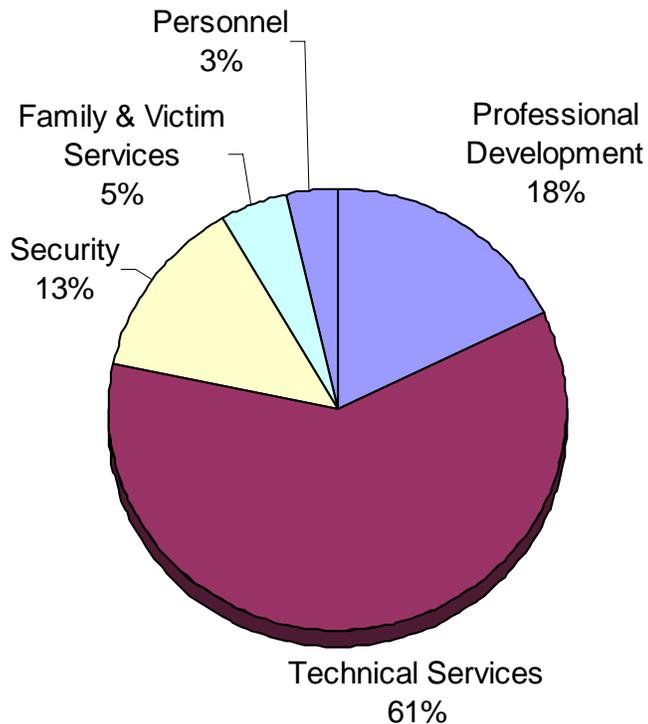
**POLICE DEPARTMENT
ORGANIZATIONAL DEVELOPMENT
EXPENDITURE SUMMARY**

11-31

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Amended 2006-07</u>	<u>Approved 2007-08</u>
Appropriation by Major Object				
Personnel Expenses	8,229,236	7,643,000	7,164,600	8,621,700
Materials & Supplies	237,555	262,500	284,600	341,200
Services	4,109,653	4,894,400	4,898,700	5,753,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	12,576,444	12,799,900	12,347,900	14,716,100

Appropriation by Activity				
Professional Development	3,141,095	2,934,000	2,399,400	2,596,500
Technical Services	8,026,760	8,530,300	8,701,800	8,915,700
Security	0	0	0	1,976,200
Family & Victim Services	811,032	750,100	774,900	714,700
Personnel	<u>597,557</u>	<u>585,500</u>	<u>471,800</u>	<u>513,000</u>
Total	12,576,444	12,799,900	12,347,900	14,716,100

Employee Years by Activity				
Professional Development	37.8	37.2	18.0	25.8
Technical Services	85.0	80.2	88.8	85.0
Security	0.0	0.0	0.0	41.6
Family & Victim Services	20.2	15.9	16.0	13.7
Personnel	<u>4.5</u>	<u>4.4</u>	<u>4.3</u>	<u>4.3</u>
Total	147.5	137.7	127.1	170.4



**POLICE DEPARTMENT
ORGANIZATIONAL DEVELOPMENT
PERSONNEL SUMMARY**

FULL TIME POSITIONS				Professional Development	Technical Services	Security	Family & Victim Services	Personnel
Br.	Title	Budget 2006-07	Approved 2007-08					
94	Police Lieutenant	2	2	1	1			
92	Police Sergeant	9	9	3	6			
90	Police Officer	31	31	7	24			
29	Chief of Security Operations	0	1			1		
27	Superintendent of Security	0	1			1		
26	Manager of Police Property	1	1		1			
24	Associate Personnel Analyst	1	1					1
22	Police Program Coordinator	1	1				1	
20	Crisis Counseling Coordinator	1	1				1	
20	Victim Services Coordinator	1	1				1	
18	Counseling Specialist	6	5				5	
16	Payroll Associate	1	1					1
16	Senior Property Clerk	3	2		2			
16	Supervising Security Guard	0	5			5		
16	Supervisor Police Photo Lab	1	1		1			
15	Graphic Artist	1	1	1				
15	Volunteer Coordinator	1	1	1				
14	Victim Assistance Counselor	3	3				3	
13	Fleet Service Writer	1	1		1			
11	Lead Police Information Clerk	3	3		3			
11	Police Identification Tech-Trick	4	4		4			
11	Secretary	1	1	1				
11	Senior Photo Lab Technician	1	1		1			
9	Clerk II	1	1		1			
9	Clerk II with Typing	6	6	1	4			1
9	Lot Attendant	6	6		6			
9	Police Information Clerk	16	16		16			
9	Property Clerk	4	4		4			
7	Clerk III with Typing	6	6		4		1	1
3	Clerk Typist	2	3		3			
52	Security Guard	0	30			30		
EMPLOYEE YEARS								
Full Time		114.0	150.0	15.0	82.0	37.0	12.0	4.0
Overtime		5.8	7.3	2.9	2.3	1.5	0.5	0.1
Part Time, Temporary, Seasonal		9.1	15.4	8.2	0.8	4.6	1.5	0.3
Less: Vacancy Allowance		<u>1.8</u>	<u>2.3</u>	<u>0.3</u>	<u>0.1</u>	<u>1.5</u>	<u>0.3</u>	<u>0.1</u>
Total		127.1	170.4	25.8	85.0	41.6	13.7	4.3

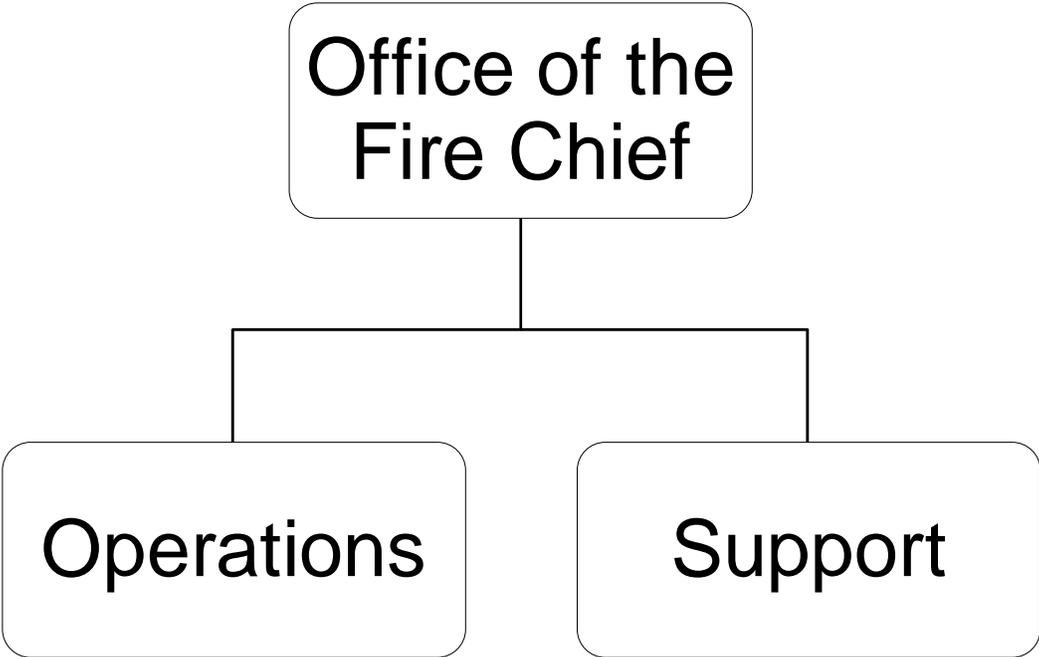
Purpose

The Fire Department is a public safety organization that provides rapid response services in the event of fire, medical emergencies, technical rescues, hazardous material incidents, and other emergency and non-emergency incidents that occur within the community.

The Department enhances the quality of life and the safety of the citizens that it serves through public education and code compliance programs.

Organization

The Fire Department contains the Office of the Fire Chief, Operations, and Support.



FIRE DEPARTMENT

Highlights of the Department's 2007-08 work program are presented below. Additional information for each bureau is included in the sections that follow.

Bureau	Highlights	Priorities Supported	Projected Completion
Office of the Chief	Collaborate with Architectural Services to begin planning for major renovation/addition at Hudson Avenue fire station	Public Safety	First Quarter
	Implement the "Remembering When" program, a National Fire Protection Agency fire and fall prevention program for older adults	Public Safety	Second Quarter
Operations	Conduct Spring recruit class to enable an overhire of firefighters	Public Safety	Fourth Quarter
Support	Partner with Environmental Services to implement the FASTER system, a program used to track vehicle usage and repair information	Public Safety	Second Quarter
	Develop bilingual Juvenile Firesetter Intervention Program (JFIP) brochures and posters	Customer Service	Second Quarter
	Expand smoke and carbon monoxide detector give-away program	Public Safety	Fourth Quarter

Year-to-Year Comparison

	Budget <u>2006-07</u>	Budget <u>2007-08</u>	<u>Change</u>	<u>Percent Change</u>
Office of the Fire Chief	2,076,800	1,769,000	-307,800	-14.8%
Operations	36,249,300	36,956,900	707,600	2.0%
Support	<u>2,972,500</u>	<u>3,210,400</u>	<u>237,900</u>	8.0%
Total	41,298,600	41,936,300	637,700	1.5%
Employee Years	562.5	554.2	-8.3	-1.5%

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
1,101,000	146,700	21,500	11,200	0	-642,700	637,700

Major Change Highlights

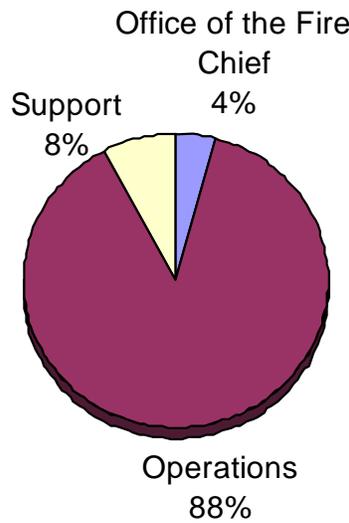
Overtime funding is reduced with implementation of overhire	-300,000
Four sworn positions are eliminated due to budget constraints, drivers of the Protectives apparatus are reassigned	-271,200
A Fire Captain on full union release is added, newly-elected Local 1071 President	86,900
One sworn rank position in the Community Relations & Education Unit (CREU) is eliminated due to budget constraints	-77,200
Personnel expense is reduced as designated funding for programming position is transferred to Information Technology	-55,800
A Senior Television Technician transfers to Administration as media-related functions are consolidated	-47,400
A Management Trainee position is added to support data analysis and administrative functions	34,100
One full time clerical position is eliminated due to efficiencies	-31,000
Net change in Metropolitan Medical Response System - Sustainment and Capability Focus grant funding	-27,700
Allocation for equipment repair increases for fire station ventilation systems	13,900
Productivity improvements result in savings	-12,400
Funds are added in support of the Protective's 150 th anniversary celebration	5,000
Funds are added to support two summer youth workers	5,000

Assignment of Authorized Positions
1998-99 to 2007-08

<u>Year</u>	<u>Office of the Chief & Support</u>			<u>Operations</u>			<u>Department</u>		
	<u>Uniform</u>	<u>Civilian</u>	<u>Total</u>	<u>Uniform</u>	<u>Civilian</u>	<u>Total</u>	<u>Uniform</u>	<u>Civilian</u>	<u>Total</u>
2007-08	40	24	64	471	2	473	511	26	537
2006-07	42	24	66	473	2	475	515	26	541
2005-06	45	25	70	475	2	477	520	27	547
2004-05	46	26	72	475	2	477	521	28	549
2003-04	48	27	75	474	1	475	522	28	550
2002-03	30	21	51	499	7	506	529	28	557
2001-02	31	22	53	504	7	511	535	29	564
2000-01	25	21	46	506	7	513	531	28	559
1999-2000	26	21	47	521	7	528	547	28	575
1998-99	26	22	48	516	7	523	542	29	571

FIRE DEPARTMENT EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	37,956,171	38,634,000	38,515,700	39,021,800
Materials & Supplies	655,747	620,200	637,800	658,700
Services	1,836,870	1,990,000	2,145,100	2,255,800
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	40,448,788	41,244,200	41,298,600	41,936,300
Appropriation by Activity				
Office of the Fire Chief	2,059,063	2,076,600	2,076,800	1,769,000
Operations	35,379,739	36,031,500	36,249,300	36,956,900
Support	<u>3,009,986</u>	<u>3,136,100</u>	<u>2,972,500</u>	<u>3,210,400</u>
Total	40,448,788	41,244,200	41,298,600	41,936,300
Employee Years by Activity				
Office of the Fire Chief	27.4	28.5	27.8	22.7
Operations	493.5	492.8	493.5	487.0
Support	<u>42.9</u>	<u>43.8</u>	<u>41.2</u>	<u>44.5</u>
Total	563.8	565.1	562.5	554.2



FIRE DEPARTMENT
OFFICE OF THE FIRE CHIEF

The Office of the Fire Chief includes the Chief's Office, which manages the Fire Department, Planning and Research, which provides analytical support to the Fire Chief, and Sick and Injured, which includes long-term sick and disabled firefighters.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Collaborate with Architectural Services to begin planning for major renovation/addition at Hudson Avenue fire station	Public Safety	First Quarter
Implement the "Remembering When" program, a National Fire Protection Agency fire and fall prevention program for older adults	Public Safety	Second Quarter
Conduct five fire station open houses	Public Safety	Fourth Quarter
Collaborate with Architectural Services to complete installation of backup generators at 3 fire stations: Gardiner Avenue, Lake Avenue, and North Goodman Street	Public Safety	Fourth Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	2,076,800	1,769,000	-307,800
Employee Years	27.8	22.7	-5.1

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
21,300	33,200	400	11,200	0	-373,900	-307,800

Major Change

The Community Relations & Education Unit (CREU) with two sworn positions and associated expense transfer to Support	-150,600
A Fire Captain on full union release is added, newly-elected Local 1071 President	86,900
One sworn rank position in CREU is eliminated due to budget constraints	-77,200
A Firefighter transfers to Operations to assist with the Trainee program and recruitment and diversity efforts	-67,800
A Firefighter transfers to Support to assist with fitting for Self-Contained Breathing Apparatus (SCBA)	-67,800
Personnel expense is reduced as designated funding for programming position is transferred to Information Technology	-55,800
A Senior Television Technician transfers to Administration as media-related functions are consolidated	-47,400
A Management Trainee position is added to support data analysis and administrative functions	34,100
One full time clerical position is eliminated due to efficiencies	-31,000
Productivity improvements result in savings	-7,300

**FIRE DEPARTMENT
OFFICE OF THE FIRE CHIEF**

Major Change

Funds are added in support of the Protective's 150 th anniversary celebration	5,000
Funds are added to support two summer youth workers	5,000

CHIEF'S OFFICE

The Chief's Office manages the Department; establishes personnel standards, policies, and work schedules; reviews operations and performance; and carries out public relations. The activity also manages personnel, orders supplies, coordinates the Department's annual budget request, and controls general fiscal matters.

Community outreach personnel conduct Risk Watch, a comprehensive injury prevention program designed by the National Fire Protection Agency. This program is designed to educate children and adults on how to recognize potential hazards and avoid unintentional injuries.

Program Change

The Community Relations & Education Unit (CREU) transfers to Support. Recruitment and diversity efforts transfer to Operations. Media efforts are consolidated within the Bureau of Communications in Administration. Additional community outreach personnel hired in 2006 allowed for more scheduled presentations and contacts. Community outreach personnel begin implementation of the "Remembering When" program, a National Fire Protection Agency program designed to educate older adults about personal safety and fall prevention.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Community Education - Risk Watch:				
● Risk Watch school presentations requested	8	15	23	20
● Other groups using Risk Watch	9	12	12	16
Community Education - Remembering When:				
● Senior Center group presentations requested	N/A	6	N/A	6
● Senior Living group presentations requested	N/A	2	N/A	3
● Other senior groups	N/A	1	N/A	3
WORKLOAD				
Community Education - Risk Watch:				
● Schools adopting Risk Watch Program	8	15	23	20
● Students and teachers trained	1,750	4,450	2,900	3,500
● Community Outreach contacts	3,500	4,000	3,800	5,000
● Other groups using Risk Watch Program	9	12	12	16
Community Education - Remembering When:				
● Senior Center group presentations conducted	N/A	6	N/A	6
● Senior Living group contacts	N/A	250	N/A	500
● Other senior groups	N/A	3	N/A	3

N/A - Not Applicable

PLANNING & RESEARCH

This activity analyzes operations and reporting systems, evaluates programs, develops recommendations for modifying procedures, and assists in implementing new methods and techniques. It also oversees all phases of information systems and acts as liaison with the City's Department of Information Technology, and the Emergency Communications Department.

Performance Indicators

	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
Information Requests	657	680	N/A	700
Survey studies	28	16	N/A	25
Technical assistance requests	925	1,100	N/A	1,250
Feasibility requests	6	8	N/A	10
WORKLOAD				
Information responses	657	680	N/A	700
Survey studies completed	28	16	N/A	25
Feasibility studies completed	6	8	N/A	10

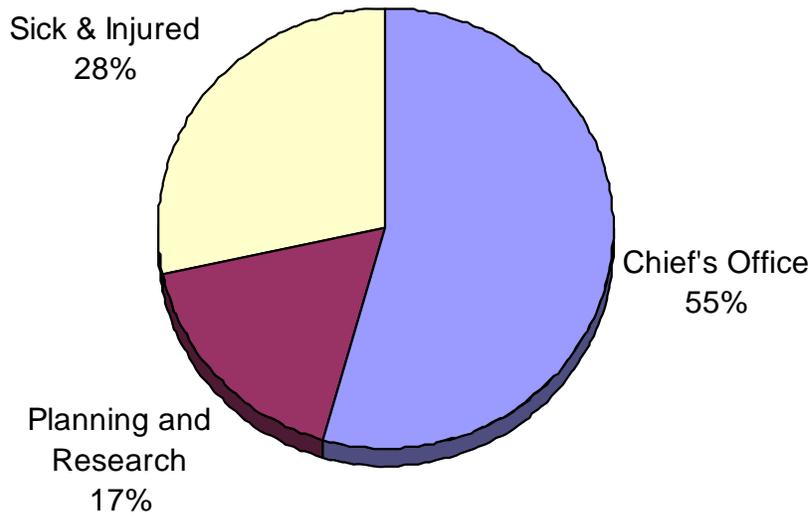
N/A - Not Applicable

SICK & INJURED

Payments to disabled but not yet retired firefighters are included in this activity, as well as personnel on long-term sick or injured status. Before 1978, under New York State law and City Charter, firefighters who were disabled in the line of duty were entitled to full salary and benefits for life and did not have to apply for disability. The New York State law was amended in 1978 to require such firefighters to retire at the mandatory retirement age with the Fire Chief authorized to apply for a disability retirement on their behalf for accidental disability from the State Retirement System. If the applications are granted, the City must pay the difference between the disability retirement benefit and the full salary amount until the mandatory retirement age is reached.

**FIRE DEPARTMENT
OFFICE OF THE FIRE CHIEF
EXPENDITURE SUMMARY**

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	1,745,126	1,804,800	1,793,000	1,469,300
Materials & Supplies	40,830	40,100	37,400	37,400
Services	273,107	231,700	246,400	262,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,059,063	2,076,600	2,076,800	1,769,000
Appropriation by Activity				
Chief's Office	1,236,417	1,219,600	1,258,900	962,200
Planning and Research	232,442	325,900	342,200	304,700
Sick & Injured	<u>590,204</u>	<u>531,100</u>	<u>475,700</u>	<u>502,100</u>
Total	2,059,063	2,076,600	2,076,800	1,769,000
Employee Years by Activity				
Chief's Office	18.7	18.8	18.7	12.6
Planning and Research	2.0	3.0	3.1	4.1
Sick & Injured	<u>6.7</u>	<u>6.7</u>	<u>6.0</u>	<u>6.0</u>
Total	27.4	28.5	27.8	22.7



FIRE DEPARTMENT
OFFICE OF THE FIRE CHIEF
PERSONNEL SUMMARY

FULL TIME POSITIONS				Chief's Office	Planning & Research	Sick & Injured
Br.	Title	Budget 2006-07	Approved 2007-08			
88	Fire Chief	1	1	1		
87	Executive Deputy Fire Chief	1	1	1		
85	Battalion Chief	1	0			
84	Fire Captain	0	1	1		
82	Fire Lieutenant	3	3		1	2
80	Firefighter	9	5		1	4
29	Principal Staff Assistant	1	1	1		
24	Case Manager	1	1	1		
20	Executive Assistant	1	1		1	
18	Secretary to the Chief	1	1	1		
18	Senior Television Technician	1	0			
16	Administrative Assistant	1	1	1		
16	Community Outreach Specialist Bilingual	1	1	1		
16	Management Trainee	0	1		1	
16	Payroll Associate	1	1	1		
12	Asst. Comm. Outreach Spec. Bilingual	1	1	1		
9	Clerk II	2	2	2		
7	Clerk III with Typing	1	0			
EMPLOYEE YEARS						
Full Time		27.0	22.0	12.0	4.0	6.0
Overtime		0.9	0.6	0.5	0.1	0.0
Part Time, Temporary, Seasonal		0.0	0.1	0.1	0.0	0.0
Less: Vacancy Allowance		<u>0.1</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		27.8	22.7	12.6	4.1	6.0

FIRE DEPARTMENT OPERATIONS

Operations performs three functions: line operations, training, and safety assurance. Line operations suppresses fires and responds with personnel and firefighting apparatus to emergency medical and other non-emergency situations. Training provides classroom and field classes for new recruits and current firefighting personnel and has responsibility for the City's Emergency Management and Preparedness program. Emergency Medical Services provides training and testing required for certification. Health and Safety assures fire scene safety and compliance with all Federal, New York State, and local job-related safety regulations.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Increase the number of certified EMS instructors from 13 to 15	Public Safety	Third Quarter
Conduct National Incident Management System (NIMS-compliant) Incident Command Training for chief officers	Public Safety	Third Quarter
Enhance and sustain local pharmaceutical cache and medical supplies, with federal funding, to respond to terrorist or catastrophic events	Public Safety	Fourth Quarter
Conduct Spring recruit class to enable an overhire of firefighters	Public Safety	Fourth Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	36,249,300	36,956,900	707,600
Employee Years	493.5	487.0	-6.5

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
1,027,900	102,400	21,100	0	0	-443,800	707,600

Major Change

Overtime funding is reduced with implementation of overhire	-300,000
Four sworn positions are eliminated due to budget constraints, drivers of the Protectives apparatus are reassigned	-271,200
A Lieutenant transfers from Support to administer the Emergency Training & Information Network	77,200
A Firefighter transfers from the Chief's Office to assist with the Trainee program and recruitment and diversity efforts	67,800
Net change in Metropolitan Medical Response System - Sustainment and Capability Focus grant funding	-27,700

Major Change

Allocation for equipment repair increases for fire station ventilation systems	13,900
Productivity improvements result in savings	-3,800

SUPPRESSION

Suppression fights fires, provides emergency medical service, and responds to and mitigates other emergency and non-emergency incidents. It utilizes nine quint-midi companies, eight engine companies, and one heavy rescue unit. These forces respond from fifteen fire stations strategically located throughout Rochester.

The activity responds to fire incidents, performs rescues, and also controls hazardous materials that threaten public safety with a specialized Hazardous Materials Response Team. All fire company personnel continue to train as Certified First Responders and Emergency Medical Technicians, and provide emergency medical services in conjunction with the contracted ambulance service provider. When not engaged in firefighting, the activity performs code enforcement inspections, participates in training, and operates public education programs in cooperation with the Community Relations & Education Unit (CREU).

Program Change

Adoption of the National Fire Incident Reporting System (NFIRS) 5.0 expanded and changed classification categories for structure fires and other fires causing a shift in the number of incidents reported from structure fire to other fire. Unit responses for Quint and Midi 8 and Engine 13 are consolidated at 272 Allen Street in 2006-07.

Performance Indicators

	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
City parcels	67,100	67,100	67,100	67,100
Hydrants	7,287	7,287	7,287	7,287
WORKLOAD				
Incidents:				
● Structure fire	628	575	800	600
● Other fire	834	875	725	880
● Emergency medical	12,565	14,250	11,300	14,300
● Other	13,915	12,925	12,700	13,100
● False alarm	<u>3,464</u>	<u>3,500</u>	<u>3,510</u>	<u>3,500</u>
Total	31,406	32,125	29,035	32,380
Fire safety inspections	9,027	8,800	8,800	9,100
Hydrant inspections	7,287	7,287	7,287	7,287
RESULTS				
Unit responses to incidents:				
● Structure fire	3,155	3,181	4,160	3,305
● Other fire	2,501	2,349	1,450	2,420
● Emergency medical	16,828	16,432	13,480	16,635
● Other	18,219	19,086	20,550	18,875
● False alarm	<u>5,949</u>	<u>6,218</u>	<u>5,875</u>	<u>6,125</u>
Total	46,652	47,266	45,515	47,360

FIRE DEPARTMENT OPERATIONS

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
Unit responses by fire station and unit:				
● 272 Allen Street (Quint 8, Midi 8, Engine 13)	5,250	5,297	5,195	5,335
● 185 N. Chestnut St (Engine 17, Rescue 11)	4,046	4,017	3,900	4,020
● 1207 N. Clinton Ave (Quint 6, Midi 6)	4,919	5,022	4,560	4,960
● 1477 Dewey Ave (Quint 2, Midi 2, Engine 10)	4,249	4,389	4,015	4,415
● 1051 Emerson St (Engine 3)	1,244	1,264	1,210	1,265
● 57 Gardiner Ave (Quint 5, Midi 5)	2,940	2,922	3,190	2,995
● 873 Genesee St (Engine 7)	1,996	2,030	1,815	2,040
● 740 N Goodman St (Quint 7, Midi 7)	4,171	4,191	3,830	4,205
● 704 Hudson Ave (Engine 16)	3,421	3,439	3,150	3,445
● 4090 Lake Ave (Quint 1, Midi 1)	1,150	1,120	1,190	1,115
● 450 Lyell Ave (Engine 5)	2,625	2,631	2,480	2,630
● 315 Monroe Ave (Quint 9, Midi 9)	4,417	4,460	4,235	4,485
● 1281 South Ave (Quint 3, Midi 3)	2,480	2,606	1,685	2,600
● 977 University Ave (Quint 4, Midi 4)	2,436	2,604	2,495	2,575
● 160 Wisconsin St (Engine 12)	<u>1,308</u>	<u>1,298</u>	<u>2,770</u>	<u>1,300</u>
Total	46,652	47,290	45,235	47,385

EFFICIENCY

Unit responses per multiple unit station (avg.)	3,606	3,663	3,538	3,671
Unit responses per single unit station (avg.)	2,119	2,132	1,971	2,136
Average fire safety inspections per unit	334	326	326	337
Average hydrant inspections per unit	270	270	270	270

PROTECTIVES

This activity supports Protectives, Inc. of Rochester, NY, a volunteer organization. These volunteers respond to fire alarms to safeguard and salvage property. They use a City fire vehicle, tarpaulins, fans, pumps, and other equipment to reduce smoke and water damage.

Program Change

City drivers of the Protectives apparatus are reassigned.

TRAINING

This activity provides initial training of recruits and ongoing training of firefighters and officers of the Department. The Training Division also conducts the Firefighter Trainee program, and is responsible for Special Operations, which includes the City's Emergency Management and Preparedness program.

Recruit training consists of a sixty-five day session at the Fire Academy located at the Public Safety Training Facility (PSTF) on Scottsville Road. During this period, recruits learn the procedures and use of equipment for firefighting and rescue operations. Every fire company spends at least two days per year at the Academy to renew familiarity with equipment and techniques and to learn new procedures. In addition, personnel are trained to operate new apparatus.

The activity also conducts annual service tests of firefighting apparatus and, with the assistance of Apparatus Maintenance, develops specifications for and prepares new apparatus for service.

A Firefighter Trainee program is included in this activity. A cooperative effort with the City School District, this program currently offers 11th and 12th graders an opportunity to train part time with the Fire Department. Upon successful completion, graduates may be eligible for employment as firefighters.

Program Change

Recruitment and diversity efforts transition from the Office of the Chief. A sworn position is dedicated to Special Projects and Grants development.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Recruits	37	36	30	25
Uniformed personnel	520	515	515	511
New apparatus	2	2	5	4
Apparatus tests requested	110	120	110	110
Emergency Preparedness/Special Operations:				
● Personnel requiring specialized training	330	330	330	330
● Incident responses	203	250	300	300
WORKLOAD				
Classroom training hours	94,210	95,000	90,000	90,000
Apparatus tests performed	110	120	110	110
Emergency Preparedness:				
● Special Operations classroom training hours	8,624	13,000	15,000	15,000
● Special Operations drills held	20	28	28	24

EMERGENCY MEDICAL SERVICE

This activity coordinates the Fire Department's Emergency Medical Services (EMS) Program, including training, certification, and required testing, as well as purchase and maintenance of EMS equipment and supplies. Training and certification is provided in the following areas: Emergency Medical Technician (EMT), Certified First Responder (CFR), Cardiopulmonary Resuscitation (CPR), and Continuing Medical Education (CME).

Program Change

Introduction of the American Heart Association's 2005 Cardiopulmonary Resuscitation (CPR) and Emergency Cardiovascular Care (ECC) guidelines in 2006 reduced the number of sworn personnel that needed CPR re-certification in 2007.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Personnel requiring training:				
● EMT - initial certification	18	18	10	10
● EMT - refresher certification	29	10	10	10
● CFR - refresher certification	17	15	12	12
● CPR - initial and refresher certification	387	479	500	50
● CME - initial and refresher certification	142	140	117	150
RESULTS				
EMT/CFR/CME training courses held	10	10	14	14
CPR training courses held	75	20	36	10
CPR certifications completed	504	100	500	50

FIRE DEPARTMENT OPERATIONS

HEALTH & SAFETY

This unit is responsible for ensuring compliance with all Occupational and Safety Health Administration (OSHA) and other regulations governing workplace safety. It manages the department's Health and Safety programs, inspecting all facilities, apparatus and equipment for compliance with Federal, New York State, and local safety regulations. Unit representatives provide oversight at the scene of emergency incidents and recommend changes in procedures to reduce the risk of injury to firefighting personnel. Training provided by unit personnel include topics such as respiratory protection, exposure control, hazard communications, asbestos awareness, fireground personnel accountability reporting and the "Right to Know" law and blood borne pathogens.

Program Change

Improved substance isolation procedures decrease the number of exposure reports.

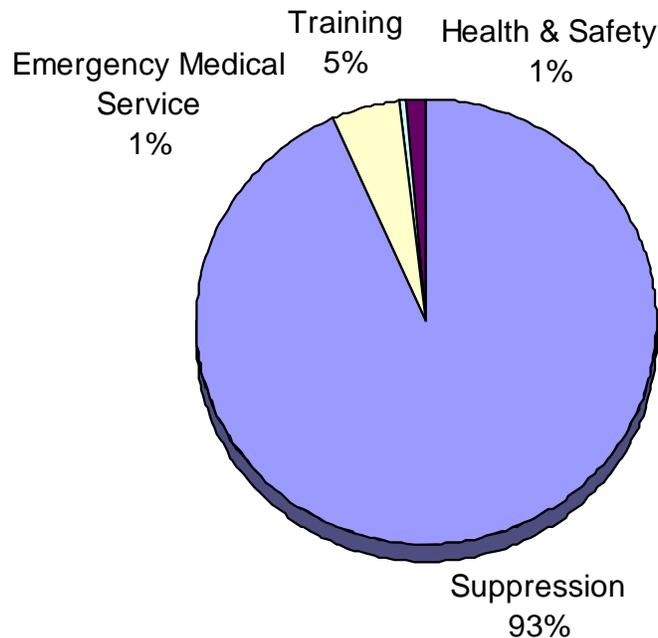
Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Fire facility inspections requested	20	19	19	19
Incident responses	574	575	580	575
Haz-Mat, High Rise, and Confined Space responses	28	28	32	28
Second Alarms	18	15	20	17
Exposure Reports	23	25	50	25
Fit Testing:				
● Universal EMS mask filters	510	525	520	510
● SCBA face piece	510	525	520	510
Turnout gear inspection	1,136	1,140	1,050	1,140
WORKLOAD				
Facility & equipment inspections scheduled	20	19	19	19
Incident responses	574	575	600	575
Injury reports prepared	139	140	150	140
Injury reviews	111	110	100	110
Fit Testing:				
● Universal EMS mask filters	510	525	520	525
● SCBA face piece	510	525	520	525
Turnout gear inspection	1,136	1,140	1,050	1,140
RESULTS				
Facility & equipment inspections performed	20	19	19	19
Injury reports reviewed	139	140	150	140
Injury reviews completed	111	110	100	110
Fit Testing:				
● Universal EMS mask filters	510	525	521	525
● SCBA face piece	510	525	521	525
Turnout gear inspection	1,136	1,140	1,050	1,140

**FIRE DEPARTMENT
OPERATIONS
EXPENDITURE SUMMARY**

12-15

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Amended 2006-07</u>	<u>Approved 2007-08</u>
Appropriation by Major Object				
Personnel Expenses	33,495,914	34,028,200	34,060,400	34,662,100
Materials & Supplies	365,714	294,400	349,500	362,100
Services	1,518,111	1,708,900	1,839,400	1,932,700
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	35,379,739	36,031,500	36,249,300	36,956,900
Appropriation by Activity				
Suppression	32,922,999	33,520,600	33,634,300	34,472,600
Protectives	334,951	356,200	321,200	45,300
Training	1,435,435	1,478,400	1,607,700	1,741,100
Emergency Medical Service	181,852	184,400	196,000	193,200
Health & Safety	<u>504,502</u>	<u>491,900</u>	<u>490,100</u>	<u>504,700</u>
Total	35,379,739	36,031,500	36,249,300	36,956,900
Employee Years by Activity				
Suppression	466.2	464.7	467.7	463.4
Protectives	4.3	4.6	4.2	0.0
Training	14.5	15.2	13.3	15.3
Emergency Medical Service	2.1	2.1	2.1	2.1
Health & Safety	<u>6.4</u>	<u>6.2</u>	<u>6.2</u>	<u>6.2</u>
Total	493.5	492.8	493.5	487.0



FIRE DEPARTMENT
OPERATIONS
PERSONNEL SUMMARY

FULL TIME POSITIONS				Suppression	Training	Emergency Medical Service	Health & Safety
Br.	Title	Budget 2006-07	Approved 2007-08				
86	Deputy Fire Chief	5	5	4	1		
85	Battalion Chief	16	16	14	1		1
84	Fire Captain	33	34	26	3	1	4
82	Fire Lieutenant	61	60	56	4		
80	Firefighter	358	356	353	2	1	
9	Clerk II with Typing	1	1				1
7	Clerk III with Typing	1	1		1		
EMPLOYEE YEARS							
Full Time		475.0	473.0	453.0	12.0	2.0	6.0
Overtime		12.5	8.0	7.4	0.3	0.1	0.2
Part Time, Temporary, Seasonal		6.0	6.0	3.0	3.0	0.0	0.0
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		493.5	487.0	463.4	15.3	2.1	6.2

**FIRE DEPARTMENT
SUPPORT**

12-17

Support assists other divisions of the Fire Department through five activities: Apparatus Maintenance, which services and maintains all City firefighting apparatus and support vehicles; Hose and Supply, which is responsible for the ordering, maintaining, and stocking of equipment and materials essential to Department operation; Fire Communications, which maintains Rochester's radio fire alarm system; Fire Investigation, which investigates all structure fires; and Code Enforcement, which assures compliance with City fire code through regular inspections of residential, commercial, industrial, and institutional sites.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Partner with Environmental Services to implement the FASTER system, a program used to track vehicle usage and repair information	Public Safety	Second Quarter
Develop bilingual Juvenile Firesetter Intervention Program (JFIP) brochures and posters	Customer Service	Second Quarter
Develop and test an automated Supply Depot inventory system	Public Safety	Third Quarter
Expand smoke and carbon monoxide detector give-away program	Public Safety	Fourth Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	2,972,500	3,210,400	237,900
Employee Years	41.2	44.5	3.3

Change Detail

Salary & Wage	General			Vacancy Allowance	Miscellaneous	Major Change	Total
<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>					
51,800	11,100	0	0	0	0	175,000	237,900

Major Change

The Community Relations & Education Unit (CREU) with two sworn positions and associated expense transfer from the Chief's Office	150,600
A Lieutenant transfers to Operations to administer the Emergency Training & Information Network (ETIN)	-77,200
A Firefighter transfers from the Chief's Office to assist with fitting for Self-Contained Breathing Apparatus (SCBA)	67,800
A full time position eliminated in 2006-07 is restored due to a clerical reorganization	35,100
Productivity improvements result in savings	-1,300

FIRE DEPARTMENT SUPPORT

APPARATUS MAINTENANCE

This unit maintains fire apparatus, support vehicles and other motorized equipment. The unit participates in the process of acquiring new apparatus, from developing specifications through preparing the new apparatus for use. Apparatus Maintenance also prepares surplus fire fighting equipment for sale after new equipment has been placed in service. The Apparatus Maintenance supervisor responds to all multiple alarm fires. Airport Fire Apparatus are maintained by the City and are included in the performance data displayed below. The total pieces of equipment includes units that have not been sold as surplus at this point in time.

Program Change

Other vehicles decrease due to City-wide vehicle reduction initiative in 2006-07. Reserve apparatus repairs increase due to age of reserve vehicles.

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
DEMAND				
Pieces of Equipment:				
● Pumpers	13	13	13	13
● Quints	15	15	15	15
● Midis	14	14	12	14
● Other Vehicles	60	58	65	58
● Small Equipment	<u>146</u>	<u>150</u>	<u>150</u>	<u>160</u>
Total	248	257	255	260
WORKLOAD				
First line apparatus maintenance and repairs	1,580	1,600	1,600	1,700
Reserve apparatus repairs	432	425	425	500
Auto and miscellaneous repairs	1,260	1,200	1,200	1,200

HOSE & SUPPLY

This activity purchases and distributes supplies to the fire stations. It performs general maintenance, testing, and routine repairs on fire tools and appliances, including fire hoses, nozzles, hydrant gates, turnout coats, and breathing apparatus. The activity also responds to major fires to deliver additional air bottles and make minor on-the-spot repairs.

Program Change

Breathing apparatus serviced increases as new equipment has four additional batteries to replace.

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
DEMAND				
Fire stations served	16	15	15	15
WORKLOAD				
Scheduled deliveries	6,548	7,000	7,000	6,400
Air cylinders filled	6,642	7,000	7,000	6,300
Fire hoses tested	1,707	1,800	1,800	1,700
Breathing apparatus serviced	379	300	300	500
Oxygen cylinders filled	1,305	1,100	1,100	1,300
SCBA facepieces serviced	203	225	225	225
Turnout Gear repairs	251	300	N/A	275
N/A - Not applicable				

FIRE COMMUNICATIONS

This unit maintains Rochester's radio fire alarm system. The system includes street alarm boxes for public use and master boxes providing automatic transmission from alarm systems in City schools, hospitals, nursing homes, and several industries. The unit maintains the central station receiver located in the Emergency Communications Center. It also programs digital communications equipment for the Department, and provides liaison with the Monroe County Fire Communications activity.

Program Change

Alarm boxes and box tests performed are reduced as County fire companies have purchased their own alarm boxes.

Performance Indicators

	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
Alarm boxes	121	120	141	120
Master consoles	3	2	2	2
Portable & mobile units	325	300	306	306
Public Address systems	20	20	20	20
WORKLOAD				
Box tests performed	750	750	850	723
Repairs required	325	230	235	220
Public Address system repairs	30	25	25	25
RESULTS				
Repairs completed	325	335	350	335

CODE ENFORCEMENT

Code Enforcement inspects residential, commercial, industrial, and institutional properties, seeking out violations of the Fire Prevention Code liable to cause fire and endanger life and property. The activity also responds to citizen complaints concerning potential code violations. Code Enforcement, in conjunction with Community Development, reviews new construction plans to ensure code compliance and provide technical assistance to developers. It also inspects properties that are in the process of receiving Certificates of Occupancy and entertainment licenses. This unit will continue to coordinate its efforts with Neighborhood Empowerment Team (NET) offices. Code Enforcement also works with the NET offices in "Project Uplift", enforcing conformance with the City's municipal code. If a Certificate of Occupancy inspection has been conducted within the past 12 months, the Fire Department does not reinspect. Fire companies conduct reinspections in an attempt to resolve the situation without making referral to Code Enforcement. Non-life-threatening safety violation reinspections are performed by the Fire Companies and are not referred to Code Enforcement.

The unit issues permits for maintaining, storing, handling, and transporting hazardous materials and inspects vehicles, buildings, and storage places to be used. Code Enforcement maintains an information file on structures that records inspections, permit issuance, and fire prevention measures.

Program Change

The Community Relations and Education Unit (CREU) transfers from the Chief's Office to this activity. CREU conducts educational programs to develop public awareness of fire and fire safety, including Fire Prevention Week activities. CREU promotes fire safety to at-risk groups including pre-school children, the elderly, office personnel, and others.

Violation referrals from Suppression decrease as Neighborhood Empowerment Team (NET) offices will now conduct inspections for multi-family residences with between three and six units. Referrals to other

FIRE DEPARTMENT SUPPORT

City departments increase due to notification to NET of properties with fire damage. Appearance tickets written and required court time are reduced due to greater assistance given to owners to achieve compliance with code requirements. Inspection staff have noted increased violation of fire hydrant parking restrictions.

Performance Indicators

	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
Examination requests	49	50	45	50
Permit requests	2,005	2,100	2,100	2,100
Violation referrals from Suppression	1,533	1,700	2,100	1,700
Construction plans submitted for review	231	230	200	240
Alarm test requests	241	250	250	260
School inspection requests	125	128	118	129
Community Relations Education Unit (CREU):				
● Fire safety presentations requested	855	1,100	1,150	1,150
● Smoke/Carbon Monoxide detector and battery installations requested	1,626	1,250	1,390	1,300
WORKLOAD				
Permits issued*	4,202	4,230	4,000	4,300
Premises inspected for permits	2,241	2,260	2,200	2,300
Violations issued from permit inspections	5,418	5,800	6,000	5,800
Inspection of Suppression referrals	1,357	1,400	1,400	1,450
Appearance tickets issued	159	160	235	170
Fire System Tests (hours)	629	560	560	600
Reinspections	2,991	3,000	2,950	3,100
Referrals to other City departments resulting from inspections	540	600	230	600
Plans reviewed	231	230	210	230
License inspections	705	720	775	740
Community Relations Education Unit (CREU):				
● Fire safety presentations conducted	855	1,100	1,150	1,150
● Fire safety contacts/students	19,016	26,000	28,500	27,500
● Smoke/Carbon Monoxide detectors and batteries installed	1,479	1,125	1,390	1,200
RESULTS				
Parking violations issued	82	100	65	100
Court time required for appearance tickets (hrs.)	82	80	120	80

*Permits issued may be multiples. Many projects require more than one permit.

FIRE INVESTIGATION

This unit investigates all structure fires or any other incident including vehicle, trash and false calls, as required by command staff. Fire Investigation is composed of three areas including Cause and Origin, the Arson Task Force (ATF), and the Fire Related Youth program (FRY). Cause and Origin surveys fire scenes to determine ignition sequence and fire development and conducts interviews with witnesses and victims. If Fire Investigation staff determine that an incident was caused by arson, the Arson Task Force made up of one fire investigator and one police officer from the Rochester Police Department will interrogate suspects and make arrests. The activity also includes the Fire Related Youth Program (FRY) that investigates juvenile firesetter incidents. FRY personnel perform educational interventions with juveniles and primary caregivers.

Program Change

Fire investigators no longer assist Code Enforcement with school inspections. If a code violation is noted during an investigation, a referral is forwarded to Code Enforcement for follow-up.

Performance Indicators

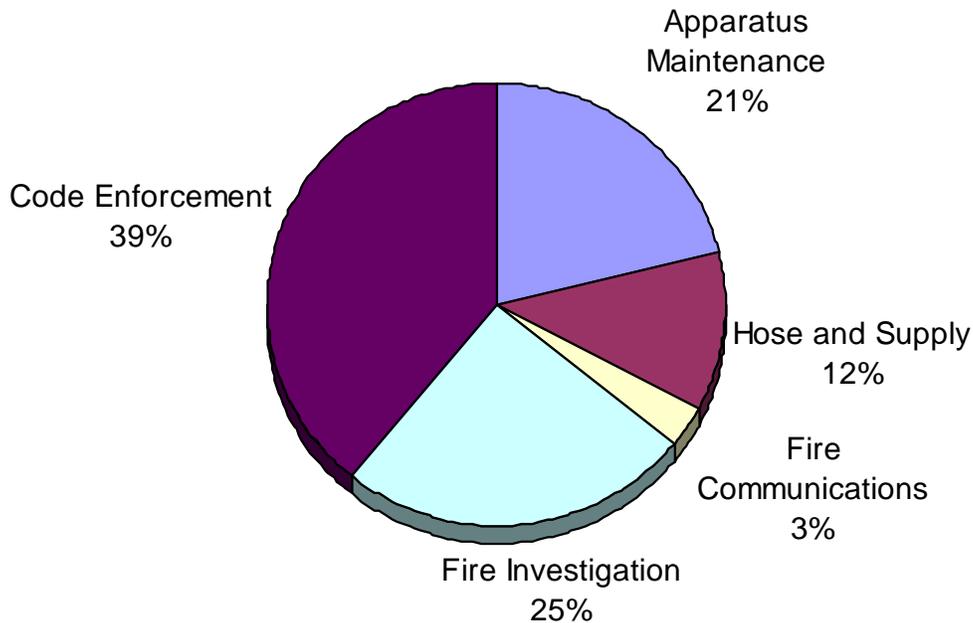
	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Initial fire investigations required	937	987	1,011	1,025
Freedom of Information Requests (FOIL)	258	250	480	270
WORKLOAD				
Initial investigations conducted	937	987	1,024	1,025
Follow-up investigations	353	259	259	275
Incendiary investigations	341	392	392	425
Juvenile incidents	136	221	221	240
FOIL requests processed	258	250	480	270
RESULTS				
Fire Investigations closed	439	582	582	595
Preventable fire incidents	316	350	302	300
Juvenile contacts	208	360	397	397
Code Enforcement violations cited	0	11	11	0
Arrests:				
Adult	23	32	32	34
Juvenile	25	34	34	36

FIRE DEPARTMENT SUPPORT EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	2,715,131	2,801,000	2,662,300	2,890,400
Materials & Supplies	249,203	285,700	250,900	259,200
Services	45,652	49,400	59,300	60,800
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	3,009,986	3,136,100	2,972,500	3,210,400

Appropriation by Activity				
Apparatus Maintenance	618,236	647,800	645,300	673,900
Hose and Supply	376,634	394,000	377,200	378,900
Fire Communications	88,882	101,800	97,200	99,300
Fire Investigation	766,375	788,500	767,700	799,600
Code Enforcement	<u>1,159,859</u>	<u>1,204,000</u>	<u>1,085,100</u>	<u>1,258,700</u>
Total	3,009,986	3,136,100	2,972,500	3,210,400

Employee Years by Activity				
Apparatus Maintenance	8.6	9.1	8.8	8.8
Hose and Supply	4.1	4.1	4.1	4.1
Fire Communications	1.4	1.4	1.4	1.4
Fire Investigation	12.1	11.6	11.3	12.4
Code Enforcement	<u>16.7</u>	<u>17.6</u>	<u>15.6</u>	<u>17.8</u>
Total	42.9	43.8	41.2	44.5



FIRE DEPARTMENT
 FIRE DEPARTMENT – SUPPORT
 PERSONNEL SUMMARY

12-23

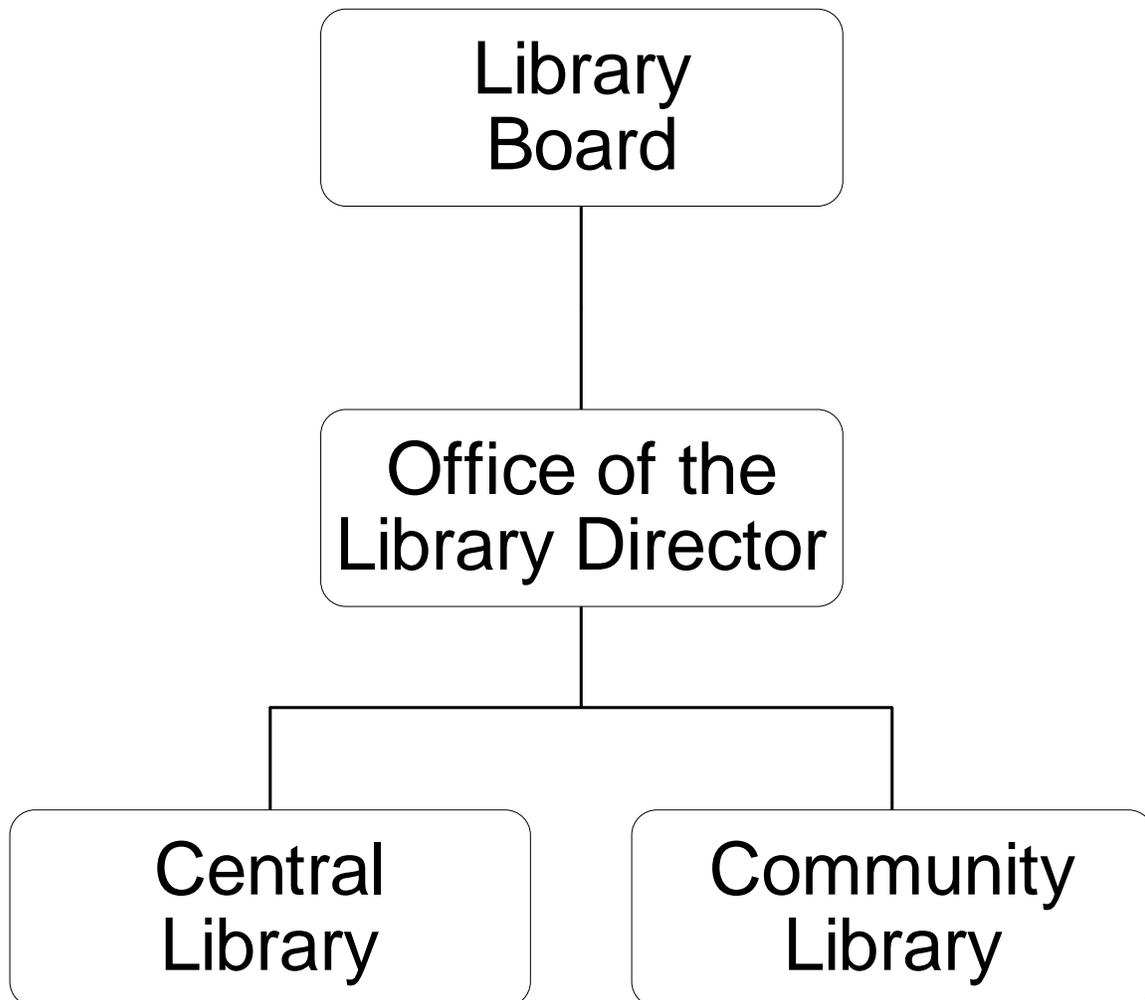
FULL TIME POSITIONS				Apparatus Maintenance	Hose & Supply	Fire Commu- nications	Fire Investigation	Code Enforcement
Br.	Title	Budget 2006-07	Approved 2007-08					
86	Deputy Fire Chief	1	1					1
82	Fire Lieutenant	5	4		1		1	2
80	Firefighter	21	24		3		9	12
78	Fire Equipment Maint. Supervisor	1	1	1				
75	Fire Communications Technician	1	1			1		
73	Fire Apparatus Body Repairer	1	1	1				
73	Senior Fire Equipment Mechanic	5	5	5				
27	Supt. Fire Equipment Maintenance	1	1	1				
9	Clerk II with Typing	2	3				2	1
7	Clerk III	1	1					1
EMPLOYEE YEARS								
Full Time		39.0	42.0	8.0	4.0	1.0	12.0	17.0
Overtime		2.2	2.5	0.8	0.1	0.4	0.4	0.8
Part Time, Temporary, Seasonal		0.0	0.0	0.0	0.0	0.0	0.0	0.0
Less: Vacancy Allowance		0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total		41.2	44.5	8.8	4.1	1.4	12.4	17.8

Purpose

The Rochester Public Library provides library and information services to City and Monroe County residents. It operates the Central Library, ten branches in the City, and thirty extension locations in Monroe County. The Central Library serves as the New York State chartered central library for the twenty member Monroe County Library System.

Organization

The Library consists of the Central Library, which includes Monroe County Library System support services, and Community Services, which includes the branch libraries. In accordance with New York State Education Law, the Library is governed by an eleven-member Board of Trustees. The Mayor appoints trustees, with the approval of City Council, for five-year terms.



**PUBLIC LIBRARY
EXPENDITURE SUMMARY**

Highlights of the Department's 2007-08 work program are presented below. Additional information for each bureau is included in the sections that follow.

Bureau	Highlights	Priorities Supported	Projected Completion
Central	Complete installation of the Self Check System	Customer Service	First Quarter
Community	Establish expanded Literacy Initiative Projects at Lincoln, Sully and Arnett Libraries	Education	Second Quarter
	Expand library hours to ensure all branch libraries are open year-round on Saturdays	Education	First Quarter

Year-to-Year Comparison

<u>Division</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>	<u>Change</u>	<u>Percent Change</u>
Central Library	7,840,300	8,012,600	172,300	2.2%
Community Library	2,904,600	2,947,800	43,200	1.5%
Total	10,744,900	10,960,400	215,500	2.0%
Employee Years	172.9	172.9	0.0	0.0

Change Detail

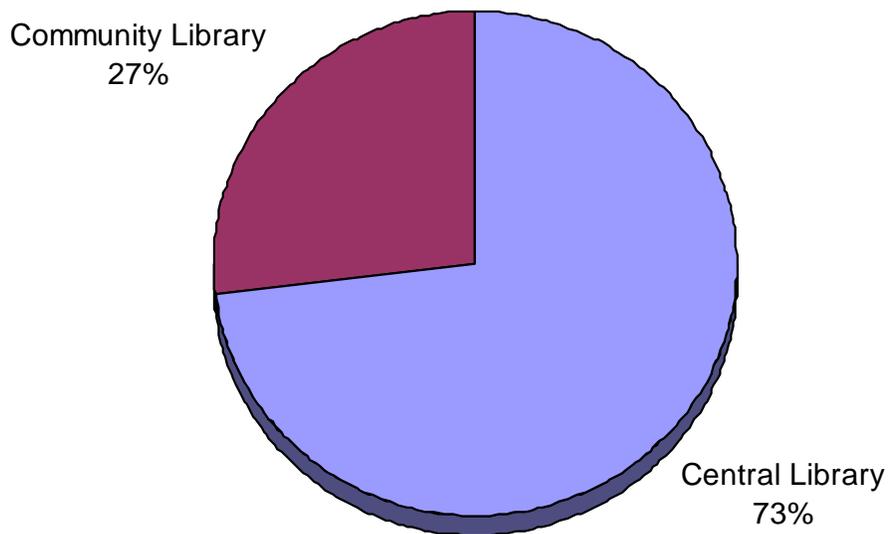
<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
156,800	33,500	-12,500	-16,200	0	53,900	215,500

Major Change Highlights

Administration personnel cost reduced at branch libraries as an efficiency measure	-123,100
Funding to enhance literacy increase personnel cost at branch libraries	118,800
Computer leasing costs reduced due to purchase of new computers	-106,800
Professional services increases to cover cost of shift to per capita formula for Monroe County Library Services agreement	67,100
Funding included for miscellaneous service contracts supported by grants	50,000
Building repair decreases due to one-time State funding for Arnett Teen Center	-34,000
Allotment for Central Library materials increase	31,900
Security services increases for additional coverage	25,800
Increased library hours for Saturdays	25,100
Productivity improvements result in savings	-14,600
Equipment maintenance costs increase to cover reader printer and self check maintenance	13,300

PUBLIC LIBRARY
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	7,476,854	7,586,600	7,902,700	8,069,700
Materials & Supplies	833,215	884,400	873,900	906,800
Services	1,736,451	1,870,600	1,868,300	1,853,900
Other	<u>0</u>	<u>0</u>	<u>100,000</u>	<u>130,000</u>
Total	10,046,520	10,341,600	10,744,900	10,960,400
Appropriation by Activity				
Central Library	7,307,088	7,441,100	7,840,300	8,012,600
Community Library	<u>2,739,432</u>	<u>2,900,500</u>	<u>2,904,600</u>	<u>2,947,800</u>
Total	10,046,520	10,341,600	10,744,900	10,960,400
Employee Years by Activity				
Central Library	128.4	122.6	128.6	129.0
Community Library	<u>44.9</u>	<u>42.2</u>	<u>44.3</u>	<u>43.9</u>
Total	173.3	164.8	172.9	172.9



**PUBLIC LIBRARY
CENTRAL LIBRARY**

The Central Library consists of three activities. Administration manages the Rochester Public Library and provides personnel, financial management, public relations, promotions, graphics, and duplicating services. Public Services maintains subject area collections, assists patrons in selecting library materials, provides information and oversees facilities management. It also provides collection services throughout Monroe County. Technical and Support Services provides support and outreach services to members of the Monroe County Library System, technical and automation services, and shipping and delivery services.

The Central Library is funded by Monroe County (65.0 percent), Monroe County Library System (MCLS) (13.3 percent), City of Rochester (11.3 percent), New York State (6.0 percent), fees (3.0 percent), and State University of New York (SUNY) (1.4 percent). The City contribution is based upon an agreement between the City and Monroe County.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Complete installation of the Self Check System	Customer Service	First Quarter
Establish Video Conference/Long Distance Learning Center	Customer Service Education	Second Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	7,840,300	8,012,600	172,300
Employee Years	128.6	129.0	0.4

Change Detail

Salary & Wage Adjustment	General Inflation	Chargebacks	Vacancy Allowance	Miscellaneous	Major Change	Total
121,700	18,500	-3,200	-12,100	0	47,400	172,300

Major Change

Funding included for miscellaneous service contracts supported by Grants	50,000
Computer replacement costs shifted to Monroe County Capital Improvement Program	-36,600
Allotment for Library materials increase	31,900
Equipment costs increase to cover reader printer and self check maintenance	13,300
Productivity improvements result in savings	-11,300
Funding included for increased security services	5,600
Budget constraints necessitated by Monroe County reduce allocation for office supplies	-5,500

ADMINISTRATION

Administration manages the Rochester Public Library and provides personnel, financial management, consulting, public relations, promotions, graphics, and duplicating services. Administration is also responsible for facilities management.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Libraries served	35	35	35	35

PUBLIC SERVICES

Public Services assists patrons in selecting and obtaining books, pamphlets, periodicals, electronic databases, and other library materials. It provides information in person, by telephone, by letter, and via electronic mail and the Internet. Public Services is responsible for circulation and records. Collections are maintained in the following subject areas:

Business, Government, Social Sciences and Job Information Center including legislation, politics, taxes, census, business, and investment management , including sociology, social issues, and education. This division also manages a Small Business Resource Center to assist small business owners with research and development. This division also manages the Job Information Center that has an extensive collection on career and educational opportunities. In addition, the Foundation Center’s Core Collection of materials for grant-seekers is located here.

Literature, Media and Computing Center, including language, journalism, fiction, videos, dvds, and computer software available for reference or borrowing.

Science, Technology, Health, History, and Travel, including the basic and applied sciences along with history of foreign relations, the military, and archaeology. It features a collection of “how-to” books on such subjects as cooking, sewing, health, automobile repair, and home repair. This division maintains a collection of travel brochures, maps, cassettes and slides.

Local History and Genealogy, including information about Rochester and the Rochester area.

Art, Music, and Recreation, including art reproductions and recordings in various formats available for borrowing.

Children's Center, including all subject areas for children from preschool age through sixth grade.

Information Center, including out-of-town newspapers and telephone directories. It also provides “quick-answer” reference service.

SUNY Student Resource Center, providing library facilities and resources to students attending downtown SUNY institutions.

Program Change

A new “Safe to be Smart” program is started.

PUBLIC LIBRARY
CENTRAL LIBRARY

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Users:				
● Monday through Saturday	666,725	730,000	610,100	750,000
● Sunday	<u>24,854</u>	<u>27,000</u>	<u>32,000</u>	<u>32,000</u>
Total	691,579	757,000	642,100	782,000
Reference questions:				
● Monday through Saturday	187,549	189,000	235,000	192,000
● Sunday	<u>7,769</u>	<u>8,000</u>	<u>10,500</u>	<u>9,000</u>
Total	195,318	197,000	245,500	201,000
Tours requested	76	60	158	115
Programs planned:				
● Monday through Saturday	350	378	425	540
● Sunday	<u>20</u>	<u>22</u>	<u>48</u>	<u>48</u>
Total	370	400	473	588
Outreach Activities:				
● Satellite collection locations	27	28	27	28
 WORKLOAD				
Service hours:				
● Monday through Saturday	2,878	2,865	2,870	2,875
● Sunday	<u>112</u>	<u>136</u>	<u>136</u>	<u>136</u>
Total	2,990	3,001	3,006	3,011
Tours conducted	101	60	145	115
Internet Sessions:				
● Monday through Saturday	139,851	191,000	145,000	200,000
● Sunday	<u>4,979</u>	<u>7,000</u>	<u>6,400</u>	<u>7,500</u>
Total	144,830	198,000	151,400	207,500
 EFFICIENCY				
Users per service hour:				
● Monday through Saturday	232	255	213	261
● Sunday	222	199	286	235
Circulation per service hour:				
● Monday through Saturday	189	209	220	219
● Sunday	194	174	411	221
Reference assistance per service hour:				
● Monday through Saturday	65	66	82	67
● Sunday	69	59	94	66
Average attendance per tour	17	13	10	7
Internet sessions per service hour:				
● Monday through Saturday	49	67	51	70
● Sunday	44	51	57	55
Average attendance per program:				
● Monday through Saturday	22	23	24	22
● Sunday	20	20	131	10
 RESULTS				
Total circulation:				
● Monday through Saturday	544,624	598,400	630,500	630,000
● Sunday	<u>21,723</u>	<u>23,600</u>	<u>46,000</u>	<u>30,000</u>
Total	566,347	622,000	676,500	660,000
Tour attendance	1,701	750	1,450	750

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
Program attendance:				
● Monday through Saturday	7,682	8,815	10,000	11,800
● Sunday	<u>390</u>	<u>445</u>	<u>6,300</u>	<u>500</u>
Total	8,072	9,260	16,300	12,300

TECHNICAL & SUPPORT SERVICES

This unit provides support and outreach services to members of the Monroe County Library System. It acts as liaison between member libraries and with the New York State Division of Library Development. It also oversees the Shipping and Delivery functions.

Technical Services acquires, catalogs, and processes library materials for the Central Library and members of the Monroe County Library System as needed.

Interlibrary Loan provides patrons with easy access to materials in libraries outside of the Monroe County Library System.

Automation Services supports a computer and telecommunication network that links all public libraries in the county allowing residents seamless access to library collections and services. Internet service is provided to libraries county-wide, the City of Rochester, and the County of Monroe. Training classes are provided to the public on how to use the Internet and the Library's electronic resources.

Performance Indicators

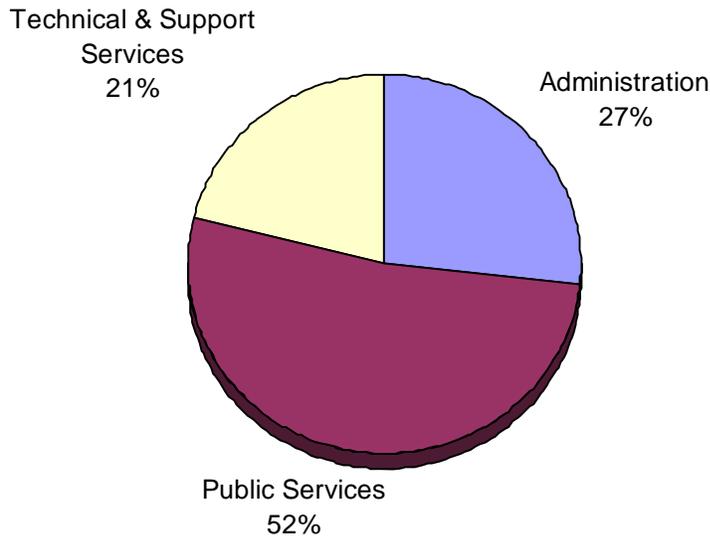
	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
DEMAND				
Libraries on line:				
● Monroe County Library System	35	35	35	35
WORKLOAD				
Automation Services:				
● Registered borrowers	478,790	480,000	449,750	482,350
● Titles in database	810,321	830,500	834,000	855,500
● Items available for circulation (000)	2,839	2,879	2,920	2,960
Shipping and Delivery:				
● Items requested (000)	3,452	3,526	3,500	3,632
RESULTS				
Automation Services:				
● Items circulated (000)	7,726	7,891	7,580	8,056
Shipping and Delivery:				
● Items delivered (000)	3,452	3,526	3,500	3,632

**PUBLIC LIBRARY
CENTRAL LIBRARY
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Amended</u> <u>2006-07</u>	<u>Approved</u> <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	5,309,314	5,326,200	5,628,300	5,743,500
Materials & Supplies	782,917	835,100	833,300	860,200
Services	1,214,857	1,279,800	1,278,700	1,278,900
Other	<u>0</u>	<u>0</u>	<u>100,000</u>	<u>130,000</u>
Total	7,307,088	7,441,100	7,840,300	8,012,600

Appropriation by Activity				
Administration	1,847,515	2,043,100	2,095,800	2,140,000
Public Services	3,814,861	3,741,100	4,067,400	4,173,100
Technical & Support Services	<u>1,644,712</u>	<u>1,656,900</u>	<u>1,677,100</u>	<u>1,699,500</u>
Total	7,307,088	7,441,100	7,840,300	8,012,600

Employee Years by Activity				
Administration	25.8	26.8	27.8	27.9
Public Services	65.5	59.5	64.5	64.7
Technical & Support Services	<u>37.1</u>	<u>36.3</u>	<u>36.3</u>	<u>36.4</u>
Total	128.4	122.6	128.6	129.0



PUBLIC LIBRARY
CENTRAL LIBRARY
PERSONNEL SUMMARY

FULL TIME POSITIONS			Administration	Public Services	Technical & Support Services		
Br.	Title	Budget 2006-07				Approved 2007-08	
36	Library Director	1	1	1			
31	Assistant Library Director III	1	1		1		
26	Associate Administrative Analyst	1	1	1			
26	Librarian IV	0	1		1		
24	Assistant to the Library Director	1	1	1			
24	Computer Operations Supervisor	1	1		1		
23	Principal Graphic Designer	1	1	1			
23	Supervisor Library Buildings	1	1	1			
22	Librarian III	8	7		7		
20	Computer Programmer	1	1		1		
19	Circulation Supervisor	1	1		1		
19	Librarian II	14	15		13		
19	Supervising Library Mats. Handler	1	1		1		
18	Computer Communications Tech.	3	3		3		
18	Directory Editor	1	1	1			
18	Library Automation Specialist	3	3		3		
18	Secretary to Library Director	0	1	1			
16	Administrative Assistant	2	2	2			
16	Librarian I	10	9		8		
16	Secretary to Library Director	1	0				
15	Supervisor Audio Visual Services	1	1		1		
14	Library Assistant	4	4		4		
14	Library Assistant - Bilingual	1	1		1		
13	Library Automation Assistant	1	1		1		
13	Sr. Maintenance Mechanic Bldg.	0	1	1			
12	Mailroom Coordinator	1	1		1		
11	Building Maintenance Foreman	1	1	1			
11	Library Catalog Clerk I	1	1		1		
11	Retrieval Room Coordinator	1	1		1		
11	Secretary	2	2		1		
9	Clerk II with Typing	3	3	1	1		
9	Library Catalog Clerk II	1	1		1		
9	Maintenance Mechanic	1	0				
8	Truck Driver	3	3		3		
7	Clerk III	1	1		1		
7	Clerk III with Typing	9	9		5		
7	Maintenance Worker - Library	2	2	2			
3	Materials Processor	3	3		3		
2	Senior Library Page	6	6		4		
1	Cleaner	3	3	3			
57	Senior Security Guard	1	1	1			
52	Security Guard	4	4	4			
EMPLOYEE YEARS							
Full Time			102.0	102.0	23.0	48.0	31.0
Overtime			1.6	1.6	0.3	1.0	0.3
Part Time, Temporary, Seasonal			28.3	29.0	5.2	17.9	5.9
Less: Vacancy Allowance			<u>3.3</u>	<u>3.6</u>	<u>0.6</u>	<u>2.2</u>	<u>0.8</u>
Total			128.6	129.0	27.9	64.7	36.4

PUBLIC LIBRARY
COMMUNITY LIBRARY

The Community Library provides convenient access to library services through the City's 10 branch libraries.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Expand library hours to ensure all branch libraries are open year-round on Saturdays	Education	First Quarter
Establish expanded Literacy Initiative Projects at Lincoln, Sully and Arnett Libraries	Customer Service Education	Second Quarter
Upgrade the library materials acquisitions system to improve delivery cycle, the depth and breath of the collection, and increase circulation	Customer Service	Second Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	2,904,600	2,947,800	43,200
Employee Years	44.3	43.9	-0.4

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
35,100	15,000	-9,300	-4,100	0	6,500	43,200

Major Change

Administration personnel cost reduced at Branch libraries as an efficiency measure	-123,100
Funding to enhance literacy increase personnel cost at branch libraries	118,800
Computer leasing costs reduce due to purchase of new computers	-70,200
Professional services increases to cover cost of shift to per capita formula for Monroe County Library Services agreement	67,100
Building repair decreases due to one-time State funding for Arnett Teen Center	-34,000
Increased library hours for Saturdays	25,100
Security services increase due to need for additional coverage	20,200
Office supplies increase to cover costs of materials	5,900
Productivity improvements result in savings	-3,300

ADMINISTRATION

Administration manages the Community Library System. It acquires materials, schedules and deploys personnel to the branch libraries, and maintains and repairs the branch libraries.

BRANCH LIBRARIES

Branch libraries in Rochester's neighborhoods provide convenient access to library services and materials. Services include:

- Loans of printed materials, audio tapes, compact discs, dvds, and video tapes
- Collections of popular interest for area residents
- Reference services with access to the resources of the Monroe County Library System
- Programs such as story hours, lectures, and artistic performances
- Referral services to community agencies
- Facilities for meetings and programs sponsored by non-library groups
- Access to the Internet and personal computing needs

Program Change

New Literacy Program to train parents and children in skills including print motivation, phonological awareness, vocabulary, narrative skills, print awareness and letter knowledge. Overall weekly service hours are increased by 1% to allow all branches to be open on Saturdays. This results in an increase in programs planned, reference questions, and anticipated door count. Increased activity at Lyell Branch due to new Community Room and new Teen Centers at Arnett, Maplewood, and Wheatley Branches.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
ARNETT				
WORKLOAD				
Reference questions	5,505	6,090	6,200	6,200
Programs planned	70	90	90	150
Service hours	2,020	2,013	2,030	2,030
Internet sessions	20,214	22,600	22,000	24,900
EFFICIENCY				
Reference assistance per service hour	2.7	3.0	3.1	3.1
Average attendance per program	16	15	14	11
Circulation per service hour	18	19	19	21
RESULTS				
Program attendance	1,153	1,357	1,300	1,700
Library materials circulated	35,762	39,000	39,000	42,000
Door count	78,585	87,200	79,000	97,700
Library Card Registrations	N/A	N/A	N/A	1,050

PUBLIC LIBRARY
COMMUNITY LIBRARY

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
CHARLOTTE				
WORKLOAD				
Reference questions	8,901	10,692	8,200	10,200
Programs planned	152	124	130	130
Service hours	1,966	1,957	1,961	2,070
Internet sessions	12,210	12,768	15,050	13,000
EFFICIENCY				
Reference assistance per service hour	4.5	5.5	4.2	4.9
Average attendance per program	15	16	12	12
Circulation per service hour	52	52	53	50
RESULTS				
Program attendance	2,265	1,926	1,500	1,600
Library materials circulated	101,642	102,000	103,000	103,000
Door count	84,729	88,546	83,000	88,500
Library Card Registrations	N/A	N/A	N/A	600
HIGHLAND				
WORKLOAD				
Reference questions	5,838	6,296	5,600	6,400
Programs planned	156	228	80	100
Service hours	1,743	1,745	1,735	1,818
Internet sessions	14,482	15,954	16,800	16,800
EFFICIENCY				
Reference assistance per service hour	3.3	3.6	3.2	3.5
Average attendance per program	7	4	19	11
Circulation per service hour	45	47	46	46
RESULTS				
Program attendance	1,084	945	1,500	1,100
Library materials circulated	79,059	81,415	80,000	83,000
Door count	68,995	72,793	70,000	76,400
Library Card Registrations	N/A	N/A	N/A	375

Performance Indicators	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
LINCOLN				
WORKLOAD				
Reference questions	6,727	8,563	5,600	10,000
Programs planned	374	328	330	410
Service hours	2,001	1,998	2,017	2,010
Internet sessions	19,970	20,951	21,500	22,000
EFFICIENCY				
Reference assistance per service hour	3.4	4.3	2.8	5.0
Average attendance per program	14	20	14	21
Circulation per service hour	28	31	26	36
RESULTS				
Program attendance	5,369	6,572	4,725	8,500
Library materials circulated	55,882	62,089	53,000	72,000
Door count	98,755	112,375	92,000	120,000
Library Card Registrations	N/A	N/A	N/A	1,600
LYELL				
WORKLOAD				
Reference questions	6,293	6,330	6,500	6,200
Programs planned	82	94	100	103
Service hours	1,777	1,769	1,769	1,880
Internet sessions	11,015	12,886	14,000	13,800
EFFICIENCY				
Reference assistance per service hour	3.5	3.6	3.7	3.3
Average attendance per program	17	22	20	21
Circulation per service hour	25	24	25	23
RESULTS				
Program attendance	1,385	2,108	2,000	2,200
Library materials circulated	44,650	41,970	45,000	44,000
Door count	60,744	65,506	65,000	66,800
Library Card Registrations	N/A	N/A	N/A	675

PUBLIC LIBRARY
COMMUNITY LIBRARY

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
MAPLEWOOD				
WORKLOAD				
Reference questions	5,294	7,176	4,000	10,100
Programs planned	123	127	120	137
Service hours	1,964	1,867	1,963	2,074
Internet sessions	22,152	21,595	24,000	23,300
EFFICIENCY				
Reference assistance per service hour	2.7	3.8	2.0	4.9
Average attendance per program	16	15	16	15
Circulation per service hour	39	39	41	36
RESULTS				
Program attendance	1,995	1,929	1,890	2,100
Library materials circulated	76,883	71,990	80,000	75,000
Door count	106,121	136,737	103,000	150,000
Library Card Registrations	N/A	N/A	N/A	825
MONROE				
WORKLOAD				
Reference questions	8,514	10,078	7,000	11,600
Programs planned	67	79	110	90
Service hours	1,951	1,942	1,946	2,018
Internet sessions	19,623	23,460	21,000	26,300
EFFICIENCY				
Reference assistance per service hour	4.4	5.2	3.6	5.7
Average attendance per program	26	22	15	18
Circulation per service hour	57	60	65	59
RESULTS				
Program attendance	1,716	1,719	1,600	1,600
Library materials circulated	112,129	115,850	126,000	119,000
Door count	86,690	93,137	105,000	100,600
Library Card Registrations	N/A	N/A	N/A	700

PUBLIC LIBRARY
COMMUNITY LIBRARY

13-15

Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
SULLY				
WORKLOAD				
Reference questions	5,198	4,663	5,500	4,200
Programs planned	190	153	170	158
Service hours	1,772	1,764	1,764	1,875
Internet sessions	14,620	17,200	14,500	17,700
EFFICIENCY				
Reference assistance per service hour	2.9	2.6	3.1	2.2
Average attendance per program	16	17	18	15
Circulation per service hour	14	13	16	14
RESULTS				
Program attendance	3,073	2,643	3,000	2,400
Library materials circulated	24,972	22,182	28,000	26,000
Door count	48,063	53,621	46,000	57,900
Library Card Registrations	N/A	N/A	N/A	600
WHEATLEY				
WORKLOAD				
Reference questions	8,779	9,572	8,500	10,000
Programs planned	180	189	130	204
Service hours	1,908	1,948	1,950	2,022
Internet sessions	16,625	18,191	16,000	19,300
EFFICIENCY				
Reference assistance per service hour	4.6	4.9	4.4	4.9
Average attendance per program	17	21	27	22
Circulation per service hour	13	12	14	12
RESULTS				
Program attendance	3,137	3,998	3,500	4,400
Library materials circulated	23,916	22,806	27,000	25,000
Door count	59,103	64,210	59,500	69,400
Library Card Registrations	N/A	N/A	N/A	700

PUBLIC LIBRARY
COMMUNITY LIBRARY

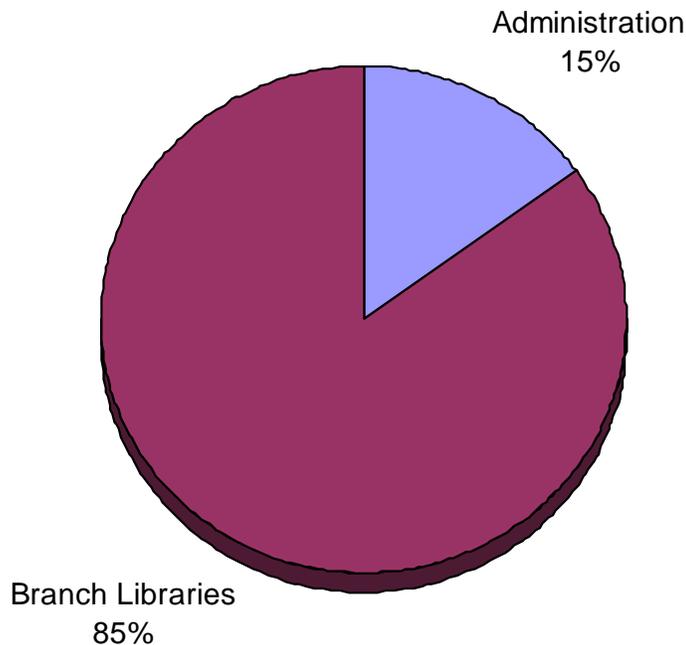
Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
WINTON				
WORKLOAD				
Reference questions	12,071	11,581	12,200	11,800
Programs planned	144	148	135	152
Service hours	1,945	1,946	1,948	2,022
Internet sessions	21,239	20,157	22,000	21,000
EFFICIENCY				
Reference assistance per service hour	6.2	6.0	6.3	5.8
Average attendance per program	19	13	18	14
Circulation per service hour	91	89	95	88
RESULTS				
Program attendance	2,696	1,924	2,400	2,100
Library materials circulated	177,518	173,936	185,000	178,000
Door count	112,781	114,154	115,000	115,000
Library Card Registrations	N/A	N/A	N/A	650
TOTAL ALL BRANCHES				
WORKLOAD				
Reference questions	73,120	81,041	69,300	86,700
Programs planned	1,538	1,560	1,395	1,634
Service hours	19,047	18,949	19,083	19,819
Internet sessions	172,150	185,762	186,850	198,100
Library Card Registrations	N/A	N/A	N/A	7,775

N/A - Not Applicable

PUBLIC LIBRARY
COMMUNITY LIBRARY
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	2,167,540	2,260,400	2,274,400	2,326,200
Materials & Supplies	50,298	49,300	40,600	46,600
Services	521,594	590,800	589,600	575,000
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,739,432	2,900,500	2,904,600	2,947,800
Appropriation by Activity				
Administration	447,784	450,100	427,100	438,300
Branch Libraries	<u>2,291,648</u>	<u>2,450,400</u>	<u>2,477,500</u>	<u>2,509,500</u>
Total	2,739,432	2,900,500	2,904,600	2,947,800
Employee Years by Activity				
Administration	5.3	3.3	5.3	3.5
Branch Libraries	<u>39.6</u>	<u>38.9</u>	<u>39.0</u>	<u>40.4</u>
Total	44.9	42.2	44.3	43.9



PUBLIC LIBRARY
COMMUNITY LIBRARY
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Branch Libraries
Br.	Title	Budget 2006-07	Approved 2007-08		
31	Assistant Library Director III	1	1	1	
24	Assistant to Library Director	0	1		1
22	Librarian III	10	8		8
19	Librarian II	7	6		6
16	Librarian I	3	4		4
14	Library Assistant	2	2		2
14	Youth Services Coordinator	1	1		1
13	Sr. Maintenance Mechanic Bldg.	2	1	1	
11	Secretary	1	1	1	
EMPLOYEE YEARS					
Full Time		27.0	25.0	3.0	22.0
Overtime		0.1	0.3	0.0	0.3
Part Time, Temporary, Seasonal		17.6	19.1	0.6	18.5
Less: Vacancy Allowance		<u>0.4</u>	<u>0.5</u>	<u>0.1</u>	<u>0.4</u>
Total		44.3	43.9	3.5	40.4

Purpose

The Department of Recreation and Youth Services provides cultural, leisure, and community service programs at neighborhood and regional levels. The Department provides technical assistance and represents the City in youth services, employment, and planning processes. The Department manages the buildings and facilities where these programs occur, operates the Public Market, and Mt. Hope and Riverside cemeteries, and administers contracts for operation of the Rochester Riverside Convention Center, the High Falls Entertainment District, and the Blue Cross Arena at the Rochester War Memorial.

Organization

The Department has four major units: the Office of the Commissioner, the Bureau of Recreation, the Office of Special Services, and the Bureau of Youth Services.



Highlights of the Department's 2007-08 work program are presented below. Additional information for each bureau is included in the sections that follow.

Bureau	Highlights	Priorities Supported	Projected Completion
Commissioner	Complete review of the Curfew program and report to City Council	Public Safety	First Quarter
Recreation	Complete the transfer of the Parks activity to the Department of Environmental Services	Customer Service	First Quarter
Special Services	Develop increased usage of the High Falls Entertainment District site	Economic Development & Jobs	Third Quarter
Youth Services	Expand the Summer of Opportunity Program	Economic Development & Jobs Education	First Quarter
Youth Services	Initiate agreement with the Hillside Work Scholarship Program to increase City School District graduation rates	Education	First Quarter

Year-to-Year Comparison

<u>Bureau</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>	<u>Change</u>	<u>Percent Change</u>
Office of the Commissioner	2,740,600	2,314,300	-426,300	-15.6%
Recreation	9,799,900	6,854,800	-2,945,100	-30.1%
Special Services	4,283,800	4,234,200	-49,600	-1.2%
Youth Services	<u>2,217,300</u>	<u>2,958,300</u>	<u>741,000</u>	33.4%
Total	19,041,600	16,361,600	-2,680,000	-14.1%
Employee Years	277.4	199.3	-78.1	-28.2%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous Major Change</u>	<u>Total</u>
185,700	166,500	141,100	0	23,800	-3,197,100
					-2,680,000

Major Change Highlights As proposed by the Mayor:

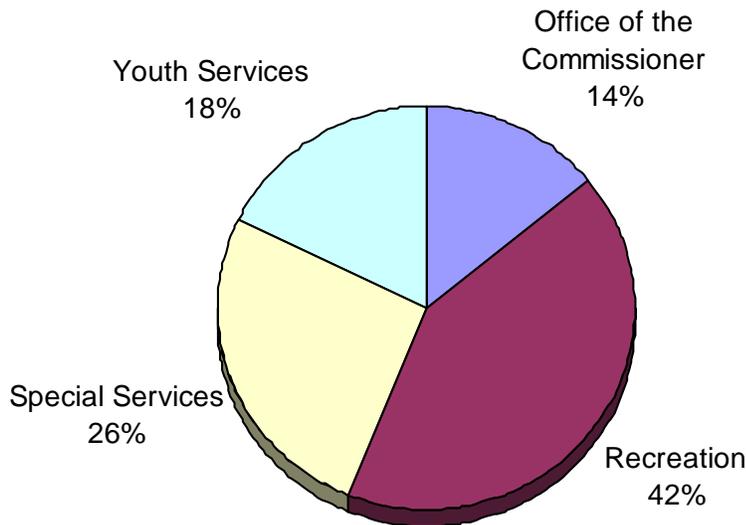
Parks Operations transfers to the Department of Environmental Services	-2,041,000
Contractual services are added to fund a tutoring program	1,000,000
Custodial Services transfers to the Department of Environmental Services	-701,500
MusicFest trust fund exhausted during 2005-06 and vendor now retains funds from ticket sales in 2007-08	-470,600
First phase of the Rochester After School Academy grant concludes	-421,100

 As amended by City Council:

Funds are transferred from Contingency for the NEAD CDF Freedom School Summer program	30,000
Funds are transferred from Contingency for a Health Fair in Sector 4	10,000
Funds are transferred from Contingency for a Summer Arts program	5,000
Funds are transferred from Contingency for the Youth Lifeline Foundation's Football & Life Skills Camp	5,000
Funds are transferred from Contingency for the Rochester Fatherhood Resource Initiative	2,000

DEPARTMENT OF RECREATION & YOUTH SERVICES
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	9,609,576	8,652,300	8,863,100	6,418,300
Materials & Supplies	793,712	613,700	562,000	307,500
Services	8,135,948	9,008,000	9,535,000	9,554,000
Other	<u>60,929</u>	<u>74,200</u>	<u>81,500</u>	<u>81,800</u>
Total	18,600,165	18,348,200	19,041,600	16,361,600
Appropriation by Activity				
Office of the Commissioner	1,857,127	2,213,800	2,740,600	2,314,300
Recreation	10,563,568	9,805,300	9,799,900	6,854,800
Special Services	4,397,443	4,144,600	4,283,800	4,234,200
Youth Services	<u>1,782,027</u>	<u>2,184,500</u>	<u>2,217,300</u>	<u>2,958,300</u>
Total	18,600,165	18,348,200	19,041,600	16,361,600
Employee Years by Activity				
Office of the Commissioner	12.4	15.1	16.3	14.4
Recreation	247.8	215.4	218.9	147.0
Special Services	32.4	26.5	26.3	27.7
Youth Services	<u>16.2</u>	<u>15.3</u>	<u>15.9</u>	<u>10.2</u>
Total	308.8	272.3	277.4	199.3



The Office of the Commissioner directs the Department's activities by developing policy, procedures, goals and objectives, and performance standards. The Office provides centralized financial and personnel services for the Department.

The Special Events unit plans and carries out cultural programs in various locations, manages and coordinates neighborhood festival sites throughout the City, helps citizens obtain permits for special events not operated by the City, and presents performances of the fine and performing arts at various sites. Communications and promotional activities are part of this office.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Complete review of the Curfew program and report to City Council	Public Safety	First Quarter
Partner with the Rochester Police Department to refine the Truancy initiative	Public Safety	Second Quarter
Complete Youth Services restructuring	Customer Service Economic Development & Jobs Education Public Safety	Second Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	2,740,600	2,314,300	-426,300
Employee Years	16.3	14.4	-1.9

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
29,600	59,900	-1,200	0	3,600	-518,200	-426,300

Major Change

MusicFest trust fund exhausted during 2005-06 and vendor now retains funds from ticket sales in 2007-08	-470,600
Liberty Pole Concert Series is replaced with Ribbin' on the River event	-100,000
The Firewater concept development, Holiday events, International Festival, Oktoberfest, and Taste of Rochester events are added	72,000
Transfer 50% of two administrative positions to the Budget Bureau	-61,100
Productivity improvements result in savings	-49,300
Transfer full time graphics position to the Bureau of Communications	-46,700
One time Clarissa St. Reunion, Fall Readers Fest, and Freedom Trail Commission conference are complete	-45,000
Increase funding for grant writing contractual services	41,200
Curfew advertising expense transfers from the Bureau of Communications	40,000
Increase to Jazz Festival	35,000

DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF THE COMMISSIONER

Major Change

Net changes in special events	26,000
Add part time position to perform fund-raising and community partnership functions	17,800
Exchanging 35% of one administrative position for another increases expense in the Commissioner's Office and reduces expense in the Blue Cross Arena at the War Memorial activity	17,600
Transfer 33% secretarial support from the Bureau of Youth Services	12,300
Reduce seasonal help due to efficiencies	-7,400

COMMISSIONER'S OFFICE

The Commissioner's Office develops management policy and sets goals and performance standards. It coordinates the Department's annual budget and capital planning processes; maintains fiscal operations, personnel, and payroll matters; coordinates the purchasing of supplies; and manages the City Council submission process.

SPECIAL EVENTS

Special Events provides cultural programs throughout the year for the public. It has responsibility for the Summer Performing Arts Series and holiday events. Special Events assists the public by coordinating the permit process for special events not operated by the City, such as neighborhood and downtown festivals, parades, and block parties. It oversees fund raising and special events for the Rochester Events Network. It provides marketing and public relations support to the entire department.

Program Change

The MusicFest changes from two days to a one day event, with WDKX sponsoring a second day to build on the synergy of MusicFest. Ribbin' on the River event is added: an event with blues music and a rib vendors contest. A Taste of Rochester event is added: a weekend event featuring food sampling featuring 30-50 area restaurants. The grand opening celebration of the renovated Troup Howell Bridge, to be re-named the Douglass-Anthony Memorial Bridge, will be held.

The increase in major events anticipated in 2006-07 did not occur.

DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF THE COMMISSIONER

14-7

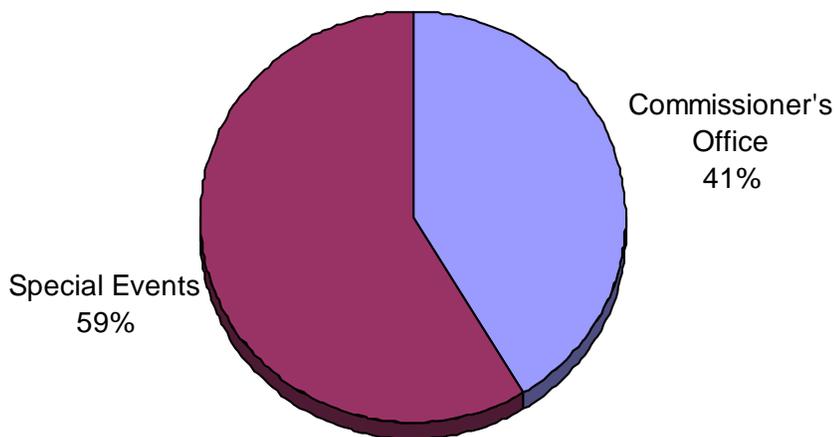
Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND:				
Permit Applications	440	475	475	500
WORKLOAD:				
Permit applications processed:				
● Major events	96	100	111	100
● Rallies, parades, runs	115	115	90	115
● Block parties	52	55	50	63
● Atrium	67	70	75	75
● Link Gallery	13	12	12	12
● Other	97	120	150	120
● Port Terminal events	<u>N/A</u>	<u>10</u>	<u>N/A</u>	<u>15</u>
Total	440	482	488	500
Laser shows	55	55	55	55
Work orders prepared requesting support services	1,320	1,446	1,425	1,500
Professional services agreements prepared	70	85	117	100
Fund raising contacts made	200	350	2,000	520

N/A - Not Applicable

**DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF THE COMMISSIONER
EXPENDITURE SUMMARY**

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Amended 2006-07</u>	<u>Approved 2007-08</u>
Appropriation by Major Object				
Personnel Expenses	622,450	786,200	853,900	816,000
Materials & Supplies	11,975	12,900	11,000	11,400
Services	1,222,702	1,414,700	1,875,700	1,486,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<u>1,857,127</u>	<u>2,213,800</u>	<u>2,740,600</u>	<u>2,314,300</u>
Appropriation by Activity				
Commissioner's Office	535,884	844,000	895,000	956,400
Special Events	<u>1,321,243</u>	<u>1,369,800</u>	<u>1,845,600</u>	<u>1,357,900</u>
Total	<u>1,857,127</u>	<u>2,213,800</u>	<u>2,740,600</u>	<u>2,314,300</u>
Employee Years by Activity				
Commissioner's Office	7.3	8.8	10.0	8.9
Special Events	<u>5.1</u>	<u>6.3</u>	<u>6.3</u>	<u>5.5</u>
Total	<u>12.4</u>	<u>15.1</u>	<u>16.3</u>	<u>14.4</u>



DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF THE COMMISSIONER
PERSONNEL SUMMARY

14-9

FULL TIME POSITIONS				Com- missioner's Office	Special Events
Br.	Title	Budget 2006-07	Approved 2007-08		
36	Commissioner of Recreation & Youth Services	1.0	1.0	1.0	
35	Deputy Commissioner of Recreation & Youth Services	0.7	1.0	1.0	
28	Director of Cultural Affairs	1.0	1.0		1.0
28	Manager of Administrative Support	1.0	1.0	1.0	
26	Associate Administrative Analyst	0.5	0.0		
24	Assistant to the Commissioner	1.0	0.0		
21	Human Resource Consultant II Bilingual	1.0	1.0	1.0	
21	Photographer I	1.0	1.0		1.0
21	Senior Communications Assistant	1.0	1.0		1.0
20	Administrative Analyst	0.0	0.2	0.2	
18	Graphic Designer	1.0	0.0		
18	Secretary to Commissioner	1.0	1.0	1.0	
18	Special Events Program Assistant	1.0	1.0		1.0
18	Special Events Program Assistant Bilingual	1.0	1.0		1.0
11	Secretary Bilingual	0.0	0.3	0.3	
7	Clerk III with Typing	1.0	1.0	1.0	
6	Receptionist Typist	1.0	1.0	1.0	
6	Receptionist Typist Bilingual	1.0	1.0	1.0	
EMPLOYEE YEARS					
Full Time		15.2	13.5	8.5	5.0
Overtime		0.1	0.1	0.0	0.1
Part Time, Temporary, Seasonal		1.0	0.8	0.4	0.4
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		16.3	14.4	8.9	5.5

**DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION**

The Bureau of Recreation is supported by an Administration unit that develops programs and policies, administers contracts and facility use permits, and implements special programs and events. The Administration unit trains employees, coordinates the Bureau's budget, performs accounting and personnel functions, and manages the Department's supplies.

The Bureau of Recreation provides year-round and seasonal leisure activities. It provides programming in the City's recreation centers, parks system, ice rinks, and ball fields.

Other activities include operation of Public Market facilities, renting stall space, and conducting special event market days.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Implement new traffic and circulation pattern at the Public Market	Customer Service Public Safety	First Quarter
Complete the transfer of the Parks activity to the Department of Environmental Services	Customer Service	First Quarter
Initiate publicity campaign for the renovated Manhattan Square Park and new shelter rental	Economic Development	Fourth Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	9,799,900	6,854,800	-2,945,100
Employee Years	218.9	147.0	-71.9

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
83,400	45,200	82,400	0	18,400	-3,174,500	-2,945,100

Major Change

As proposed by the Mayor:

Parks Operations transfers to the Department of Environmental Services	-2,041,000
Custodial Services transfers to the Department of Environmental Services	-701,500
Rochester After School Academy I grant ends at Schools #28, #39, and Monroe High School	-280,900
The Arts & Athletics Summer Camp combines the two separate camps into one camp to reduce expense	-83,100
Productivity improvements result in savings	-37,300
Repairs to the Genesee Valley Park scoreboard and other maintenance of equipment is needed	30,500
Full time administrative position reduces to a part time position to meet budget constraints	-28,600
One time funding for the Jr. Recreation Leader II program is complete	-23,900
Reduce food for recreation programs and wearing apparel due to budget constraints	-20,000
Weekend bus transportation is added for Durand Eastman Park Beach	10,000

Major Change

One time Quad A Learn to Swim grant is complete	-10,000
Initiate a Senior's Dance Series at Edgerton	3,300
Reduce promotional advertising for the Public Market due to budget constraints	-2,000
<input type="checkbox"/> As amended by City Council:	
Funds are transferred from Contingency for a Health Fair in Sector 4	10,000

ADMINISTRATION

Administration develops programs and policy and creates and distributes information about them. It administers contracts and facility use permits and oversees special and seasonal activities. It trains employees and coordinates the Bureau's budget, accounting, cash management, and personnel functions. It manages the Department's supply unit and plans and implements capital improvement projects in parks, recreation facilities, and the Public Market. It also manages the Bureau's Sentry program.

Program Change

Parks Operations and Custodial Services transfer to the Department of Environmental Services. The two departments will work cooperatively in the parks activity, with the Bureau of Recreation managing the parks programming and with Environmental Services managing the day-to-day parks operations.

A Health Fair in Sector 4 is added by City Council.

FIELD ADMINISTRATION

This activity provides management oversight of neighborhood recreation programs and facilities.

RECREATION

The Recreation Division includes:

<u>Community Centers</u>	<u>Recreation Centers</u>	<u>Schools</u>	<u>Senior Programs</u>
Adams Street	Gardiner	Charlotte High	Carter
Avenue D	Humboldt Street	East High	DownTowners
Campbell Street	LaGrange Avenue	Franklin High	Stardust
Carter Street	Norton Village	Frederick Douglass High	
Clinton Baden		James Madison School of Excellence	
Danforth		Thomas Jefferson High	<u>Lodges</u>
Edgerton		John Marshall High	GVP Field House
Flint Street		James Monroe High	Lake Riley Lodge
North Street		#6, #7, #17, #28, #30, #33, #35	Tay House
South Avenue		#39, #42, #43, #46, #52	
Webster Avenue			

Program Change

The Adams St. Community Center will add drum classes, which are a new and exciting class teaching children to drum, which may lead to a possible drum corps. The pool was closed for renovations during the Summer 2006, thus reducing attendance.

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION

Avenue D Community Center will offer Four Season Sports tutoring program in collaboration with Roberts Wesleyan College. This program will require all participants in city-wide athletic leagues to have tutoring sessions.

Campbell St. Community Center will offer Dutchtown Photography Group, which will teach youth local history through photography. Carter St. budgeted hours of operation in 2006-07 were reduced in error.

Carter St. Community Center will offer Outdoor Ultimate Frisbee, which was requested by participants in the Youth Council. This activity develops a sense of belonging, is a constructive use of time, and introduces participants to a lifetime sport activity that can help address obesity and overall health. The budgeted hours of operation were calculated incorrectly for the 2006-07 budget.

Edgerton Community Center will add the School #41 After School Program, which fills a service void from other sites.

Flint St. Community Center will offer a Community Youth Computer Program, which teaches participants the basic use of the computer and its' education component. The number of permit use decreases due to a reduction in outside field and inside gymnasium usage.

North St. Community Center will offer an Employment Simulation Experience, in collaboration with Huther-Doyle, the American Red Cross, the Center for Youth, and RIT. It is a two day event in which participants will practice skills in mock interviews, followed by break-out sessions discussing topics such as appropriate dress, proper manners, resume development and application completion.

South Ave. Community Center will offer a Summer reading program: A Need to Read. Both library staff and retired teacher volunteers will work with participants.

Webster Ave. Community Center will offer a Family Fitness and Nutrition program. Participants will learn alternatives for healthy eating and the utilization of recreational facilities for family fitness. It is anticipated that the site will be relocated pending renovations beginning the Spring, 2008, thus reducing permits.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Registrations:				
● Adams/Gardiner	2,402	2,113	2,100	2,400
● Avenue D	3,052	2,674	2,620	2,620
● Campbell	1,307	1,465	1,500	1,550
● Carter/Norton Village	1,796	1,974	1,980	2,000
● Edgerton/Pierpont/Charlotte/LaGrange	3,607	3,641	3,720	3,820
● Flint	3,418	3,733	3,542	3,525
● North Street	2,473	2,600	2,600	2,800
● South/Field/Cobbs Hill	1,419	2,166	2,305	2,450
● Webster/Humboldt	3,394	3,400	3,750	3,800

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
WORKLOAD				
Hours of operation:				
● Adams/Gardiner	6,360	6,241	6,241	6,360
● Avenue D	2,970	2,990	2,991	2,958
● Campbell	3,405	3,697	3,725	3,697
● Carter/Norton Village	3,111	4,135	2,921	4,313
● Danforth	1,300	1,300	1,300	1,300
● Edgerton/Pierpont/Charlotte/LaGrange	6,750	6,893	6,821	7,509
● Flint	4,301	4,502	4,502	4,553
● North Street	4,729	5,376	5,376	5,376
● South/Field/Cobbs Hill	6,384	6,059	6,211	5,597
● Webster/Humboldt	5,667	6,077	6,343	6,047
Number of permit uses:				
● Adams/Gardiner	100	330	330	330
● Avenue D	5	10	20	20
● Campbell	177	100	160	160
● Carter/Norton Village	14	18	18	18
● Danforth	370	400	400	400
● Edgerton/Pierpont/Charlotte/LaGrange	200	120	130	130
● Flint	20	20	40	5
● North Street	200	110	110	110
● South/Field/Cobbs Hill	125	205	200	200
● Webster/Humboldt	30	40	40	10
RESULTS				
Attendance per year:				
● Adams/Gardiner	45,892	27,405	34,000	37,000
● Avenue D	44,715	52,972	26,000	45,000
● Campbell	37,950	37,530	32,580	33,000
● Carter/Norton Village	40,179	45,511	40,000	40,000
● Edgerton/Pierpont/Charlotte/LaGrange	71,690	64,458	61,795	71,972
● Flint	69,648	67,809	80,970	73,500
● North Street	35,633	32,875	33,000	33,500
● South/Field/Cobbs Hill	45,585	45,751	35,440	47,000
● Webster/Humboldt	58,052	45,069	49,415	49,530

GENESEE VALLEY COMPLEX

This activity manages the Genesee Valley Park (GVP) ice rink, pool, playing fields, and Manhattan Square Park facility, including the ice rink.

Program Change

The Youth Urban Hockey Program will be reconfigured into two separate sessions: Learn to Play Hockey and Youth Team Hockey. Manhattan Square Park Ice Rink re-opens for the Winter 2007 season and attendance at the renovated rink is expected to increase. The unit will explore new revenue streams from advertising on dasher boards and the zamboni.

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION

Performance Indicators

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
DEMAND				
Registrations - Special Events	811	875	875	875
WORKLOAD				
Hours of operation:				
● GVP Ice Rink	3,735	3,760	3,760	3,760
● GVP Pool	875	878	875	875
● Manhattan Square Ice Rink	0	0	836	836
Number of permit uses:				
● GVP Ice Rink	440	440	440	440
● GVP Pool	135	135	200	135
● Manhattan Square Ice Rink	0	0	80	80
● Field House	111	120	100	120
RESULTS				
Attendance per year:				
● GVP Ice Rink	42,745	35,000	35,000	40,000
● GVP Pool	17,040	12,700	12,700	12,700
● Manhattan Square Ice Rink	0	0	9,500	15,000

ATHLETICS

This activity develops, coordinates, and directs athletic activities, including organized team sports at all skill levels and competition. Among its programs are the Adult Recreational Softball League, the Saturday morning Learn To Swim program, youth softball, basketball and football leagues, adult tennis, volunteer Youth Sports Enhancement program, and Durand Eastman Park Beach. This activity is also responsible for the development and administration of the centralized aquatic initiative.

Program Change

Durand Eastman Park Beach re-opens for a second Summer season. Bus transportation from Downtown to the Beach is added on weekends for the Summer 2007.

Youth participants will have a field day with the University of Rochester Medical Center which will include role modeling along with new activities. A Summer Safety and Training Camp will be offered to further increase the pool of certified lifeguard applicants.

Sports conflicts allow for fewer dates available at Charlotte. The Durand site opened later than anticipated in Summer 2006, reducing the hours of operation. The East High and Jefferson pools were closed for renovations during the Summer 2006.

Franklin only had the Learn to Swim program in 2006-07, thus reducing performance indicators. The Madison pool will be school year only in 2007-08. Marshall was operated during the Summer 2006 in lieu of Jefferson.

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION

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Performance Indicators	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Adult softball participants	4,374	4,300	4,358	4,300
WORKLOAD				
Hours of Aquatics operation:				
● Charlotte	347	77	327	60
● Douglass	454	330	330	20
● Durand	0	525	770	740
● East	577	0	70	268
● Franklin	303	293	273	286
● Jefferson	372	78	78	340
● Madison	431	620	620	360
● Marshall	30	300	300	300
● Monroe	34	288	330	286
Registration for Aquatics:				
● Charlotte	347	150	350	150
● Douglass	90	390	300	65
● East	577	0	0	400
● Franklin	0	366	450	380
● Jefferson	372	276	150	430
● Madison	431	400	360	140
● Marshall	30	360	270	300
● Monroe	34	201	265	260
RESULTS				
Adult softball games held	1,310	1,310	1,310	1,310
Aquatics attendance per year:				
● Charlotte	698	1,419	1,911	450
● Douglass	760	3,850	1,385	700
● East	1,940	0	234	1,100
● Franklin	0	2,623	3,000	3,100
● Jefferson	3,520	300	1,440	3,900
● Madison	3,007	1,857	2,510	700
● Marshall	550	1,839	2,060	2,000
● Monroe	900	1,607	2,800	2,400

PUBLIC MARKET

This activity operates and maintains the Public Market at 280 North Union Street. Employees rent stall space to vendors, collect revenues, maintain buildings and grounds, and supervise operations on market days.

Program Change

Parking for customers is added at the corner of Trinidad St. and N. Union St. This parking lot will ultimately provide 300 spaces for cars. Increased stall spaces and mini-leases account for increased revenue.

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Stalls for rent:				
● Shed A	124	124	124	124
● Shed C	68	68	68	68
● Winter Shed	60	60	60	60
Leases:				
● Shed A & C/ seasonal	197	197	197	197
● Winter Shed/annual	59	59	59	59
● Shed A & C/ annual	10	15	11	15
● Non-traditional stalls	24	30	30	35
● Mini-Lease	50	75	55	75
WORKLOAD				
Market days held	155	155	155	155
Special event days	42	45	43	47
Daily rentals:				
● Shed A & C (January - April)	1,397	1,500	1,500	1,400
● Shed A & C (May - December)	1,500	1,570	1,460	1,640
● Special Events	1,630	1,710	1,710	1,800
EFFICIENCY				
Occupancy Rate (%):				
● Shed A	100	100	100	100
● Shed C	100	100	100	100
● Winter Shed	100	100	100	100

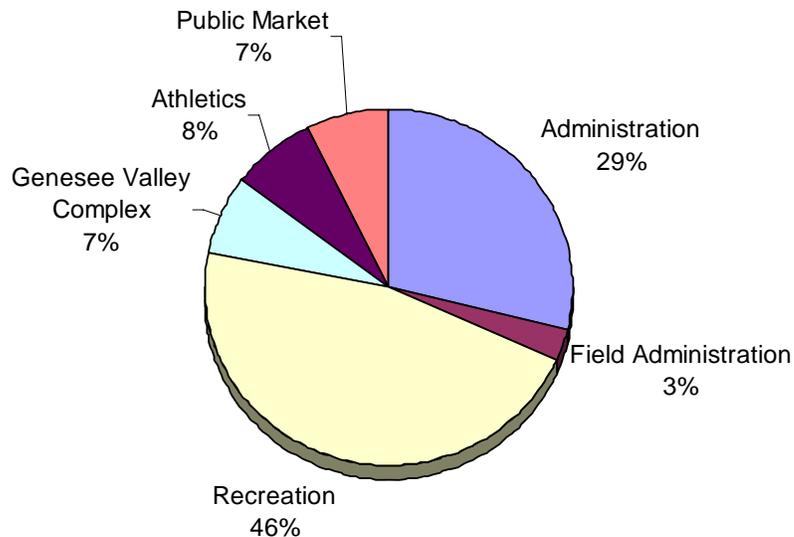
DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION
EXPENDITURE SUMMARY

14-17

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	7,008,611	6,198,300	6,321,800	4,229,700
Materials & Supplies	677,938	511,600	452,600	222,100
Services	2,877,019	3,093,100	3,015,900	2,395,700
Other	<u>0</u>	<u>2,300</u>	<u>9,600</u>	<u>7,300</u>
Total	10,563,568	9,805,300	9,799,900	6,854,800

Appropriation by Activity				
Administration	2,016,525	2,327,800	2,234,700	1,983,700
Field Administration	142,661	144,500	198,700	196,000
Recreation	3,184,129	3,136,100	3,087,300	3,166,500
Genesee Valley Complex	407,166	441,000	488,700	496,600
Athletics	355,291	502,500	516,700	518,000
Public Market	518,568	493,400	488,800	494,000
Parks Operations	2,003,684	2,040,000	2,083,500	0
Forestry	987,659	0	0	0
Equipment Maintenance	235,443	0	0	0
Custodial Services	<u>712,442</u>	<u>720,000</u>	<u>701,500</u>	<u>0</u>
Total	10,563,568	9,805,300	9,799,900	6,854,800

Employee Years by Activity				
Administration	20.3	26.5	27.2	21.3
Field Administration	2.2	2.1	3.2	2.7
Recreation	105.1	94.3	90.3	92.7
Genesee Valley Complex	12.5	12.4	13.1	12.3
Athletics	10.4	11.5	13.0	13.7
Public Market	4.2	3.9	3.9	4.3
Parks Operations	44.9	42.7	46.8	0.0
Forestry	21.9	0.0	0.0	0.0
Equipment Maintenance	3.7	0.0	0.0	0.0
Custodial Services	<u>22.6</u>	<u>22.0</u>	<u>21.4</u>	<u>0.0</u>
Total	247.8	215.4	218.9	147.0



DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Field Administration	Recreation	Genesee Valley Complex	Athletics	Public Market
Br.	Title	Budget 2006-07	Approved 2007-08						
33	Director/Recreation & Leisure Svcs.	1.0	1.0	0.9					0.1
28	Asst. Mgr. of Parks & Recreation	1.0	1.0	0.7					0.3
25	Area Manager	2.0	1.0		1.0				
25	Parks Operations Superintendent	1.0	0.0						
24	Program Development Specialist	1.0	1.0	1.0					
23	Coordinator, Athletics & Aquatics	1.0	1.0	0.2			0.5	0.3	
21	Recreation Center Director	7.0	7.0			7.0			
20	Administrative Analyst	1.0	2.0	2.0					
20	Executive Assistant	1.0	0.0						
19	Parks Operations Supervisor	3.0	0.0						
19	Senior Recreation Supervisor	2.0	2.0			2.0			
18	Supervisor of Markets	1.0	1.0						1.0
17	Horticulture Technician	1.0	1.0	1.0					
16	Administrative Assistant	2.0	2.0	2.0					
15	Recreation Supervisor	13.0	13.0			12.0	0.5	0.5	
13	Building Maintenance Supervisor	2.0	0.0						
13	Supervising Stock Clerk	1.0	1.0	1.0					
9	Clerk II with Typing	1.0	1.0	1.0					
9	Pool Supervisor	1.0	1.0			1.0			
9	Program Support Aide	1.0	1.0	1.0					
9	Recreation Leader	28.0	28.0			28.0			
9	Recreation Leader Bilingual	3.0	3.0			3.0			
7	Clerk III with Typing	3.0	3.0	2.0	1.0				
6	Stock Clerk	1.0	1.0	1.0					
1	Cleaner	9.0	0.0						
66	Laborer 6 Day	1.0	0.0						
65	Sr. Maintenance Mech. Pipefitter	1.0	0.0						
65	Sr. Maintenance Mechanic Welder	1.0	0.0						
61	Crew Chief	6.0	0.0						
57	Senior Security Guard	1.0	1.0	1.0					
56	Ground Equipment Operator	18.0	0.0						
41	Parks Operations Worker	6.0	1.0						1.0
EMPLOYEE YEARS									
	Full Time	122.0	74.0	14.8	2.0	53.0	1.0	0.8	2.4
	Overtime	4.2	1.4	0.3	0.0	0.6	0.1	0.0	0.4
	Part Time, Temporary, Seasonal	99.7	76.7	6.4	0.7	43.4	11.7	13.0	1.5
	Less: Vacancy Allowance	7.0	5.1	0.2	0.0	4.3	0.5	0.1	0.0
	Total	218.9	147.0	21.3	2.7	92.7	12.3	13.7	4.3

DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF SPECIAL SERVICES

14-19

The Office of Special Services consists of the Cemeteries, the Blue Cross Arena at the Rochester War Memorial, the Rochester Riverside Convention Center, and the High Falls Entertainment District. Responsibilities include administering the Blue Cross Arena at the Rochester War Memorial lease, operating Mt. Hope and Riverside Cemeteries, and contract administration associated with the operation of the Rochester Riverside Convention Center and the High Falls Entertainment District. These activities are under the direct supervision of the Commissioner's Office.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Restructure the Cemetery sales staff from commission-based to salary	Customer Service	First Quarter
Partner with the Law Department to select and contract with a venue operator and negotiate new agreements with the permanent resident sports teams to replace existing agreements that will expire	Customer Service Economic Development & Jobs	Fourth Quarter
Develop increased usage of the High Falls Entertainment District site	Economic Development & Jobs	Third Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	4,283,800	4,234,200	-49,600
Employee Years	26.3	27.7	1.4

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
30,400	36,200	51,500	0	900	-168,600	-49,600

Major Change

Due to the flat Hotel/Motel tax revenue allocation and declining operating revenue, the City subsidy for the Rochester Riverside Convention Center contract increases	139,000
High Falls Entertainment District expenses reduce due to discontinuance of a contractual obligation	-75,000
Eliminate Cemetery administrative position due to budget constraints	-64,400
Productivity improvements result in savings	-33,900
Eliminate two Cemetery sales positions due to budget constraints	-27,600
Eliminate one full time Cemetery position due to budget constraints	-27,500
Reduce granite purchase in the Cemetery Division due to budget constraints	-24,200
Reduce Cemetery sales commissions paid due to fewer sales personnel	-23,000
Convert from contractual services to seasonal workers to cut the grass and perform maintenance tasks in the Cemetery Division as a service enhancement to assist in other staff reductions	22,700

DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF SPECIAL SERVICES

Exchanging 35% of one administrative position for another increases expense in the Commissioner's Office and reduces expense in the Blue Cross Arena at the War Memorial	-17,600
Suspend grave repurchase program funding and reduce inscription services in the Cemetery Division due to budget constraints	-16,000
Reduce printing and advertising and travel and training allocations in the Cemetery Division due to budget constraints	-12,000
Reduce building and equipment maintenance at the Blue Cross Arena at the War Memorial due to efficiencies	-9,400
Contractual Cemetery Division grant writer expense increases	5,000
Reduce non-PBX phones and pagers as an efficiency measure in the Cemetery Division	-4,700

CEMETERIES

This Division administers the City's two cemeteries: Mt. Hope, at 1133 Mt. Hope Avenue, and Riverside, at 2650 Lake Avenue. The Division provides information, manages and trains the sales program for the sale of burial space, mausoleum, niches, markers, and cemetery products. The Division is also responsible for the coordination of burial services, mausoleum entombment, and grounds maintenance.

Program Change

The Equipment Mechanic position transfers to the Department of Environmental Services, offset with the implementation of a chargeback to the Cemetery Division for the work performed.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
Cemetery acreage - Mt. Hope	196	196	196	196
Cemetery acreage - Riverside	<u>96</u>	<u>96</u>	<u>96</u>	<u>96</u>
	292	292	292	292
WORKLOAD				
Burials arranged	903	780	1,100	790
Cremations performed	736	964	650	900
Foundations constructed	378	495	550	525
Graves sold	653	478	775	500
Niches sold	51	40	90	80
Crypt spaces sold	118	92	150	120
Lawn crypt spaces sold	1	0	5	2
Cremation urns sold	30	16	5	5
Granite and bronze monuments and markers sold	223	202	300	230

BLUE CROSS ARENA AT THE ROCHESTER WAR MEMORIAL

This activity administers the Blue Cross Arena at the Rochester War Memorial lease, monitors events, and reviews audits and reports of revenue and attendance.

Program Change

Contract negotiations with the current facility management company will occur in 2007-08.

DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF SPECIAL SERVICES

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Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Events	96	108	129	113
WORKLOAD				
Event days	118	141	136	148
EFFICIENCY				
Attendance per event	**	3,629	3,896	3,403
Per capita concession revenue (\$)	**	4.43	4.20	3.44
RESULTS				
Total concession revenue (gross, \$)	2,214,946	2,268,988	2,226,200	1,732,480
Concessions revenue (City share, \$)	193,818	198,537	194,793	151,600
Total attendance	437,051	511,731	529,900	503,700

** - Not Available

CONVENTION CENTER

The Rochester Riverside Convention Center is owned by the City and operated under contract by the Rochester Convention Center Management Corporation. The contractor is responsible for employing staff, marketing, daily operations, routine maintenance and repair of the facility, and food and beverage service. The net operating cost funded by the City is substantially supported by revenue from the Hotel/Motel tax.

Program Change

Public shows decrease due to a rotation out of the Rochester area.

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
DEMAND				
Conventions/trade shows	31	28	28	26
Public shows	16	26	22	15
Other	352	300	330	340
WORKLOAD				
Event days scheduled	288	300	300	300
RESULTS				
Total attendance	363,004	290,000	300,000	300,000

DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF SPECIAL SERVICES

Operating cost for the Rochester Convention Center is estimated as follows:

	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
Operating Revenues		
● Building & equipment rental	1,120,000	1,050,000
● Food & beverage service	4,300,200	4,369,900
● Convention packages	215,000	215,000
● Building services/miscellaneous	<u>899,400</u>	<u>791,300</u>
Total Revenues	6,534,600	6,426,200
Operating Expenses		
● Personnel & fringe benefits	4,218,400	4,301,400
● Materials & supplies	156,200	160,600
● Utilities	430,000	416,000
● Maintenance of building & equipment	288,500	286,900
● Security & contract labor	151,000	202,400
● Food & supplies	1,018,000	1,013,100
● Convention packages	215,000	215,000
● Facility improvement allocation	30,000	27,000
● Other contractual services	1,179,100	1,144,400
● Reduction to be determined	<u>0</u>	<u>-50,000</u>
Total Expenses	7,686,200	7,716,800
Operating Loss:	1,151,600	1,290,600
● Hotel/Motel Tax	795,000	795,000
● City subsidy	356,600	495,600

HIGH FALLS ENTERTAINMENT DISTRICT

The High Falls Entertainment District, in Center City and adjacent to the Genesee River, includes a commercial and retail center. A Sound and Light Show features laser images and other special effects in the Genesee River gorge.

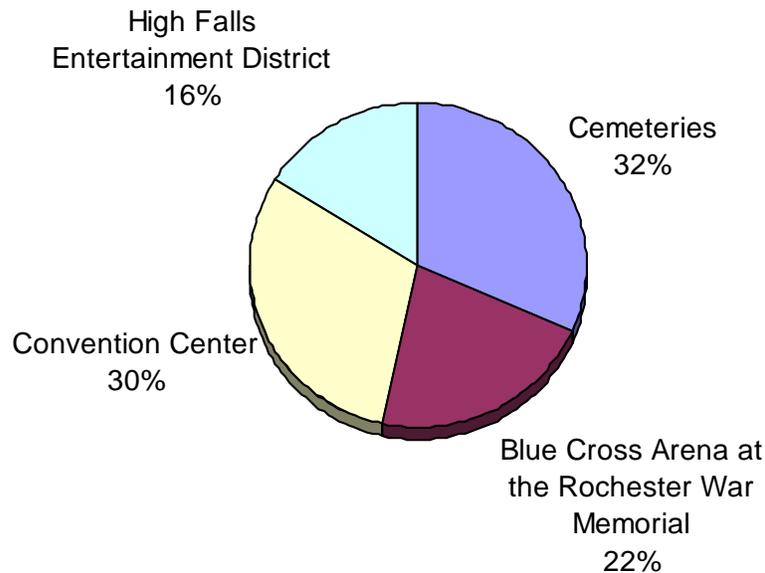
Program Change

The contractual obligation to manage High Falls concludes. City staff will explore the best use of the property during the 2007-08 fiscal year.

DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF SPECIAL SERVICES
EXPENDITURE SUMMARY

14-23

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	1,142,368	865,200	860,200	833,700
Materials & Supplies	91,423	73,800	76,600	52,800
Services	3,102,723	3,133,700	3,275,100	3,273,200
Other	<u>60,929</u>	<u>71,900</u>	<u>71,900</u>	<u>74,500</u>
Total	4,397,443	4,144,600	4,283,800	4,234,200
Appropriation by Activity				
Cemeteries	1,594,486	1,427,500	1,427,000	1,340,200
Blue Cross Arena at the Rochester War Memorial	924,404	894,600	949,300	922,500
Convention Center	1,134,800	1,151,600	1,151,600	1,290,600
High Falls Entertainment District	<u>743,753</u>	<u>670,900</u>	<u>755,900</u>	<u>680,900</u>
Total	4,397,443	4,144,600	4,283,800	4,234,200
Employee Years by Activity				
Cemeteries	31.9	26.2	26.0	27.4
Blue Cross Arena at the Rochester War Memorial	<u>0.5</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>
Total	32.4	26.5	26.3	27.7



DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF SPECIAL SERVICES
PERSONNEL SUMMARY

FULL TIME POSITIONS				Cemeteries	Blue Cross Arena at the Rochester War Memorial
Br.	Title	Budget 2006-07	Approved 2007-08		
35	Deputy Commissioner of Recreation & Youth Services	0.3	0.0		
28	Cemetery Manager	1.0	1.0	1.0	
24	Cemetery Superintendent	1.0	0.0		
20	Administrative Analyst	0.0	0.3		0.3
19	Cemetery Operations Supervisor	1.0	1.0	1.0	
18	Head Account Clerk	1.0	1.0	1.0	
7	Clerk III with Typing	1.0	1.0	1.0	
7	Clerk III with Typing Bilingual	1.0	1.0	1.0	
63	Equipment Mechanic	0.5	0.0		
57	Cemetery Worker	4.0	3.0	3.0	
A300	Cemetery Sales Coordinator	1.0	0.0		
A301	Cemetery Sales Counselor	4.0	4.0	4.0	
A301	Cemetery Sales Counselor Bilingual	1.0	0.0		
EMPLOYEE YEARS					
	Full Time	16.8	12.3	12.0	0.3
	Overtime	0.8	0.5	0.5	0.0
	Part Time, Temporary, Seasonal	9.6	15.8	15.8	0.0
	Less: Vacancy Allowance	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>	<u>0.0</u>
	Total	26.3	27.7	27.4	0.3

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF YOUTH SERVICES

14-25

The Bureau of Youth Services has the responsibility for the fiscal management and oversight for several New York State and Federal funding streams, including the Community Development Block Grant (CDBG) Human Services allocation, Emergency Shelter Grant (ESG), Housing Opportunities for Persons with AIDS (HOPWA), Adolescent Pregnancy Prevention funding from the New York State Office of Family and Children Services, and the New York State 21st Century Community Learning Centers Program, also known as the Rochester After School Academy (RASA).

In addition, the Bureau provides direct client services and administers the Federal Summer Food Program. It also provides technical assistance and represents the City in local and regional human services, employment, and planning processes.

Central Administration manages the Bureau operations; coordinates and supervises the individual procurement process; and acts as a liaison to the City Council process. The unit also participates in various community planning processes, and youth employment services through the Teens on Patrol, Youth Training Academy, Volunteer Intern, and the Summer of Opportunity programs.

Contract Services is responsible for the development, processing, and monitoring of contract agreements. Additionally, the unit is responsible for developing all reports and project information to support the City Council Transmittal process.

Special Projects implements the Rochester After School Academy II program.

Summer Food Service Program provides nutritious breakfasts and lunches to children.

The 2007-08 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Expand the Summer of Opportunity Program	Economic Development & Jobs Education	First Quarter
Initiate agreement with the Hillside Work Scholarship Program to increase City School District graduation rates	Education	First Quarter
Reorganize the Bureau	Customer Service Education Economic Development & Jobs Public Safety	Second Quarter

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	2,217,300	2,958,300	741,000
Employee Years	15.9	10.2	-5.7

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
42,300	25,200	8,400	0	900	664,200	741,000

**DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF YOUTH SERVICES**

Major Change

As proposed by the Mayor:

Contractual services with Hillside Work Scholarship Connection are added	1,000,000
Eliminate four full time positions due to budget constraints	-210,300
Rochester After School Academy I grant ends which eliminates two full time positions	-140,200
One time Family & Friends of Murdered Children contract is complete	-30,000
Summer Food Program increases due to increase in number of sites and food costs	27,600
Productivity improvements result in savings	-12,600
Transfer 33% secretarial support to the Commissioner's Office	-12,300

As amended by City Council:

Funds are transferred from Contingency for the NEAD CDF Freedom School Summer program	30,000
Funds are transferred from Contingency for a Summer Arts program	5,000
Funds are transferred from Contingency for the Youth Lifeline Foundation's Football & Life Skills Camp	5,000
Funds are transferred from Contingency for the Rochester Fatherhood Resource Initiative	2,000

CENTRAL ADMINISTRATION

This activity manages Bureau operations. The unit prepares the annual bureau work and expenditure plans for various funding streams, coordinates and supervises procurement processes, and acts as a liaison to City Council. The unit also participates in various community planning processes, provides technical assistance for grant research to community based organizations and other city departments, and writes grants to obtain additional funding for youth services initiatives. The activity operates the Summer of Opportunity Program (SOOP), which includes the Community Conservation Corps (CCC), the Teens on Patrol (TOPS), Youth Training Academy (YTA), the Volunteer Intern Program (VIP).

Program Change

The Hillside Work Scholarship Connection contract will help at-risk City School District students stay in school and achieve academic success, through a combination of academic supports, mentoring/advocacy and employment. City resources will focus on implementing the programmatic improvements urged in the 2006 Center for Governmental Research (CGR) evaluation of the program, to further improve the graduation rates of current program participants from the current rate of 60%.

The Summer of Opportunity program moves to Central Administration from the Youth Services division. The performance indicators include the former Good Grades Pay (GGP) numbers.

Grant writing and technical assistance is eliminated due to a reduction in staff. Unit work focuses on youth services and employment in 2007-08. Community Development Block Grant (CDBG) funding for non-youth activities is reprogrammed to support neighborhood targeted initiatives.

Various Summer camps are added by City Council.

Performance Indicators

	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
Proposals received	80	72	85	20

Performance Indicators

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>
WORKLOAD				
Proposals reviewed	80	72	80	20
Request for proposals developed	5	3	3	1
City representative for human services initiatives	10	20	12	10
Applicants for Summer of Opportunity	788	730	650	1,000
Applicants for CCC and TOPS	90	100	80	N/A
Applicants for YTA	15	24	20	25
Applicants for VIP	42	50	50	40
Number of employers participating in the Summer of Opportunity program	N/A	45	25	75
EFFICIENCY				
Participants in Summer of Opportunity	286	429	225	525
Participants in CCC and TOPS	50	83	50	N/A
Participants in YTA	20	14	20	20
Participants in VIP	29	40	40	30
Number of youth placed in Summer of Opportunity program	N/A	429	100	500
RESULTS				
Evaluation of Summer of Opportunity Program: ranking 1 (poor) - 5 (excellent)				
% of employers ranking program as 4 or 5	N/A	N/A	N/A	80%
% of youth ranking program as 4 or 5	N/A	N/A	N/A	80%
% of parents ranking program as 4 or 5	N/A	N/A	N/A	80%
Number of students completing YTA	15	12	18	15
Number of students completing VIP	29	35	38	25
Number of Pre-COE portfolios developed	29	35	38	25
Number of YTA students employed	13	10	15	12

CCC - Community Conservation Corps.

COE - Certificate of Employability

TOPS - Teens on Patrol

VIP - Volunteer Intern Program

YTA - Youth Training Academy

N/A - Not Applicable

CONTRACT SERVICES

This activity monitors contracts for various funding streams, maintains the Bureau information system, develops contracts for services, and ensures that New York State and Federal audit requirements are met in a timely manner. It prepares statistical and descriptive reports for internal and external audiences and provides technical assistance to program operators, including training on new funding requirements.

Program Change

Fewer contracts will be developed, fewer project reports written, and fewer monitoring visits will occur due to a reduction in grant funded staff and reprogramming of non-youth CDBG funding. The Adopt-A-Block program transferred from the Department of Environmental Services in 2006-07.

**DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF YOUTH SERVICES**

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
APPS allocation (\$)	319,700	319,700	319,700	378,000
CDBG program allocation (\$)	1,237,200	1,220,800	1,333,600	405,600
ESG allocation (\$)	424,535	422,500	422,500	426,425
HOPWA allocation (\$)	575,000	599,000	599,000	605,000
WORKLOAD				
APPS projects	5	5	5	6
Contract amendments	35	20	40	25
Contracts developed	80	104	80	60
Contracts for Adopt-A-Block	N/A	13	N/A	13
Desk audits	130	150	150	150
Project reports	650	800	650	400
Monitoring visits	150	150	180	100
RESULTS				
APPS participants	377	377	377	420
ESG project beneficiaries	16,809	12,773	24,000	12,500
HOPWA project beneficiaries	628	225	650	N/A
HOPWA Households	N/A	215	N/A	217

APPS - Adolescent Pregnancy Prevention Services

CDBG - Community Development Block Grant

ESG - Emergency Shelter Grant

HOPWA - Housing Opportunities for Persons With AIDS

N/A - Not Applicable

SPECIAL PROJECTS

This activity has oversight of the 21st Century Community Learning Program, also known as the Rochester After School Academy (RASA).

Program Changes

The Rochester After School Academy I grant ends after five years. Eleven sites lose funding for their after school programs affecting more than 1,000 youth. Site locations are: Schools #9, #28, #33, #36, #39, East, Edison, Franklin, Frederick Douglass, Monroe, and Wilson Commencement. The Rochester After School Academy II grant will end the following year.

The Summer of Opportunity program transfers to Central Administration.

Performance Indicators

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>
DEMAND				
New York State 21st Century - Phase 1 allocation (\$)	2,195,794	1,730,000	1,730,000	0
New York State 21st Century - Phase 2 allocation (\$)	896,000	896,000	896,000	896,000

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF YOUTH SERVICES

14-29

Performance Indicators

	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
WORKLOAD				
Number of sites for RASA I	11	11	11	0
Number of sites for RASA II	5	5	5	5
EFFICIENCY				
Youth participants in RASA I	1,037	1,021	1,000	0
Adult participants in RASA I	0	275	275	0
Youth participants in RASA II	323	400	320	320
Adult participants in RASA II	320	320	320	320
RESULTS				
Number of students increasing Math and/or English tests due to RASA	52%	55%	75%	55%

RASA I - Rochester After School Academy Phase I
RASA II - Rochester After School Academy Phase II

SUMMER FOOD SERVICE PROGRAM

This federally funded activity provides nutritious breakfasts and lunches to children at various recreation, day care, community centers, and other locations within the City.

Performance Indicators

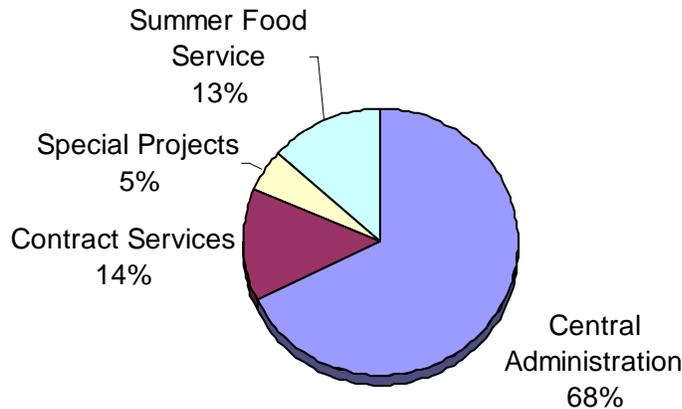
	<u>Actual</u> 2005-06	<u>Estimated</u> 2006-07	<u>Budget</u> 2006-07	<u>Budget</u> 2007-08
DEMAND				
Summer Food Program breakfast sites	42	52	50	55
Summer Food Program lunch sites	57	69	65	70
WORKLOAD				
Summer Food Program breakfasts served	53,100	69,879	66,000	74,000
Summer Food Program lunches served	95,800	105,212	110,000	110,000

**DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF YOUTH SERVICES
EXPENDITURE SUMMARY**

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	836,147	802,600	827,200	538,900
Materials & Supplies	12,376	15,400	21,800	21,200
Services	933,504	1,366,500	1,368,300	2,398,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,782,027	2,184,500	2,217,300	2,958,300

Appropriation by Activity				
Central Administration	274,549	212,500	211,400	2,003,600
Contract Services	384,381	365,000	364,200	402,000
Special Projects	803,469	1,243,300	1,271,200	157,000
Summer Food Service	<u>319,628</u>	<u>363,700</u>	<u>370,500</u>	<u>395,700</u>
Total	1,782,027	2,184,500	2,217,300	2,958,300

Employee Years by Activity				
Central Administration	3.4	3.7	3.7	4.4
Contract Services	5.3	3.5	3.5	2.6
Special Projects	6.3	7.0	7.4	2.2
Summer Food Service	<u>1.2</u>	<u>1.1</u>	<u>1.3</u>	<u>1.0</u>
Total	16.2	15.3	15.9	10.2



DEPARTMENT OF RECREATION & YOUTH SERVICES
 BUREAU OF YOUTH SERVICES
 PERSONNEL SUMMARY

14-31

FULL TIME POSITIONS				Central Administration	Contract Services	Special Projects	Summer Food Service
Br.	Title	Budget 2006-07	Approved 2007-08				
33	Manager/Youth Services Planning	1.0	1.0	1.0			
24	Program Development Specialist	1.0	0.0				
24	Grants Specialist	1.0	0.0				
24	Senior Administrative Analyst	2.0	2.0	1.0	0.9		0.1
20	Senior Human Services Coordinator	6.0	2.0		1.0	1.0	
16	Employment & Training Counselor	1.0	1.0	1.0			
11	Secretary Bilingual	1.0	0.7	0.7			
7	Clerk III with Typing	1.0	1.0		0.9		0.1
EMPLOYEE YEARS							
	Full Time	14.0	7.7	3.7	2.8	1.0	0.2
	Overtime	0.0	0.1	0.0	0.1	0.0	0.0
	Part Time, Temporary, Seasonal	3.1	3.6	1.0	0.0	1.5	1.1
	Less: Vacancy Allowance	<u>1.2</u>	<u>1.2</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>
	Total	15.9	10.2	4.4	2.6	2.2	1.0

Purpose

The Undistributed Expense budget records allocations associated with, but not included in, departmental budgets or those that cannot reasonably be distributed to departmental budgets. The program includes costs for both current and non-current employee benefits, general risk management, payments to other agencies, and other miscellaneous expenditures.

Year-to-Year Comparison

	Budget <u>2006-07</u>	Budget <u>2007-08</u>	<u>Change</u>	Percent <u>Change</u>
<u>Main Functions</u>				
Employee Benefits - Current	71,234,500	71,889,900	655,400	0.9%
Employee Benefits - Non-Current	19,842,500	20,943,300	1,100,800	5.5%
General Risk Management	811,400	1,050,900	239,500	29.5%
Other	<u>2,313,200</u>	<u>2,573,300</u>	<u>260,100</u>	11.2%
	94,201,600	96,457,400	2,255,800	2.4%
Less: Intrafund Credit*	<u>112,300</u>	<u>108,400</u>	<u>-3,900</u>	-3.5%
Total	94,089,300	96,349,000	2,259,700	2.4%

*Reflects chargeback for Worker's Compensation costs.

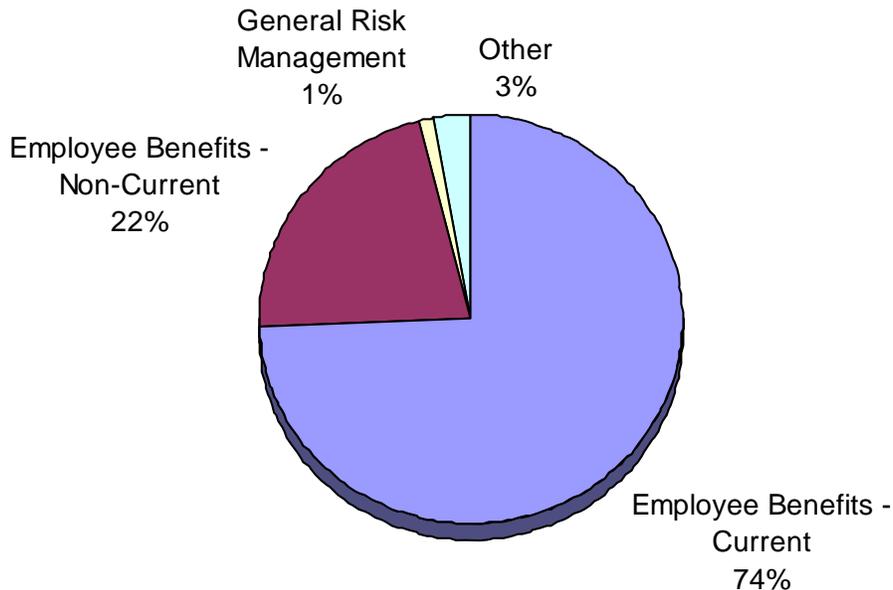
Major Change

Current employee benefits costs increase due to medical rate increases	655,400
Non-current employee benefits costs increase	1,100,800
General risk management costs increase due to required Insurance Reserve contributions	239,500
Other expenses increase due to an allocation for employee training and development	260,100

UNDISTRIBUTED EXPENSES EXPENDITURE SUMMARY

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Amended</u> <u>2006-07</u>	<u>Approved</u> <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	64,307,336	64,898,700	71,234,500	71,889,900
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>27,007,166</u>	<u>23,636,100</u>	<u>22,967,100</u>	<u>24,567,500</u>
	91,314,502	88,534,800	94,201,600	96,457,400
Less: Intrafund Credit*	<u>124,958</u>	<u>65,500</u>	<u>112,300</u>	<u>108,400</u>
Total	91,189,544	88,469,300	94,089,300	96,349,000
Appropriation by Activity				
Employee Benefits - Current	64,307,336	64,898,700	71,234,500	71,889,900
Employee Benefits - Non-Current	19,960,867	19,695,000	19,842,500	20,943,300
General Risk Management	597,787	984,300	811,400	1,050,900
Other	<u>6,448,512</u>	<u>2,956,800</u>	<u>2,313,200</u>	<u>2,573,300</u>
	91,314,502	88,534,800	94,201,600	96,457,400
Less: Intrafund Credit*	<u>124,958</u>	<u>65,500</u>	<u>112,300</u>	<u>108,400</u>
Total	91,189,544	88,469,300	94,089,300	96,349,000

*Reflects chargeback for Worker's Compensation costs.



UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – CURRENT

NEW YORK STATE RETIREMENT SYSTEM

The City makes annual payments to the New York State Retirement System, which in turn is responsible for making pension payments to eligible retirees. The New York State Comptroller oversees the System. The City participates in nine separate programs, four for civilians and five for uniformed employees. Each program provides a different level of benefits. Employees are eligible for participation in the various programs based on their employment period, which is called a tier. Tiers are:

<u>Tier</u>	<u>Hire Date (by any qualified public employer)</u>	
	<u>Non-Uniformed Employees</u>	<u>Uniformed Employees</u>
1	Before July 1973	Before July 1973
2	July 1973 to July 1976	After July 1973
3	July 1976 to September 1983	Does not apply
4	After September 1983	Does not apply

The amount of the payment is the product of the wage base times the contribution rates for each tier. The wage base is the estimate by New York State of the wages and salaries earned during the period April 1, 2007 to March 31, 2008. The Comptroller determines the contribution rates.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	24,819,500	24,167,300	-652,200

Major Change

A slight decrease in the rates reduces expense -652,200

SOCIAL SECURITY

Under the provision of Federal law, the City contributes to the Social Security Trust Fund 7.65 percent of the first \$97,500, then 1.45 percent after that for salaries and wages earned by each eligible employee. Certain earnings and deductions are not subject to these rates, such as flexible spending and payments to disabled employees.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	14,016,400	14,199,700	183,300

Major Change

An adjustment is made to reflect the change in projected wage base 183,300

**UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – CURRENT**

HOSPITAL & MEDICAL INSURANCE

The City provides hospitalization and medical benefits through various programs. Agreements with the different labor unions determines specific coverage and the amount contributed by the City.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	21,681,400	22,818,300	1,136,900

Major Change

Higher contributions due to rate increases	1,243,600
Savings from negotiated health care contribution requirements	-106,700

CAFETERIA BENEFITS PLAN

The City provides a Cafeteria Benefits Plan for Administrative, Professional, and Technical employees and Confidential employees. Under the Plan, an employee is given a credit allocation; allocation decisions are made annually. The employee then allocates that credit toward various types of benefits and levels of coverage. Employees can choose among medical, dental, life, and disability insurances, and flexible spending accounts. The Plan is on a calendar year basis.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	5,076,300	4,927,800	-148,500

Major Change

Savings from restructuring the credit calculation	-1,000,000
An inflationary adjustment is provided for the 2008 Plan Year	851,500

WORKER'S COMPENSATION

Under a self-insurance program, the City directly finances the costs of medical and compensation payments to employees injured on the job. A private insurance firm that is responsible for investigating claims, making payments, and estimating future reserve requirements administers the program.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	3,903,600	4,000,000	96,400
Less: Intrafund Credit	<u>112,300</u>	<u>108,400</u>	<u>-3,900</u>
	3,791,300	3,891,600	100,300

Major Change

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Current Year Claims	300,300	294,800	-5,500
Administrative Charge	74,700	74,700	0
State Assessments	700,600	500,000	-200,600
Prior Years' Claims	<u>2,828,000</u>	<u>3,130,500</u>	<u>302,500</u>
Total	3,903,600	4,000,000	96,400
Less: Intrafund Credit	<u>112,300</u>	<u>108,400</u>	<u>-3,900</u>
	3,791,300	3,891,600	100,300

UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – CURRENT

Chargebacks

<u>Department/Bureau</u>	<u>2005-07</u>	<u>2007-08</u>	<u>Department/Bureau</u>	<u>2004-05</u>	<u>2006-07</u>
COMMUNITY DEVELOPMENT	1,000	700	LIBRARY	1,000	700
ENVIRONMENTAL SERVICES			RECREATION & YOUTH SERVICES		
Commissioner	800	0	Recreation	37,000	18,000
Operations & Parks	175,000	162,200	Special Services	<u>1,000</u>	<u>700</u>
Water	<u>65,000</u>	<u>89,000</u>	TOTAL:	38,000	18,700
TOTAL:	240,800	251,200	UNDISTRIBUTED	9,000	10,000
EMERGENCY COMMUNICATIONS	4,000	7,000	CITY TOTAL	300,300	294,800
POLICE	6,000	6,000	Interfund	188,000	186,400
FIRE	500	500	Intrafund	112,300	108,400
			CITY TOTAL	300,300	294,800

DENTAL INSURANCE

This activity supports dental benefits provided to employees as provided in labor contracts.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	1,630,300	1,669,800	39,500

Major Change

Higher contributions due to rate increases 39,500

LIFE INSURANCE

The City provides term life insurance for all full time employees.

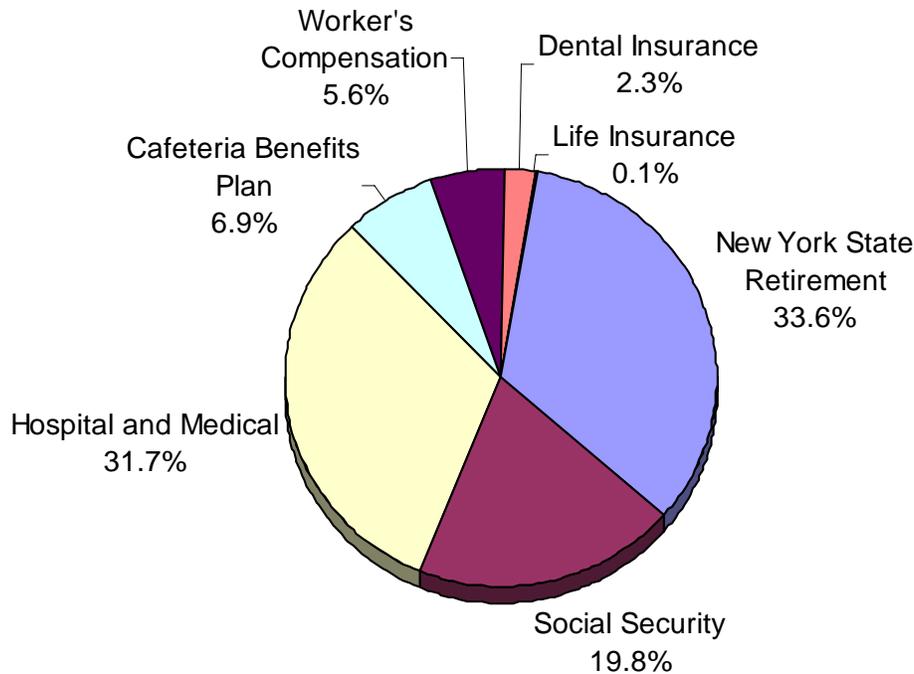
Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	107,000	107,000	0

**UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – CURRENT
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Amended</u> <u>2006-07</u>	<u>Approved</u> <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	64,307,336	64,898,700	71,234,500	71,889,900
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	0	0	0	0
	<u>64,307,336</u>	<u>64,898,700</u>	<u>71,234,500</u>	<u>71,889,900</u>
Less: Intrafund Credit*	<u>124,958</u>	<u>65,500</u>	<u>112,300</u>	<u>108,400</u>
Total	<u>64,182,378</u>	<u>64,833,200</u>	<u>71,122,200</u>	<u>71,781,500</u>
Appropriation by Activity				
New York State Retirement	23,292,318	22,444,100	24,819,500	24,167,300
Social Security	13,049,994	13,488,300	14,016,400	14,199,700
Hospital and Medical	18,191,938	19,076,600	21,681,400	22,818,300
Cafeteria Benefits Plan	4,343,845	4,229,300	5,076,300	4,927,800
Worker's Compensation	3,773,609	4,114,900	3,903,600	4,000,000
Dental Insurance	1,548,950	1,446,000	1,630,300	1,669,800
Life Insurance	<u>106,682</u>	<u>99,500</u>	<u>107,000</u>	<u>107,000</u>
	<u>64,307,336</u>	<u>64,898,700</u>	<u>71,234,500</u>	<u>71,889,900</u>
Less: Intrafund Credit*	<u>124,958</u>	<u>65,500</u>	<u>112,300</u>	<u>108,400</u>
Total	<u>64,182,378</u>	<u>64,833,200</u>	<u>71,122,200</u>	<u>71,781,500</u>

*Reflects chargeback for Worker's Compensation costs.



UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – NON-CURRENT

DISABLED/OLD PENSION

This activity includes the cost of a closed pension plan for surviving spouses of police officers and firefighters who retired before the City's participation in the New York State Retirement System. Revenue from the Foreign Insurance Fund partially offsets the cost of the firefighters' portion.

This activity also includes the cost of pension payments to permanently disabled firefighters who are entitled to collect the difference between the amount they receive from the New York State Retirement System and their current pay for the bracket and step that they held with the Fire Department at the time they separated from City employment.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	2,221,900	2,312,500	90,600

Major Change

The salary differential required to be paid increases due to negotiated labor agreements	90,600
--	--------

HOSPITAL & MEDICAL INSURANCE

The City provides hospital and medical benefits to eligible retirees.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	16,924,200	17,946,900	1,022,700

Major Change

Higher contributions due to rate increases	1,022,700
--	-----------

DENTAL INSURANCE

Dental insurance coverage is provided to eligible firefighter retirees.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	135,500	123,000	-12,500

Major Change

Lower contribution required due to a rate reduction	-12,500
---	---------

**UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – NON-CURRENT**

LIFE INSURANCE

Certain uniformed retirees are provided term life insurance benefits:

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	44,500	44,500	0

UNEMPLOYMENT COMPENSATION

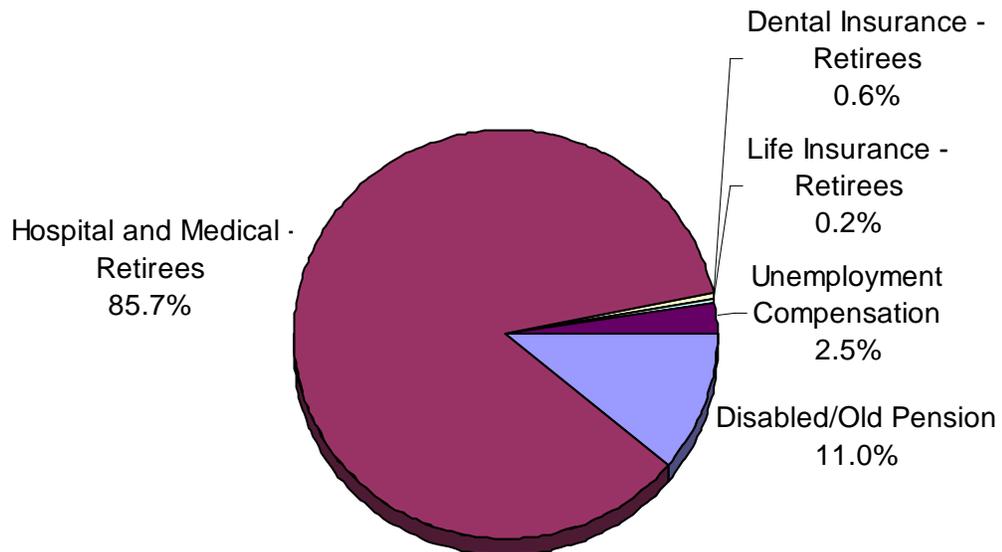
Individuals terminated from City employment under qualifying circumstances are eligible for unemployment benefits according to Federal guidelines. Quarterly payments are made to New York State based on actual claim experience.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	516,400	516,400	0

**UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – NON-CURRENT
EXPENDITURE SUMMARY**

	<u>Actual 2005-06</u>	<u>Estimated 2006-07</u>	<u>Amended 2006-07</u>	<u>Approved 2007-08</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>19,960,867</u>	<u>19,695,000</u>	<u>19,842,500</u>	<u>20,943,300</u>
Total	19,960,867	19,695,000	19,842,500	20,943,300
Appropriation by Activity				
Disabled/Old Pension	2,114,813	2,182,000	2,221,900	2,312,500
Hospital and Medical - Retirees	17,240,747	16,824,400	16,924,200	17,946,900
Dental Insurance - Retirees	124,368	128,500	135,500	123,000
Life Insurance - Retirees	44,453	43,700	44,500	44,500
Unemployment Compensation	<u>436,486</u>	<u>516,400</u>	<u>516,400</u>	<u>516,400</u>
Total	19,960,867	19,695,000	19,842,500	20,943,300



**UNDISTRIBUTED EXPENSES
GENERAL RISK MANAGEMENT**

GENERAL INSURANCE

The City is self-insured for general and automobile liability. A private firm, which handles all claims, administers the total insurance program. Contributions to Insurance Reserve are a reimbursement of actual enterprise fund claims made in the prior fiscal year.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	711,400	950,900	239,500

Major Change

<u>Cost Components</u>	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Administrative Charge	103,400	101,500	-1,900
Insurance Premium - Major Claims	287,000	342,000	55,000
Contribution to the Insurance Reserve	<u>321,000</u>	<u>507,400</u>	<u>186,400</u>
	711,400	950,900	239,500

JUDGMENTS & CLAIMS

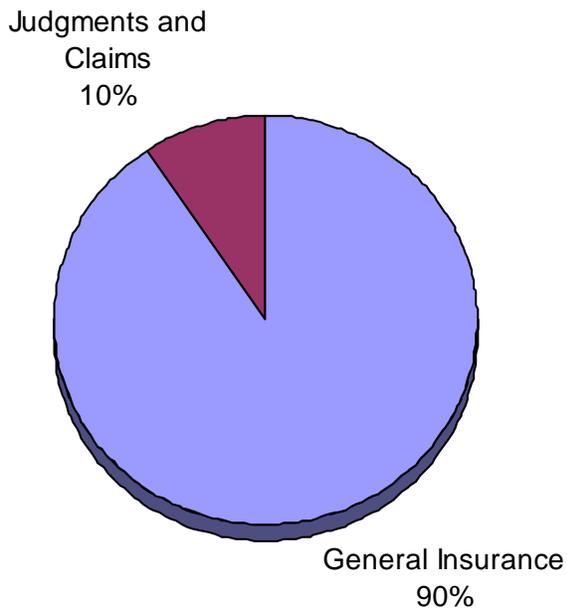
The Judgments and Claims account is used to pay the City's liability for judgment-based obligations that may occur outside of the normal tort litigation covered by the City's general insurance.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	100,000	100,000	0

UNDISTRIBUTED EXPENSES
GENERAL RISK MANAGEMENT
EXPENDITURE SUMMARY

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Amended</u> 2005-06	<u>Approved</u> 2006-07
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>597,787</u>	<u>984,300</u>	<u>811,400</u>	<u>1,050,900</u>
Total	597,787	984,300	811,400	1,050,900
Appropriation by Activity				
General Insurance	589,362	768,000	711,400	950,900
Judgments and Claims	<u>8,425</u>	<u>216,300</u>	<u>100,000</u>	<u>100,000</u>
Total	597,787	984,300	811,400	1,050,900



**UNDISTRIBUTED EXPENSES
OTHER**

PAYMENTS TO OTHER GOVERNMENTS

This activity provides for payments to other governments for charges and services. Monroe County Pure Waters Agency charges the City for waste water removal at City-owned properties. The charge is based on both assessed property value and water consumption. Taxes of certain city residents whose children attend suburban schools are remitted to those suburban school districts as required by State law. Payments are also made to Monroe County for services provided to City Court facilities.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	1,000,800	1,000,800	0

EMPLOYEE DEVELOPMENT

This activity provides for the development of City employees through various training programs and tuition reimbursement.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	240,000	490,000	250,000

Major Change

Allocation is made for enhancement of employee training and development 250,000

CITY CHANNEL 12 OPERATION

This activity includes an agreement with WXXI-TV to operate City 12 as the government access channel providing programming to inform and entertain City residents.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	200,600	206,700	6,100

Major Change

An inflationary adjustment is made 6,100

TIME BANK ACCRUAL

To comply with the Governmental Accounting Standards Board (GASB) standards, specific time banks are required to be accrued by the City. Vacation time and uniformed compensatory time earned, but not yet taken, are accrued as an expense.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	521,500	521,500	0

UNDISTRIBUTED EXPENSES
OTHER

TITLE REPORTS

This activity includes agreements with companies that search titles of properties in foreclosure actions and issue title reports.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	240,000	240,000	0

EFFICIENCY & EFFECTIVENESS INITIATIVES

This activity supports initiatives seeking greater efficiency and enhanced effectiveness in City operations.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	500,000	500,000	0

MOTOR EQUIPMENT BENEFITS CREDIT

This credit to Undistributed represents the estimated benefits costs for active and retired employees in the Department of Environmental Services, Equipment Services Division. These costs are allocated to this Division so that these costs are part of the operational expense of the unit and the full costs can be recovered by the motor equipment chargeback.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	-1,392,700	-1,341,500	51,200

Major Change

Adjustment is made to reflect 2007–08 workforce levels and benefit coverage and cost	51,200
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MISCELLANEOUS

This activity reserves funds for various expenditures that do not pertain to a specific department, such as the employee bus pass subsidy, flexible spending, safe driver awards, employee assistance program, medical services, and child care referral services. Also included are the Leadership Rochester Program, and annual memberships in Public Technologies, Inc. and International Sister Cities.

Year-to-Year Comparison

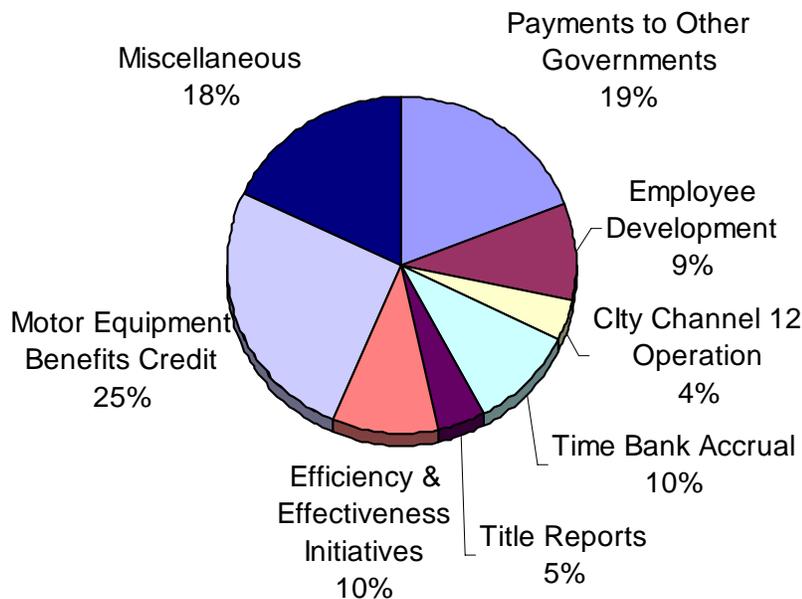
	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	1,003,000	955,800	-47,200

Major Change

Net of all changes	-47,200
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**UNDISTRIBUTED EXPENSES
OTHER
EXPENDITURE SUMMARY**

Appropriation by Major Object	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>6,448,512</u>	<u>2,956,800</u>	<u>2,313,200</u>	<u>2,573,300</u>
Total	6,448,512	2,956,800	2,313,200	2,573,300
 Appropriation by Activity				
Payments to Other Governments	1,062,199	1,005,500	1,000,800	1,000,800
Employee Development	100,280	285,000	240,000	490,000
City Channel 12 Operation	180,937	184,800	200,600	206,700
Time Bank Accrual	117,512	521,500	521,500	521,500
Title Reports	240,000	240,000	240,000	240,000
Efficiency & Effectiveness Initiatives	523,020	500,000	500,000	500,000
Tax Relief Fund	2,000,000	0	0	0
Motor Equipment Benefits Credit	0	-1,392,700	-1,392,700	-1,341,500
Miscellaneous	<u>2,224,564</u>	<u>1,612,700</u>	<u>1,003,000</u>	<u>955,800</u>
Total	6,448,512	2,956,800	2,313,200	2,573,300



Contingency provides funds for difficult to project or otherwise unforeseen expenditures. The City Council specifically authorizes each expenditure through a budget transfer to the department incurring the expense.

Year-to-Year Comparison

	<u>Budget 2006-07</u>	<u>Budget 2007-08</u>	<u>Change</u>	<u>Percent Change</u>
Budget	7,023,500	10,614,800	3,591,300	51.1%

Major Change

As proposed by the Mayor:

Allocation is made for difficult to project or unforeseen expenditures, including the incremental cost of pending labor agreements 3,765,300

As amended by City Council:

Funds are transferred from Contingency to: -174,000

Administration to develop a comprehensive strategy for local history services

Community Development for Downtown City Living promotion

Economic Development for ROC City Coalition support

Environmental Services for an additional graffiti removal crew and recycling education

Police for restoration of a part time FACIT counselor, support to Rochester Against Illegal Narcotics activities, and additional equipment for the PAC-Tac program

Recreation & Youth Services for the NEAD CDF Freedom School Summer program, a Health Fair in Sector 4, a Summer Arts program, the Youth Lifeline Foundation's Football & Life Skills Camp, and the Rochester Fatherhood Resource Initiative

Cash Capital for exercise equipment at the Troup Street playground and Spanish language books at the Sully Library

**CONTINGENCY
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Amended</u> <u>2006-07</u>	<u>Approved</u> <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>0</u>	<u>7,023,500</u>	<u>7,023,500</u>	<u>10,614,800</u>
Total	0	7,023,500	7,023,500	10,614,800
Appropriation by Activity				
General Contingency*	0	7,023,500	7,023,500	10,614,800

*Reflects remaining contingency after amendments. The original 2005-06 Contingency was \$7,383,000; the original 2006-07 was \$13,145,900.

The Capital Expense budget finances the construction or reconstruction of facilities and services, the acquisition and replacement of vehicles and equipment, and certain other projects and improvements that provide benefits over a multi-year period. To be included in this budget, a project or item must be consistent with the definition of "capital object or purpose" included in Section 11 of New York State Local Finance Law.

The financing of these capital projects may occur principally through two means. First, a direct appropriation may be made; this type of appropriation is included in the Cash Capital section. Second, funds for the project may be obtained through the issuance of bonds and notes, two forms of borrowing. The subsequent repayment of these borrowed funds and the related interest costs are called "debt service". Appropriations for these expenses are included in the Debt Service section.

To plan for capital expenditures over a period of years and to ensure that equipment replacement and building renovations are made when economically feasible and needed, a Capital Improvement Program (CIP) is prepared anticipating capital investments and their proposed sources of funding for a five year period. The CIP is included in this section as a separate document. The first year's program in each five-year CIP provides the basis for the Cash Capital appropriation and the annual Debt Authorization Plan.

Year-to-Year Comparison

<u>Category</u>	<u>Budget</u> <u>2006-07</u>	<u>Budget</u> <u>2007-08</u>	<u>Change</u>	<u>Percent</u> <u>Change</u>
Cash Capital	36,675,900	36,028,000	-647,900	-1.8%
Debt Service	<u>35,903,000</u>	<u>35,610,000</u>	<u>-293,000</u>	-0.8%
Total	72,578,900	71,638,000	-940,900	-1.3%

Major Change Highlights

CASH CAPITAL

As proposed by the Mayor:

New Projects:

- Anticipated Restore New York State Grant for Demolitions enables reduction in Cash Capital -2,000,000
- Police Command Vehicles 500,000
- Land Acquisition at the Port of Rochester 500,000
- Durand Eastman Improvements 430,000
- Genesee Valley Park Ice Rink repairs 426,000
- Mount Hope Cemetery Old Chapel and Crematory 123,000

Changes in Existing Projects from 2006-07:

- Funding increases for Motor Equipment in the Bureau of Operations & Parks for refuse packer replacement, as planned, and Parks Operations is transferred to the Department of Environmental Services 3,198,000
- Funding decreases for Demolitions due to anticipated aid from Restore New York Grant -2,400,000
- Funding increases for Motor Equipment in the Solid Waste Division 1,598,000
- Funding decreases for IT Infrastructure, as planned -1,249,000
- Funding decreases for Citywide Initiatives -1,000,000
- Funding increases for HVAC Improvements at Fire Houses 572,000
- Funding increases for Waterfront Planning, Acquisition and Facilities Development at the Port of Rochester 450,000

CAPITAL EXPENSE

CASH CAPITAL

● Funding increases for Market Rate Housing Acquisition and Support	440,000
● Funding increases for Asphalt Milling, Resurfacing and Curb Replacement, as planned	418,000
● Funding increases for Fire Fighting Apparatus, as planned	385,000
● Funding increases for the Historic Aqueduct project, as planned	236,000
● Funding increases for Fire House Replacement and Major Renovations, as planned	225,000
● Funding increases for Trails	224,000
● Funding decreases for Emergency Generators at Fire Houses due to one-year Federal Grant assistance	-180,000

Projects or Project elements that will not recur :

● One time advancement of the purchase of Dump Trucks	-2,050,000
● Funding for Colfax Street Roofing and Flooring is complete	-505,000
● Funding for Broad Street Subway Tunnel is complete	-500,000
● Funding for the Broad and Allen Fire House is complete	-415,000
● One time Grant for Video Surveillance Program	-400,000
● One time allocation for Cultural District Improvements	-300,000
● Funding for Assessor Image Update of City parcels is complete	-200,000

Purchasing Power Parity Increments:

● Hazardous Sidewalk and Sidewalk Ramp Installation Programs	326,000
● Street Treatment and Traffic Control	180,000
● Filtration Plant and Related Renovations	70,000
● Public Market Standard Allocation	47,000

□ As amended by City Council:

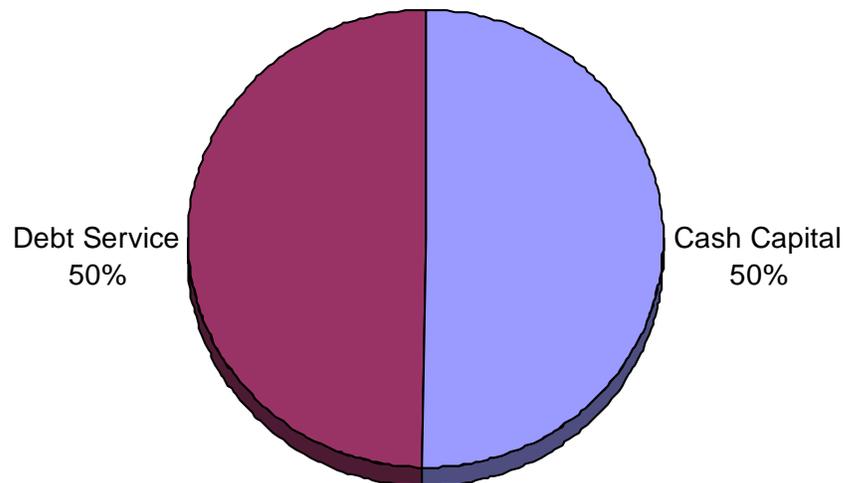
Funds are transferred from Contingency for exercise equipment at the Troup Street playground	5,000
Funds are transferred from Contingency for Spanish language books at the Sully Library	2,000

DEBT SERVICE

Expenditures decrease in accordance with debt repayment schedules	-293,000
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CAPITAL EXPENSE EXPENDITURE SUMMARY

	<u>Actual</u> <u>2005-06</u>	<u>Estimated</u> <u>2006-07</u>	<u>Amended</u> <u>2006-07</u>	<u>Approved</u> <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	39,400	39,400	39,400	39,400
Other	<u>70,072,700</u>	<u>72,539,500</u>	<u>72,539,500</u>	<u>71,598,600</u>
Total	<u>70,112,100</u>	<u>72,578,900</u>	<u>72,578,900</u>	<u>71,638,000</u>
Appropriation by Activity				
Cash Capital	37,484,400	36,675,900	36,675,900	36,028,000
Debt Service	<u>32,627,700</u>	<u>35,903,000</u>	<u>35,903,000</u>	<u>35,610,000</u>
Total	<u>70,112,100</u>	<u>72,578,900</u>	<u>72,578,900</u>	<u>71,638,000</u>



**CAPITAL EXPENSE
CASH CAPITAL**

TRANSPORTATION

The Transportation category includes the following ongoing infrastructure rehabilitation programs:

- Arterial Improvements
- Asphalt Milling, Resurfacing and Curb Replacement
- Residential Street Rehabilitation
- Residential Street Treatment
- Hazardous Sidewalk Program
- Street Planning and Design
- Bridge Improvement Program
- Bridge Reconstruction and Rehabilitation

Funding in this category includes utility work done together with street improvement projects.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	4,639,000	5,495,000	856,000

Major Change

Changes in Existing Projects from 2006-07:

- | | |
|---|----------|
| ● Funding for Broad Street East/Chestnut Street/Court Street project commences | 529,000 |
| ● Funding increases for Asphalt Milling, Resurfacing and Curb Replacement, as planned | 418,000 |
| ● Funding for Culver Road project commences | 277,000 |
| ● Funding for Westfield Street construction is reassigned from Cash Capital to Debt, as planned | -263,000 |
| ● Funding for Residential Street Rehabilitation is reassigned from Cash Capital to Debt | -262,000 |
| ● Funding for University Avenue and Artwalk is reduced, as planned | -222,000 |
| ● Funding for Future Street Planning increases, as planned | 200,000 |
| ● Funding for a design and assessment study of Rochester Running Track Bridge commences | 150,000 |
| ● Funding for Lawn Street is reassigned from Cash Capital to Debt | -85,000 |
| ● Funding for Broadway Improvement Project will be deferred two years to synchronize with Monroe County funding | -66,000 |
| ● Funding increases for New York State Marcheselli Aid | 34,000 |
| ● Funding decreases for Mt. Hope Avenue project as construction will be deferred one year | -7,000 |
| ● Funding increases for Ridgeway Avenue project | 4,000 |

Project or Project Elements that will not recur:

- | | |
|--|----------|
| ● Funding for Broad Street Subway Tunnel is complete | -500,000 |
| ● Funding for Glide Street project is complete | -65,000 |

Purchasing Power Parity Increments:

● Hazardous Sidewalk and Sidewalk Ramp Installation Programs	326,000
● Street Lighting	200,000
● Street Treatment and Traffic Control	180,000
● Annual Bridge Maintenance	8,000

WATER SYSTEM

The Water System category encompasses both the supply and distribution systems, which provide safe and reliable sources of water to the City. Improvements funded in this category include the cleaning and lining of water mains; replacement of hydrants, valves and meters; and conduit and watershed improvements.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	3,009,000	3,186,000	177,000

Major Change

New Programs:

● Upland Structures Rehabilitation	250,000
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Changes in Existing Projects from 2006-07:

● Funding increases for Water Meter Replacement, as planned	116,000
● Funding increases for Contamination Prevention Hydrant Locks, as planned	107,000
● Funding increases for Control Valve Replacement	50,000
● Funding decreases for Cobb's Hill Facility	-50,000
● Funding decreases for Database Management and GIS, as planned	-36,000
● Funding decreases for Water Security, as planned	-35,000
● Funding decreases for Chemical Tank Replacement, as planned	-22,000
● Funding decreases for Pumps and Water Analyzers, as planned	-20,000
● Funding increases for Small Equipment	15,000
●	

Projects or Project Elements that will not recur:

● Funding for Control Valves and Effluent Meters	-170,000
● Funding for Upland Water	-105,000
● Funding for Pump Station Improvements	-50,000

Purchasing Power Parity Increments:

● Filtration Plant and Related Renovations	70,000
● Water Main Cleaning & Lining	36,000
● Hydrant and Valve Replacement Program	19,000
● Conduit Valve and Vault Rehabilitation	2,000

**CAPITAL EXPENSE
CASH CAPITAL**

PUBLIC SAFETY

The Public Safety category finances the replacement program for equipment used by the Police, Fire, and Emergency Communications units.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	5,841,000	5,688,000	-153,000

Major Change

Changes in Existing Projects from 2006-07:

● Funding increases for Police Vehicles, as planned	605,000
● Funding increases for HVAC Improvements at Fire Houses	572,000
● Funding increases for Fire Fighting Apparatus, as planned	385,000
● Funding increases for Fire House Replacement and Major Renovation, as planned	225,000
● Funding decreases for Emergency Generators at Fire Houses due to one-year Federal Grant assistance	-180,000
● Funding increases for Cars, Vans and Utility Vehicles in the Fire Department	95,000
● Funding increases for Smoke/Carbon Monoxide Detectors	52,000
● Funding increases for Crime Analysis Software in the Police Department, as planned	35,000
● Funding decreases for SCBA Replacement	-30,000
● Funding decreases for Small Equipment in the Police Department	-15,000
● Funding increases for Small Equipment in the Fire Department, as planned	15,000
● Funding decreases for Turnout Gear	-4,000

Projects or Project Elements that will not recur:

● Funding for Broad and Allen Fire House is complete	-415,000
● One time Grant for Video Surveillance System	-400,000
● One time Grant for State Urban Area Supplemental Program	-280,000
● Funding for Automated Reporting and Routing in the Police Department is complete	-240,000
● One time Grant for Buffer Zone Protection	-189,000
● Funding for Project Impact III is complete	-125,000
● One time Grant for Law Enforcement Terrorism Prevention Program	-100,000
● Funding for Fire Department Records Management System is complete	-75,000
● Funding for Padded Wall Replacement at Emergency Communications Facilities	-70,000
● Funding for Loading Dock Expansion at Emergency Communications Facilities	-20,000

Purchasing Power Parity Increments:

● Small Equipment for Emergency Communications Department	5,000
● Project Uplift	1,000

RECREATION & CULTURE

This category includes equipment replacement and facility improvements for parks, cemeteries, recreation centers, and the Community Library.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	2,284,900	1,733,000	-551,900

Major Change

As proposed by the Mayor:

New Projects:

- Mount Hope Cemetery Old Chapel and Crematory 123,000
- War Memorial Electrical System Efficiency Improvements 88,000
- Mount Hope Cemetery Office 66,000
- Mount Hope Cemetery New Chapel 60,000
- Fence Replacement at Mt. Hope Cemetery 50,000

Changes in Existing Projects from 2006-07:

- Funding decreases for vehicle purchases due to transfer of Parks Operations to DES -326,000
- Funding for Tennis and Basketball Replacement is reassigned from Cash Capital to Debt -250,000
- Funding increases for Trails, as planned 224,000
- Funding for improvements at Charles Carroll Park are deferred -200,000
- Funding decreases for 400 Dewey Complex -130,000
- Funding increases for Small Equipment 100,000
- Funding increases for Riverside Cemetery Roadway Improvements 45,000
- Funding increases for maintenance at the Cemeteries 40,000
- Funding increases for General Rehabilitation in the Department of Recreation and Youth Services, as planned 25,000
- Funding increases for Traditional Materials at Branch Libraries 22,000
- Funding increases for maintenance at the Public Market, as planned 2,000

Projects or Project Elements that will not recur:

- One time New York State Grant for Community Capital Assistance -100,000
- One time grant for Library Building Renovations -92,900
- Skylights at the downtown library campus -85,000
- Funding for Thomas P. Ryan, Jr., Community Center -71,000
- One time grant for Olmsted Parks System Interpretive Signage project -70,000
- Funding for Tree Removal -60,000
- One time advancement for purchases of computers at branch libraries -55,000

**CAPITAL EXPENSE
CASH CAPITAL**

Purchasing Power Parity Increments:

- Public Market Standard Allocation 27,000
- High Falls District 5,000
- HVAC work at the downtown library campus 3,000
- War Memorial Standard Allocation 1,000

 As amended by City Council:

- Funds are transferred from Contingency for exercise equipment at the Troup Street playground 5,000
- Funds are transferred from Contingency for Spanish language books at the Sully Library 2,000

GENERAL CITY DEVELOPMENT

Projects to preserve and enhance the employment and tax bases of the City are included in this category.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	8,866,000	4,846,000	-4,020,000

Major Change
New Programs:

- Anticipated Restore New York State Grant for Demolitions enables reduction in Cash Capital -2,000,000
- Land Acquisition at the Port of Rochester 500,000
- Durand Eastman Improvements 430,000
- Municipal Garage Equipment allocation 320,000
- Rochester Science Park 207,000
- Terminal Facility 50,000
- Emerson-Locust Street connection 6,000

Changes in Existing Projects from 2006-07:

- Funding decreases for Demolitions due to anticipated aid from Restore New York Grant -2,400,000
- Funding decreases for Citywide Initiatives, as planned -1,000,000
- Funding increases for Waterfront Planning, Acquisition and Facilities Development at the Port of Rochester 450,000
- Funding increases for Market Rate Housing Acquisition and Support, as planned 440,000
- Funding decreases for Crossroads Park Rehabilitation as construction will be deferred two years -380,000
- Funding decreases for the maintenance standard allocation at the Municipal Garages, as planned -315,000
- Funding increases for the Historic Aqueduct project, as planned 236,000
- Funding increases for Bull's Head 100,000
- Funding increases for Brooks Landing IV, as planned 32,000
- Funding increases for Acquisition and Development in the Department of Economic Development 25,000

Projects or Project Elements that will not recur:

- One time allocation for Cultural District Improvements -300,000
- One time allocation for renovation of South Avenue Parking Garage -255,000
- One time allocation for Old Beach Avenue Terrace erosion control -120,000
- One time allocation for Durand Eastman Beach Master Plan -50,000

Purchasing Power Parity Increments:

- Downtown Streetscape 4,000

FACILITIES & EQUIPMENT

Municipal facilities are maintained through annual renovation programs for roofs, windows, electrical and mechanical systems, safety features, fuel stations, parking areas, and general structures. Specific improvements are scheduled in each program; in addition, separate allocations are provided for unique facilities. The General Equipment subcategory consists of the ongoing replacement programs for general office equipment, non-motorized field equipment, and information processing systems.

The Motor Equipment subcategory provides funds for the scheduled replacement of heavy and light motor equipment and sedans for Administration, Finance, Community Development, Economic Development, and Environmental Services. Motor Equipment for Recreation and Youth Services and Community Library and Police, Fire, and Emergency Communications are funded in the Recreation/Culture and Public Safety categories, respectively.

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Budget	12,036,000	15,080,000	3,044,000

Major Change

New Projects:

- Genesee Valley Park Ice Rink repairs 426,000
- South Avenue Fire House 280,000
- Riverside Cemetery Gatehouse & Barn 251,000
- Budget Preparation System 250,000
- Danforth Recreation Center 203,000
- Automated Vehicle Locators for Department of Environmental Services 190,000
- Maplewood Library Renovations 178,000
- Mt. Hope Maintenance Barn 148,000
- Charlotte Library roof repairs 110,000
- Security Cameras for Downtown Guides 100,000
- Wheatley Library repairs 35,000
- Hazardous Waste Investigation and Remediation at the Port of Rochester 30,000

**CAPITAL EXPENSE
CASH CAPITAL**

Major Change*Changes in Existing Projects from 2006-07:*

● Funding increases for Motor Equipment in the Bureau of Operations & Parks for refuse packer replacement, as planned, and Custodial Services is transferred to the Department of Environmental Services	3,198,000
● Funding increases for Motor Equipment in the Solid Waste Collection Division	1,598,000
● Funding decreases for IT Infrastructure, as planned	-1,249,000
● Funding decreases for General Rehabilitation of non-public safety City facilities	-295,000
● Funding decreases for the Cortland Street Tunnel, as planned	-206,000
● Funding increases for Hazardous Waste Investigation and Remediation at Elm Street, as planned	200,000
● Funding increases for Motor Equipment purchases in the Department of Environmental Services that are supported by the General Fund	141,000
● Funding decreases for Lift Replacement at the Central Vehicle Maintenance Facility	-138,000
● Funding increases for DES Asset Management System, as planned	100,000
● Funding increases for Clinton NET Office repairs, as planned	99,000
● Funding increases for Office Equipment	74,000
● Funding increases for Forestry Tree Maintenance Program, as planned	74,000
● Funding decreases for Motor Equipment in the Water Bureau, as planned	-71,000
● Funding increases for Network/Central Computer Resources, as planned	40,000
● Funding increases for city-wide Office Automation, as planned	30,000
● Funding increases for Motor Equipment in Parking Meter Division	28,000
● Funding decreases for Small Equipment in the Department of Environmental Services	-27,000
● Funding increases for maintenance of the Public Safety Building, as planned	25,000
● Funding decreases for Hazardous Waste Remediation, as planned	-13,000
● Funding increases for Duplicating Equipment, as planned	7,000
● Funding increases for the standard maintenance allocation for the Department of Environmental Services on Mt. Read Boulevard	6,000

Projects or Project Elements that will not recur:

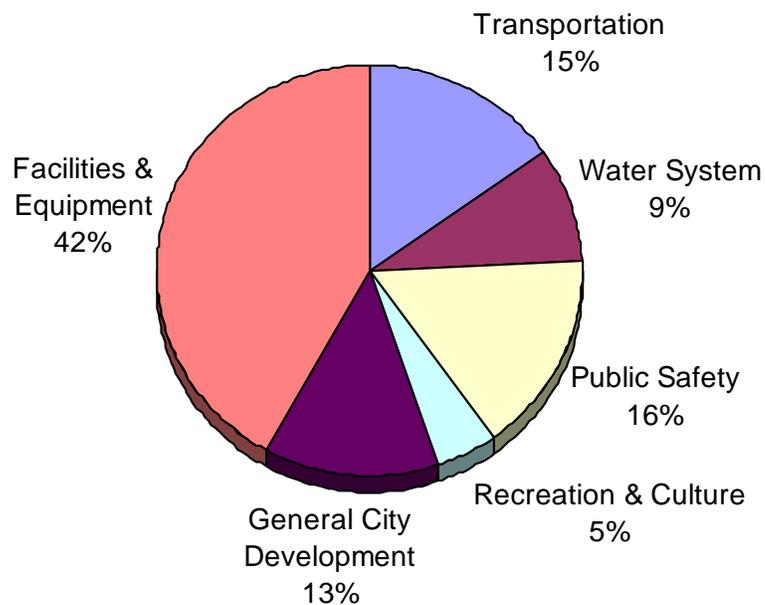
● One time advancement of the purchase of Dump Trucks	-2,050,000
● Funding for Colfax Street Roofing and Flooring is complete	-505,000
● Funding for Assessor Image Update of City parcels is complete	-200,000
● Funding for Forestry Building	-30,000

Purchasing Power Parity Increments:

● Funding increases for Upkeep of City Acquired Property, as planned	5,000
● Standard Allocation for routine maintenance at the Colfax Street Refuse Garage	2,000

CAPITAL EXPENSE
CASH CAPITAL
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>37,484,400</u>	<u>36,675,900</u>	<u>36,675,900</u>	<u>36,028,000</u>
Total	37,484,400	36,675,900	36,675,900	36,028,000
Appropriation by Activity				
Transportation	5,225,000	4,639,000	4,639,000	5,495,000
Water System	2,813,000	3,009,000	3,009,000	3,186,000
Public Safety	4,648,200	5,841,000	5,841,000	5,688,000
Recreation & Culture	3,091,100	2,284,900	2,284,900	1,733,000
General City Development	11,004,100	8,866,000	8,866,000	4,846,000
Facilities & Equipment	<u>10,703,000</u>	<u>12,036,000</u>	<u>12,036,000</u>	<u>15,080,000</u>
Total	37,484,400	36,675,900	36,675,900	36,028,000



**CAPITAL EXPENSE
DEBT SERVICE**

PRINCIPAL PAYMENT

Principal payments consist of annual installment payments on long-term borrowing (Serial Bonds), Tax Repayment Fund, and short-term borrowing (Bond Anticipation Notes).

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Serial Bonds & Tax Repayment Fund	22,698,200	20,042,600	-2,655,600
Bond Anticipation Notes	<u>1,095,800</u>	<u>4,808,200</u>	<u>3,712,400</u>
Total	23,794,000	24,850,800	1,056,800

INTEREST PAYMENT

This category consists of annual payments of interest on long-term borrowing (Serial Bonds), Tax Repayment Fund, and short-term borrowing (Bond Anticipation Notes).

Year-to-Year Comparison

	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Serial Bonds & Tax Repayment Fund	9,104,700	8,676,200	-428,500
Bond Anticipation Notes	<u>3,004,300</u>	<u>2,083,000</u>	<u>-921,300</u>
Total	12,109,000	10,759,200	-1,349,800

The following table illustrates the actual rates on borrowing contracted by the City during 2006-07. Rates vary with the type of borrowing, size of the issue, and general market conditions.

<u>Date</u>	<u>Type of Issue</u>	<u>Interest Rate</u>
October, 2006	Bond Anticipation Note	4.00
March, 2007	Bond Anticipation Note	4.00

CAPITAL EXPENSE
DEBT SERVICE

Statement of Indebtedness - June 30, 2007

<u>Category</u>	<u>Bonds</u>	<u>Notes</u>	<u>Total</u>
General	101,153,500	33,561,725	134,715,225
Sewer*	4,790,000	761,000	5,551,000
Water	22,996,500	18,014,275	41,010,775
School	<u>131,171,122</u>	<u>42,743,000</u>	<u>173,914,122</u>
	260,111,122	95,080,000	355,191,122
Less:			
Items not subject to Constitutional Limit:			
-Sewer (partial)			1,155,000
-Water			41,010,775
Constitutional Debt			313,025,347
Constitutional Debt Limit			<u>469,419,425</u>
(equal to 9% of the most recent five year average full assessed value)			
Debt Contracting Margin			156,394,078

*\$1,535,000 to be reimbursed by Monroe County Pure Waters

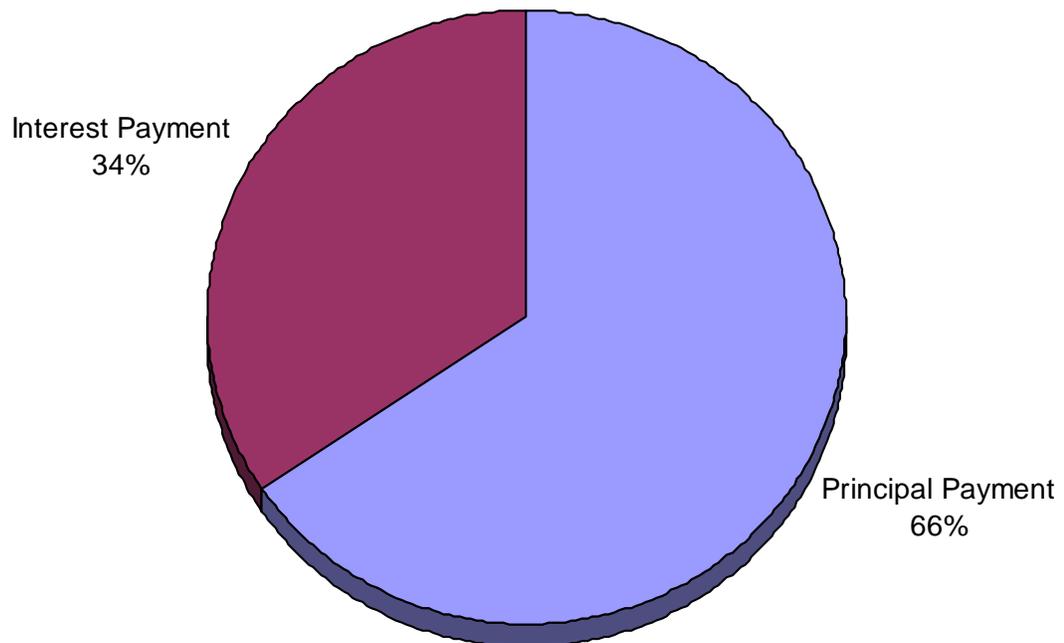
CAPITAL EXPENSE
DEBT SERVICE

BOND DEBT MATURITIES (Principal, All Funds)
JUNE 30, 2007

<u>Fiscal Year</u>	<u>City</u>	<u>School</u>	<u>Total</u>
2007-08	18,570,000	14,649,493	33,219,493
2008-09	16,030,000	10,646,075	26,676,075
2009-10	14,550,000	9,256,393	23,806,393
2010-11	11,935,000	8,529,393	20,464,393
2011-12	9,710,000	8,504,370	18,214,370
2012-13	7,555,000	7,896,400	15,451,400
2013-14	7,035,000	7,685,000	14,720,000
2014-15	5,655,000	7,838,000	13,493,000
2015-16	5,040,000	7,915,000	12,955,000
2016-17	4,385,000	7,574,000	11,959,000
2017-18	3,825,000	7,406,000	11,231,000
2018-19	3,505,000	7,484,000	10,989,000
2019-20	3,215,000	7,037,000	10,252,000
2020-21	2,500,000	6,225,000	8,725,000
2021-22	2,490,000	4,840,000	7,330,000
2022-23	2,480,000	3,675,000	6,155,000
2023-24	2,175,000	2,705,000	4,880,000
2024-25	2,145,000	1,305,000	3,450,000
2025-26	1,655,000		1,655,000
2026-27	1,530,000		1,530,000
2027-28	805,000		805,000
2028-29	625,000		625,000
2029-30	675,000		675,000
2030-31	680,000		680,000
2031-32	170,000		170,000
Total	<u>128,940,000</u>	<u>131,171,122</u>	<u>260,111,122</u>

CAPITAL EXPENSE
DEBT SERVICE
EXPENDITURE SUMMARY

	Actual <u>2005-06</u>	Estimated <u>2006-07</u>	Amended <u>2006-07</u>	Approved <u>2007-08</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	39,400	39,400	39,400	39,400
Other	<u>32,588,300</u>	<u>35,863,600</u>	<u>35,863,600</u>	<u>35,570,600</u>
Total	32,627,700	35,903,000	35,903,000	35,610,000
Appropriation by Activity				
Principal Payment	25,373,500	23,794,000	23,794,000	23,378,300
Interest Payment	<u>7,254,200</u>	<u>12,109,000</u>	<u>12,109,000</u>	<u>12,231,700</u>
Total	32,627,700	35,903,000	35,903,000	35,610,000





Capital Improvement Program

2007–08
City of Rochester, New York

July 2, 2007

CITY OFFICIALS

City Council

Lois J. Giess (East District)

President

Gladys Santiago (At-Large)

Vice President

Carolee A. Conklin (At-Large)

Vacant (Northeast District)

John F. Lightfoot (At-Large)

Adam C. McFadden (South District)

Dana K. Miller (At-Large)

William F. Pritchard (At-Large)

Robert J. Stevenson (Northwest District)

Mayor

Robert J. Duffy

Deputy Mayor

Patricia Malgieri

Bureau of Budget & Efficiency

William J. Ansbro, Director of Budget & Efficiency

Staff

Kabutey Ocansey, Budget Analyst

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INTRODUCTION

CAPITAL EXPENDITURES

The Capital Improvement Program (CIP) is a financing plan for the construction or reconstruction of facilities and services, the acquisition and replacement of vehicles and equipment, and certain other projects and improvements that provide benefits over a multi-year period. To be included in the capital program, a project or item must be consistent with the definition of 'capital object or purpose' included in Section 11 of the New York State Local Finance Law.

The financing of capital projects may occur through three means. First, a direct appropriation may be made; this type of appropriation is known as 'cash capital'. Second, funds for projects may be obtained through the issuance of bonds and notes, two forms of debt. The subsequent repayment of this debt and related interest costs is called 'debt service'. Funding for repayment of debt is included in the Debt Service allocation of the annual operating budget. Third, full or partial funding for some objects is obtained from outside agencies.

CIP DOCUMENT

This document represents a five-year capital investment program organized in three parts.

The first part is a financial summary overview of the recommended program. Categories, funding sources and Departments are summarized in this section.

The second part presents the project detail organized by six functional program types: Transportation, Water System, Public Safety, Recreation and Culture, General City Development and Facilities and Equipment. Each of these types is divided into Categories (e.g. G-7 Port of Rochester). Categories may contain one or more programs (e.g. G-7 Port of Rochester, Transient Marina Facilities).

Each category type is prefaced by a narrative description, a listing of new programs, and program changes.

Each program is described along with its cost and funding source for each year of the plan.

The third part contains appendices listing funding, program and departmental detail.

FY 2008-12

SUMMARY BY FUNDING SOURCE (000s)

CAPITAL IMPROVEMENT PROGRAM

	2007-08	2008-09	2009-10	2010-11	2011-12	Total
CDBG	2,093	1,000	1,000	1,000	1,000	6,093
Monroe County Traffic	424	454	342	413	254	1,887
Federal	9,571	6,683	2,558	7,980	672	27,464
General Debt	15,587	17,015	14,772	14,150	14,388	75,912
Library Debt	0	0	1,969	3,273	0	5,242
Monroe County	1,720	2,625	1,780	2,000	1,024	9,149
New York State	3,745	8,882	2,430	2,000	2,000	19,057
Parking Debt	466	150	2,532	300	300	3,748
Private	0	500	0	0	0	500
Pure Waters	557	479	560	577	535	2,708
Water Debt	3,168	5,410	9,834	9,733	10,257	38,402
General Cash Capital	20,931	26,525	23,888	22,198	22,692	116,234
Cemetery Cash Capital	853	185	3,185	185	185	4,593
Library Cash Capital	876	574	601	778	656	3,485
Local Works Cash Capital	4,044	3,010	3,417	2,646	3,503	16,620
Parking Cash Capital	976	624	658	669	628	3,555
Public Market Cash Capital	76	31	33	35	35	210
Refuse Cash Capital	3,667	2,844	3,134	3,111	2,877	15,633
Water Cash Capital	3,984	3,876	4,232	3,764	3,593	19,449
War Memorial Cash Capital	217	131	134	137	140	759
Grand Total	72,955	80,998	77,059	74,949	64,739	370,700

FY 2008-12

CAPITAL IMPROVEMENT
PROGRAM

Category Summary

2007-08 2008-09 2009-10 2010-11 2011-12 TOTAL

Facilities and Equipment

Cemetery Cash Capital		399	0	0	0	0	399
General Cash Capital		7,827	12,689	9,533	5,893	6,013	41,955
General Debt		3,604	5,400	1,250	900	900	12,054
Library Cash Capital		323	0	0	0	0	323
Library Debt		0	0	1,969	3,273	0	5,242
Local Works Cash Capital		2,145	1,055	1,403	571	1,365	6,539
New York State		400	0	0	0	0	400
Parking Cash Capital		50	43	52	63	22	230
Private		0	500	0	0	0	500
Refuse Cash Capital		3,667	2,844	3,134	3,111	2,877	15,633
Water Cash Capital		669	678	499	728	497	3,071
Facilities and Equipment	Total	19,084	23,209	17,840	14,539	11,674	86,346

General City Development

CDBG		258	266	274	280	288	1,366
Federal		3,305	364	0	7,980	672	12,321
General Cash Capital		3,914	2,814	2,660	2,834	3,005	15,227
General Debt		1,964	2,185	5,528	3,150	6,537	19,364
Monroe County Traffic		0	0	3	0	0	3
New York State		2,250	7,788	2,000	2,000	2,000	16,038
Parking Cash Capital		926	581	606	606	606	3,325
Parking Debt		466	150	2,532	300	300	3,748
Pure Waters		10	0	123	0	0	133
Water Cash Capital		6	0	205	0	0	211
Water Debt		57	0	0	0	0	57
General City Development	Total	13,156	14,148	13,931	17,150	13,408	71,793

Category Summary 2008-12 CIP		<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Public Safety							
CDBG		52	0	0	0	0	52
Federal		120	0	0	0	0	120
General Cash Capital		5,636	6,166	3,379	7,349	7,247	29,777
General Debt		0	2,414	3,800	2,124	200	8,538
Monroe County		255	300	300	300	300	1,455
Public Safety	Total	6,063	8,880	7,479	9,773	7,747	39,942
Recreation and Culture							
CDBG		505	500	500	515	515	2,535
Cemetery Cash Capital		454	185	3,185	185	185	4,194
Federal		170	17	263	0	0	450
General Cash Capital		453	1,303	1,442	1,319	1,376	5,893
General Debt		750	250	685	1,250	250	3,185
Library Cash Capital		553	574	601	778	656	3,162
Public Market Cash Capital		76	31	33	35	35	210
War Memorial Cash Capital		217	131	134	137	140	759
Recreation and Culture	Total	3,178	2,991	6,843	4,219	3,157	20,388
Transportation							
CDBG		1,278	234	226	205	197	2,140
Federal		5,976	6,302	2,295	0	0	14,573
General Cash Capital		3,101	3,553	6,874	4,803	5,051	23,382
General Debt		9,269	6,766	3,509	6,726	6,501	32,771
Local Works Cash Capital		1,899	1,955	2,014	2,075	2,138	10,081
Monroe County		1,465	2,325	1,480	1,700	724	7,694
Monroe County Traffic		424	454	339	413	254	1,884
New York State		1,095	1,094	430	0	0	2,619
Pure Waters		547	479	437	577	535	2,575
Water Cash Capital		123	89	71	118	231	632
Water Debt		1,530	1,930	1,914	1,503	2,057	8,934
Transportation	Total	26,707	25,181	19,589	18,120	17,688	107,285

Category Summary 2008-12 CIP		<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water System							
Water Cash Capital		3,186	3,109	3,457	2,918	2,865	15,535
Water Debt		1,581	3,480	7,920	8,230	8,200	29,411
Water System	Total	4,767	6,589	11,377	11,148	11,065	44,946
	Grand Total	72,955	80,998	77,059	74,949	64,739	370,700

FY 2008-12

CAPITAL IMPROVEMENT
PROGRAM

Department Summary

2007-08 2008-09 2009-10 2010-11 2011-12 TOTAL

Administration

General Cash Capital		839	267	17	17	17	1,157
Administration	Total	839	267	17	17	17	1,157

Community Development

General Cash Capital		1,552	1,552	1,552	1,552	1,552	7,760
New York State		2,000	2,000	2,000	2,000	2,000	10,000
Community Development	Total	3,552	3,552	3,552	3,552	3,552	17,760

Economic Development

General Cash Capital		432	1,000	1,000	1,000	1,000	4,432
General Debt		220	0	1,905	0	5,000	7,125
New York State		0	5,720	0	0	0	5,720
Parking Cash Capital		948	603	628	653	628	3,460
Parking Debt		466	150	2,532	300	300	3,748
Economic Development	Total	2,066	7,473	6,065	1,953	6,928	24,485

Emergency Communications Department

General Cash Capital		35	140	60	30	60	325
Emergency Communications	Total	35	140	60	30	60	325

Department Summary 2008-12 CIP		<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Environmental Services							
CDBG		1,536	500	500	485	485	3,506
Federal		9,138	6,683	2,558	0	0	18,379
General Cash Capital		9,107	14,502	14,914	8,992	11,380	58,895
General Debt		14,417	12,166	5,609	10,776	7,401	50,369
Local Works Cash Capital		4,044	3,010	3,417	2,646	3,503	16,620
Monroe County		1,465	2,325	1,480	1,700	724	7,694
Monroe County Traffic		424	454	339	413	254	1,884
New York State		1,345	1,162	430	0	0	2,937
Parking Cash Capital		28	21	30	16	0	95
Pure Waters		557	479	437	577	535	2,585
Refuse Cash Capital		3,667	2,844	3,134	3,111	2,877	15,633
Water Cash Capital		3,984	3,876	4,027	3,764	3,593	19,244
Water Debt		3,168	5,410	9,834	9,733	10,257	38,402
Environmental Services	Total	52,880	53,432	46,709	42,213	41,009	236,243
Finance							
General Cash Capital		24	22	26	67	32	171
Finance	Total	24	22	26	67	32	171
Fire							
CDBG		52	0	0	0	0	52
Federal		120	0	0	0	0	120
General Cash Capital		3,568	4,093	1,311	5,419	3,448	17,839
General Debt		0	2,054	200	2,124	200	4,578
Fire	Total	3,740	6,147	1,511	7,543	3,648	22,589
Information Technology							
General Cash Capital		1,170	1,700	1,750	1,790	1,320	7,730
Information Technology	Total	1,170	1,700	1,750	1,790	1,320	7,730

Department Summary 2008-12 CIP		<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Library							
Library Cash Capital		876	574	601	778	656	3,485
Library	Total	876	574	601	778	656	3,485
NET							
General Cash Capital		99	0	0	0	0	99
NET	Total	99	0	0	0	0	99
Police							
General Cash Capital		2,349	1,883	1,962	1,863	2,101	10,158
General Debt		0	360	3,600	0	0	3,960
Monroe County		255	300	300	300	300	1,455
Police	Total	2,604	2,543	5,862	2,163	2,401	15,573
Port of Rochester							
Federal		313	0	0	7,980	672	8,965
General Cash Capital		500	158	0	169	336	1,163
General Debt		0	2,185	2,773	0	1,537	6,495
Monroe County Traffic		0	0	3	0	0	3
Pure Waters		0	0	123	0	0	123
Water Cash Capital		0	0	205	0	0	205
Port of Rochester	Total	813	2,343	3,104	8,149	2,545	16,954

Department Summary 2008-12 CIP		<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Recreation and Youth Services							
CDBG		505	500	500	515	515	2,535
Cemetery Cash Capital		853	185	3,185	185	185	4,593
General Cash Capital		1,256	1,208	1,296	1,299	1,446	6,505
General Debt		950	250	685	1,250	250	3,385
Library Debt		0	0	1,969	3,273	0	5,242
New York State		400	0	0	0	0	400
Private		0	500	0	0	0	500
Public Market Cash Capital		76	31	33	35	35	210
War Memorial Cash Capital		217	131	134	137	140	759
Recreation and Youth	Total	4,257	2,805	7,802	6,694	2,571	24,129
	Grand Total	72,955	80,998	77,059	74,949	64,739	370,700

TAX RATES FOR DEBT SERVICE

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
Expense (\$000)						
Existing Debt	35,610.0	35,949.0	33,409.0	29,051.0	25,705.0	159,724.0
New Program		<u>865.0</u>	<u>3,413.0</u>	<u>6,434.0</u>	<u>9,698.0</u>	<u>20,410.0</u>
	35,610.0	36,814.0	36,822.0	35,485.0	35,403.0	180,134.0
Revenue (\$000)						
Premium and Interest Fund	6,000.0	6,000.0	6,000.0	6,000.0	6,000.0	30,000.0
Monroe County Pure Waters	557.0	479.0	560.0	577.0	535.0	2,708.0
Sale Unclaimed Property	508.0	508.0	508.0	508.0	508.0	2,540.0
Fed. Transportation Reimb.	143.8	143.8	143.8	143.8	143.8	719.0
Tax Relief Fund						
Tax Repayment Fund	1,790.5	1,789.2	1,787.9	809.1	809.1	6,985.8
Enterprise Funds	<u>11,033.4</u>	<u>10,154.9</u>	<u>10,545.1</u>	<u>9,814.8</u>	<u>8,849.7</u>	<u>50,398.0</u>
	20,032.7	19,074.9	19,544.8	17,852.7	16,845.6	93,350.8
Tax Revenue Required (\$000)	15,577.3	17,739.1	17,277.2	17,632.3	18,557.4	86,783.2
Tax Reserve	<u>906.6</u>	<u>1,032.4</u>	<u>1,005.5</u>	<u>1,026.2</u>	<u>1,080.1</u>	<u>4,654.8</u>
Tax Levy Required (\$000)	16,483.9	18,771.5	18,282.7	18,658.5	19,637.4	84,634.2
Tax Rate per \$1,000 Assessed Value						
Homestead	2.31	2.99	2.98	2.88	2.78	
Non-Homestead	4.58	5.92	5.91	5.70	5.50	

TAX RATES FOR CASH CAPITAL

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
Expense (\$000)						
General Cash Capital	21,355.0	26,979.0	24,230.0	22,611.0	22,946.0	118,121.0
Library Cash Capital	876.0	574.0	601.0	778.0	656.0	3,485.0
Local Works Cash Capital	4,044.0	3,010.0	3,417.0	2,646.0	3,503.0	16,620.0
Water Cash Capital	3,984.0	3,876.0	4,232.0	3,764.0	3,593.0	19,449.0
War Memorial Cash Capital	217.0	131.0	134.0	137.0	140.0	759.0
Parking Cash Capital	976.0	624.0	658.0	669.0	628.0	3,555.0
Public Market Cash Capital	76.0	31.0	33.0	35.0	35.0	210.0
Cemetery Cash Capital	853.0	185.0	3,185.0	185.0	185.0	4,593.0
Refuse Cash Capital	<u>3,667.0</u>	<u>2,844.0</u>	<u>3,134.0</u>	<u>3,111.0</u>	<u>2,877.0</u>	<u>3,500.0</u>
	36,048.0	38,254.0	39,624.0	33,936.0	34,563.0	170,292.0
Revenue (\$000)						
Monroe County Traffic Shares	424.0	454.0	342.0	413.0	254.0	1,887.0
CHIPS	2,647.9	2,647.9	2,647.9	2,647.9	2,647.9	13,239.5
Enterprise Funds	<u>14,693.0</u>	<u>11,275.0</u>	<u>15,394.0</u>	<u>11,325.0</u>	<u>11,617.0</u>	<u>64,304.0</u>
	17,764.9	14,376.9	18,383.9	14,385.9	14,518.9	79,430.5
Tax Revenue Required (\$000)	18,283.1	23,877.1	21,240.1	19,550.1	20,044.1	102,994.5
Tax Reserve	<u>1,064.1</u>	<u>1,389.7</u>	<u>1,236.2</u>	<u>1,137.8</u>	<u>1,166.6</u>	<u>5,994.4</u>
Tax Levy Required (\$000)	19,347.2	25,266.8	22,476.3	20,687.9	21,210.7	108,988.9
Tax Rate per \$1,000 Assessed Value						
Homestead	2.71	3.52	3.08	2.82	2.94	
Non-Homestead	5.38	6.98	6.11	5.58	5.82	

TRANSPORTATION

The City maintains 537 centerline miles of streets. Preservation of the City's transportation network is achieved through reconstruction and rehabilitation of streets, bridges, sidewalks and curbs.

New Programs

T-2 City Funded Arterials

Broad Street East/Chestnut Street/Court Street is added with construction in 2008-09.

T-9 Bridge Improvement Program

Rochester Running Track is added with preliminary study scheduled in 2007-08.

Program Changes

T-1 County Assisted Arterial Improvements

Broadway Improvement Project (Averill Avenue to South Union Street) delayed three years to 2010-11.

T-2 City Funded Arterials

Energy Efficiency Enhancements combined with Mercury Conversion Program delayed until 2011-12.

Gregory Street (Mt. Hope Avenue to South Clinton Avenue) commenced in Spring 2007.

Seneca Avenue (Norton Street to Ridge Road East) delayed two years to 2009-10.

T-9 Bridge Improvement Program

Railroad Underpass Improvements are omitted.

Projects scheduled for completion in 2007-08

Westfield Street (Brooks Avenue to Chili Avenue).

University Avenue & Artwalk II (Union Street to Goodman Street).

Smith Street Bridge.

T-1

County Assisted Arterial Improvements

☐ Lake Avenue **Merrill Street to 600' South of Burley Road**

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	0	0	0	154	154
Monroe County	0	0	395	1,653	81	2,129
Water Cash Capital	0	0	0	0	118	118
	0	0	395	1,653	353	2,401

☐ Culver Road **Atlantic Avenue to Garson Avenue;
Laurelton to Clifford**

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	177	0	0	0	0	177
General Debt	0	990	0	0	0	990
Monroe County	660	1,910	0	0	0	2,570
Water Cash Capital	100	0	0	0	0	100
Water Debt	0	963	0	0	0	963
	937	3,863	0	0	0	4,800

□ Broadway Improvement Project Averill Avenue to South Union Street

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	0	0	43	0	43
General Debt	0	0	0	0	282	282
Monroe County	0	0	0	47	643	690
Water Cash Capital	0	0	0	27	0	27
Water Debt	0	0	0	0	259	259
	<u>0</u>	<u>0</u>	<u>0</u>	<u>117</u>	<u>1,184</u>	<u>1,301</u>

□ Brooks Avenue Genesee Park Blvd. to West City Line

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	191	0	0	0	0	191
Monroe County	805	0	0	0	0	805
Water Debt	238	0	0	0	0	238
	<u>1,234</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,234</u>

□ Winton Road North Blossom Road to Corwin Road

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	106	0	0	0	106
General Debt	0	0	652	0	0	652
Monroe County	0	415	1,085	0	0	1,500
Water Cash Capital	0	60	0	0	0	60
Water Debt	0	0	582	0	0	582
	<u>0</u>	<u>581</u>	<u>2,319</u>	<u>0</u>	<u>0</u>	<u>2,900</u>

T-10 **Street Lighting** **Street Lighting**

In conjunction with street improvement projects.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	200	200	200	200	200	1,000
	200	200	200	200	200	1,000

T-2 **City Funded Arterials** **Broad Street East/Chestnut
Street/Court Street**

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	318	0	0	0	0	318
General Debt	0	2,995	0	0	0	2,995
Monroe County Traffic	198	262	0	0	0	460
Pure Waters	0	131	0	0	0	131
Water Cash Capital	13	0	0	0	0	13
Water Debt	0	123	0	0	0	123
	529	3,511	0	0	0	4,040

 **Emerson Street**
Mt. Read Boulevard to Curlew Street

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	0	209	0	0	209
General Debt	0	0	0	1,884	0	1,884
Monroe County Traffic	0	0	8	65	0	73
Pure Waters	0	0	0	104	0	104
Water Cash Capital	0	0	59	0	0	59
Water Debt	0	0	0	571	0	571
	<u>0</u>	<u>0</u>	<u>276</u>	<u>2,624</u>	<u>0</u>	<u>2,900</u>

 **Future Street Planning & Projects**

Design and reconstruction of City Arterials, the specific projects are not yet designated.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	200	0	0	0	297	497
Monroe County Traffic	0	0	0	0	23	23
Water Cash Capital	0	0	0	0	113	113
	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>433</u>	<u>633</u>

 **Waring Road**
Culver Road to Norton Street

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	0	0	288	0	288
General Debt	0	0	0	0	2,852	2,852
Monroe County Traffic	0	0	0	8	71	79
Pure Waters	0	0	0	0	175	175
Water Cash Capital	0	0	0	91	0	91
Water Debt	0	0	0	0	955	955
	<u>0</u>	<u>0</u>	<u>0</u>	<u>387</u>	<u>4,053</u>	<u>4,440</u>

 **Lawn Street**
Chestnut Street to Broadway

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	734	0	0	0	0	734
Pure Waters	28	0	0	0	0	28
Water Debt	148	0	0	0	0	148
	<u>910</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>910</u>

 **Seneca Avenue**
Norton Street to Ridge Road East

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	0	173	0	0	173
General Debt	0	0	0	1,574	0	1,574
Monroe County Traffic	0	0	21	184	0	205
Pure Waters	0	0	0	123	0	123
Water Cash Capital	0	0	12	0	0	12
Water Debt	0	0	0	113	0	113
	<u>0</u>	<u>0</u>	<u>206</u>	<u>1,994</u>	<u>0</u>	<u>2,200</u>

 **University Avenue & Artwalk II** **Union Street to Goodman Street**

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Federal	1,600	0	0	0	0	1,600
General Debt	786	0	0	0	0	786
Monroe County Traffic	80	0	0	0	0	80
New York State	300	0	0	0	0	300
Pure Waters	34	0	0	0	0	34
Water Debt	187	0	0	0	0	187
	<u>2,987</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,987</u>

 **Westfield Street**
Brooks Avenue to Chili Avenue

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	1,646	0	0	0	0	1,646
Pure Waters	165	0	0	0	0	165
Water Debt	907	0	0	0	0	907
	<u>2,718</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,718</u>

 **Ridgeway Avenue**
Ramona Street to Minder Street

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Federal	136	468	2,295	0	0	2,899
General Cash Capital	35	102	0	0	0	137
General Debt	0	0	1,828	0	0	1,828
Monroe County Traffic	3	9	159	0	0	171
New York State	0	0	430	0	0	430
Pure Waters	0	0	98	0	0	98
Water Cash Capital	10	29	0	0	0	39
Water Debt	0	0	537	0	0	537
	<u>184</u>	<u>608</u>	<u>5,347</u>	<u>0</u>	<u>0</u>	<u>6,139</u>

□ Mt. Hope Avenue (Elmwood Avenue to South City Line) E. Henrietta Road (Mt. Hope Avenue to South Avenue)

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Federal	0	5,834	0	0	0	5,834
General Debt	0	365	0	0	0	365
Monroe County Traffic	0	36	0	0	0	36
New York State	0	1,094	0	0	0	1,094
Pure Waters	0	18	0	0	0	18
Water Debt	0	72	0	0	0	72
	0	7,419	0	0	0	7,419

T-3 Asphalt Milling, Resurfacing and Curb Replacement

□ Milling & Resurfacing Program

Milling and resurfacing, and micro-paving of streets including curb replacement, and traffic markings.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	1,111	2,297	3,274	3,372	3,473	13,527
General Debt	2,283	299	309	318	328	3,537
Monroe County Traffic	103	106	109	112	115	545
Pure Waters	50	52	53	55	56	266
Water Debt	50	52	53	55	56	266
	3,597	2,806	3,798	3,912	4,028	18,141

T-4	Residential Street Rehabilitation
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Neighborhood Right-of-Way Improvements

Improvements of the rights-of-way in CDBG eligible locations including the upgrade of road surfaces, street light improvements, curbing, tree lawns and catch basins.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
CDBG	1,278	234	226	205	197	2,140
General Cash Capital	52	0	0	0	0	52
	1,330	234	226	205	197	2,192

Residential Street Rehabilitation

Street reconstruction and rehabilitation, new curbs, sidewalks, water, receiving basins, street lighting improvements, and tree planting for residential streets.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	0	2,144	0	0	2,144
General Debt	3,364	2,117	720	2,950	3,039	12,190
Monroe County Traffic	40	41	42	44	45	212
Pure Waters	270	278	286	295	304	1,433
Water Debt	0	720	742	764	787	3,013
	3,674	3,156	3,934	4,053	4,175	18,992

T-5	Street Treatment
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Street Treatment and Traffic Control

Maintenance of residential, collector, and arterial streets, as well as the analysis of the neighborhood traffic control program.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	542	558	575	592	610	2,877
Local Works Cash Capital	435	448	462	476	490	2,311
	977	1,006	1,037	1,068	1,100	5,188

T-6 Hazardous Sidewalk Program**☐ Hazardous Sidewalk Remediation Standard Allocation**

Replacing hazardous sidewalks throughout the City.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Local Works Cash Capital	1,292	1,330	1,370	1,411	1,454	6,857
	<u>1,292</u>	<u>1,330</u>	<u>1,370</u>	<u>1,411</u>	<u>1,454</u>	<u>6,857</u>

☐ Sidewalk Ramp Installation Standard Allocation

Reconstruction of sidewalk ramps on residential streets at high priority locations.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Local Works Cash Capital	172	177	182	188	194	913
	<u>172</u>	<u>177</u>	<u>182</u>	<u>188</u>	<u>194</u>	<u>913</u>

T-7 Transportation - Local Financing**☐ NYS Marcheselli Program Pre-Financing**

Planning for future street projects and pre-financing for NYS Marcheselli Aid which has a lag of 18 to 24 months.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	34	0	0	0	0	34
	<u>34</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>34</u>

T-8 Bridge Improvement Program**☐ Bridges - Standard Allocation**

Repairing, painting and cleaning of selected bridges.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	282	290	299	308	317	1,496
	<u>282</u>	<u>290</u>	<u>299</u>	<u>308</u>	<u>317</u>	<u>1,496</u>

T-9**Bridge Improvement Program****☐ Rochester Running Track Bridge**

Structural analysis and feasibility study of converting former CSX bridge to a pedestrian bridge.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	150	0	0	0	0	150
	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>

☐ Smith Street Bridge

Rehabilitation of the bridge over the Genesee River includes replacement of the railing and joint systems, partial deck, sidewalk and curb reconstruction, painting and minor repairs to the substructure elements.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Federal	4,240	0	0	0	0	4,240
General Debt	265	0	0	0	0	265
New York State	795	0	0	0	0	795
	<u>5,300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,300</u>

Summary of Funding by Program: Transportation

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
T-1	County Assisted Arterial Improvements					
General Cash Capital	177	106	0	43	154	480
General Debt	191	990	652	0	282	2,115
Monroe County	1,465	2,325	1,480	1,700	724	7,694
Water Cash Capital	100	60	0	27	118	305
Water Debt	238	963	582	0	259	2,042
	2,171	4,444	2,714	1,770	1,537	12,636
T-10	Street Lighting					
General Cash Capital	200	200	200	200	200	1,000
	200	200	200	200	200	1,000
T-2	City Funded Arterials					
Federal	1,736	6,302	2,295	0	0	10,333
General Cash Capital	553	102	382	288	297	1,622
General Debt	3,166	3,360	1,828	3,458	2,852	14,664
Monroe County Traffic	281	307	188	257	94	1,127
New York State	300	1,094	430	0	0	1,824
Pure Waters	227	149	98	227	175	876
Water Cash Capital	23	29	71	91	113	327
Water Debt	1,242	195	537	684	955	3,613
	7,528	11,538	5,829	5,005	4,486	34,386

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
T-3	Asphalt Milling, Resurfacing and Curb Replacement					
General Cash Capital	1,111	2,297	3,274	3,372	3,473	13,527
General Debt	2,283	299	309	318	328	3,537
Monroe County Traffic	103	106	109	112	115	545
Pure Waters	50	52	53	55	56	266
Water Debt	50	52	53	55	56	266
	<u>3,597</u>	<u>2,806</u>	<u>3,798</u>	<u>3,912</u>	<u>4,028</u>	<u>18,141</u>
T-4	Residential Street Rehabilitation					
CDBG	1,278	234	226	205	197	2,140
General Cash Capital	52	0	2,144	0	0	2,196
General Debt	3,364	2,117	720	2,950	3,039	12,190
Monroe County Traffic	40	41	42	44	45	212
Pure Waters	270	278	286	295	304	1,433
Water Debt	0	720	742	764	787	3,013
	<u>5,004</u>	<u>3,390</u>	<u>4,160</u>	<u>4,258</u>	<u>4,372</u>	<u>21,184</u>
T-5	Street Treatment					
General Cash Capital	542	558	575	592	610	2,877
Local Works Cash Cap	435	448	462	476	490	2,311
	<u>977</u>	<u>1,006</u>	<u>1,037</u>	<u>1,068</u>	<u>1,100</u>	<u>5,188</u>
T-6	Hazardous Sidewalk Program					
Local Works Cash Cap	1,464	1,507	1,552	1,599	1,648	7,770
	<u>1,464</u>	<u>1,507</u>	<u>1,552</u>	<u>1,599</u>	<u>1,648</u>	<u>7,770</u>
T-7	Transportation - Local Financing					
General Cash Capital	34	0	0	0	0	34
	<u>34</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>34</u>

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
T-8	Bridge Improvement Program					
General Cash Capital	282	290	299	308	317	1,496
	<u>282</u>	<u>290</u>	<u>299</u>	<u>308</u>	<u>317</u>	<u>1,496</u>

T-9	Bridge Improvement Program					
Federal	4,240	0	0	0	0	4,240
General Cash Capital	150	0	0	0	0	150
General Debt	265	0	0	0	0	265
New York State	795	0	0	0	0	795
	<u>5,450</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,450</u>

TRANSPORTATION TOTALS

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
CDBG	1,278	234	226	205	197	2,140
Federal	5,976	6,302	2,295	0	0	14,573
General Cash Capital	3,101	3,553	6,874	4,803	5,051	23,382
General Debt	9,269	6,766	3,509	6,726	6,501	32,771
Local Works Cash Capital	1,899	1,955	2,014	2,075	2,138	10,081
Monroe County	1,465	2,325	1,480	1,700	724	7,694
Monroe County Traffic	424	454	339	413	254	1,884
New York State	1,095	1,094	430	0	0	2,619
Pure Waters	547	479	437	577	535	2,575
Water Cash Capital	123	89	71	118	231	632
Water Debt	1,530	1,930	1,914	1,503	2,057	8,934
	<u>26,707</u>	<u>25,181</u>	<u>19,589</u>	<u>18,120</u>	<u>17,688</u>	<u>107,285</u>

WATER SYSTEM

The Water System category includes projects designed to provide a safe source of water to its users. Additional water distribution system improvements are made in conjunction with the street projects in the Transportation and General City Development categories.

Program Changes

A number of items previously aggregated are presented in detail in an effort to emphasize individual projects, particularly with regard to maintenance of structures and major equipment.

Federal mandated improvements to the reservoirs commences in 2009-10.

W-1

Water Main Extension and Improvements

Functional Independence

Infrastructure improvements to allow the Water Bureau to function as an independent utility.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Debt	241	0	0	0	0	241
	<u>241</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>241</u>

Pressure Regulating Valves

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	100	0	0	0	0	100
	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>

Water Main, Extension & Improvement Program

Replacement of deteriorated water mains.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Debt	1,340	1,380	1,420	1,630	1,500	7,270
	<u>1,340</u>	<u>1,380</u>	<u>1,420</u>	<u>1,630</u>	<u>1,500</u>	<u>7,270</u>

W-11

Water Security

Reservoir Bypass

Improve routing of supply and management of reservoirs.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	0	120	100	131	0	351
	<u>0</u>	<u>120</u>	<u>100</u>	<u>131</u>	<u>0</u>	<u>351</u>

Water Security

Securing Water facilities by facility upgrade and access control.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	120	100	131	80	82	513
	<u>120</u>	<u>100</u>	<u>131</u>	<u>80</u>	<u>82</u>	<u>513</u>

W-2 Water Main Cleaning & Lining

Water Main Cleaning & Lining

Cleaning of water mains and installation of mortar lining to restore pipe capacity and slow deterioration.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	1,241	1,278	1,316	1,356	1,397	6,588
	<u>1,241</u>	<u>1,278</u>	<u>1,316</u>	<u>1,356</u>	<u>1,397</u>	<u>6,588</u>

W-3 Hydrant and Valve Replacement Program

Hydrant & Valve Replacement Program

Replacement of hydrants and valves. Hydrants needing replacement are identified through annual inspection by the Fire Department.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	637	655	674	691	712	3,369
	<u>637</u>	<u>655</u>	<u>674</u>	<u>691</u>	<u>712</u>	<u>3,369</u>

W-4 Water Meter Maintenance Program

Water Meter Replacement Program

Replacement and modernization of water meters.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	346	355	362	370	380	1,813
	<u>346</u>	<u>355</u>	<u>362</u>	<u>370</u>	<u>380</u>	<u>1,813</u>

W-5 General System Improvement**Contamination Prevention Hydrant Locks**

Protects against tampering with Fire Hydrants contributing to fire suppression and water system safety.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	171	107	105	105	107	595
	<u>171</u>	<u>107</u>	<u>105</u>	<u>105</u>	<u>107</u>	<u>595</u>

Database Management and GIS

Creates map of water grid with access to system features, placement and service history.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	46	51	49	62	61	269
	<u>46</u>	<u>51</u>	<u>49</u>	<u>62</u>	<u>61</u>	<u>269</u>

W-6 Reservoir, Conduit and Watershed Improvements**Chemical Tank Replacement**

Replacements at the reservoirs.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	0	46	0	0	0	46
	<u>0</u>	<u>46</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>46</u>

Cobb's Hill Facility

Facilities renovation and repair.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	0	0	450	0	0	450
	<u>0</u>	<u>0</u>	<u>450</u>	<u>0</u>	<u>0</u>	<u>450</u>

Conduit Modernization Program

Modernization of the City's Water supply conduit system.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Debt	0	1,100	1,500	1,600	1,700	5,900
	<u>0</u>	<u>1,100</u>	<u>1,500</u>	<u>1,600</u>	<u>1,700</u>	<u>5,900</u>

☐ Conduit Streambed & Bank Erosion Control

Shoring up of banks and related actions to preserve the watershed.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	0	150	0	0	0	150
	<u>0</u>	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>

☐ Conduit Valve & Vault Rehabilitation

Funding to support the repair and replacement of valves and vaults.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	70	72	74	75	76	367
	<u>70</u>	<u>72</u>	<u>74</u>	<u>75</u>	<u>76</u>	<u>367</u>

☐ Reservoir Modernizations

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Debt	0	1,000	0	0	0	1,000
	<u>0</u>	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

☐ Upland Structures Rehabilitation

Improvements to the sites, structures and systems comprising the filtration complex. Funding provides for backwash improvement and mixer replacement. General repair is included as is the installation of sidewalks.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	250	0	0	0	0	250
	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>

☐ UV System/Storage - Cobb's Hill

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Debt	0	0	5,000	5,000	5,000	15,000
	<u>0</u>	<u>0</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>15,000</u>

W-8**Holly System****Control Valve Replacement**

Replace and modernize pumping and regulating equipment.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	50	0	0	0	0	50
	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>50</u>

Diesel Engine Replacement

Improvements to the Holly Pump Station.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	0	0	150	0	0	150
	<u>0</u>	<u>0</u>	<u>150</u>	<u>0</u>	<u>0</u>	<u>150</u>

W-9**Filtration Plant Complex****Filtration Plant and Related Renovations**

Improvements to the sites, structures and systems comprising the filtration complex. Funding provides for backwash improvement and mixer replacement. General repair is included as is the installation of sidewalks.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	100	41	11	12	13	177
	<u>100</u>	<u>41</u>	<u>11</u>	<u>12</u>	<u>13</u>	<u>177</u>

Pumps and Water Analyzers

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	20	0	0	0	0	20
	<u>20</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>20</u>

Small Equipment

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	35	134	35	36	37	277
	<u>35</u>	<u>134</u>	<u>35</u>	<u>36</u>	<u>37</u>	<u>277</u>

W-1

Water Main Extension and Improvements

Functional Independence

Infrastructure improvements to allow the Water Bureau to function as an independent utility.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Debt	241	0	0	0	0	241
	<u>241</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>241</u>

Pressure Regulating Valves

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	100	0	0	0	0	100
	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>

Water Main, Extension & Improvement Program

Replacement of deteriorated water mains.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Debt	1,340	1,380	1,420	1,630	1,500	7,270
	<u>1,340</u>	<u>1,380</u>	<u>1,420</u>	<u>1,630</u>	<u>1,500</u>	<u>7,270</u>

W-11

Water Security

Reservoir Bypass

Improve routing of supply and management of reservoirs.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	0	120	100	131	0	351
	<u>0</u>	<u>120</u>	<u>100</u>	<u>131</u>	<u>0</u>	<u>351</u>

Water Security

Securing Water facilities by facility upgrade and access control.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	120	100	131	80	82	513
	<u>120</u>	<u>100</u>	<u>131</u>	<u>80</u>	<u>82</u>	<u>513</u>

W-2 Water Main Cleaning & Lining

Water Main Cleaning & Lining

Cleaning of water mains and installation of mortar lining to restore pipe capacity and slow deterioration.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	1,241	1,278	1,316	1,356	1,397	6,588
	<u>1,241</u>	<u>1,278</u>	<u>1,316</u>	<u>1,356</u>	<u>1,397</u>	<u>6,588</u>

W-3 Hydrant and Valve Replacement Program

Hydrant & Valve Replacement Program

Replacement of hydrants and valves. Hydrants needing replacement are identified through annual inspection by the Fire Department.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	637	655	674	691	712	3,369
	<u>637</u>	<u>655</u>	<u>674</u>	<u>691</u>	<u>712</u>	<u>3,369</u>

W-4 Water Meter Maintenance Program

Water Meter Replacement Program

Replacement and modernization of water meters.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	346	355	362	370	380	1,813
	<u>346</u>	<u>355</u>	<u>362</u>	<u>370</u>	<u>380</u>	<u>1,813</u>

W-5 General System Improvement**Contamination Prevention Hydrant Locks**

Protects against tampering with Fire Hydrants contributing to fire suppression and water system safety.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	171	107	105	105	107	595
	<u>171</u>	<u>107</u>	<u>105</u>	<u>105</u>	<u>107</u>	<u>595</u>

Database Management and GIS

Creates map of water grid with access to system features, placement and service history.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	46	51	49	62	61	269
	<u>46</u>	<u>51</u>	<u>49</u>	<u>62</u>	<u>61</u>	<u>269</u>

W-6 Reservoir, Conduit and Watershed Improvements**Chemical Tank Replacement**

Replacements at the reservoirs.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	0	46	0	0	0	46
	<u>0</u>	<u>46</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>46</u>

Cobb's Hill Facility

Facilities renovation and repair.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	0	0	450	0	0	450
	<u>0</u>	<u>0</u>	<u>450</u>	<u>0</u>	<u>0</u>	<u>450</u>

Conduit Modernization Program

Modernization of the City's Water supply conduit system.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Debt	0	1,100	1,500	1,600	1,700	5,900
	<u>0</u>	<u>1,100</u>	<u>1,500</u>	<u>1,600</u>	<u>1,700</u>	<u>5,900</u>

☐ Conduit Streambed & Bank Erosion Control

Shoring up of banks and related actions to preserve the watershed.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	0	150	0	0	0	150
	<u>0</u>	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>

☐ Conduit Valve & Vault Rehabilitation

Funding to support the repair and replacement of valves and vaults.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	70	72	74	75	76	367
	<u>70</u>	<u>72</u>	<u>74</u>	<u>75</u>	<u>76</u>	<u>367</u>

☐ Reservoir Modernizations

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Debt	0	1,000	0	0	0	1,000
	<u>0</u>	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

☐ Upland Structures Rehabilitation

Improvements to the sites, structures and systems comprising the filtration complex. Funding provides for backwash improvement and mixer replacement. General repair is included as is the installation of sidewalks.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	250	0	0	0	0	250
	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>

☐ UV System/Storage - Cobb's Hill

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Debt	0	0	5,000	5,000	5,000	15,000
	<u>0</u>	<u>0</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>15,000</u>

W-8**Holly System****Control Valve Replacement**

Replace and modernize pumping and regulating equipment.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	50	0	0	0	0	50
	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>50</u>

Diesel Engine Replacement

Improvements to the Holly Pump Station.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	0	0	150	0	0	150
	<u>0</u>	<u>0</u>	<u>150</u>	<u>0</u>	<u>0</u>	<u>150</u>

W-9**Filtration Plant Complex****Filtration Plant and Related Renovations**

Improvements to the sites, structures and systems comprising the filtration complex. Funding provides for backwash improvement and mixer replacement. General repair is included as is the installation of sidewalks.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	100	41	11	12	13	177
	<u>100</u>	<u>41</u>	<u>11</u>	<u>12</u>	<u>13</u>	<u>177</u>

Pumps and Water Analyzers

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	20	0	0	0	0	20
	<u>20</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>20</u>

Small Equipment

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	35	134	35	36	37	277
	<u>35</u>	<u>134</u>	<u>35</u>	<u>36</u>	<u>37</u>	<u>277</u>

Summary of Funding by Program: Water System

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
W-1 Water Main Extension and Improvements						
Water Cash Capital	100	0	0	0	0	100
Water Debt	1,581	1,380	1,420	1,630	1,500	7,511
	1,681	1,380	1,420	1,630	1,500	7,611
W-11 Water Security						
Water Cash Capital	120	220	231	211	82	864
	120	220	231	211	82	864
W-2 Water Main Cleaning & Lining						
Water Cash Capital	1,241	1,278	1,316	1,356	1,397	6,588
	1,241	1,278	1,316	1,356	1,397	6,588
W-3 Hydrant and Valve Replacement Program						
Water Cash Capital	637	655	674	691	712	3,369
	637	655	674	691	712	3,369
W-4 Water Meter Maintenance Program						
Water Cash Capital	346	355	362	370	380	1,813
	346	355	362	370	380	1,813
W-5 General System Improvement						
Water Cash Capital	217	158	154	167	168	864
	217	158	154	167	168	864
W-6 Reservoir, Conduit and Watershed Improvements						
Water Cash Capital	320	268	524	75	76	1,263
Water Debt	0	2,100	6,500	6,600	6,700	21,900
	320	2,368	7,024	6,675	6,776	23,163

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
W-8 Holly System						
Water Cash Capital	50	0	150	0	0	200
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	50	0	150	0	0	200

W-9 Filtration Plant Complex						
Water Cash Capital	155	175	46	48	50	474
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	155	175	46	48	50	474

WATER SYSTEM TOTALS

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
Water Cash Capital	3,186	3,109	3,457	2,918	2,865	15,535
Water Debt	1,581	3,480	7,920	8,230	8,200	29,411
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	4,767	6,589	11,377	11,148	11,065	44,946

PUBLIC SAFETY

The Public Safety category contains projects that improve the ability of Fire, Police and Emergency Communications Departments to carry out their mission of protecting the public. Equipment replacement is a major component of this category.

Program Changes

P-15 Fire House Replacement

Beginning 2007-08 Fire Facilities requests consolidated into City buildings renovations program.

P-23 Information Systems

Beginning 2007-08 Mobile Data Computing Replacement to be funded by Monroe County.
Police Vehicle Locator replacements rescheduled to 2008-09.

P-43 Public Safety Facility Improvements

Design of a permanent facility for Westside operations is scheduled for 2008-09 with construction in 2009-10.

P-10

Apparatus Replacement Program - Fire

Fire Fighting Apparatus

Scheduled replacement of fire fighting apparatus.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	1,807	764	365	2,418	2,778	8,132
	<u>1,807</u>	<u>764</u>	<u>365</u>	<u>2,418</u>	<u>2,778</u>	<u>8,132</u>

P-11

Small Equipment - Fire

SCBA Replacement

Scheduled replacement and new purchase of small fire suppression equipment.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	40	40	40	40	40	200
	<u>40</u>	<u>40</u>	<u>40</u>	<u>40</u>	<u>40</u>	<u>200</u>

Small Equipment - RFD

Scheduled replacement and new purchase of small fire suppression equipment.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
CDBG	52	0	0	0	0	52
General Cash Capital	309	317	327	336	346	1,635
	<u>361</u>	<u>317</u>	<u>327</u>	<u>336</u>	<u>346</u>	<u>1,687</u>

Turnout Gear

An allocation for the provision of fire fighting apparel and related apparatus.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	80	80	80	80	80	400
	<u>80</u>	<u>80</u>	<u>80</u>	<u>80</u>	<u>80</u>	<u>400</u>

P-12 Motor Equipment - Fire**☐ Cars, Vans, Utility Vehicles - RFD**

Scheduled replacement of Fire Department sedans and station wagons.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	95	290	44	59	74	562
	<u>95</u>	<u>290</u>	<u>44</u>	<u>59</u>	<u>74</u>	<u>562</u>

P-15 Fire Facilities**☐ Building Rehabilitation**

To include work at Chestnut Street is Goodman Street, Hudson Avenue, South Avenue, Clinton Avenue fire houses. In 2007-08 this request consolidated into the City buildings renovations program.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	241	30	30	0	301
	<u>0</u>	<u>241</u>	<u>30</u>	<u>30</u>	<u>0</u>	<u>301</u>

☐ Building Renovations

Provision and maintenance of infrastructure supporting public safety services. In 2007-08 this request consolidated into City buildings renovations program.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	0	200	200	200	200	800
	<u>0</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>800</u>

☐ Emergency Generators - Fire Houses

Supplies power for communications, utilities and automatic doors in case of an outage on the public grid.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Federal	120	0	0	0	0	120
General Cash Capital	60	65	70	75	0	270
	<u>180</u>	<u>65</u>	<u>70</u>	<u>75</u>	<u>0</u>	<u>390</u>

Fire House Replacement and Major Renovation

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	225	2,181	235	2,251	0	4,892
General Debt	0	1,854	0	1,924	0	3,778
	<u>225</u>	<u>4,035</u>	<u>235</u>	<u>4,175</u>	<u>0</u>	<u>8,670</u>

Fire Houses - HVAC Improvements

Lake Avenue, Emerson Street, and Goodman Street.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	572	0	0	0	0	572
	<u>572</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>572</u>

P-20 Motor Equipment - Police

Police Vehicles

Scheduled replacement of vehicles supporting patrol and investigation activities.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	1,869	1,516	1,592	1,488	1,676	8,141
	<u>1,869</u>	<u>1,516</u>	<u>1,592</u>	<u>1,488</u>	<u>1,676</u>	<u>8,141</u>

P-21 Small Equipment - Police

Standard Allocation

Replacement and acquisition of office equipment and other small equipment. Funding provided for shelving in property clerks office.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	145	142	145	150	150	732
	<u>145</u>	<u>142</u>	<u>145</u>	<u>150</u>	<u>150</u>	<u>732</u>

P-23**Information Systems - Police Department****Crime Analysis Software**

Upgrades centralized computer operation.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	35	50	50	50	0	185
	<u>35</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>0</u>	<u>185</u>

Mobile Data Computing Replacement

Mobile data system designed to reduce the amount of voice traffic on the radio channels by allowing law enforcement officers to receive and relay status of non-immediate jobs.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Monroe County	255	200	200	200	200	1,055
	<u>255</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>1,055</u>

PCs Peripherals Upgrade

Supports distributed information services.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	150	150	150	150	200	800
	<u>150</u>	<u>150</u>	<u>150</u>	<u>150</u>	<u>200</u>	<u>800</u>

Police Vehicle Locators

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Monroe County	0	100	100	100	100	400
	<u>0</u>	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>	<u>400</u>

Records Management

Upgrades centralized computer operation.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	50	25	25	25	75	200
	<u>50</u>	<u>25</u>	<u>25</u>	<u>25</u>	<u>75</u>	<u>200</u>

P-31 Equipment - Emergency Communications Department**Small Equipment - ECD**

Replacement of office equipment and other small equipment.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	35	30	60	30	60	215
	<u>35</u>	<u>30</u>	<u>60</u>	<u>30</u>	<u>60</u>	<u>215</u>

P-32 Motor Equipment - Emergency Communications Department**Emergency Communication Vehicles**

Scheduled replacement of vehicles.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	25	0	0	0	25
	<u>0</u>	<u>25</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>25</u>

P-35 Emergency Communications Facilities**Floor Replacement**

Repairs and renovations including security upgrades.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	10	0	0	0	10
	<u>0</u>	<u>10</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>10</u>

Illuminated Building Sign Replacement

Repairs and renovations including security upgrades.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	15	0	0	0	15
	<u>0</u>	<u>15</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>15</u>

Repair Parking Lot Test Wells

Repairs and renovations including security upgrades.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	60	0	0	0	60
	<u>0</u>	<u>60</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>60</u>

P-42 Street Lighting

Mercury Conversion Program

Replace RG&E mercury vapor lighting equipment with City owned lighting.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	0	0	0	1,600	1,600
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,600</u>	<u>1,600</u>

Project Uplift

Enhanced street lighting where improvements will add to the public safety.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	64	65	66	67	68	330
	<u>64</u>	<u>65</u>	<u>66</u>	<u>67</u>	<u>68</u>	<u>330</u>

Street Lighting - Standard Allocation

Replacement, upgrade and improvement of poles and luminaries.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	100	100	100	100	100	500
	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>	<u>500</u>

P-43

Public Safety Facility Improvements

Police Patrol Headquarters

Construction of Westside Police Patrol Headquarters. Preliminary study underway to determine cost.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	0	360	3,600	0	0	3,960
	<u>0</u>	<u>360</u>	<u>3,600</u>	<u>0</u>	<u>0</u>	<u>3,960</u>

Summary of Funding by Program: Public Safety

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
P-10 Apparatus Replacement Program - Fire						
General Cash Capital	1,807	764	365	2,418	2,778	8,132
	1,807	764	365	2,418	2,778	8,132
P-11 Small Equipment - Fire						
CDBG	52	0	0	0	0	52
General Cash Capital	429	437	447	456	466	2,235
	481	437	447	456	466	2,287
P-12 Motor Equipment - Fire						
General Cash Capital	95	290	44	59	74	562
	95	290	44	59	74	562
P-15 Fire Facilities						
Federal	120	0	0	0	0	120
General Cash Capital	857	2,487	335	2,356	0	6,035
General Debt	0	2,054	200	2,124	200	4,578
	977	4,541	535	4,480	200	10,733
P-20 Motor Equipment - Police						
General Cash Capital	1,869	1,516	1,592	1,488	1,676	8,141
	1,869	1,516	1,592	1,488	1,676	8,141
P-21 Small Equipment - Police						
General Cash Capital	145	142	145	150	150	732
	145	142	145	150	150	732

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
P-23 Information Systems - Police Department						
General Cash Capital	235	225	225	225	275	1,185
Monroe County	255	300	300	300	300	1,455
	<u>490</u>	<u>525</u>	<u>525</u>	<u>525</u>	<u>575</u>	<u>2,640</u>
P-31 Equipment - Emergency Communications Department						
General Cash Capital	35	30	60	30	60	215
	<u>35</u>	<u>30</u>	<u>60</u>	<u>30</u>	<u>60</u>	<u>215</u>
P-32 Motor Equipment - Emergency Communications Department						
General Cash Capital	0	25	0	0	0	25
	<u>0</u>	<u>25</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>25</u>
P-35 Emergency Communications Facilities						
General Cash Capital	0	85	0	0	0	85
	<u>0</u>	<u>85</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>85</u>
P-42 Street Lighting						
General Cash Capital	164	165	166	167	1,768	2,430
	<u>164</u>	<u>165</u>	<u>166</u>	<u>167</u>	<u>1,768</u>	<u>2,430</u>
P-43 Public Safety Facility Improvements						
General Debt	0	360	3,600	0	0	3,960
	<u>0</u>	<u>360</u>	<u>3,600</u>	<u>0</u>	<u>0</u>	<u>3,960</u>

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
PUBLIC SAFETY TOTALS						
	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
CDBG	52	0	0	0	0	52
Federal	120	0	0	0	0	120
General Cash Capital	5,636	6,166	3,379	7,349	7,247	29,777
General Debt	0	2,414	3,800	2,124	200	8,538
Monroe County	255	300	300	300	300	1,455
	<u>6,063</u>	<u>8,880</u>	<u>7,479</u>	<u>9,773</u>	<u>7,747</u>	<u>39,942</u>

RECREATION AND CULTURE

The Recreation and Culture category contains projects that promote the preservation an enhancement of recreational and cultural opportunities in the community.

New Programs

R-1 General Rehabilitation

Funds provided for an Aquatics Plan.

Design and construction funding for parking improvements at Turning Point Park are included.

Funding for MT. Hope improvements provided in the Cemetery Enterprise.

Program Changes

R-7 Library Facilities

Beginning in 2007-08 Library buildings requests consolidated into City buildings renovations program.

R-1

General Rehabilitation

400 Dewey Complex

Standard allocation.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	20	20	20	20	20	100
	<u>20</u>	<u>20</u>	<u>20</u>	<u>20</u>	<u>20</u>	<u>100</u>

Aquatics Plan

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
CDBG	260	165	210	250	0	885
	<u>260</u>	<u>165</u>	<u>210</u>	<u>250</u>	<u>0</u>	<u>885</u>

Cemeteries Standard Allocation

Routine repair, replacement and renovation of facilities, systems, and structures.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Cemetery Cash Capital	40	15	15	15	15	100
	<u>40</u>	<u>15</u>	<u>15</u>	<u>15</u>	<u>15</u>	<u>100</u>

DRYS General Rehabilitation

Rehabilitation, renovation, repair and replacement of recreation and parks facilities and attendant systems, fixtures and grounds.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	65	505	510	515	640	2,235
	<u>65</u>	<u>505</u>	<u>510</u>	<u>515</u>	<u>640</u>	<u>2,235</u>

Edgerton Park Community Center

Rehabilitation, renovation, repair and replacement of recreation and parks facilities and attendant systems, fixtures and grounds.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	0	0	435	1,000	0	1,435
	<u>0</u>	<u>0</u>	<u>435</u>	<u>1,000</u>	<u>0</u>	<u>1,435</u>

☐ Fence Replacement Mt Hope

Routine repair, replacement and renovation of facilities, systems, and structures.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Cemetery Cash Capital	50	50	50	50	50	250
	<u>50</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>250</u>

☐ High Falls District

Standard Allocation.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	45	50	55	57	59	266
	<u>45</u>	<u>50</u>	<u>55</u>	<u>57</u>	<u>59</u>	<u>266</u>

☐ Mausoleum Building #3

New structure at Riverside Cemetery.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Cemetery Cash Capital	0	0	3,000	0	0	3,000
	<u>0</u>	<u>0</u>	<u>3,000</u>	<u>0</u>	<u>0</u>	<u>3,000</u>

☐ Mt. Hope New Chapel

Replace roof at west entry.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Cemetery Cash Capital	60	0	0	0	0	60
	<u>60</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>60</u>

☐ Mt. Hope Office and Crematory

Repair water damage and replastering.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Cemetery Cash Capital	66	0	0	0	0	66
	<u>66</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>66</u>

**Mt. Hope Old Chapel and
Crematory**

Window replacement.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Cemetery Cash Capital	123	0	0	0	0	123
	<u>123</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>123</u>

**Neighborhood Recreation
Facilities**

Reconstruction, rehabilitation and related work at eligible recreation facilities.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
CDBG	245	335	290	265	515	1,650
	<u>245</u>	<u>335</u>	<u>290</u>	<u>265</u>	<u>515</u>	<u>1,650</u>

**Public Market Standard
Allocation**

Routine repair, replacement and renovation of facilities, systems, and structures.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Public Market Cash Capital	76	31	33	35	35	210
	<u>76</u>	<u>31</u>	<u>33</u>	<u>35</u>	<u>35</u>	<u>210</u>

**Riverside Cemetery Roadway
Improvements**

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Cemetery Cash Capital	45	50	50	50	50	245
	<u>45</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>245</u>

Tennis/Basketball Replacement

At facilities City wide.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	250	250	250	250	250	1,250
	<u>250</u>	<u>250</u>	<u>250</u>	<u>250</u>	<u>250</u>	<u>1,250</u>

Trails

Neighborhood trail connections.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Federal	170	17	263	0	0	450
General Cash Capital	230	624	678	570	500	2,602
	400	641	941	570	500	3,052

Troup Street Playground

Adult exercise equipment.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	5	0	0	0	0	5
	5	0	0	0	0	5

Turning Point Park Trailhead

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	500	0	0	0	0	500
	500	0	0	0	0	500

War Memorial - Electrical System Efficiency Improvements

Improvements to utility system.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
War Memorial Cash Capital	88	0	0	0	0	88
	88	0	0	0	0	88

War Memorial Standard Allocation

Improvements, repairs, rehabilitation and renovation of the War Memorial and its building system components.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
War Memorial Cash Capital	64	66	68	70	72	340
	64	66	68	70	72	340

R-2 **Small Equipment Program** **Standard Allocation**

Replacement and purchase of small equipment for the War Memorial, cemeteries, recreation centers and parks.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Cemetery Cash Capital	30	30	30	30	30	150
General Cash Capital	68	70	75	77	77	367
War Memorial Cash Capital	65	65	66	67	68	331
	<u>163</u>	<u>165</u>	<u>171</u>	<u>174</u>	<u>175</u>	<u>848</u>

R-5 **Motor Equipment** **Recreation and Youth Services
Vehicles**

Scheduled replacement of motor equipment for the Department of Recreation and Youth Services.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Cemetery Cash Capital	40	40	40	40	40	200
General Cash Capital	20	34	104	80	80	318
	<u>60</u>	<u>74</u>	<u>144</u>	<u>120</u>	<u>120</u>	<u>518</u>

R-6 **Library Materials and Equipment** **Library Materials Traditional
Formats**

Replacement of worn and obsolete materials and purchase of new materials for branch libraries.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Library Cash Capital	463	486	511	536	562	2,558
	<u>463</u>	<u>486</u>	<u>511</u>	<u>536</u>	<u>562</u>	<u>2,558</u>

**Library Materials Traditional
Formats - Spanish Books**

Acquisition of spanish books for the Sully Branch Library.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Library Cash Capital	2	0	0	0	0	2
	<u>2</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2</u>

R-7 Library Facilities

Computer Replacements

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Library Cash Capital	0	0	0	150	0	150
	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>	<u>0</u>	<u>150</u>

**Furniture and Equipment for
Branches**

Standard allocation.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Library Cash Capital	20	20	20	20	20	100
	<u>20</u>	<u>20</u>	<u>20</u>	<u>20</u>	<u>20</u>	<u>100</u>

Rundel Library

HVAC

Standard allocation.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Library Cash Capital	68	68	70	72	74	352
	<u>68</u>	<u>68</u>	<u>70</u>	<u>72</u>	<u>74</u>	<u>352</u>

Summary of Funding by Program: Recreation and Culture

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
R-1 General Rehabilitation						
CDBG	505	500	500	515	515	2,535
Cemetery Cash Capital	384	115	3,115	115	115	3,844
Federal	170	17	263	0	0	450
General Cash Capital	365	1,199	1,263	1,162	1,219	5,208
General Debt	750	250	685	1,250	250	3,185
Public Market Cash Capital	76	31	33	35	35	210
War Memorial Cash Capital	152	66	68	70	72	428
	<u>2,402</u>	<u>2,178</u>	<u>5,927</u>	<u>3,147</u>	<u>2,206</u>	<u>15,860</u>
R-2 Small Equipment Program						
Cemetery Cash Capital	30	30	30	30	30	150
General Cash Capital	68	70	75	77	77	367
War Memorial Cash Capital	65	65	66	67	68	331
	<u>163</u>	<u>165</u>	<u>171</u>	<u>174</u>	<u>175</u>	<u>848</u>
R-5 Motor Equipment						
Cemetery Cash Capital	40	40	40	40	40	200
General Cash Capital	20	34	104	80	80	318
	<u>60</u>	<u>74</u>	<u>144</u>	<u>120</u>	<u>120</u>	<u>518</u>
R-6 Library Materials and Equipment						
Library Cash Capital	465	486	511	536	562	2,560
	<u>465</u>	<u>486</u>	<u>511</u>	<u>536</u>	<u>562</u>	<u>2,560</u>
R-7 Library Facilities						
Library Cash Capital	88	88	90	242	94	602
	<u>88</u>	<u>88</u>	<u>90</u>	<u>242</u>	<u>94</u>	<u>602</u>

2007-08 2008-09 2009-10 2010-11 2011-12 Total

RECREATION AND CULTURE TOTALS

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
CDBG	505	500	500	515	515	2,535
Cemetery Cash Capital	454	185	3,185	185	185	4,194
Federal	170	17	263	0	0	450
General Cash Capital	453	1,303	1,442	1,319	1,376	5,893
General Debt	750	250	685	1,250	250	3,185
Library Cash Capital	553	574	601	778	656	3,162
Public Market Cash Capital	76	31	33	35	35	210
War Memorial Cash Capital	217	131	134	137	140	759
	<hr/> 3,178	<hr/> 2,991	<hr/> 6,843	<hr/> 4,219	<hr/> 3,157	<hr/> 20,388

GENERAL CITY DEVELOPMENT

The General City Development Category consists of projects to preserve and enhance the employment, economy, and tax base of the City, including: neighborhood physical improvements, infrastructure to support industrial and commercial development, and the development of parking facilities.

The Port of Rochester

This project involves the ongoing development of Rochester's Port area as outlined by the City's Port Manager.

Components of this program include a Marina, and Garage as well as port access roads, river channel dredging, the provision of boat slips, the rehabilitation of the former station in the immediate vicinity, and the acquisition of property from CSX.

Several revisions reflect changes in sequences and scheduling of related projects:

Construction of a eastside boat launch is rescheduled for 2008-09.

Construction of a Multi-Modal Transportation Center is rescheduled for 2011-12.

Construction of a Transient Marina Facilities is rescheduled for 2010-11.

New Program

G-8 Durand Eastman Improvements

Funds are included for physical improvements in support of this project in 2007-08.

G-8 Emerson-Locust Street

Funds are included for street construction in support of this project in 2007-08.

Program Changes

G-4 Municipal Garage Renovation

Additional funding is provided for structural enhancements and rehabilitation.

G-8 Crossroads Park Rehabilitation

Funding for construction of garage and park is rescheduled for 2009-10.

G-8 Housing Initiatives

Additional funding is provided to support more Market Rate Housing.

G-3

Land Acquisition and Demolition

Acquisition/Administration

This is to move the County Maintenance Building from its current location at the Port of Rochester.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	500	0	0	0	0	500
	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Acquisition/Economic Development

This is to purchase land for development or other purposes.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	225	1,000	1,000	1,000	1,000	4,225
	<u>225</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>4,225</u>

Demolition/Community Development

This supports demolition of buildings that are untenable, unneeded or to enable reuse of the parcel.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	1,000	1,000	1,000	1,000	1,000	5,000
New York State	2,000	2,000	2,000	2,000	2,000	10,000
	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	<u>15,000</u>

G-4

Municipal Garage

Garage Improvements

Repairs, replacements and renovations at ramp garages.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Parking Cash Capital	500	350	500	500	500	2,350
Parking Debt	466	150	0	0	0	616
	<u>966</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>2,966</u>

G-6 **Parking Meters and Garage Equipment****Garage Equipment**

Repair and installation of a miscellaneous equipment in ramp garages.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Parking Cash Capital	320	125	0	0	0	445
Parking Debt	0	0	200	300	300	800
	<u>320</u>	<u>125</u>	<u>200</u>	<u>300</u>	<u>300</u>	<u>1,245</u>

Parking Meters

Repair and installation of curbside meters.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Parking Cash Capital	106	106	106	106	106	530
	<u>106</u>	<u>106</u>	<u>106</u>	<u>106</u>	<u>106</u>	<u>530</u>

G-7 **Port of Rochester****Charlotte Lighthouse Promenade**

Design and construction of mid-block lighted walkway.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	0	0	0	0	53	53
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>53</u>	<u>53</u>

Multi-Modal Transportation Center

Design and construction of multi-modal transportation center including parking garage.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Federal	0	0	0	0	672	672
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>672</u>	<u>672</u>

Capital Improvement Program

GENERAL CITY
DEVELOPMENT
 Port Infrastructure Roads

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	0	0	169	0	169
General Debt	0	0	0	0	1,484	1,484
	<u>0</u>	<u>0</u>	<u>0</u>	<u>169</u>	<u>1,484</u>	<u>1,653</u>

 Port of Rochester Intelligent Transportation System

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Federal	313	0	0	0	0	313
	<u>313</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>313</u>

 River Street Extension

Extensive public improvements.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	55	0	0	0	55
General Debt	0	0	586	0	0	586
Monroe County Traffic	0	0	3	0	0	3
Pure Waters	0	0	123	0	0	123
Water Cash Capital	0	0	205	0	0	205
	<u>0</u>	<u>55</u>	<u>917</u>	<u>0</u>	<u>0</u>	<u>972</u>

 Riverfront Development III

East side boat launch, parking lot south of Petten Street, removal of County boat launch, and boat launch north of Petten Street.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	0	1,485	1,750	0	0	3,235
	<u>0</u>	<u>1,485</u>	<u>1,750</u>	<u>0</u>	<u>0</u>	<u>3,235</u>

Terminal Facility

Retro-fitting of building.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	50	50	0	0	0	100
	<u>50</u>	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>

Transient Marina Facilities

Excavation, dredging, quay wall construction, utility connections, floating dock slips and mounting devices.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Federal	0	0	0	7,980	0	7,980
General Cash Capital	0	53	0	0	0	53
General Debt	0	0	437	0	0	437
	<u>0</u>	<u>53</u>	<u>437</u>	<u>7,980</u>	<u>0</u>	<u>8,470</u>

Waterfront Planning, Acquisition and Facilities Development

An allocation in support of ongoing infrastructure and economic development at the Port of Rochester.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	450	0	0	0	336	786
General Debt	0	700	0	0	0	700
	<u>450</u>	<u>700</u>	<u>0</u>	<u>0</u>	<u>336</u>	<u>1,486</u>

G-8

Special Projects

Brooks Landing IV

Infrastructure in the vicinity of Elmwood Avenue and the Hotel.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Federal	0	364	0	0	0	364
General Cash Capital	32	0	0	0	0	32
New York State	0	68	0	0	0	68
	<u>32</u>	<u>432</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>464</u>

 **Bull's Head**

Commercial development.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	100	0	0	0	0	100
General Debt	0	0	0	0	5,000	5,000
	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,000</u>	<u>5,100</u>

 **Crossroad Garage Rehabilitation**

Major renovation of the parking facility.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Parking Debt	0	0	2,332	0	0	2,332
	<u>0</u>	<u>0</u>	<u>2,332</u>	<u>0</u>	<u>0</u>	<u>2,332</u>

 **Crossroad Park Rehabilitation**

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	0	0	1,905	0	0	1,905
	<u>0</u>	<u>0</u>	<u>1,905</u>	<u>0</u>	<u>0</u>	<u>1,905</u>

 **Downtown Infrastructure Improvements**

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	0	0	450	3,150	0	3,600
	<u>0</u>	<u>0</u>	<u>450</u>	<u>3,150</u>	<u>0</u>	<u>3,600</u>

 **Downtown Streetscape**

Trees, grates, benches, pavement, lights, etc.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	112	116	120	125	129	602
	<u>112</u>	<u>116</u>	<u>120</u>	<u>125</u>	<u>129</u>	<u>602</u>

 **Durand Eastman Improvements**

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	430	0	0	0	0	430
New York State	0	5,720	0	0	0	5,720
	<u>430</u>	<u>5,720</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,150</u>

 **Emerson-Locust Street**

Street connection to enhance public safety.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	187	0	0	0	0	187
Pure Waters	10	0	0	0	0	10
Water Cash Capital	6	0	0	0	0	6
Water Debt	57	0	0	0	0	57
	<u>260</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>260</u>

 **Historic Aqueduct Redevelopment**

Renovation of the Broad Street Aqueduct.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Federal	1,072	0	0	0	0	1,072
General Cash Capital	268	0	0	0	0	268
	<u>1,340</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,340</u>

 **Inner Loop Improvements**

Local share of design costs.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Federal	1,920	0	0	0	0	1,920
General Debt	480	0	0	0	0	480
	<u>2,400</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,400</u>

 **La Marketa**

Public Improvements.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	1,077	0	0	0	0	1,077
	<u>1,077</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,077</u>

 **Market Rate Housing Acquisition and Support**

The support and development of market rate housing city wide.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	540	540	540	540	540	2,700
	<u>540</u>	<u>540</u>	<u>540</u>	<u>540</u>	<u>540</u>	<u>2,700</u>

 **Neighbors Building Neighborhoods Streetscapes**

Streetscape improvements including public safety initiatives in eligible neighborhoods.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
CDBG	258	266	274	280	288	1,366
	<u>258</u>	<u>266</u>	<u>274</u>	<u>280</u>	<u>288</u>	<u>1,366</u>

 **Riverfront Access Improvements**

Public walkway along RG&E abandoned Front Street property.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	0	0	400	0	0	400
	<u>0</u>	<u>0</u>	<u>400</u>	<u>0</u>	<u>0</u>	<u>400</u>

 **Rochester Science Park**

Land acquisition to expand.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	207	0	0	0	0	207
	<u>207</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>207</u>

☐ South Avenue/Capron Street Revitalization

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	220	0	0	0	0	220
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	220	0	0	0	0	220

☐ South Clinton Avenue Enhancements

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
New York State	250	0	0	0	0	250
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	250	0	0	0	0	250

Summary of Funding by Program: General Development

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
G-3 Land Acquisition and Demolition						
General Cash Capital	1,725	2,000	2,000	2,000	2,000	9,725
New York State	2,000	2,000	2,000	2,000	2,000	10,000
	3,725	4,000	4,000	4,000	4,000	19,725
G-4 Municipal Garage						
Parking Cash Capital	500	350	500	500	500	2,350
Parking Debt	466	150	0	0	0	616
	966	500	500	500	500	2,966
G-6 Parking Meters and Garage Equipment						
Parking Cash Capital	426	231	106	106	106	975
Parking Debt	0	0	200	300	300	800
	426	231	306	406	406	1,775
G-7 Port of Rochester						
Federal	313	0	0	7,980	672	8,965
General Cash Capital	500	158	0	169	336	1,163
General Debt	0	2,185	2,773	0	1,537	6,495
Monroe County Traffic	0	0	3	0	0	3
Pure Waters	0	0	123	0	0	123
Water Cash Capital	0	0	205	0	0	205
	813	2,343	3,104	8,149	2,545	16,954

G-8 Special Projects

CDBG	258	266	274	280	288	1,366
Federal	2,992	364	0	0	0	3,356
General Cash Capital	1,689	656	660	665	669	4,339
General Debt	1,964	0	2,755	3,150	5,000	12,869
New York State	250	5,788	0	0	0	6,038
Parking Debt	0	0	2,332	0	0	2,332
Pure Waters	10	0	0	0	0	10
Water Cash Capital	6	0	0	0	0	6
Water Debt	57	0	0	0	0	57
	<u>7,226</u>	<u>7,074</u>	<u>6,021</u>	<u>4,095</u>	<u>5,957</u>	<u>30,373</u>

GENERAL DEVELOPMENT TOTALS

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
CDBG	258	266	274	280	288	1,366
Federal	3,305	364	0	7,980	672	12,321
General Cash Capital	3,914	2,814	2,660	2,834	3,005	15,227
General Debt	1,964	2,185	5,528	3,150	6,537	19,364
Monroe County Traffic	0	0	3	0	0	3
New York State	2,250	7,788	2,000	2,000	2,000	16,038
Parking Cash Capital	926	581	606	606	606	3,325
Parking Debt	466	150	2,532	300	300	3,748
Pure Waters	10	0	123	0	0	133
Water Cash Capital	6	0	205	0	0	211
Water Debt	57	0	0	0	0	57
	<u>13,156</u>	<u>14,148</u>	<u>13,931</u>	<u>17,150</u>	<u>13,408</u>	<u>71,793</u>

FACILITIES AND EQUIPMENT

The Facilities and Equipment category includes projects to preserve City-owned facilities and equipment as well as to improve automated information systems.

New Program

F-1 MT. Read Facilities

New funding is provided in 2007-08 for HVAC replacement.

F-2 Hazardous Waste Remediation

New funding is provided in 2007-08 and 2008-09 in support of improvements at the Port of Rochester, Andrews Street, and Olean Kennedy.

F-3 Technology Efficiency Improvements

New funding is provided in 2007-08 for a Budget Preparation System.

F-0

Critical Building Need

Charlotte Library

Roof replacement and exterior repairs.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Library Cash Capital	110	0	0	0	0	110
	<u>110</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>110</u>

Clinton NET Station

Roof replacement, roof drainage, repointing and new insulation.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	99	0	0	0	0	99
	<u>99</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>99</u>

Clinton/Baden Recreation Center

Facilities renovation and repair.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
New York State	400	0	0	0	0	400
	<u>400</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>400</u>

Cortland Street Tunnel

Rehabilitation of tunnel in Center City serving Midtown Plaza.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	229	824	0	0	0	1,053
	<u>229</u>	<u>824</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,053</u>

Danforth Recreation Center

Gym roof replacement.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	203	0	0	0	0	203
	<u>203</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>203</u>

Genesee Valley Park Ice Rink

Repair, replacement and renovation of facilities, systems, and structures.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	426	24	0	0	0	450
Private	0	500	0	0	0	500
	<u>426</u>	<u>524</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>950</u>

Maplewood Renovation

Structural repairs.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Library Cash Capital	178	0	0	0	0	178
	<u>178</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>178</u>

Mt. Hope Maintenance Barn

Building envelope and site work.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Cemetery Cash Capital	148	0	0	0	0	148
	<u>148</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>148</u>

Riverside Cemetery Gatehouse & Barn

Structural repairs.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Cemetery Cash Capital	251	0	0	0	0	251
	<u>251</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>251</u>

Rundel Library Renovations

Structural and building repairs.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Library Debt	0	0	1,969	3,273	0	5,242
	<u>0</u>	<u>0</u>	<u>1,969</u>	<u>3,273</u>	<u>0</u>	<u>5,242</u>

South Avenue Firehouse

Repair building deficiencies.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	280	0	0	0	0	280
	<u>280</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>280</u>

Wheatley Branch Library

Parapet repair.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Library Cash Capital	35	0	0	0	0	35
	<u>35</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>35</u>

F-1	Building Renovation Program
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Asbestos Management

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	80	80	80	80	80	400
	<u>80</u>	<u>80</u>	<u>80</u>	<u>80</u>	<u>80</u>	<u>400</u>

City Hall Annual Allocation

Repairs and replacements of building systems and components.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	75	77	79	81	83	395
	<u>75</u>	<u>77</u>	<u>79</u>	<u>81</u>	<u>83</u>	<u>395</u>

City Hall Exterior Renovations

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	2,300	0	0	0	2,300
General Debt	0	2,000	0	0	0	2,000
	<u>0</u>	<u>4,300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,300</u>

Colfax Street Facility

Maintenance and repair of the Refuse Enterprise facility on Colfax Street.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Refuse Cash Capital	46	48	49	51	53	247
	46	48	49	51	53	247

CVMF Lift Replacement

Systematic replacement of various lifts at the Central Vehicles Maintenance Facility.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	43	44	44	45	176
Local Works Cash Capital	0	43	44	44	45	176
Refuse Cash Capital	0	42	43	44	45	174
Water Cash Capital	0	17	18	18	19	72
	0	145	149	150	154	598

DES Mt. Read Facilities

Provides an annual allocation for the upkeep of the Operations Center, Central Vehicle Maintenance Facility and the salt shed.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	79	81	83	83	85	411
Local Works Cash Capital	48	50	52	52	54	256
Refuse Cash Capital	48	50	52	52	54	256
	175	181	187	187	193	923

DES Mt. Read Facilities - HVAC Replacement

Replace all PVC supply and return lines.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	477	0	0	0	0	477
	477	0	0	0	0	477

General Rehabilitation

Regular renovation, repair and replacement of structural components at city facilities as prioritized in an annual review.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	320	695	700	725	750	3,190
	<u>320</u>	<u>695</u>	<u>700</u>	<u>725</u>	<u>750</u>	<u>3,190</u>

New York State Power Authority

Payments to the New York Power Authority for cooperative major improvements to selected HVAC and electrical systems.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	291	291	291	291	291	1,455
	<u>291</u>	<u>291</u>	<u>291</u>	<u>291</u>	<u>291</u>	<u>1,455</u>

Public Safety Building Standard Allocation

Repairs and replacements of building systems and components.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	100	115	120	130	130	595
	<u>100</u>	<u>115</u>	<u>120</u>	<u>130</u>	<u>130</u>	<u>595</u>

Recreation Facilities

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	200	0	0	0	0	200
	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

Security Improvements

Provides for security improvements at City facilities.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	100	100	100	100	100	500
	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>	<u>500</u>

☐ Telephone System Maintenance

Maintains the city-owned phone system.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	50	50	50	50	50	250
	50	50	50	50	50	250

F-2 Hazardous Waste Remediation

☐ Investigation and Remediation

Funding for the investigation and remediation of contaminated sites within the City's jurisdiction.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	638	2,088	758	508	508	4,500
General Debt	738	1,500	900	900	900	4,938
	1,376	3,588	1,658	1,408	1,408	9,438

☐ Investigation and Remediation - Andrews Street

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	0	1,000	0	0	0	1,000
	0	1,000	0	0	0	1,000

☐ Investigation and Remediation - Elm Street

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	200	1,500	0	0	0	1,700
	200	1,500	0	0	0	1,700

☐ Investigation and Remediation - Emerson Street

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	89	0	0	0	0	89
	89	0	0	0	0	89

Investigation and Remediation - Fire Academy

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	0	0	350	0	0	350
	0	0	350	0	0	350

Investigation and Remediation - Port of Rochester

Funding for design and investigation of contaminated sites at the Port of Rochester.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	30	160	2,859	0	232	3,281
	30	160	2,859	0	232	3,281

Investigation and Remediation - Whitney & Orchard

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	2,000	0	0	0	0	2,000
	2,000	0	0	0	0	2,000

Investigation and Remediation-Olean Kennedy

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Debt	100	900	0	0	0	1,000
	100	900	0	0	0	1,000

F-3

Technology Efficiency Investments

Budget Preparation System

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	250	250	0	0	0	500
	250	250	0	0	0	500

DES Asset Management System

Environmental Services work order and asset management system incorporating GIS.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	100	0	0	0	0	100
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	100	0	0	0	0	100

DES AVL Sensor ITS

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Local Works Cash Capital	190	0	0	0	0	190
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	190	0	0	0	0	190

IT Infrastructure and Enhancements

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	500	1,000	1,000	1,000	1,000	4,500
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	500	1,000	1,000	1,000	1,000	4,500

Network/Central Computer Resources

Hardware, software and other devices pertaining to the maintenance and updating of the City's enterprise server and network.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	400	420	450	470	0	1,740
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	400	420	450	470	0	1,740

Office Automation

New and replacement installations of personal computers and terminals. An annual installation plan is developed by the Department of Information Technology.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	270	280	300	320	320	1,490
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	270	280	300	320	320	1,490

Security Cameras

Downtown Guides

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	100	0	0	0	0	100
	100	0	0	0	0	100

F-4	Office Equipment
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Administration

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	16	12	12	12	12	64
	16	12	12	12	12	64

Communications - Video Equipment

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	73	5	5	5	5	93
	73	5	5	5	5	93

Community Development

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	12	12	12	12	12	60
	12	12	12	12	12	60

Economic Development

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Parking Cash Capital	2	2	2	2	2	10
	2	2	2	2	2	10

Environmental Services

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	12	12	12	12	12	60
Local Works Cash Capital	4	4	4	4	4	20
Refuse Cash Capital	4	4	4	4	4	20
	20	20	20	20	20	100

Environmental Services/Water Bureau

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	12	12	12	12	12	60
	12	12	12	12	12	60

Finance

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	2	2	2	2	2	10
	2	2	2	2	2	10

Recreation and Youth Services

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	12	12	12	12	12	60
	12	12	12	12	12	60

F-5	Duplicating Equipment
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Duplicating Equipment - Standard Allocation

Regular replacement of central and some distributed duplicating equipment.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	22	20	24	65	30	161
	22	20	24	65	30	161

F-6	Small Equipment
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Economic Development

Provision for the acquisition of new and replacement small items.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Parking Cash Capital	20	20	20	20	20	100
	20	20	20	20	20	100

Environmental Services

Provision for the acquisition of new and replacement small items.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Local Works Cash Capital	17	17	17	17	17	85
Refuse Cash Capital	175	181	187	193	199	935
Water Cash Capital	45	45	47	47	48	232
	237	243	251	257	264	1,252

Environmental Services - Small Equipment

Provision for the acquisition of new and replacement small items.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	51	71	71	54	55	302
	51	71	71	54	55	302

F-7	Motor Equipment
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Environmental Services/Parking Meters

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Parking Cash Capital	28	21	30	16	0	95
	28	21	30	16	0	95

Motor Equipment - DES Commissioner

Standard allocation.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	0	0	0	0	55	55
	0	0	0	0	55	55

Motor Equipment - DES Operations

Standard allocation.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	2,242	1,527	1,736	1,093	1,554	8,152
Local Works Cash Capital	1,886	941	1,286	454	1,245	5,812
	4,128	2,468	3,022	1,547	2,799	13,964

Motor Equipment - Engineering

Standard allocation.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	18	18	18	18	0	72
	18	18	18	18	0	72

Motor Equipment - Equipment Services

Standard allocation.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	106	49	163	156	0	474
	106	49	163	156	0	474

Motor Equipment - Refuse Collection

This provides for scheduled replacement of Refuse Packers, Recycling Truck and utility vehicles used in support of Refuse Collection.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Refuse Cash Capital	3,394	2,519	2,799	2,767	2,522	14,001
	<u>3,394</u>	<u>2,519</u>	<u>2,799</u>	<u>2,767</u>	<u>2,522</u>	<u>14,001</u>

Motor Equipment - Security

Standard allocation.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	17	46	0	0	0	63
	<u>17</u>	<u>46</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>63</u>

Motor Equipment - Water Bureau

Standard allocation.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Water Cash Capital	612	604	422	651	418	2,707
	<u>612</u>	<u>604</u>	<u>422</u>	<u>651</u>	<u>418</u>	<u>2,707</u>

Municipal Parking Motor Equipment

Scheduled replacement of vehicles.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
Parking Cash Capital	0	0	0	25	0	25
	<u>0</u>	<u>0</u>	<u>0</u>	<u>25</u>	<u>0</u>	<u>25</u>

F-8	Tree Maintenance
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Forestry Tree Maintenance Program

Planting and upkeep of City trees.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	364	460	482	495	510	2,311
	<u>364</u>	<u>460</u>	<u>482</u>	<u>495</u>	<u>510</u>	<u>2,311</u>

F-9

Upkeep of City Owned Property

Upkeep of City Owned Property

Provides for a higher level of maintenance for properties acquired by foreclosure or other means that are good candidates for resale.

<u>Funding Source</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>TOTAL</u>
General Cash Capital	60	65	70	75	80	350
	60	65	70	75	80	350

Summary of Funding by Program: Facilities and Equipment

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
F-0 Critical Building Need						
Cemetery Cash Capital	399	0	0	0	0	399
General Cash Capital	1,237	848	0	0	0	2,085
Library Cash Capital	323	0	0	0	0	323
Library Debt	0	0	1,969	3,273	0	5,242
New York State	400	0	0	0	0	400
Private	0	500	0	0	0	500
	2,359	1,348	1,969	3,273	0	8,949
F-1 Building Renovation Program						
General Cash Capital	1,095	3,832	1,547	1,584	1,614	9,672
General Debt	677	2,000	0	0	0	2,677
Local Works Cash Capital	48	93	96	96	99	432
Refuse Cash Capital	94	140	144	147	152	677
Water Cash Capital	0	17	18	18	19	72
	1,914	6,082	1,805	1,845	1,884	13,530
F-2 Hazardous Waste Remediation						
General Cash Capital	868	3,748	3,617	508	740	9,481
General Debt	2,927	3,400	1,250	900	900	9,377
	3,795	7,148	4,867	1,408	1,640	18,858
F-3 Technology Efficiency Investments						
General Cash Capital	1,620	1,950	1,750	1,790	1,320	8,430
Local Works Cash Capital	190	0	0	0	0	190
	1,810	1,950	1,750	1,790	1,320	8,620

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
F-4 Office Equipment						
General Cash Capital	127	55	55	55	55	347
Local Works Cash Capital	4	4	4	4	4	20
Parking Cash Capital	2	2	2	2	2	10
Refuse Cash Capital	4	4	4	4	4	20
Water Cash Capital	12	12	12	12	12	60
	<u>149</u>	<u>77</u>	<u>77</u>	<u>77</u>	<u>77</u>	<u>457</u>
F-5 Duplicating Equipment						
General Cash Capital	22	20	24	65	30	161
	<u>22</u>	<u>20</u>	<u>24</u>	<u>65</u>	<u>30</u>	<u>161</u>
F-6 Small Equipment						
General Cash Capital	51	71	71	54	55	302
Local Works Cash Capital	17	17	17	17	17	85
Parking Cash Capital	20	20	20	20	20	100
Refuse Cash Capital	175	181	187	193	199	935
Water Cash Capital	45	45	47	47	48	232
	<u>308</u>	<u>334</u>	<u>342</u>	<u>331</u>	<u>339</u>	<u>1,654</u>
F-7 Motor Equipment						
General Cash Capital	2,383	1,640	1,917	1,267	1,609	8,816
Local Works Cash Capital	1,886	941	1,286	454	1,245	5,812
Parking Cash Capital	28	21	30	41	0	120
Refuse Cash Capital	3,394	2,519	2,799	2,767	2,522	14,001
Water Cash Capital	612	604	422	651	418	2,707
	<u>8,303</u>	<u>5,725</u>	<u>6,454</u>	<u>5,180</u>	<u>5,794</u>	<u>31,456</u>
F-8 Tree Maintenance						
General Cash Capital	364	460	482	495	510	2,311
	<u>364</u>	<u>460</u>	<u>482</u>	<u>495</u>	<u>510</u>	<u>2,311</u>

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
F-9 Upkeep of City Owned Property						
General Cash Capital	60	65	70	75	80	350
	<u>60</u>	<u>65</u>	<u>70</u>	<u>75</u>	<u>80</u>	<u>350</u>

FACILITIES AND EQUIPMENT TOTALS

	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>Total</u>
Cemetery Cash Capital	399	0	0	0	0	399
General Cash Capital	7,827	12,689	9,533	5,893	6,013	41,955
General Debt	3,604	5,400	1,250	900	900	12,054
Library Cash Capital	323	0	0	0	0	323
Library Debt	0	0	1,969	3,273	0	5,242
Local Works Cash Capital	2,145	1,055	1,403	571	1,365	6,539
New York State	400	0	0	0	0	400
Parking Cash Capital	50	43	52	63	22	230
Private	0	500	0	0	0	500
Refuse Cash Capital	3,667	2,844	3,134	3,111	2,877	15,633
Water Cash Capital	669	678	499	728	497	3,071
	<u>19,084</u>	<u>23,209</u>	<u>17,840</u>	<u>14,539</u>	<u>11,674</u>	<u>86,346</u>

The Budget records personnel resources in a number of ways. First, individuals may be employed in either full time, part time, temporary, or seasonal capacities. A full time employee works a standard work week on a year round basis. The number of hours per week may vary depending on unit assignment and the nature of the job. Part time employees also work on a year round basis, but for less than the standard work week. Temporary employees work standard work weeks, but for a fixed period, usually not more than eighteen months. Seasonal employees work hours that are determined by the jobs to which they are assigned, usually for short periods, e.g., the Summer. While most of the City's personnel resources are allocated to full time positions, use of part time, temporary, and seasonal positions provides an efficient and flexible means of meeting peak work load requirements. These other than full time positions are aggregated in some Budget presentations.

Secondly, all full time positions are recorded in the Budget by job titles. In every unit with assigned personnel, a display indicates the job titles assigned to that unit and the number of full time positions authorized for each title. All job titles are assigned to pay brackets that represent the compensation range for the position. The salary and wage schedules at the back of this section present the range for each bracket.

Overtime, the practice of extending work beyond the regular work week hours, is also explicitly accounted for in the Budget. Carefully managed overtime provides a flexible extension of the City's experienced workforce.

Finally, the Budget accounts for a Vacancy Factor, the difference between the allocation actually required for personnel compensation and that which would be required if every position were filled at all times. Some number of positions are always unfilled at a given moment. Vacancy factors differ among units, based on the size of the unit and the turnover rates experienced by various elements of the work force.

Personnel resources are approximated in "Employee Years". Each full time position represents one Employee Year regardless of actual assigned hours, which vary. Part time, temporary, and seasonal positions are expressed

as fractions of a full time Employee Year based on the numbers of hours to be worked in relation to the hours to be worked by a full time equivalent position or by salary averaging; fractions are to one decimal place, i.e., one-tenth of an Employee Year. Overtime and vacancy factors are similarly approximated.

The Employee Year allocations are approximated by adding that unit of measure for all full time, part time, temporary, seasonal, and overtime assistance and subtracting the vacancy allowance, as in the following example:

Employee Years	
Full Time Positions	21.0
Overtime	1.7
Part Time, Temporary, and Seasonal	2.3
LESS: Vacancy Allowance	<u>1.1</u>
	23.9

Some presentations in the Budget show the assignment of fractional full time positions (e.g., 1.5 full time positions) to reflect sharing of positions among various activities and the corresponding allocation of costs to each activity. This practice is common in the Department of Environmental Services, Bureau of Operations & Parks. Here workload requirements change throughout the year (e.g., from Leaf Collection in the Fall to Snow and Ice Control in the Winter) and is found elsewhere as well. Summing these partial assignments from two or more activities will result in an accounting of 100% of the full time employees, as in the following example:

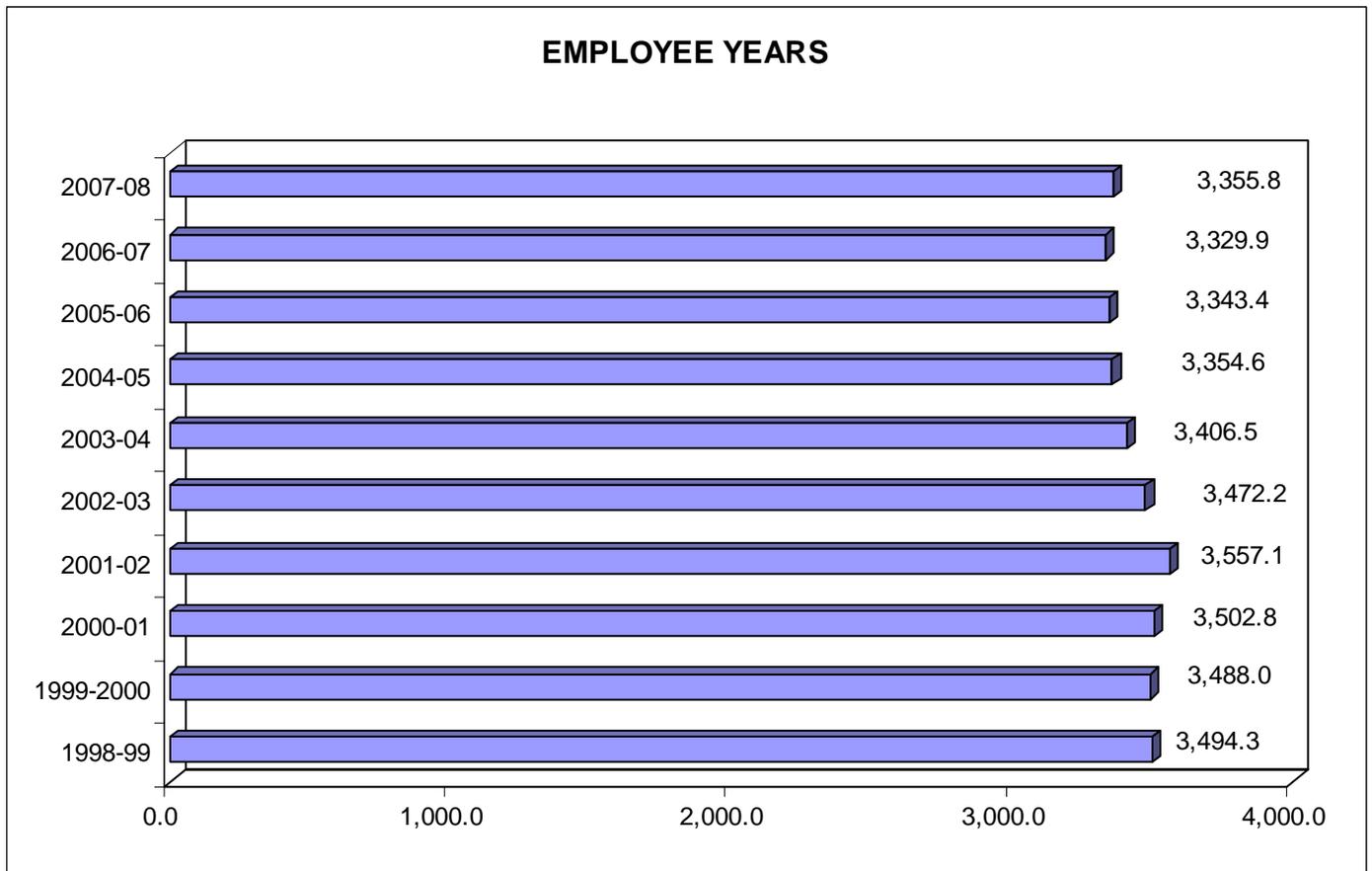
<u>Title</u>	<u>Activities</u>	
Crew Chief	Lots & Yards	1.2
	Work Orders	0.6
	Leaf Collection	0.3
	Snow & Ice Control	<u>0.9</u>
	Total Authorized	3.0

PERSONNEL SUMMARY
PERSONNEL RESOURCES

Total Employee Years	Budget <u>2004-05</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
City Council and Clerk	27.2	27.2	27.2	27.2
Administration				
Mayor's Office	34.3	33.4	31.2	32.3
NET	71.7	71.3	69.3	67.3
Budget & Efficiency	10.7	10.7	10.7	43.1
Human Resource Management	38.4	36.4	37.1	38.1
Communications	12.0	13.0	12.5	14.5
Law	<u>24.0</u>	<u>24.0</u>	<u>23.5</u>	<u>23.5</u>
	191.1	188.8	184.3	218.8
Information Technology	0.0	0.0	0.0	54.0
Finance				
Director's Office	8.4	8.4	8.4	5.4
Accounting	18.0	18.0	18.0	17.6
Treasury	24.2	25.2	24.2	23.9
Assessment	19.5	19.0	19.0	20.4
Parking Violations & Adjudication	16.9	16.9	16.7	17.0
Purchasing	13.1	13.1	13.1	13.1
Information Systems	<u>38.2</u>	<u>38.2</u>	<u>39.2</u>	<u>0.0</u>
	138.3	138.8	138.6	97.4
Community Development				
Commissioner	6.5	6.5	7.5	7.0
Neighborhood Initiatives	6.0	6.0	5.1	0.0
Buildings and Zoning	43.0	43.4	41.9	40.1
Housing & Project Development	39.0	38.0	38.0	37.6
Planning	<u>4.0</u>	<u>4.0</u>	<u>4.1</u>	<u>10.0</u>
	98.5	97.9	96.6	94.7
Economic Development	25.7	24.7	22.8	21.9
Environmental Services				
Commissioner	65.9	69.0	62.5	14.8
Architecture & Engineering	67.0	66.0	67.7	67.8
Operations & Parks	445.4	440.6	459.6	508.4
Water & Lighting	<u>155.0</u>	<u>155.7</u>	<u>146.4</u>	<u>147.7</u>
	733.3	731.3	736.2	738.7
Emergency Communications	182.9	186.4	187.6	192.6
Police	912.1	909.1	923.8	984.1
Fire	568.3	565.5	562.5	554.2

**PERSONNEL SUMMARY
PERSONNEL RESOURCES**

Total Employee Years	Budget <u>2004-05</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
Library				
Central Library	136.6	133.4	128.6	129.0
Community Library	<u>45.4</u>	<u>44.9</u>	<u>44.3</u>	<u>43.9</u>
	182.0	178.3	172.9	172.9
Recreation & Youth Services				
Commissioner	14.5	13.0	16.3	14.4
Recreation	233.4	237.0	218.9	147.0
Special Services	30.3	28.6	26.3	27.7
Youth Services	<u>17.0</u>	<u>16.8</u>	<u>15.9</u>	<u>10.2</u>
	295.2	295.4	277.4	199.3
Total	3,354.6	3,343.4	3,329.9	3,355.8

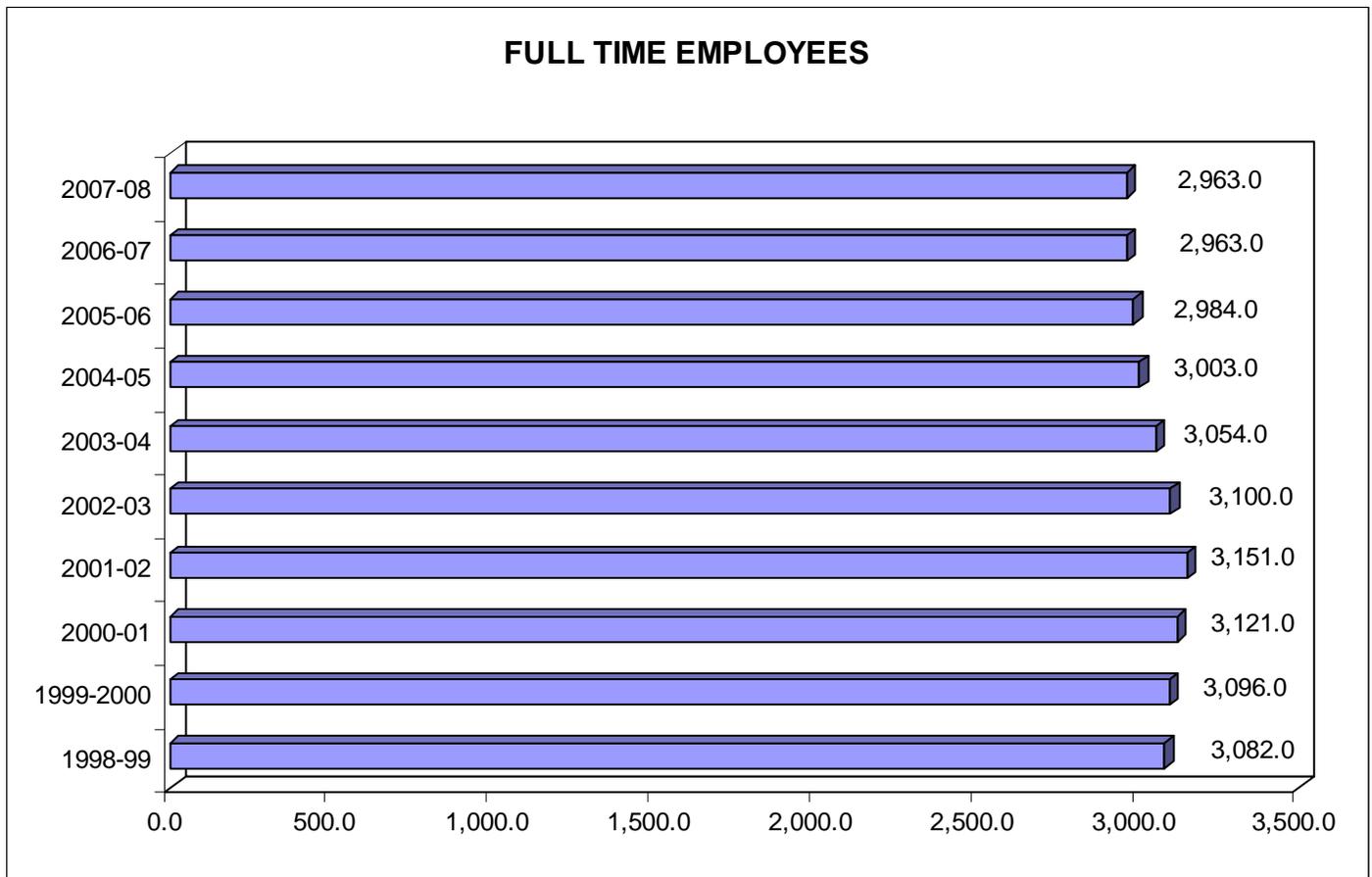


PERSONNEL SUMMARY
PERSONNEL RESOURCES

Total Full Time Positions	Budget <u>2004-05</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
City Council and Clerk	12.0	12.0	12.0	12.0
Administration				
Mayor's Office	33.0	32.0	29.0	30.0
NET	69.0	67.0	65.0	62.0
Budget & Efficiency	10.5	10.5	10.5	37.5
Human Resource Management	36.0	34.0	35.0	36.0
Communications	11.0	12.0	11.0	13.0
Law	<u>23.0</u>	<u>23.0</u>	<u>23.0</u>	<u>23.0</u>
	182.5	178.5	173.5	201.5
Information Technology	0.0	0.0	0.0	54.0
Finance				
Director's Office	8.0	8.0	8.0	5.0
Accounting	18.0	18.0	18.0	17.0
Treasury	23.0	24.0	23.0	23.0
Assessment	18.0	17.0	17.0	17.0
Parking Violations & Adjudication	16.0	16.0	16.0	16.0
Purchasing	13.0	13.0	13.0	13.0
Information Systems	<u>38.0</u>	<u>38.0</u>	<u>39.0</u>	<u>0.0</u>
	134.0	134.0	134.0	91.0
Community Development				
Commissioner	6.0	6.0	7.0	6.5
Neighborhood Initiatives	6.0	6.0	5.0	0.0
Buildings and Zoning	40.0	41.0	41.5	39.5
Housing & Project Development	39.0	38.0	38.0	38.0
Planning	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>	<u>10.0</u>
	95.0	95.0	95.5	94.0
Economic Development	25.0	24.0	22.5	21.0
Environmental Services				
Commissioner	56.0	59.0	57.0	13.0
Architecture & Engineering	68.0	67.0	67.0	67.0
Operations & Parks	375.0	373.0	388.5	424.0
Water	<u>143.0</u>	<u>143.0</u>	<u>134.0</u>	<u>136.0</u>
	642.0	642.0	646.5	640.0
Emergency Communications	164.0	164.0	164.0	164.0
Police	869.0	866.0	877.0	914.0
Fire	549.0	547.0	541.0	537.0

**PERSONNEL SUMMARY
PERSONNEL RESOURCES**

Total Full Time Positions	Budget <u>2004-05</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>	Budget <u>2007-08</u>
Library				
Central Library	110.0	106.0	102.0	102.0
Community Library	<u>27.0</u>	<u>27.0</u>	<u>27.0</u>	<u>25.0</u>
	137.0	133.0	129.0	127.0
Recreation & Youth Services				
Commissioner	13.7	12.2	15.2	13.5
Recreation	144.5	142.5	122.0	74.0
Special Services	19.3	17.8	16.8	12.3
Youth Services	<u>16.0</u>	<u>16.0</u>	<u>14.0</u>	<u>7.7</u>
	193.5	188.5	168.0	107.5
Total	3,003.0	2,984.0	2,963.0	2,963.0



**PERSONNEL SUMMARY
EMPLOYEE BENEFITS**

In addition to wage and salary compensation, employees are provided with various fringe benefits as provided by law, collective bargaining agreements, and administrative determination. The City's budgeting and accounting systems place the allocations for these benefits in a separate department for monitoring and control purposes. Details on these allocations are found in the Undistributed Expenses section of the Budget (Tab 13).

The following table distributes fringe benefits to appropriate units:

Employment Benefit Distribution

<u>Department</u>	<u>Amount</u>
Council & Clerk	746,200
Administration	5,276,600
Law	853,300
Information Technology	1,736,600
Finance	2,339,900
Community Development	2,826,300
Economic Development	724,200
Environmental Services	18,796,400
Emergency Communications	4,384,500
Police	30,739,700
Fire	19,643,100
Library	2,643,400
Recreation & Youth Services	3,065,500
Total	93,775,700

PERSONNEL SUMMARY
BARGAINING UNITS

Portions of the City's workforce are represented by the following labor organizations:

- American Federation of State, County and Municipal Employees, Local 1635, Full and Part Time Units
- Rochester Police Locust Club, Inc.
- International Association of Firefighters, Local 1071, Uniformed and Non-Uniformed Units
- International Union of Operating Engineers, Local 832-S
- Civil Service Employees Association, Rochester Public Library Part Time Employees Unit, Local 828

In accordance with collective bargaining agreements, employees in the following positions are granted full release time from their regularly scheduled work, with full pay and benefits to perform union duties. These positions and associated salary and benefits are reflected in the appropriate departmental and Undistributed budgets, and are presented here for informational purposes only.

	<u>Salary plus Benefits</u>	
	<u>2006-07</u>	<u>2007-08</u>
<u>AFSCME Local 1635</u>		
Administration – NET		
● Neighborhood Conservation Officer	83,400	88,600
Department of Environmental Services		
● Environmental Services Operator - 6 Day	86,600	81,100
● Environmental Services Operator	76,400	81,100
Department of Recreation & Youth Services		
● Receptionist-Typist	59,700	63,100
<u>Rochester Police Locust Club, Inc.</u>		
Police Department		
● Police Officer	114,500	108,500
● Police Officer	107,900	107,800
<u>International Association of Firefighters, Local 1071</u>		
Fire Department		
● Firefighter	113,500	0
● Captain	0	127,300
Total	642,000	657,500

PERSONNEL SUMMARY
BARGAINING UNITS

Effective Dates of Current or Most Recent Agreements

Labor Organization

Agreement Dates

AFSCME Local 1635 Full Time

July 1, 2005 to June 30, 2009

AFSCME Local 1635 Part Time

Newly formed bargaining unit;
initial contract under
negotiation.

Rochester Police Locust Club, Inc.

July 1, 2001 to June 30, 2005

International Association of Firefighters, Local 1071, Uniformed

July 1, 2003 to June 30, 2008

International Association of Firefighters, Local 1071, Non-Uniformed

July 1, 2005 to June 30, 2008

International Union of Operating Engineers, Local 832-S

July 1, 2003 to June 30, 2006

Civil Service Employees Association, Local 828, Rochester Public
Library Part Time Employees Unit

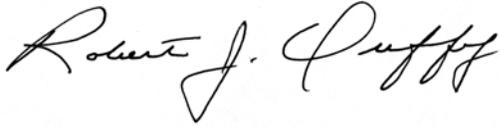
July 1, 2005 to June 30, 2008

PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE

18-9

July 1, 2007

By virtue of the authority vested in me by law, I, Robert J. Duffy, Mayor of the City of Rochester, New York, do hereby create, effective July 1, 2007, all positions set forth in this Budget to be in existence for the fiscal year 2007-08 at the salary and wage brackets indicated for said positions. The salary and wage bracket amounts shall be as set forth herein, except as modified by collective bargaining agreements or further directive of this office. All positions in existence prior to July 1, 2007, which are not set forth in this Budget shall be abolished effective July 1, 2007, except for positions otherwise prescribed by law.

A handwritten signature in black ink that reads "Robert J. Duffy". The signature is written in a cursive style with a large, prominent initial "R".

Robert J. Duffy
Mayor

**PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE**

Management Salaried Personnel

Effective July 1, 2007

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J	Step K	Step L	Step M
22	47,113	48,126	49,161	50,218	51,297	52,400	53,527	54,677	55,853	57,054	58,281	59,533	60,814
23	49,160	50,217	51,298	52,399	53,527	54,677	55,853	57,054	58,280	59,533	60,814	62,121	63,456
24	51,296	52,398	53,526	54,676	55,852	57,052	58,279	59,532	60,812	62,120	63,455	64,819	66,213
25	53,527	54,677	55,854	57,054	58,281	59,534	60,814	62,122	63,457	64,822	66,215	67,638	69,093
26	55,855	57,056	58,282	59,535	60,816	62,123	63,458	64,823	66,216	67,640	69,094	70,580	72,098
27	58,280	59,533	60,813	62,121	63,456	64,820	66,214	67,637	69,091	70,577	72,095	73,645	75,228
28	60,674	61,979	63,310	64,672	66,062	67,483	68,934	70,416	71,930	73,477	75,056	76,670	78,318
29	63,146	64,503	65,890	67,306	68,754	70,232	71,742	73,284	74,860	76,470	78,114	79,793	81,508
30	65,874	67,290	68,737	70,215	71,725	73,267	74,842	76,451	78,095	79,774	81,489	83,241	85,031
31	68,571	70,046	71,553	73,090	74,661	76,267	77,907	79,582	81,293	83,040	84,825	86,649	88,513
32	71,386	72,920	74,488	76,089	77,725	79,396	81,104	82,847	84,628	86,448	88,306	90,205	92,144
33	74,321	75,919	77,552	79,219	80,922	82,662	84,439	86,255	88,109	90,004	91,939	93,916	95,935
34	77,387	79,051	80,750	82,487	84,260	86,072	87,922	89,813	91,743	93,716	95,731	97,789	99,891
35	80,580	82,313	84,082	85,890	87,736	89,623	91,550	93,518	95,529	97,583	99,681	101,824	104,013
36	91,765	93,738	95,754	97,813	99,916	102,064	104,258	106,500	108,790	111,130	113,519	115,960	
86	102,323	104,881	107,503	110,190	112,945	114,000							
87	104,881	107,503	110,190	112,945	115,000								
88	90,113	91,948	93,824	95,740	97,694	99,690	101,718	103,798	105,916	108,081	110,283	113,592	117,000
96	102,323	104,881	107,503	110,190	112,945	114,000							
97	104,881	107,503	110,190	112,945	115,000								
98	90,113	91,948	93,824	95,740	97,694	99,690	101,718	103,798	105,916	108,081	110,283	113,592	117,000

PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE

Non-Management Salaried Personnel
Effective July 1, 2007

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I
1	23,086	23,800	24,536	25,316	26,097	26,765	27,309	27,805	28,432
2	23,674	24,406	25,161	25,961	26,765	27,309	27,805	28,432	29,140
3	24,151	24,898	25,668	26,493	27,309	27,805	28,432	29,140	29,893
4	24,590	25,350	26,134	26,972	27,805	28,432	29,140	29,893	30,558
5	25,143	25,921	26,722	27,576	28,432	29,140	29,893	30,558	31,393
6	25,772	26,569	27,391	28,268	29,140	29,893	30,558	31,393	32,181
7	26,444	27,262	28,105	28,996	29,893	30,558	31,393	32,181	33,058
8	27,026	27,862	28,724	29,642	30,558	31,393	32,181	33,058	34,015
9	27,769	28,628	29,514	30,452	31,393	32,181	33,058	34,015	35,057
10	28,463	29,343	30,251	31,218	32,181	33,058	34,015	35,057	36,146
11	29,239	30,143	31,075	32,067	33,058	34,015	35,057	36,146	37,271
12	30,088	31,019	31,979	32,994	34,015	35,057	36,146	37,271	38,567
13	31,011	31,970	32,958	34,008	35,057	36,146	37,271	38,567	39,728
14	31,973	32,961	33,980	35,057	36,146	37,271	38,567	39,728	41,066
15	32,967	33,987	35,038	36,156	37,271	38,567	39,728	41,066	42,316
16	34,107	35,162	36,249	37,409	38,567	39,728	41,066	42,316	43,780
17	35,139	36,227	37,347	38,536	39,728	41,066	42,316	43,780	45,532
18	36,319	37,442	38,600	39,833	41,066	42,316	43,780	45,532	47,404
19	37,423	38,580	39,772	41,046	42,316	43,780	45,532	47,404	49,319
20	38,720	39,917	41,151	42,466	43,780	45,532	47,404	49,319	51,327
21	40,267	41,512	42,796	44,162	45,532	47,404	49,319	51,327	53,455
110	24,860	31,075	32,067	33,058	34,015	35,057	36,146	37,271	38,388
150	28,030	35,038	36,156	37,271	38,567	39,728	41,066	42,316	43,586
170	29,878	37,347	38,536	39,728	41,066	42,316	43,780	45,532	46,900
180	30,880	38,600	39,833	41,066	42,316	43,780	45,532	47,404	48,826
190	31,818	39,772	41,046	42,316	43,780	45,532	47,404	49,319	50,798
200	32,921	41,151	42,466	43,780	45,532	47,404	49,319	51,327	52,865

PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE

Weekly and Hourly Personnel
Effective July 1, 2007

Hourly Rates:

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I
40	13.38	13.79	14.21	14.71	15.15	15.48	15.83	16.26	16.69
41	13.82	14.25	14.69	15.15	15.60	15.96	16.55	16.73	17.34
42	14.33	14.78	15.23	15.74	16.27	16.69	17.07	17.66	18.10
51	11.68	12.04	12.41	12.75	13.12	13.39	13.63	13.83	14.08
52	11.84	12.21	12.59	13.00	13.39	13.63	13.83	14.08	14.41
53	12.01	12.38	12.76	13.19	13.63	13.83	14.08	14.41	14.73
54	12.24	12.62	13.01	13.41	13.83	14.08	14.41	14.73	15.06
55	12.45	12.83	13.23	13.68	14.08	14.41	14.73	15.06	15.41
56	12.73	13.12	13.52	14.04	14.41	14.73	15.06	15.41	15.67
57	13.03	13.43	13.84	14.32	14.73	15.06	15.41	15.67	16.26
58	13.30	13.71	14.13	14.60	15.06	15.41	15.67	16.26	16.55
59	13.62	14.05	14.48	14.91	15.41	15.67	16.26	16.55	17.04
60	13.86	14.29	14.73	15.20	15.67	16.26	16.55	17.04	17.42
61	14.32	14.77	15.22	15.73	16.26	16.55	17.04	17.42	18.02
62	14.65	15.10	15.57	16.02	16.55	17.04	17.42	18.02	18.50
63	15.05	15.52	16.00	16.55	17.04	17.42	18.02	18.50	19.04
64	15.43	15.91	16.40	16.94	17.42	18.02	18.50	19.04	19.60
65	15.96	16.45	16.95	17.48	18.02	18.50	19.04	19.60	20.19
66	12.85	13.25	13.67	14.07	14.50	15.41			

Daily Rates:

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H
68	111.98	115.44	119.01					
69	135.29	139.47	143.79	152.95	162.11	171.29	176.38	181.48

Commission
Annual Base Pay:

Bracket	Step A
300	14,560
301	13,000

PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE

Uniformed Police Personnel
Effective July 1, 2004

Bracket	Step 1	Step 2	Step 3	Step 4	Step 5	Step A	Step B
90	31,676	39,078	45,971	52,705	55,314	59,602	62,690
92			59,733	63,336			
94			67,547	71,619			
95			76,220	80,816			

Uniformed Fire Personnel
Effective July 1, 2007

Bracket	Entry	Step 1A	Step 1B	Step 2	Step 3	Step 4
80	34,428	38,452	42,474	49,965	57,285	60,121
82					65,596	68,839
84					74,173	77,842
85					83,697	87,838

Non-Uniformed Fire Personnel
Effective July 1, 2007

Bracket	Step A	Step B	Step C	Step D	Step E
73	36,612	37,744	39,155	40,556	41,978
75	38,442	39,631	41,162	42,690	44,220
78	41,191	42,466	44,739	47,012	49,285
	Step F	Step G	Step H	Step I	Step J
73	43,389	44,800	46,211	47,623	49,034
75	45,750	47,280	48,809	50,339	51,869
78	51,558	53,831	56,104	58,377	60,650

**PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE**

Fixed Salary Rates
Effective July 1, 2007 or as otherwise noted

Title	Amount
Elected and Appointed Officials	
President of the Council*	39,835
Council Member*	29,835
Mayor*	124,337
Deputy Mayor	120,000
Examining Board Members	
Examiner-Chair**	1,250
Examiner Plumber	1,250
Clerk to the Board	1,250
Examiner-Vice Chair**	1,250
Examiner-Secretary**	1,250
Examiner-Stationary	1,250
Examiner-Electrician	1,000

*These salaries are fixed by local legislation on a calendar year basis; amounts shown represent calendar 2007.

**These positions are not compensated if filled by a City or RG&E employee.

Operating Engineers
Effective July 1, 2005

Bracket	Title	Step A	Step B	Step C	Step D
150	Asst. HVAC Engineer	19.76	20.37	21.82	22.48
151	HVAC Engineer	20.34	20.97	22.48	23.18
152	Lead HVAC Engineer	22.14	22.82	24.42	25.22

PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE

CSEA Library Part Time
Effective July 1, 2007

TITLE	BRACKET	STEP A	STEP B	STEP C	STEP D	STEP E	STEP F	STEP G
Administrative Assistant	N165	17.90	18.45	19.06	19.65	20.04	20.44	
Bookmobile Operator	N095	14.57	15.02	15.50	15.99	16.31	16.64	
Class 5 Truck Driver	N085	14.21	14.65	15.12	15.59	15.90	16.22	
Cleaner Library	N015	12.12	12.49	12.88	13.30	13.55	13.82	
Clerk II Library	N095	14.57	15.02	15.50	15.99	16.31	16.64	16.84
Clerk III with Typing Library	N075	13.87	14.30	14.75	15.21	15.52	15.83	
Clerk Typist Library	N035	12.68	13.07	13.47	13.90	14.19	14.47	
Graphic Assistant	N145	16.77	17.29	17.87	18.42	18.79	19.17	
Librarian I	N165	17.90	18.45	19.06	19.65	20.04	20.44	
Librarian II	N195	19.64	20.25	20.89	21.55	21.99	22.43	
Library Assistant	N145	16.77	17.29	17.87	18.42	18.79	19.17	
Maintenanace Worker	N575	13.65	13.98	14.42	14.87	15.33	15.64	
Retrieval Room Aide	N304	7.48	7.71	7.96	8.22	8.38	8.55	
Security Guard Library	N015	12.12	12.49	12.88	13.30	13.55	13.82	
Shipping Aide	N402	7.35	7.56	7.78	7.95	8.11	8.27	
Sr. Retrieval Room Aide	N305	12.11	12.48	12.84	13.27	13.52	13.79	
Stock Clerk P/T Library	N065	13.51	13.93	14.37	14.86	15.14	15.44	
Youth Services Assistant	N075	13.87	14.30	14.75	15.21	15.52	15.83	
Youth Services Coordinator	N145	16.77	17.29	17.87	18.42	18.79	19.17	

AFSCME PART TIME
Effective July 1, 2006

TITLE	Bracket	Step									
		A	B	C	D	E	F	G	H	I	
Administrative Analyst	N200	20.70	21.34	22.00	22.70	23.41					
Animal Care Technician	P028	11.08	11.42	11.77	12.15	12.52					
Cemetery Worker	P578	12.68	13.07	13.47	13.94	14.34					
Cleaner	P018	10.80	11.14	11.48	11.85	12.21					
Clerk II	N090	14.85	15.31	15.78	16.28	16.79	18.74				
Clerk III with Typing	N070	14.14	14.58	15.03	15.51	15.99	17.68				
Clerk Typist	N030	12.91	13.31	13.73	14.17	14.60					
Communications Aide	N160	18.24	18.80	19.38	20.01	20.62					
Counseling Specialist	N180	19.42	20.02	20.64	21.30	21.96					
Dispatcher I OEC	N158	13.12	16.39	16.92							
Ground Equipment Operator	P362	11.80									
Interdepartmental Messenger	N060	13.78	14.21	14.65	15.12	15.58					
Neighbor Conservation Officer Trainee	P188	16.99	17.52	18.06	18.64	19.22					
Neighborhood Conservation Officer	P218	18.84	19.42	20.02	20.66	21.31					
Parking Monitor	P108	13.32	13.73	14.15	14.61	15.06					
Police Evidence Technician	P160	18.24	18.80	19.38	20.01	20.62	23.41				
Principal Engineering Technician	N180	19.42	20.02	20.64	21.30	21.96					
Receptionist Typist	N060	13.78	14.21	14.65	15.12	15.58	15.99	16.34	16.79	17.21	
Security Guard	P528	11.52	11.88	12.25	12.65	13.03					
Service Representative	N100	15.22	15.69	16.18	16.69	17.21					
Victim Assistance Counselor	N140	17.10	17.63	18.17	18.75	19.33					

PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE

Part time, Temporary, and Seasonal Personnel
Effective July 1, 2007

Bracket	Title	Step A	Step B	Step C	Step D	Step E	Step F	Step G
N160	Administrative Assistant	18.74	19.32	19.91	20.56	21.19	24.05	
N130	Administrative Secretary	17.04	17.56	18.10	18.68	19.26		
N308	Architectural Intern Seas	11.59	12.96					
P462	Assistant Exam Supervisor	10.59						
P840	Assistant Pool Manager	12.36	12.77	13.10				
P459	Assistant Summer Program Coordinator	9.74						
P417	Assistant Supervisor of Markets	13.85	14.32	14.73				
P588	Auto Aide	13.30	13.71					
N316	Bingo Inspector	13.84						
P528	Building Maintenance Helper	11.84	12.21	12.59	13.00	13.39		
P365	Car Pool Coordinator	14.47	14.91	15.41				
P350	Clerical Aide	10.97						
N030	Clerk IV	13.27	13.68	14.11	14.56	15.00		
N030	Clerk Typist	13.27	13.68	14.11	14.56	15.00		
P618	Code Enforcement Inspector	14.32	14.77	15.22	15.73	16.26		
P456	College Junior Intern	7.67						
N140	Coordinator Duplicating and Supply	17.57	18.11	18.67	19.27	19.86		
P360	Crew Chief Seasonal	13.92						
P461	Day Camp Supervisor	11.31						
P648	Dispatcher	15.43	15.91	16.40	16.94	17.42		
N308	Engineering Intern Seas	11.59	12.96					
P358	Exam Proctor	8.16	8.70	9.25				
P460	Exam Supervisor	13.05						
N200	Executive Assistant	21.27	21.93	22.61	23.32	24.05		
P354	Firefighter Trainee	7.15	7.65	16.10				
P618	Forestry Worker	14.32	14.77	15.22	15.73	16.26		
N180	Graphic Designer	19.95	20.57	21.21	21.89	22.56		
P451	Grounds Worker	8.38						
N210	Human Resource Consultant II (C)/OC	22.12	22.81	23.51	24.27	25.20		
P456	Laborer	7.67						
P441	Lead Stage Hand	16.53						
N200	Legal Assistant Col/FC/Bankruptcy	21.27	21.93	22.61	23.32	24.05		
N160	Legislative Aide	18.74	19.32	19.91	20.56	21.19		
N070	Legislative Clerk	14.53	14.98	15.44	15.94	16.43		
P825	Lifeguard	8.73	9.06	9.45				
P835	Lifeguard Captain	11.31	11.64	12.04				
P830	Lifeguard Lieutenant	10.02	10.35	10.75				
P608	Maintenance Mechanic	13.86	14.29	14.73				
P578	Maintenance Worker	13.03	13.43	13.84	14.32	14.73		
P418	Operations Worker	13.82	14.25	14.69	15.15	15.60		
P418	Parks Operations Worker	13.82	14.25	14.69	15.15	15.60		
N170	Payroll Technician	19.31	19.90	20.52	21.17	21.82		
P449	Playground Supervisor	9.06						
P457	Pool Attendant	9.61						

PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE

18-17

Bracket	Title	Step A	Step B	Step C	Step D	Step E	Step F	Step G
P128	Project Assistant	14.47	14.91					
P447	Public Safety Aide	8.57						
P815	Recreation Assistant	8.07	8.35	8.60				
P820	Recreation Clerical Aide	7.86	8.08	8.34				
N300	Recreation Leader OC	15.26	15.73	16.21	16.73	17.25		
P448	Rink Aide	7.76						
P446	Rink Manager	11.41						
P459	School Traffic Officer	9.74						
P458	School Traffic Officer II	11.33						
N110	Secretary OC	16.07	16.56	17.07	17.62	18.18		
N180	Secretary to Commissioner OC	19.95	20.57	21.21	21.89	22.56		
N180	Secretary to Deputy Mayor OC	19.95	20.57	21.21	21.89	22.56		
N100	Service Representative	15.64	16.12	16.62	17.15	17.68		
N180	Sr Field Auditor	19.95	20.57	21.21	21.89	22.56		
D065	Sr Maintenance Mechanic/Mason	15.96	16.45	16.95	17.48	18.02	18.50	19.04
D062	Sr Operations Worker	14.65	15.10	15.57	16.02	16.55	17.04	17.42
N200	Sr Personnel Analyst	21.27	21.93	22.61	23.32	24.05		
P364	Sr. Rigger	27.74						
P440	Sr. Stagehand	13.73						
P454	Summer Program Clerk	9.19						
P338	Summer Program Coordinator	16.35						
P359	Vending Inspector	12.99						
P598	Water Maintenance Worker	13.62	14.05	14.48				
P453	Watershed Quality Aide	8.87	9.88					
N180	Youth Intervention Specialist	19.95	20.57	21.21	21.89	22.56		
N400	Youth Worker	7.15						

2007-08 CHILDREN'S FUNDING

DEPARTMENT	PROGRAM	AGENCY	AMOUNT
NEW INITIATIVES:			
Communications:	Mayor Reads to Rochester	To be determined	56,000
Library:	Literacy program	Community Branches	108,400
	Weekend hours added	Community Branches	25,100
Recreation and Youth Services:	Hillside Work Scholarship Connection	Hillside Children's Center	1,000,000
	Weekend bus transportation to Durand Beach	Regional Transit Company	10,000
Environmental Services:	Summer of Opportunity expansion	In house	5,000
	Sidewalk snow plowing expansion	In house	275,000
Finance	Summer of Opportunity expansion	In house	9,000
Police Department	Summer of Opportunity expansion	In house	2,500
Fire Department	Summer of Opportunity expansion	In house	5,000
NET	Lead Paint Initiative	In house	582,600
CONTINUING INITIATIVES:			
City School District:	Maintenance of Effort (MOE)	In house	108,061,200
	Innovation Aid	In house	11,038,800
Police Department:	School Resource Officers	In house	1,100,000
	School Crossing Guards	In house	632,600
Fire Department:	Risk Watch	In house	75,500
	East High Fire Trainee Program	City School District	192,300
Environmental Services:	Parks Operations	In house	2,175,400
Pathways to Peace:	Administration	In house	457,200
Recreation and Youth Services:	Curfew program, including advertising	Hillside Children's Center	247,000
	Biz Kids	In house	13,900
	Communi-Tech Central	Academy for Career Development	100,000
	Job Creation/Youth Development	Various	43,100
	Jr. Recreation Leaders	In house	23,900
	Kid Tech	Academy for Career Development	49,000
	Leaders Institute - School #44 Quad A	Young Audiences Rochester Area Community Foundation	20,000
	Sisters Together Achieve Results	Boys & Girls Club of Rochester	37,500
	Teen Potential	Metro Council for Teen Potential	10,000
	Adolescent Pregnancy Prevention (APPS)	Charles Settlement House	35,000
			50,133

CHILDREN'S FUNDING

DEPARTMENT	PROGRAM	AGENCY	AMOUNT
CONTINUING INITIATIVES: (cont.)			
Recreation and Youth Services: (cont.)	Adolescent Pregnancy Prevention (APPS)	Junior Achievement	3,400
	Adolescent Pregnancy Prevention (APPS)	Society for the Protection & Care of Children	95,000
	Adolescent Pregnancy Prevention (APPS)	Baden Street/Metro Council for Teen Potential	50,000
	Adolescent Pregnancy Prevention (APPS)	Puerto Rican Youth Development	21,267
	Adolescent Pregnancy Prevention (APPS)	YWCA of Rochester & Monroe County	70,000
	Adolescent Pregnancy Prevention (APPS)	In house	87,420
	Rochester After School Academy II (RASA II)	Catholic Family Center/CYO	127,287
	Rochester After School Academy II (RASA II)	South West Area Neighborhood	93,628
	Rochester After School Academy II (RASA II)	Community Place	131,506
	Rochester After School Academy II (RASA II)	Rochester School for the Deaf	153,187
	Rochester After School Academy II (RASA II)	SUNY Geneseo	24,540
	Rochester After School Academy II (RASA II)	Coordinated Care Services	101,472
	Rochester After School Academy II (RASA II)	Bureau of Recreation/Jefferson High School	69,100
	Rochester After School Academy II (RASA II)	In house	141,600
	Rochester After School Academy II (RASA II)	In house	35,100
	Youth Bureau contract with Monroe County	In house	93,500
	Society for the Protection & Care of Children (SPCC)	In house	23,300
	Baden St.- Project BASE	In house	15,800
	Baden St. - Project Odyssey	In house	6,500
	Summer of Opportunity/N.Y.S. funding	In house	300,000
	Summer of Opportunity/CCC Program	In house	61,400
	Summer of Opportunity/TOPS Program	In house	32,200
	Summer of Opportunity	In house	278,600
	Youth Training Academy/CDBG	In house	53,700

DEPARTMENT	PROGRAM	AGENCY	AMOUNT
CONTINUING INITIATIVES: (cont.)			
Recreation and Youth Services: (cont.)	Youth Training Academy	In house	10,000
	Youth Services Administration	In house	468,900
	Summer Food Program	Rochester City School District	395,700
	Recreation Programs	In house	6,727,900
Library:	Library Programs	In house	10,826,900
		GRAND TOTAL	146,940,040



Rochester City School District

Board of Education

May 10, 2007

President

Domingo Garcia

Vice President

Malik Evans

Members

Thomas Brennan

Cynthia Elliott

Willa Powell

Shirley Thompson

Van Henri White

The Honorable Robert J. Duffy
Mayor, City of Rochester
City Hall
30 Church Street
Rochester, New York 14614

Dear Mayor Duffy:

On May 10, 2007, the Rochester Board of Education adopted a budget of \$638,899,753 for the Rochester City School District for the school year 2007-2008.

Interim Superintendent of Schools

William C. Cala, Ed.D.

Aligned with the Board of Education's Strategic Plan, this budget represents strong, continued support for programs that work. The District has consistently invested in programs and services that have yielded good results. We have seen the following progress:

- Major gains in student achievement, especially at the elementary level.
- More students from all ethnic groups scoring higher on State tests.
- Innovative changes to our high schools, designed to improve graduation rates and prepare students for college success.
- New partnerships with colleges and universities that offer valuable opportunities to our students.
- Unprecedented levels of professional development for staff.
- Attention to cultural awareness and the diversity of our student population and workforce.
- Strengthening of the District's financial management practices and fiscal integrity.
- Millions of dollars brought in through foundations and national organizations.
- Major improvements in the area of technology.
- Greater numbers of community partnerships and volunteer support for our schools and students.
- A comprehensive plan for facilities modernization.
- A strong foundation for the future of the Rochester Children's Zone.

The new education funding formula adopted by New York State this year makes possible long-term planning and multi-year budget development. This means we can consistently support successful programs with the resources needed to make a real difference for our students and schools.

It also means we can continue focusing on our greatest challenges: improving high school performance and graduation rates. This budget continues our emphasis on creating stronger learning environments in our high schools so that the successes we are realizing at the elementary level will continue through graduation.

Maintaining Essential Services

This budget maintains essential services and programs for students and families that are an integral part of our school system. These are areas that, although not necessarily mandated by education law, are considered vital to the mission and operation of our schools. Funding for these services and programs remains a priority.

Essential academic support:

- Universal Pre-K
- Full-day kindergarten
- Small class sizes
- Smaller learning environments in high schools
- Extended learning opportunities
- Arts and athletics
- Bilingual education and services for English language learners
- Special education services
- Major Achievement Program
- Advanced Placement courses

Necessary support services:

- Librarians
- Nurses
- High school counselors
- Student Support Centers
- Health and Wellness Centers
- Character education
- Volunteer tutors and mentors

Support for families:

- Customer Service Center
- Parent Information and Student Registration Centers
- Workshops and training programs
- Parent liaisons in elementary schools
- Parent organizations

School maintenance and operations:

- Transportation
- Food service
- Security
- Instructional technology
- Custodial services
- Building maintenance
- Facilities improvements and modernization
- Environmental safety

Districtwide initiatives:

- Aligned curriculum, pre-K through grade12
- Professional development and training
- Leadership development
- Diversity and cultural awareness
- Sharing of best instructional practices
- Expansion of academic programs that work

Continuing Our Work in Key Areas

This budget also builds on our work in key areas by driving new State funding toward initiatives and strategies that we have endorsed over the past several years. These are aligned with the requirements of the statewide Contract for Excellence that accompanied increased education funding for all districts this year.

Under the Contract for Excellence, school districts are required to demonstrate how their additional State funding is being used to advance:

- Smaller class sizes
- More time for learning
- Teacher quality
- Improvements in educational performance

The Rochester City School District is fully prepared for this new challenge of greater accountability—accountability not only for improved student performance but also for how we invest our budget. Key areas supported by this budget and aligned with the Contract for Excellence include the following:

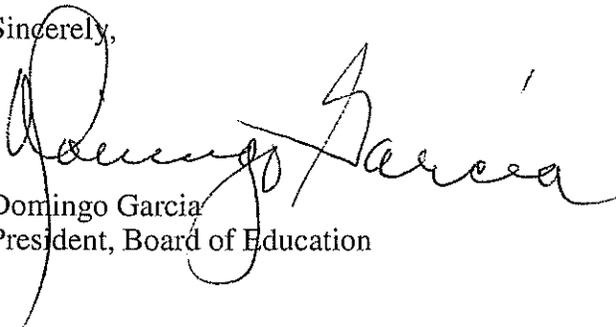
- **Restructuring our high schools:** We are continuing the work which began in 2004 under our school redesign plan. Our investments cover the areas of curriculum, school organization, program innovation, teacher professional development, and other strategies for improving high school performance. We are also creating additional small partnership schools linking high schools with colleges and universities, an initiative that began in 2006 and which currently involves six college/university partnerships and two College Board schools.
- **More time for learning:** We continue to provide high quality after-school and Saturday programs in all schools to support student performance. We are lengthening the school day for several schools in a pilot program to offer more instructional time per day. And we are offering four-week summer programs for students who will be entering grades 1-12 next year and are not meeting standards. These programs will help students strengthen their academic skills in literacy and math and be better prepared for school next fall.
- **Smaller classes:** We will maintain our commitment to smaller class sizes in our elementary schools and target smaller class sizes in our high schools. We will lower our targeted teacher-student ratio for high schools from 1-to-19 to 1-to-17, resulting in greater equity among our schools and greater attention to students' individual needs.
- **Facilities modernization:** We have been pursuing special State legislation that will allow the District to receive additional funds for capital improvements, to have bonds issued through alternative means to avoid impact on the City of Rochester, and to establish a basis for our facilities modernization projects. We are hopeful that this legislation will pass during the current legislative session. Implementation will allow us to develop state-of-the-art schools for students and staff, establish equity with facilities in other districts, and position our schools as a cornerstone of community redevelopment and investment.
- **Technology:** The technology environment of our schools should match the tools and approaches of the work and civic life that students will encounter after graduation. Our investments in technology will ensure that our schools stay relevant to today's students and equip them for success in life after school.

A Commitment to the Future

The Rochester City School District budget for 2007-08 advances the District's priorities as approved by the Board of Education in its Strategic Plan. It supports those programs and services that allow us to continue our progress toward helping all students learn successfully and graduate from high school ready for the challenges of the future.

Continuing the momentum of greater achievement in our schools must remain the highest priority for everyone with a vision of this city's future as vibrant and vital. As a school district, we will remain accountable for improving student achievement. As a community, we all share in the responsibility for helping our children overcome obstacles to success. We look forward to the continued commitment of the City of Rochester and the greater Rochester community as we work together to reach the goal of greater student achievement.

Sincerely,



Domingo Garcia
President, Board of Education



William C. Cala
Interim Superintendent of Schools



Rochester City School District

Board of Education

Special Meeting May 10, 2007

President
Domingo Garcia

Resolution No. 2006-07: 703
By Member of the Board Powell

Vice President
Malik Evans

Resolved, that the Board of Education of the Rochester City School District hereby approves and adopts the budget estimates for the 2007-08 school year as follows:

Members

Thomas Brennan
Cynthia Elliott
Willa Powell
Shirley Thompson
Van Henri White

General Fund Revenues:

\$	369,934,028	New York State
\$	3,600,000	Medicaid
\$	119,100,000	City of Rochester
\$	9,024,665	Local
\$	<u>6,042,001</u>	Appropriated Fund Balance
\$	507,700,694	Total

*Interim Superintendent
of Schools*
William C. Cala, Ed.D.

General Fund Expenses:

\$	466,267,061	Current Operating Expenses
\$	12,336,265	Capital Expenses
\$	<u>29,097,368</u>	Debt Service
\$	507,700,694	Total

Special Aid Fund Revenues:

\$ 116,141,453

Special Aid Fund Expenses:

\$ 116,141,453

School Food Service Fund Revenues:

\$ 15,057,606

School Food Service Fund Expenses:

\$ 15,057,606

Grand \$638,899,753

Total:

Seconded by Member of the Board Evans
Adopted 5-2 with Commissioners Brennan and Elliott dissenting.

ATTEST

Linda Dunsmoor
Clerk of the Board

CERTIFIED COPY
BOARD CLERK'S OFFICE
BOARD OF EDUCATION
ROCHESTER, NY 14614

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Revenue Summary & Analysis

2007-08 Budget

REVENUE OVERVIEW **2007-2008 Budget**

REVENUES

The proposed 2007-2008 Revenue budget is \$638.9M. This is made up of \$369.9M in New York State Aid, \$119.1M in City of Rochester Aid, \$116.1M in Grants, \$27.8M in Other Revenue and the use of \$6.0M of Fund Balance.

The 2007-2008 New York State Aid revenue projection of \$369.9M utilizes the Adopted New York State budget as its basis. This represents a \$29.9M or 8.8% increase. The District projects recurring State Aid of \$356.3M, an increase of \$34.0M. This increase is offset by a decrease of \$2.0M in Building Aid, and a further aid reduction of \$2.1M due to Prior Year Adjustments. The \$2.1 million deduction is due to the scheduled repayment of Employment Preparation Aid (EPE) aid, resulting from a program audit for the period 1997-98 through 1999-2000.

City of Rochester Aid is projected to remain unchanged from the 2006-07 level of funding of \$119.1M. Revenue from the City accounts for 18.6% of the District's total revenue budget.

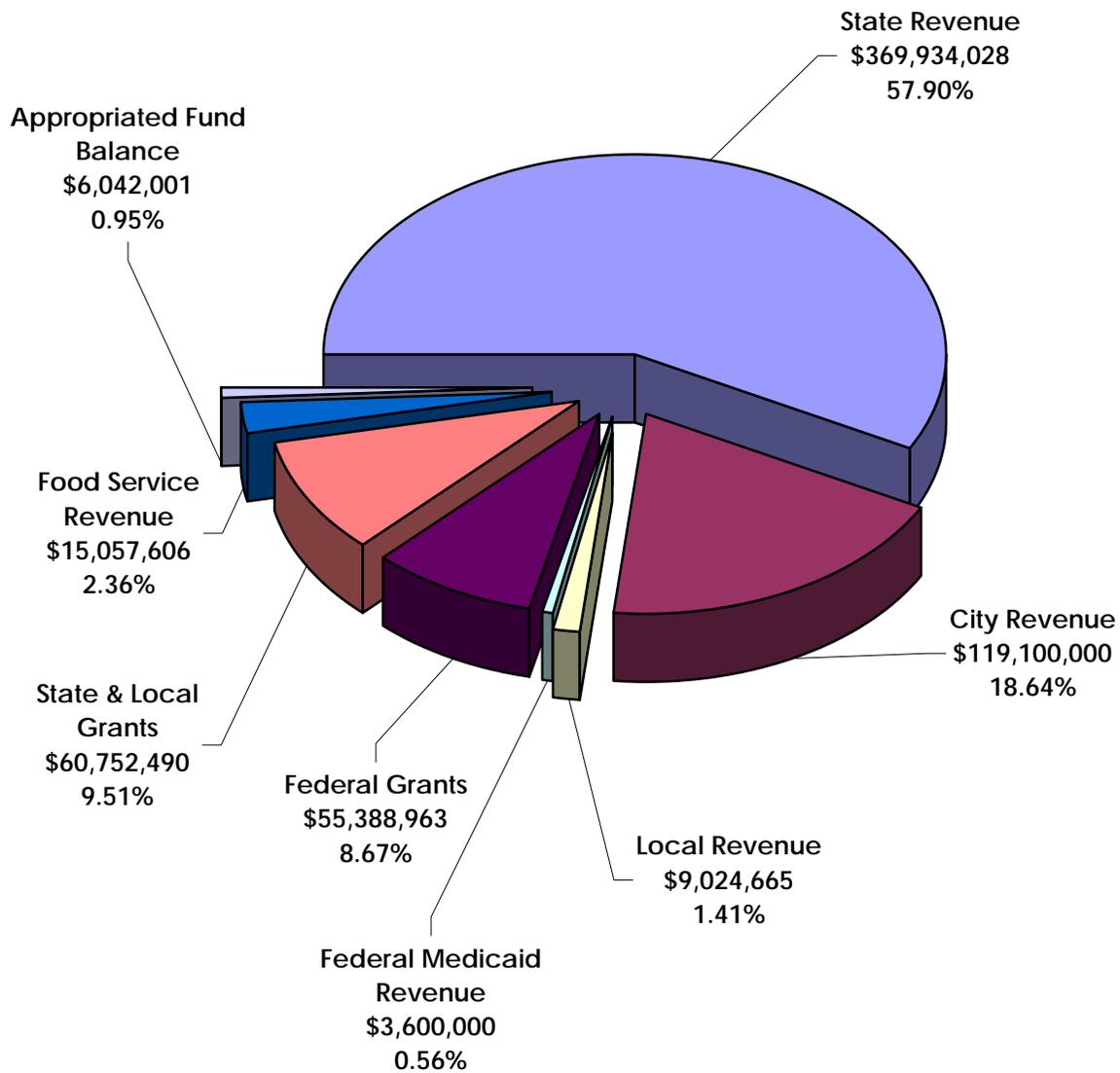
The District projects State, Federal and local grants of \$116.1M. This represents a decrease of \$5.8M from \$121.9M in 2006-2007. The loss of \$3.9M in Federal grants is due to the end of Comprehensive School Reform Demonstration and Resilience through Reading Grant funding, reductions in Reading First and School Improvement Grant funding, and lower amounts of Title Grant rollover funding to carry into 2007-08. State Grant funding shows a slight increase of \$0.3M, while Local Grant funding is projected to experience a reduction of \$2.2M due largely to the completion of a multi-year Gates Foundation Grant.

The District also projects Other Revenue, which includes Local, Medicaid and Lunch Fund revenues to amount to \$27.7M, an increase of \$0.5M over 2006-2007.

Finally, the District will utilize \$6.0M of Fund Balance appropriations, which is made up of \$3.9M of Unreserved Fund Balance and \$2.1M of Designated Reserves. The \$3.9M appropriation will utilize unencumbered balances from previous years' surpluses, while the \$2.1M appropriation will be taken from a Designated Prior Year Adjustment reserve. The District followed a conservative fiscal approach in setting aside funds to address the potential liability arising from the Employment Preparation Education (EPE) program audit. The District will use these funds to offset the EPE State Aid deduction of \$2.1M.

Unlike suburban and small city school Districts, Rochester and the other Big 4 Districts are fiscally dependent school Districts. As such, the District cannot raise property taxes to finance operations, and is dependent on New York State Aid, City of Rochester Aid and Grant funding to support its educational programs.

Rochester City School District 2007-2008 Budget Revenue Summary - All Funds \$638,899,753



**ROCHESTER CITY SCHOOL DISTRICT
REVENUE SUMMARY
2007-08 BUDGET**

Revenue Category	2005-06 Actual	2006-07 Projected	2006-07 Amended Budget	2007-08 Proposed Budget	\$ Variance Fav/(Unfav)
GENERAL FUND					
>>>>> STATE <<<<<<					
Foundation Aid	169,454,608	176,251,531	176,251,531	320,564,869	144,313,338
Local Share Deduction for Certain Students	(786,837)	(810,998)	(802,794)	(802,794)	-
Special Education - Public Excess Cost Aid	57,781,513	57,042,911	57,042,911	-	(57,042,911)
Sound Basic Education	8,353,105	17,995,217	17,995,217	-	(17,995,217)
Extraordinary Needs	1,672,546	6,667,108	6,667,108	-	(6,667,108)
Limited English Proficiency	-	582,130	582,130	-	(582,130)
Class Size Reduction	5,261,283	5,254,672	5,254,672	-	(5,254,672)
Teacher Support Aid	1,076,236	1,076,000	1,076,000	-	(1,076,000)
Improving Pupil Performance	6,938,545	6,950,000	6,950,000	-	(6,950,000)
Categorical Reading	5,473,456	5,500,000	5,500,000	-	(5,500,000)
State Magnet Grant	10,945,231	15,000,000	15,000,000	-	(15,000,000)
Subtotal - Foundation Aid	266,169,686	291,508,571	291,516,775	319,762,075	28,245,300
Universal/Targeted Pre-K	8,398,173	9,144,979	9,144,979	9,144,979	-
Special Services Aid	8,404,901	7,783,469	7,783,469	7,768,813	(14,656)
Special Education - Public High Cost Aid	3,583,010	2,672,938	2,601,764	3,112,194	510,430
Special Education - Private Excess Cost Aid	7,911,283	8,637,572	8,577,722	8,278,840	(298,882)
Transportation (Include Summer Trans Aid)	35,939,079	37,896,576	37,896,916	41,133,468	3,236,552
Computer Hardware Aid	591,997	583,340	583,340	792,015	208,675
Textbook Aid	2,383,680	2,299,449	2,299,449	2,172,248	(127,201)
Software Aid	619,034	593,253	593,253	597,177	3,924
Library Aid	247,944	237,618	237,618	249,156	11,538
After School Program Aid	-	-	-	1,125,000	1,125,000
Charter School Transitional Aid	-	-	-	1,074,975	1,074,975
Subtotal - Other State Recurring Aid	68,079,101	69,849,194	69,718,510	75,448,865	5,730,355
Subtotal - State Aid	334,248,787	361,357,765	361,235,285	395,210,940	33,975,655

**ROCHESTER CITY SCHOOL DISTRICT
REVENUE SUMMARY
2007-08 BUDGET**

Revenue Category	2005-06 Actual	2006-07 Projected	2006-07 Amended Budget	2007-08 Proposed Budget	\$ Variance Fav/(Unfav)
>>>> <u>Reclassified State Revenue to Special Aid Fund</u> <<<<<<					
Class Size Reduction	(5,261,283)	(5,254,672)	(5,254,672)	(5,254,672)	-
Teacher Support Aid	(1,076,236)	(1,076,000)	(1,076,000)	(1,076,000)	-
Improving Pupil Performance	(6,938,545)	(6,950,000)	(6,950,000)	(6,950,000)	-
Categorical Reading	(5,473,456)	(5,500,000)	(5,500,000)	(5,500,000)	-
State Magnet Grant	(10,945,231)	(11,000,000)	(11,000,000)	(11,000,000)	-
Universal/Targeted Pre-K	(8,398,173)	(9,144,979)	(9,144,979)	(9,144,979)	-
Subtotal - Reclassified Revenue	(38,092,924)	(38,925,651)	(38,925,651)	(38,925,651)	-
Subtotal - Adjusted Total State - RECURRING	296,155,863	322,432,114	322,309,634	356,285,289	33,975,655
>>>>> <u>Building Aid</u> <<<<<<					
Building Aid	14,751,150	16,873,957	16,938,594	14,966,680	(1,971,914)
Subtotal - Building Aid	14,751,150	16,873,957	16,938,594	14,966,680	(1,971,914)
Subtotal - State Aid - Recurring & Building Aid	310,907,013	339,306,071	339,248,228	371,251,969	32,003,741

**ROCHESTER CITY SCHOOL DISTRICT
REVENUE SUMMARY
2007-08 BUDGET**

Revenue Category	2005-06 Actual	2006-07 Projected	2006-07 Amended Budget	2007-08 Proposed Budget	\$ Variance Fav/(Unfav)
>>>>> State Aid - Prior Year Adjustments <<<<<<<					
Prior Year Aid Advance - Bond Bank	1,477,128	1,478,000	1,478,000	1,478,000	-
Prior Year Aid - \$20M Spin Up Loan Payment	(667,000)	(667,000)	(667,000)	(667,000)	-
Prior Year Aid Adjustment - EPE	-	-	-	(2,128,941)	(2,128,941)
Subtotal - Prior Year State Aid Adjustments	810,128	811,000	811,000	(1,317,941)	(2,128,941)
Total - New York State Revenue	311,717,141	340,117,071	340,059,228	369,934,028	29,874,800
>>>>> CITY <<<<<<					
City of Rochester Aid	119,100,000	119,100,000	119,100,000	119,100,000	-
Total - City	119,100,000	119,100,000	119,100,000	119,100,000	-
>>>>> Other Revenue Sources <<<<<<					
Federal - Medicaid	8,860,820	3,745,486	4,017,626	3,600,000	(417,626)
Subtotal - Other Revenue Sources	8,860,820	3,745,486	4,017,626	3,600,000	(417,626)
>>>>> Local - Other <<<<<<					
Indirect Costs	2,322,847	2,225,946	2,225,946	2,014,665	(211,281)
Nonresident Tuition	972,331	945,000	945,000	950,000	5,000
Health Services Revenue	690,256	600,000	600,000	625,000	25,000
Rental and Use of Buildings	96,871	145,000	145,000	150,000	5,000
Sale of Obsolete Equipment	56,480	35,000	35,000	50,000	15,000
Prior Years Refunds (E-Rate)	968,313	1,260,000	1,160,000	1,550,000	390,000
Student and Other Fees	56,442	58,000	58,000	58,000	-
Earnings - Capital Fund Investments	816,639	400,000	400,000	625,000	225,000
Earnings - General Fund Investments	2,969,439	3,175,000	2,875,000	3,000,000	125,000
Miscellaneous Revenue	539,678	13,986	2,000	2,000	-
Total - Local Other	9,489,296	8,857,932	8,445,946	9,024,665	578,719
8,672,657					
Appropriated Fund Balance for General Fund	-	5,830,245	5,830,245	6,042,001	211,756
Total - GENERAL FUND Revenue	449,167,257	477,650,734	477,453,045	507,700,694	30,247,649

**ROCHESTER CITY SCHOOL DISTRICT
REVENUE SUMMARY
2007-08 BUDGET**

Revenue Category	2005-06 Actual	2006-07 Projected	2006-07 Amended Budget	2007-08 Proposed Budget	\$ Variance Fav/(Unfav)
GRANT & SPECIAL AID FUNDS					
>>>>> State Sources <<<<<					
Class Size Reduction	5,261,283	5,254,672	5,254,672	5,254,672	-
Teacher Support Aid	1,076,236	1,076,000	1,076,000	1,076,000	-
Improving Pupil Performance	6,938,545	6,950,000	6,950,000	6,950,000	-
Categorical Reading	5,473,456	5,500,000	5,500,000	5,500,000	-
State Magnet Grant	10,945,231	11,000,000	11,000,000	11,000,000	-
Universal/Targeted Pre-K	8,398,173	9,144,979	9,144,979	9,144,979	-
Subtotal - NYS Categorical Grants	38,092,924	38,925,651	38,925,651	38,925,651	-
Other State Source Grants	10,915,517	18,685,370	18,292,160	18,602,840	310,680
Total - State Grant Sources	49,008,441	57,611,021	57,217,811	57,528,491	310,680
>>>>> Federal Sources <<<<<					
Federal-Recurring	45,000,962	45,273,274	45,273,274	45,586,410	313,136
Federal-Competitive	5,176,221	8,337,408	8,302,608	6,102,553	(2,200,055)
Federal-Roll-over	3,822,614	5,722,439	5,722,439	3,700,000	(2,022,439)
Total - Federal Sources	53,999,797	59,333,121	59,298,321	55,388,963	(3,909,358)
>>>>> Local Sources <<<<<	3,237,071	5,587,338	5,453,393	3,223,999	(2,229,394)
Total - GRANT & SPECIAL AID FUND Revenue	106,245,310	122,531,480	121,969,525	116,141,453	(5,828,072)
SCHOOL FOOD SERVICE FUND					
NYS Free & Reduced Price Reimbursement	538,556	545,885	545,885	588,150	42,265
Federal Free & Reduced Price Reimbursement	11,420,090	11,575,495	11,575,495	12,062,500	487,005
Federal Surplus Food Revenue	590,293	598,326	598,326	600,000	1,674
Summer Food Service Revenue	275,679	279,430	279,430	320,000	40,570
Other Cafeteria Sales	1,440,265	1,459,864	1,459,864	1,486,956	27,092
Appropriation from Food Service Fund Balance	-	300,000	300,000	-	(300,000)
Total - SCHOOL FOOD SERVICE FUND Revenue	14,264,883	14,759,000	14,759,000	15,057,606	298,606
GRAND TOTAL REVENUE - ALL FUNDS	569,677,450	614,941,214	614,181,570	638,899,753	24,718,183

**Revenue Summary and Analysis
Explanation of Revenue Sources
2007-08 BUDGET**

STATE AID TO EDUCATION

General fund State Aid shown below is based on the State of New York State Aid projections included in the 2007-08 Governor's Budget Proposal.

FOUNDATION AID **\$320,564,869**

Foundation Aid is unrestricted aid to support the District's general operations such as salaries, benefits, utilities and other operating costs. The 2007-08 Governor's Budget Proposal combines a number of separate aid categories into Foundation Aid. These aid categories include: Public Excess Cost, Sound Basic Education, Extraordinary Needs, Limited English Proficiency and several categorical grants. Each of these aid categories are described below.

DEDUCT FOR CERTAIN STUDENTS **(\$802,794)**

This aid deduction is for certain resident student placements, including incarcerated youth detention centers, intermediate residential treatment programs, and State supported schools for the Blind and Deaf. The State assumes 100% of the tuition costs for these placements.

SPECIAL EDUCATION – PUBLIC EXCESS COST AID **\$0**

Public Excess Cost Aid is provided for students with disabilities placed in a special education program by the Committee on Special Education (CSE) in public settings in the Rochester City School District and at BOCES. This aid is based upon approved costs, attendance and level of service.

SOUND BASIC EDUCATION AID **\$0**

This is an aid category introduced in 2005-06 that is intended to address the Campaign for Fiscal Equity (CFE) lawsuit. The aid is targeted towards the State's high needs districts to provide funding for an equitable education for all students.

EXTRAORDINARY NEEDS AID **\$0**

Extraordinary Needs Aid provides funding for high need students as measured by the percent of pupils eligible for the free or reduced priced lunch program and students eligible for limited English Proficiency aid.

LIMITED ENGLISH PROFICIENCY AID **\$0**

School districts, which conduct programs for pupils with Limited English Proficiency in accordance with the Commissioner's guidelines, receive this aid.

UNIVERSAL/TARGETED PRE-KINDERGARTEN **\$9,144,979**

This grant supports the District's efforts to provide environments and experiences in socialization, early literacy and motor skill development to all eligible four-year old children, including those with disabilities and children whose home language is other than English. It also provides aid for the education of three- and four-year-old children from disadvantaged environments and supports the pre-kindergarten program at various District sites.

**Revenue Summary and Analysis
Explanation of Revenue Sources
2007-08 BUDGET**

SPECIAL SERVICES AID **\$7,768,813**

This aid supports certain occupational, marketing and business programs, in grades 10-12 and for approved data processing expenses pursuant to Regulations of the Commissioner.

SPECIAL EDUCATION – PRIVATE EXCESS COST AID **\$11,391,034**

Excess Cost Aid is provided for students with disabilities placed in a special education program by the Committee on Special Education (CSE) in private settings such as St. Joseph’s Villa and Crestwood Children’s Center. This aid is based upon approved costs, attendance and level of service.

TRANSPORTATION AID **\$41,133,468**

This aid provides up to 90% of the District's approved transportation expenses. Non-allowable expenses include: the transportation of non-handicapped pupils who live 1 1/2 miles or less from the school attended, and transportation for extra activities such as field trips, athletic trips, etc.

HARDWARE AND TECHNOLOGY AID **\$792,015**

Computer Hardware and Technology Equipment Aid provides funding for the purchase and lease of micro and/or mini computer equipment; technology equipment; repair of equipment for instructional purposes; and training and staff development for instructional purposes.

SOFTWARE, TEXTBOOK AID AND LIBRARY MATERIALS **\$3,018,581**

This aid provides funding for the purchase of computer software, textbooks and library material. The amount of aid is based on a per-pupil dollar amount.

AFTER SCHOOL PROGRAM AID **\$1,125,000**

This aid provides funding for Extended Day and After School programs.

CHARTER SCHOOL TRANSITIONAL AID **\$1,074,975**

This aid partially offsets the cost of tuition that the District must provide for students attending Charter Schools.

STATE AID TO BE RECLASSIFIED TO SPECIAL AID FUND

CLASS SIZE REDUCTION	(\$5,254,672)
TEACHER SUPPORT AID	(\$1,076,000)
IMPROVING PUPIL PERFORMANCE	(\$6,950,000)
CATEGORICAL READING	(\$5,500,000)
STATE MAGNET GRANT	(\$11,000,000)
UNIVERSAL/TARGETED PRE-KINDERGARTEN	(\$9,144,979)
TOTAL RECLASSIFIED REVENUES TO SPECIAL AID FUND	(\$38,925,651)

**Revenue Summary and Analysis
Explanation of Revenue Sources
2007-08 BUDGET**

BUILDING AID **\$14,966,680**

This aid supports expenses associated with the construction of new buildings, additions, and alterations or modifications of existing buildings. Building aid is provided for projects which have received prior approval from the State Education Department.

PRIOR YEAR AID ADJUSTMENTS **(\$1,317,941)**

This revenue represents a prepayment of prior year aid monies owed to the District, contingency for prior year aid claims owed to the State and revenue to offset the District's debt service under the State's Prior Year Claims Financing Program.

GRAND TOTAL STATE **\$369,934,028**

REVENUES FROM CITY **\$119,100,000**

The City of Rochester funding includes the State funded STAR program.

OTHER LOCAL REVENUES

INDIRECT COSTS **\$2,014,665**

Many grant-funded programs provide revenue to offset overhead costs, which the District incurs in the operation of grants. Overhead costs include supervision, accounting costs, etc.

NON-RESIDENT TUITION FROM OTHER DISTRICTS **\$950,000**

The District provides tutoring and other education services to non-resident students on a tuition/fee basis. The largest portion of these revenues is for tutoring services provided to non-resident students at several agencies in the area.

HEALTH SERVICES REVENUE **\$625,000**

The District provides health services to non-resident students attending private/parochial schools located within the district boundaries per NYS regulations. The District bills these costs back to the student's home districts.

RENTAL AND USE OF BUILDINGS **\$150,000**

This represents the fees charged to various groups for the use of buildings in accordance with District policy.

SALES OF OBSOLETE EQUIPMENT **\$50,000**

This is revenue from sales of obsolete equipment and vehicles, in accordance with District policy.

PRIOR YEARS REFUNDS **\$1,550,000**

**Revenue Summary and Analysis
Explanation of Revenue Sources
2007-08 BUDGET**

This revenue is derived from several sources including federal E-Rate monies, BOCES refunds and refunds of prior year expense from vendors.

STUDENT AND OTHER FEES **\$58,000**

This revenue is earned through fees charged for Adult Education, rental of musical instruments and other miscellaneous fees.

EARNINGS - CAPITAL FUND INVESTMENTS **\$625,000**

This revenue is earned primarily through two sources: Interest earned on authorized capital funds, which have not yet been expended, and any unused capital fund authorizations.

EARNINGS - GENERAL FUND INVESTMENTS **\$3,000,000**

This revenue from investments is earned by the District's cash management program.

PREMIUM – RAN **\$0**

This represents the premium associated with the issuance of a Revenue Anticipation Note (RAN). The District does not anticipate issuing a RAN in 2007-08.

MISCELLANEOUS REVENUE **\$2,000**

This represents revenues that do not fit in any other categories and are non-recurring.

TOTAL LOCAL REVENUES **\$9,024,665**

OTHER REVENUE

MEDICAID REVENUE **\$3,600,000**

The District receives partial reimbursement under Medicaid for support services provided to Medicaid eligible students with disabilities. The District receives 25% of the approved billable amount per service. The State recoups 75% of all federal Medicaid monies received by the District.

APPROPRIATIONS FROM FUND BALANCE **\$6,042,001**

An Appropriation from Fund Balance represents the use of accumulated financial surplus that resulted from prior years' activity.

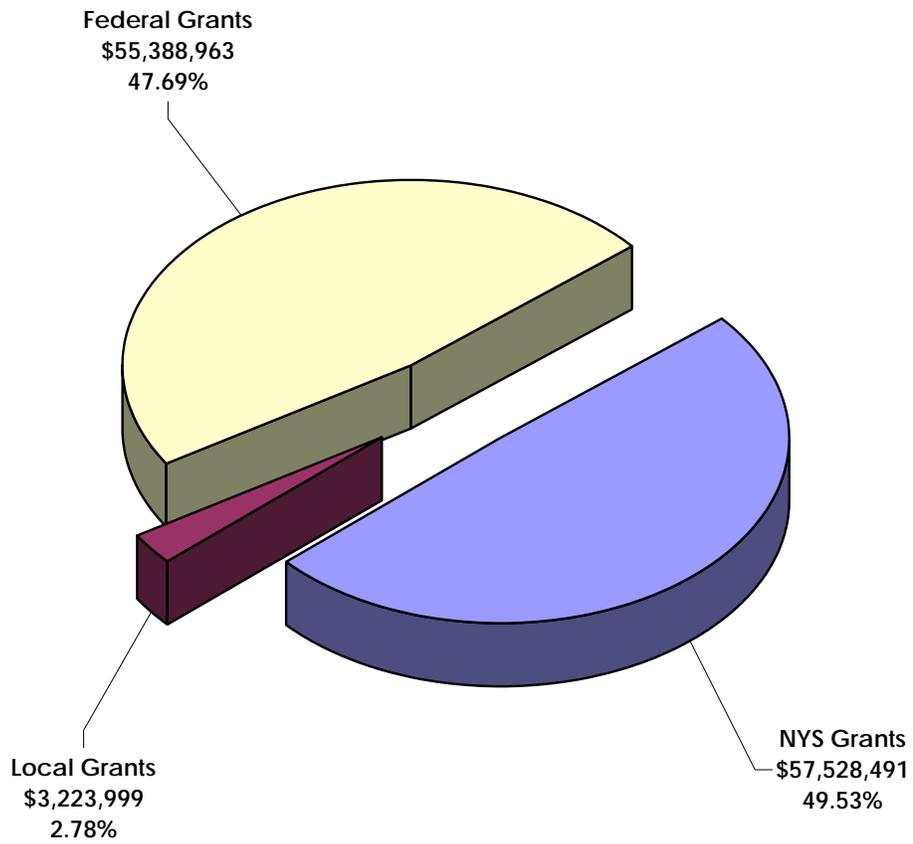
TOTAL GENERAL FUND REVENUE **\$507,700,694**

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Grant Revenue Summary

2007-08 Budget

**Rochester City School District
2007-2008 Budget
Revenue Summary - Grant Funds
\$116,141,453**



**Rochester City School District
Grant Revenue
2007-2008 BUDGET**

Grant Title	2006-07 Amended	2007-2008 Budget	\$ Change Fav/(Unfav)
>>>>STATE SOURCES<<<<<			
ADULT APPRENTICESHIP	89,957	89,970	13
ADULT BASIC ED/WELFARE EDUCATION	186,058	300,000	113,942
CATEGORICAL READING	5,500,000	5,500,000	0
EMPLOYEE PREPARATION EDUCATION(EPE)	2,200,000	2,500,000	300,000
EXT'D DAY/VIOLENCE PREVENTION	739,865	739,865	0
IMPROVING PUPIL PERFORMANCE	6,950,000	6,950,000	0
INCARCERATED YOUTH	1,877,800	1,877,800	0
MENTOR INTERN PROGRAM	272,500	272,500	0
REFUGEE SCHOOL IMPACT GRANT	205,174	205,174	0
ROCHESTER SCHOOL LIBRARY SYSTEMS	117,755	98,804	(18,951)
ROCHESTER TEACHER CENTER	498,000	498,000	0
SCH LIBRARY SYS AID 4 AUTOMATION	9,880	9,880	0
SCH LIBRARY SYS CATEGORICAL AID	2,687	0	(2,687)
SCHOOL HEALTH SERVICES	6,338,998	6,292,705	(46,293)
SCHOOLS UNDER REGISTRATION REVIEW (SURRE)	50,004	0	(50,004)
STATE CLASS SIZE REDUCTION	5,254,672	5,254,672	0
STATE MAGNET SCHOOL PROGRAM	11,000,000	11,000,000	0
SUMMER PROGRAM/HANDICAPPED	4,195,982	4,210,642	14,660
TARGETED PRE-K	1,352,979	1,352,979	0
TEACHER OF TOMORROW	1,507,500	1,507,500	0
TEACHER SUPPORT	1,076,000	1,076,000	0
UNIVERSAL PRE-K	7,060,000	7,060,000	0
UNIVERSAL PRE-K SUPPLEMENTAL	732,000	732,000	0
SUBTOTAL - STATE	57,217,811	57,528,491	310,680

**Rochester City School District
Grant Revenue
2007-2008 BUDGET**

Grant Title	2006-07 Amended	2007-2008 Budget	\$ Change Fav/(Unfav)
>>>>FEDERAL SOURCES<<<<<			
ARTS MODEL DEVELOPMENT	267,062	251,655	(15,407)
CAREER EDUCATION -- ADULT FORMULA	217,149	217,149	0
CSRD AMERICA'S CHOICE	550,000	0	(550,000)
EMS DEVELOPMENT PROJECT	7,752	0	(7,752)
FANS CITIZENSHIP PROGRAM	39,975	0	(39,975)
FAST TRACK ROCHESTER	185,274	185,274	0
FEDERAL MAGNET SCHOOL ASSISTANCE	50,000	0	(50,000)
FOREIGN LANGUAGES ASSISTANCE PROG	128,495	126,951	(1,544)
HARVARD PRINCIPALS CONSORTIUM	4,857	0	(4,857)
HOMELESS CHILDREN	100,000	100,000	0
IDEA QUALITY ASSURANCE IMPL	115,000	115,000	0
IMLS BARBARA BUSH 21st CENTURY LIBRARIAN	13,799	126,268	112,469
IMPACT AID	23,211	23,211	0
INTEGRATED SCHOOLS WITH MENTAL HEALTH	329,571	0	(329,571)
MEDICAID GRANT	59,000	59,400	400
NATIVE AMERICAN RESOURCE CENTER	90,923	78,518	(12,405)
PRE-SCHOOL ADMINISTRATION	106,871	106,871	0
PRE-SCHOOL HANDICAPPED	505,740	505,740	0
READING FIRST	3,750,000	3,500,000	(250,000)
RESILIENCE THROUGH READING PROJECT	299,502	0	(299,502)
SAFE & DRUG-FREE SCHLS & COMMUNITIES	433,279	376,528	(56,751)
SCHOOL IMPROVEMENT	1,094,000	800,000	(294,000)
SETRC	474,329	474,329	0
SUMMER LAW PREP (CITY OF ROCHESTER)	11,093	0	(11,093)
SUPPORT SERVICES HANDICAPPED	9,561,643	9,561,643	0
TECH PREP PLANNING	165,000	165,000	0
TITLE I - BASIC GRANT	32,106,389	31,433,358	(673,031)
TITLE II WIA -CORRECTIONS EDUCATION	56,523	56,523	0
TITLE IIA	5,499,915	5,030,193	(469,722)
TITLE IID TECHNOLOGY GRANT	408,681	293,409	(115,272)
TITLE III - BILINGUAL EDUCATION	889,544	519,810	(369,734)
TITLE V - NO CHILD LEFT BEHIND	169,269	156,881	(12,388)
USDE TEACHER AMERICAN HISTORY PROJECT PRIDE	459,223	0	(459,223)
VATEA/SECONDARY FORMULA	818,099	818,099	0
WIA - ONE STOP CENTER	38,624	38,624	0
WIA - TITLE II WORKPLACE LITERACY	54,227	54,227	0
WORKFORCE INVESTMENT ACT--ADULT EDUCATION	214,302	214,302	0
SUBTOTAL - FEDERAL	59,298,321	55,388,963	(3,909,358)

**Rochester City School District
Grant Revenue
2007-2008 BUDGET**

Grant Title	2006-07 Amended	2007-2008 Budget	\$ Change Fav/(Unfav)
>>>>LOCAL SOURCES<<<<<			
ADOLESCENT LITERACY INITIATIVE STUDY	59,426	0	(59,426)
ARTS AND CULTURAL COUNCIL	4,100	0	(4,100)
CHASE ACTIVE LEARNING	1,296	0	(1,296)
CONSUMER CREDIT COUNSELING SVC - STUDENT INTERN	2,100	0	(2,100)
ESL PROGRESSIVE STUDENT INTERN	9,600	0	(9,600)
EWING MARION KAUFFMAN AT JEFFERSON	101,260	0	(101,260)
GATES FOUNDATION	1,973,193	0	(1,973,193)
GGP - STUDENTS WRITE FOR COMM SVC	12,567	0	(12,567)
GROUP WORKCAMP	30,597	0	(30,597)
HYDROPONICS STUDY	4,620	0	(4,620)
MCC STAGE	43,667	45,500	1,833
NYS HEALTH PREVENTION DIABETES 2	7,009	0	(7,009)
OASAS	27,747	27,746	(1)
QUAD A FOR KIDS	32,386	0	(32,386)
ROCH EARLY ENHANCEMENT PROG-RPPF	162,016	162,016	0
ROCHESTER GENERAL HOSPITAL FOUNDATION -- STUDENT1	162,000	162,000	0
SCHOOL #12/UNITED WAY	158,833	158,833	0
SMALL LEARNING COMMUNITIES	266,660	243,347	(23,313)
TEACHERS AS LEARNERS	10,000	0	(10,000)
U OF R / NIMH	175,527	170,268	(5,259)
UAW LOCAL 1097 REG 9; DELPHI E	100,080	100,080	0
VIRTUAL ENTERPRISE - MEMBERSHIP	29,500	0	(29,500)
WORKPLACE LITERACY --STRONG HOSPITAL	0	75,000	75,000
WORKPLACE LITERACY--ROCHESTER INDUSTRIES	16,220	16,220	0
SUBTOTAL - LOCAL	5,453,393	3,223,999	(2,229,394)
TOTAL - GRANT REVENUE	121,969,525	116,141,453	(5,828,072)

**Revenue Summary and Analysis
Grant Revenues
2007-08 BUDGET**

STATE GRANT REVENUES

STATE MAGNET SCHOOLS **\$11,000,000**

This is a special grant for the support of magnet schools, inaugurated in the 1983-84 school year. It supports elementary, middle, and high school magnet programs.

UNIVERSAL/TARGETED PRE-KINDERGARTEN **\$9,144,979**

This grant supports the District's efforts to provide environments and experiences in socialization, early literacy and motor skill development to all eligible four-year old children, including those with disabilities and children whose home language is other than English. It also provides aid for the education of three- and four-year-old children from disadvantaged environments and supports the pre-kindergarten program at various District sites.

IMPROVING PUPIL PERFORMANCE **\$6,950,000**

State grant funds support the District's students who are at-risk and/or with specific critical needs.

SCHOOL HEALTH SERVICES **\$6,292,705**

This grant provides reimbursement to the District for the cost of providing nursing services.

CATEGORICAL READING **\$5,500,000**

State funds are provided to supplement and support the District's overall School-wide Improvement Plans focusing on at-risk students and student performance in reading.

STATE CLASS SIZE REDUCTION **\$5,254,672**

The State provides funds to reduce class size at the primary level.

SUMMER PROGRAM **\$4,210,642**

State aid supports the District's Special Education programs during the months of July and August.

EMPLOYMENT PREPARATION EDUCATION AID **\$2,500,000**

This aid supports employment preparation programs such as: adult education, GED preparation, ESOL and career education for pupils age 21 and older.

INCARCERATED YOUTH **\$1,877,800**

This aid provides funding for instructional services to resident students in the Monroe County Jail.

TEACHERS OF TOMORROW **\$1,507,500**

State grant funds are used to support the recruitment, development and retention of teachers in subject shortage areas.

**Revenue Summary and Analysis
Grant Revenues
2007-08 BUDGET**

EXTENDED SCHOOL DAY/SCHOOL VIOLENCE PREVENTION (ESD/SVP) \$739,865

This grant provides resources to ensure that school facilities have adequate supplies and equipment to maintain the safety and security of students and staff. Schools also use the funding to separate violent and disruptive students from the general student population to work with those students in after school programs until the students are ready to safely return to the regular school day program.

ROCHESTER TEACHER CENTER \$498,000

This allocation enables the Teacher Center to continue providing high quality professional development programs and services that assist teachers and schools in their efforts to implement the State's Learning Standards and improve student performance.

OTHER STATE GRANT REVENUES \$2,052,328

STATE GRANT REVENUE \$57,528,491

FEDERAL GRANT REVENUE

CONSOLIDATED APPLICATION (TITLE I, IIA, III, IID, IV, V) \$37,810,179

The NYSED consolidated application includes six grants that are bundled together for the application process but fund distinctly different programs.

The Title I Basic grant supports academic intervention programs, supplemental educational services, and support services for economically disadvantaged children - especially those enrolled in schools cited by the State Education Department as schools in need of improvement. Titles II - V provide for the recruitment and training of teachers and administrators; the infusion of technology into instruction; bilingual, LEP and ELL education; health and safety programs; and innovative instructional programs. The grants are Federal flow through dollars administered by the New York State Education Department and include:

- Title I Basic Improving Academic Achievement for the Disadvantaged
- Title IIA Teacher/Principal Recruitment and Training
- Title IID Enhancing Education Through Technology
- Title III Bilingual, LEP, ELL Programs
- Title IV Safe and Drug Free Schools and Communities
- Title V Innovative Programs

CHILDREN WITH IDENTIFIED EDUCATIONAL DISABILITIES \$10,648,583

These grants provide a variety of supplemental aid to students with disabilities ages 3 to 21. Among the largest grants are the following:

Section 611, Section 619 and CPSE Administration

These grants are based upon a State-approved count of District resident handicapped students. It is designed to help defray the additional costs to the District for educating handicapped students.

Revenue Summary and Analysis
Grant Revenues
2007-08 BUDGET

Funding is also intended to assure compliance with State mandates and guidelines. These grants support instructional positions including special education teachers, paraprofessionals, and purchase supplies, materials, and purchased services. The funds cover Pre-School, School age and Administrative costs.

Special Education Training and Resource Center (SETRC)

The Special Education Training Resource Center provides training and information to staff involved in educating children with handicapping conditions, and responds to individual instructional needs of children. These objectives are accomplished through in service training, information dissemination, awareness workshops, etc.

READING FIRST **\$3,500,000**

This grant uses scientifically-based reading research to implement effective professional development, improve instruction, and modify teaching practices to ensure that all children will read independently and well by the end of the third grade. The District targets ten high poverty, high needs, Title I schools.

WORKFORCE PREPARATION/CAREER AND TECHNICAL EDUCATION **\$1,414,550**

The Rochester City School District's Department of Workforce Preparation helps students of all ages learn the skills they need for success in the workplace and in the world outside the classroom.

Rochester residents learn new skills in programs offered throughout the community in schools, businesses, industries, community-based organizations, libraries and jails. The Rochester City School District offers comprehensive services to recruit, instruct, counsel, train, and place adult learners in jobs.

Adult students participate in full or part-time classes weekly. Grants are used to provide free educational opportunities to adults who do not have a high school or equivalency diploma or speak English. Grants are also used to help offset the costs of other occupational apprenticeship classes to keep student fees reasonable.

Workforce Preparation not only gives adults the advantage of additional learning, but also provides the chance to improve the quality of life and enhance or develop skills necessary to function in a constantly changing society.

Career and Technical Education Programs provide occupational and support opportunities for secondary students:

- The Workforce Investment Act (WIA) provides income eligible students with education and training for gainful employment at a competitive wage with an opportunity for career growth and advancement
- The Vocational and Technology Education Act (VTEA) prepares students for work and college. Funds are targeted to East High School, The School of Business, Finance, and Entrepreneurship at Edison, The School of Imaging and Information Technology at Edison, John Marshall High School and Wilson Magnet High School

**Revenue Summary and Analysis
Grant Revenues
2007-08 BUDGET**

SCHOOL IMPROVEMENT **\$800,000**

NYSED grant to support identified schools in need of improvement to meet the progress goals in their school improvement plans and thereby improve student performance. District Title I school(s) in the following categories are eligible for funding:

- Schools in Need of Improvement - Year 1 (SINI-1)
- Schools in Need of Improvement - Year 2 (SINI-2)
- Corrective Action Schools - Year 1 (CA-1)
- Corrective Action Schools - Year 2 Planning for Restructuring Schools (CA-2)
- Restructured Schools - Year 1 of Implementation
- Schools Under Registration Review (SURR) also identified in the above categories

OTHER FEDERAL GRANT REVENUES **\$1,215,651**

GRAND TOTAL FEDERAL GRANT REVENUES **\$55,388,963**

LOCAL REVENUES

PRESCHOOL SPECIAL EDUCATION - SECTION 4410 **\$1,652,967**

Section 4410 provides resources for Preschool Special Education programs and services.

- Pre School Integrated/Handicapped
- Community Pre-School Related Services
- Special Education/Itinerant Teachers (S.E.I.T.)

OTHER LOCAL GRANT REVENUES **\$1,571,032**

GRAND TOTAL LOCAL GRANT REVENUES **\$3,223,999**

GRAND TOTAL – ALL GRANTS **\$116,141,453**

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Expenditure Summary & Analysis

2007-08 Budget

Expenditure Overview 2007-2008 Budget

EXPENDITURE OVERVIEW

The proposed 2007-08 Rochester City School District Budget increases to \$638.9M from the 2006-2007 Amended Budget of \$614.2M. This represents an increase of \$24.7M or 4.0%. Many costs for the District continue to increase due to contractual agreements, general inflation or programs whose costs are controlled by the state.

The District projects Salary and Other Compensation costs to increase to \$328.7M in 2007-2008 from \$315.2M in 2006-2007. Contractual salary increases that average 3.8% account for \$11.0M of the growth, while Other Compensation including Hourly Teachers increases by \$2.5M due mainly to the expansion of Extended Day/Summer Programs in accordance with the Governor's Contract for Excellence.

Costs for employee benefits continue to rise. Overall, benefit costs increase to \$119.5M in 2007-08 from \$112.0M in 2006-07. This represents an increase of \$7.5M or 6.7%. Health and Dental insurance, which account for \$5.2M of the increase, is the primary driver in this category, while Social Security accounts for an additional \$1.2M in costs. Other benefit costs include the Teachers' and Employees' Retirement Systems, which will rise by \$1.0M. The remaining benefit categories will experience a net increase of \$0.1M.

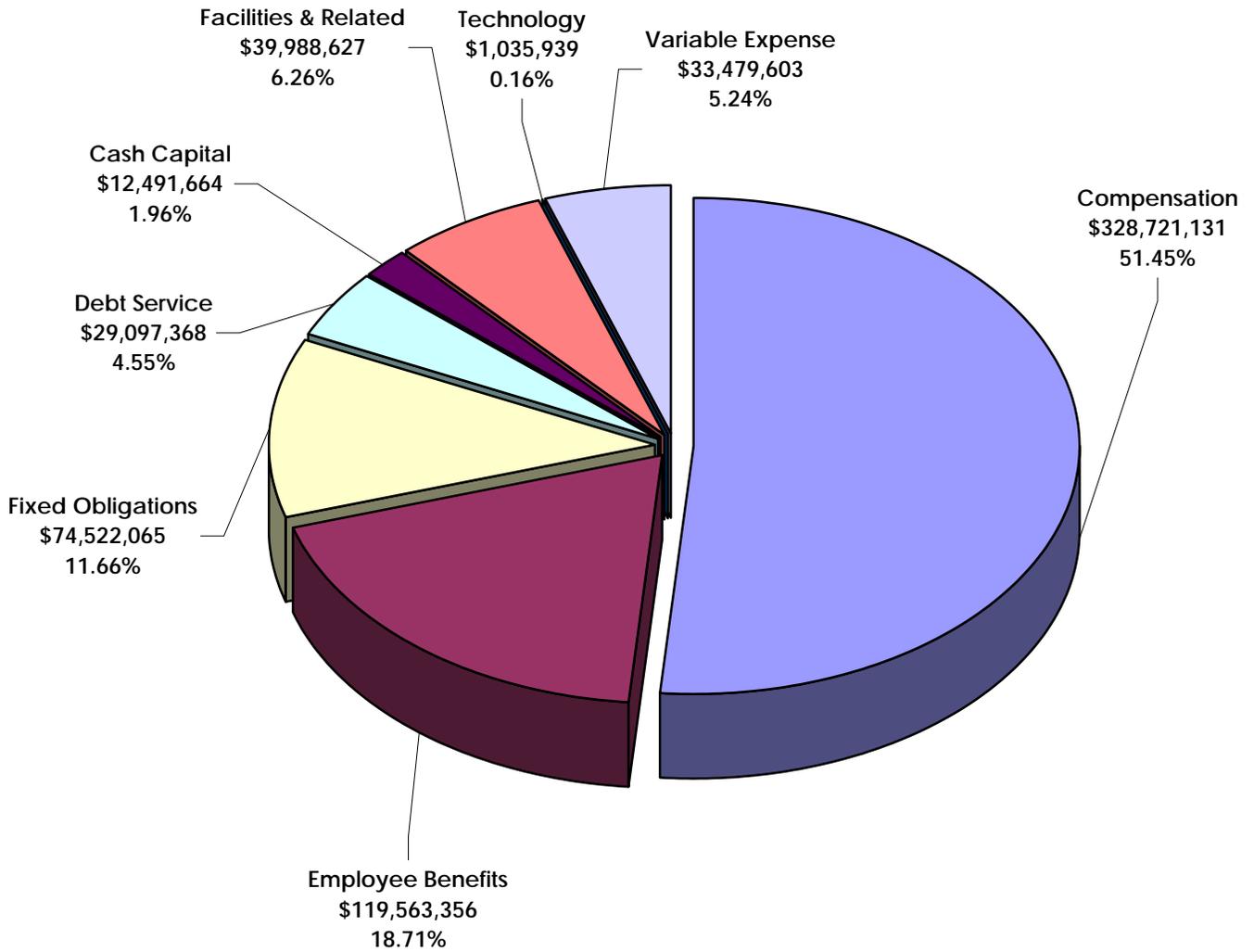
Fixed Obligations with Variability, which include Contract Transportation, Special Education and Charter School Tuition, increases by \$3.6M to \$74.5M in 2007-08. Contract Transportation increases by \$1.5M due primarily to a projected 3.5% contractual CPI increase. Special Education Tuition is projected to increase by \$0.7M to \$23.0M, while Charter School Tuition shows a \$1.4M increase to \$9.3M which is attributable to projected enrollment growth of 130 students as the existing Charter Schools continue to add new grade levels in 2007-08.

The District anticipates Cash Capital Outlays to increase by \$0.4M to \$12.5M in 2007-2008. Increases of \$0.6M in the Cash Capital Expense budget, which funds the District's Capital Improvement Plan and Information Technology infrastructure, and \$0.7M in Textbooks are offset by decreases of \$0.9M in the Library Books, Equipment and Computer Hardware budgets. The Debt Service budget shows a slight \$0.7M reduction to \$29.1M to reflect changes in the District's long-term debt schedule.

The Facilities and Related budget is expected to increase by \$1.4M to \$40.0M in 2007-2008. The main factors in this category are increases of \$0.8M to Supplies & Materials and \$0.6M to Facilities Services Contracts. The Supplies & Materials budget is driven mainly by increases in the Food Services and the School Development budgets. The Facilities Service Contracts increase is due to higher HVAC maintenance and energy control systems costs, which are offset by reduced utility costs. All other Facilities and Related costs will remain relatively flat in 2007-08.

The balance of the District's 2007-2008 Budget shows a net decrease of \$1.1M. While this change is due to a combination of factors, the primary cause is a net decrease of \$1.2M in Professional & Technical Services. This category will experience a \$1.5M reclassification adjustment related to the Extended Day/Summer Program portion of the Title I Supplemental Educational Services (SES) budget. This change will result in more funding directed to budget categories other than Professional and Technical Services, which is where the balance of Title I SES budget is housed. Professional and Technical Services will also experience a budget decrease of \$1.2M as a result of funding reductions in the Comprehensive School Redesign, Title I and Gates Foundation grants. These reductions are offset by increases of \$0.4M for Alternative Programs and Early/Middle College Partnerships, and \$1.1M for School Resource Officers. The District will assume responsibility for the cost of School Resource Officers from the City for the first time in 2007-08.

Rochester City School District 2007-2008 Budget Expenditure Summary - All Funds \$638,899,753



Expenditure Summary (All Funds)

	2005-2006	2006-2007	2006-2007	2007-2008	Var Bud vs Amend
	Actual	Estimate	Amended	Proposed	Fav/(Unfav)
EXPENDITURES BY ACCOUNT					
Salary Compensation					
Teachers' Salaries	178,044,157	188,604,885	188,566,535	194,649,611	(6,083,076)
Civil Service Salaries	53,655,700	57,973,424	58,121,478	60,753,757	(2,632,279)
Administrator's Salaries	25,351,743	27,177,516	27,298,195	27,878,430	(580,235)
Teaching Assistants	-	1,559,276	1,547,351	1,555,485	(8,134)
Paraprofessionals Salary	12,375,950	11,885,571	11,930,513	13,598,735	(1,668,222)
Hourly Teachers	10,941,375	12,179,324	12,032,620	14,196,552	(2,163,932)
Sub Total Salary Compensation	280,368,924	299,379,997	299,496,692	312,632,570	(13,135,878)
Other Compensation					
Substitute Teacher Cost	10,376,182	10,173,954	10,183,725	10,333,296	(149,571)
Overtime Non-Instructional Sal	3,119,624	3,142,489	3,148,951	3,398,960	(250,009)
Teachers In Service	1,659,427	2,538,795	2,382,530	2,356,305	26,225
Sub Total Other Compensation	15,155,233	15,855,237	15,715,205	16,088,561	(373,356)
Total Salary and Other Compensation	295,524,158	315,235,234	315,211,897	328,721,131	(13,509,234)
Employee Benefits					
Employee Benefits	76,773,012	85,136,461	85,681,721	92,304,268	(6,622,547)
State Employee Retirement	4,968,974	6,328,397	6,252,260	6,276,295	(24,035)
State Teachers Retirement	12,736,370	19,707,734	19,996,312	20,982,793	(986,481)
Voluntary Separation Plan	2,720,000	160,000	160,000	-	160,000
Sub Total Employee Benefits	97,198,357	111,332,592	112,090,293	119,563,356	(7,473,063)
Total Compensation and Benefits	392,722,514	426,567,826	427,302,190	448,284,487	(20,982,297)
Fixed Obligations With Variability					
Contract Transportation	34,368,491	39,877,226	39,851,483	41,345,239	(1,493,756)
Special Education Tuition	22,305,043	21,790,506	22,288,785	23,025,296	(736,511)
Charter School Tuition	5,841,790	7,853,333	7,853,333	9,294,881	(1,441,548)
Insurance Non-employee	706,962	870,649	870,649	856,649	14,000
Sub Total Fixed Obligations	63,222,287	70,391,714	70,864,250	74,522,065	(3,657,815)
Debt Service					
Sub Total Debt Service	27,191,725	29,765,948	29,765,948	29,097,368	668,580
Cash Capital Outlays					
Cash Capital Expense	14,521,161	6,237,510	6,237,510	6,828,250	(590,740)
Textbooks	2,425,052	2,439,040	2,426,655	3,133,026	(706,371)
Equipment Other Than Buses	1,029,400	1,217,120	1,197,286	685,214	512,072
Equipment Buses	800,665	583,000	583,000	704,059	(121,059)
Library Books	245,608	355,730	351,415	226,897	124,518
Computer Hardware - Instructional	1,152,662	1,074,553	1,048,103	669,400	378,703
Computer Hardware - Non Instructional	415,267	224,598	226,344	244,818	(18,474)
Sub Total Cash Capital Outlays	20,589,816	12,131,551	12,070,313	12,491,664	(421,351)

Expenditure Summary (All Funds)

	2005-2006	2006-2007	2006-2007	2007-2008	Var Bud vs Amend
	Actual	Estimate	Amended	Proposed	Fav/(Unfav)
Facilities and Related					
Utilities	11,251,897	12,296,646	12,300,135	12,415,100	(114,965)
Supplies and Materials	6,882,670	6,801,655	6,706,829	7,517,522	(810,693)
Instructional Supplies	5,944,647	7,354,374	6,987,480	6,853,824	133,656
Equip Service Contr & Repair	3,106,206	4,107,645	4,074,850	4,199,401	(124,551)
Rentals	2,437,387	2,637,699	2,557,088	2,560,302	(3,214)
Facilities Service Contracts	1,612,533	1,456,526	1,501,526	2,083,418	(581,892)
Postage Printing & Advertising	1,003,342	1,570,124	1,565,647	1,424,447	141,200
Maintenance Repair Supplies	787,982	1,013,798	952,093	1,020,843	(68,750)
Auto Supplies	751,064	855,972	847,022	764,896	82,126
Custodial Supplies	301,269	529,238	521,222	555,707	(34,485)
Office Supplies	468,254	573,543	572,414	593,167	(20,753)
Sub Total Facilities and Related	34,547,253	39,197,220	38,586,305	39,988,627	(1,402,322)
Technology					
Computer Software - Instructional	682,994	686,643	685,888	791,883	(105,995)
Computer Software - Non Instructional	650,038	804,524	468,471	244,056	224,415
Subtotal Technology	1,333,032	1,491,167	1,154,359	1,035,939	118,420
All Other Variable Expenses					
Professional & Technical Serv	13,280,714	18,571,927	18,385,267	17,206,507	1,178,760
BOCES Services	6,592,551	7,101,326	6,445,297	7,349,795	(904,498)
Medicaid	-	-	-	-	-
Agency Clerical	2,744,922	2,166,668	2,202,531	1,841,565	360,966
Judgments and Claims	461,061	750,000	750,000	750,000	-
Miscellaneous Services	3,077,779	3,713,931	3,596,454	3,546,242	50,212
Grant Disallowances	1,312,738	1,200,000	1,200,000	1,300,000	(100,000)
Professional Development	1,419,632	1,891,936	1,858,656	1,485,493	373,163
Subtotal of All Other Variable Expenses	28,889,399	35,395,789	34,438,205	33,479,603	958,602
Total Non Compensation	175,773,512	188,373,389	186,879,380	190,615,266	(3,735,886)
Sub Total	568,496,026	614,941,214	614,181,570	638,899,753	(24,718,183)
Fund Balance Reserve	-	-	-	-	-
Grand Total	568,496,026	614,941,214	614,181,570	638,899,753	(24,718,183)

Rochester City School District Expenditure Summary (All Funds)

	2005 - 2006 Actuals	2006 - 2007 Estimated	2006 - 2007 Amended	2007 - 2008 Proposed	Var Bud vs Amend Fav/(Unfav)
Board of Education	948,222	1,352,003	1,322,003	1,373,929	(51,926)
Superintendent	370,807	893,064	893,064	625,043	268,021
Business Services	35,916,509	37,756,320	37,786,320	38,832,687	(1,046,367)
Chief of Staff	12,863,622	14,325,403	14,199,558	14,522,781	(323,223)
Communications & Public Engagement	997,956	1,272,895	1,273,308	1,497,659	(224,351)
Diversity & Leadership Development	2,076,458	3,038,513	2,944,611	3,865,819	(921,208)
Governmental Relations & Special Projects	4,197,817	8,761,087	8,762,581	7,087,252	1,675,329
Human Resources	6,264,991	6,904,680	6,904,680	6,997,915	(93,235)
Law	1,233,420	1,220,960	1,220,960	1,191,021	29,939
Operations	103,351,731	117,396,366	117,098,288	119,282,994	(2,184,706)
School Development & Academics	242,053,744	255,930,913	255,582,641	267,212,753	(11,630,112)
Small Schools & Partnership Schools	300,729	770,264	779,284	659,482	119,802
Strategic Planning	7,707,985	9,399,074	8,843,540	8,594,542	248,998
Debt Service	26,160,267	28,731,401	28,731,401	28,059,804	671,597
Employee Benefits	97,263,319	110,753,546	110,744,240	118,102,406	(7,358,166)
Non-Program Expenses	26,788,450	16,434,725	17,095,091	20,993,665	(3,898,574)
Grand Total	568,496,026	614,941,214	614,181,570	638,899,753	(24,718,183)

Position Summary

	2005 - 2006 Actual	2006 - 2007 Estimate	2006 - 2007 Amended	2007 - 2008 Proposed	Var Bud vs Amend Fav/(Unfav)
POSITIONS BY ACCOUNT					
Salary Compensation					
Teachers' Salaries	3,509.89	3,575.21	3,575.21	3,599.96	(24.75)
Civil Service Salaries	1,556.84	1,594.59	1,594.59	1,580.31	14.28
Administrator's Salaries	280.50	294.60	294.60	284.60	10.00
Teaching Assistants	0.00	64.00	64.00	64.00	0.00
Paraprofessionals Salary	682.73	632.50	632.50	639.50	(7.00)
Hourly Teachers	0.00	0.00	0.00	0.00	0.00
Total Salary Compensation	6,029.96	6,160.90	6,160.90	6,168.37	(7.47)
Other Compensation					
Substitute Teacher Cost	0.00	0.00	0.00	0.00	0.00
Overtime Non-Instructional Sal	0.00	0.00	0.00	0.00	0.00
Teachers In Service	0.00	0.00	0.00	0.00	0.00
Total Other Compensation	0.00	0.00	0.00	0.00	0.00
Total Salary and Other Compensation	6,029.96	6,160.90	6,160.90	6,168.37	(7.47)
Employee Benefits					
Catastrophic Illness-C.S.	4.00	5.75	5.75	5.75	0.00
Catastrophic Illness-Tch.	1.00	2.00	2.00	1.00	1.00
Paid Illness Leave-C.S.	0.00	2.00	2.00	0.00	2.00
Paid Illness Leave-T.P.	13.00	10.00	10.00	4.00	6.00
Employee Benefits	18.00	19.75	19.75	10.75	9.00
Total	18.00	19.75	19.75	10.75	9.00
Grand Total	6,047.96	6,180.65	6,180.65	6,179.12	1.53

Rochester City School District Position Summary (All Funds)

	2005 - 2006	2006 - 2007	2006 - 2007	2007 - 2008	Var Bud vs Amend
	Actuals	Estimated	Amended	Proposed	Fav/(Unfav)
Board of Education	16.00	20.00	20.00	20.00	0.00
Superintendent	3.00	6.50	7.50	5.50	2.00
Business Services	428.04	426.04	426.04	421.54	4.50
Chief of Staff	194.50	182.48	182.48	176.53	5.95
Communications & Public Engagement	17.00	20.00	20.00	18.00	2.00
Diversity & Leadership Development	15.50	20.47	20.47	19.47	1.00
Governmental Relations & Special Projects	15.50	15.00	15.00	14.00	1.00
Human Resources	43.20	45.70	45.70	45.70	0.00
Law	10.50	9.00	9.00	9.00	0.00
Operations	503.33	611.17	610.17	598.67	11.50
School Development & Academics	4,767.39	4,785.54	4,785.54	4,825.96	(40.42)
Small Schools & Partnership Schools	5.00	7.00	7.00	4.00	3.00
Strategic Planning	11.00	12.00	12.00	10.00	2.00
Employee Benefits	18.00	19.75	19.75	10.75	9.00
Grand Total	6,047.96	6,180.65	6,180.65	6,179.12	1.53

**Rochester City School District
Multi-Year Projection
2007-2008 BUDGET**

OVERVIEW:

The multi-year projection represents a forecast of the District's revenue and expenditures for the next three fiscal years. The projections shown allow the District to begin the planning process to solve for anticipated deficit years.

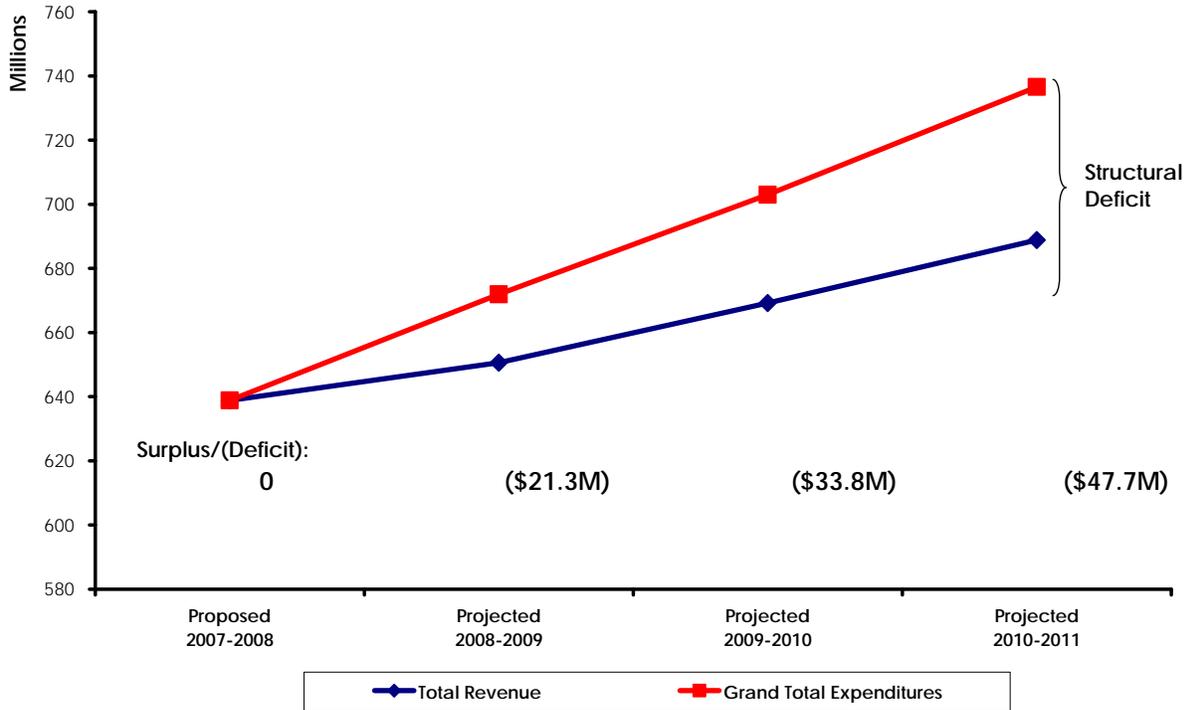
ASSUMPTIONS:

Based on historical trend analysis and contractual commitments, the District utilizes the following annual rates of increase to develop the projections:

Assumptions	Projected 2008-2009	Projected 2009-2010	Projected 2010-2011
Revenues:			
State Aid Revenue Annual Increase	5.00%	5.00%	5.00%
City of Rochester Revenue Increase	0.00%	0.00%	0.00%
Grant and Special Aid Fund	0.00%	0.00%	0.00%
All Other Revenue Increase	0.00%	0.00%	0.00%
Expenditures:			
Teacher Salary Increase	4.39%	4.39%	4.39%
Civil Service Salary Increase	3.95%	3.95%	3.95%
Administrative Salary Increase	3.95%	3.95%	3.95%
Hourly Teachers Salary Increase	4.00%	4.00%	4.00%
Teaching Assistants Salary Increase	3.95%	3.95%	3.95%
Paraprofessionals Salary Increase	3.95%	3.95%	3.95%
Other Compensation Annual Rate Increase	3.50%	3.50%	3.50%
Benefits Increase	10.00%	10.00%	10.00%
ERS % of Payroll	10.20%	10.20%	10.20%
TRS % of Payroll	8.60%	8.60%	8.60%
Charter Schools tuition increase per student	4.00%	4.00%	4.00%
New Charter School students each year	130	130	130
Special Education (Tuition)	3.00%	3.00%	3.00%
Transportation Contracts incl. impact of Charters	3.50%	3.50%	3.50%
Cash Capital per Year	6,200,000	6,200,000	6,200,000
Utilities	6.00%	6.00%	6.00%
BOCES Services (SPED Tuition & Nurses)	4.00%	4.00%	4.00%
CPI	3.50%	3.50%	3.50%
No FTE staffing changes			

Rochester City School District
Multi-Year Projection
2007-2008 BUDGET

Projected RCSD Deficit



CLOSING THE DEFICIT:

Based on the assumptions above, the District projects a deficit situation in future years due to stagnating revenue and rising expenses. New York State law mandates that the District maintain a balanced budget.

Revenue

The Rochester City School District is a fiscally dependent school district and therefore cannot levy taxes. The District can impact revenue in the following ways:

- Lobbying our state and local government officials for support of the District’s needs
- Searching for and securing additional grant funding

Expenses

The District continues to focus on automating operations, partnering with other government entities and businesses and cost-cutting initiatives.

All programs and initiatives must support the critical levers of the District’s Strategic Plan:

- Good First Teaching
- Accountability for Each and Every Student
- Engagement of Families and Community Partners
- Knowledgeable and Committed Educators and Staff
- Systems and Operations that Empower Schools and Students

Rochester City School District
Multi-Year Projection
2007-2008 BUDGET

	Amended 2006-2007	Projected 2007-2008	Projected 2008-2009	Projected 2009-2010
Revenue:				
New York State Aid	354,967,348	372,715,715	391,351,501	410,919,076
New York State Building Aid	14,966,680	14,966,680	14,966,680	14,966,680
City of Rochester	119,100,000	119,100,000	119,100,000	119,100,000
Federal-Medicaid	3,600,000	3,600,000	3,600,000	3,600,000
Other Local	9,024,665	9,024,665	9,024,665	9,024,665
Appropriated Fund Balance	6,042,001	-	-	-
Grant and Special Aid Fund	116,141,453	116,141,453	116,141,453	116,141,453
Food Services	15,057,606	15,057,606	15,057,606	15,057,606
Total Revenue	638,899,753	650,606,119	669,241,905	688,809,480
Expense:				
Compensation	328,721,131	342,490,453	356,838,759	371,790,482
Employee Benefits	119,563,356	132,517,908	143,965,476	156,482,651
Total Compensation and Benefits	448,284,487	475,008,361	500,804,235	528,273,133
Fixed Obligations with Variability	74,522,065	77,929,366	81,456,526	85,107,826
Debt Service	29,097,368	30,524,141	29,516,163	29,060,532
Cash Capital Outlays	12,491,664	11,330,412	11,388,352	11,448,319
Facilities and Related	39,988,627	41,698,606	43,487,058	45,357,845
Technology	1,035,939	1,035,939	1,035,939	1,035,939
Other Variable Expenses	33,479,603	34,375,822	35,304,879	36,267,982
Total Non Compensation	190,615,266	196,894,287	202,188,917	208,278,443
Grand Total Expenditures	638,899,753	671,902,648	702,993,152	736,551,576
Total Surplus/(Deficit)	0	(21,296,529)	(33,751,246)	(47,742,096)

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Departmental activities and selected subject categories are presented here; for department and bureau references, see Table of Contents.

Department Abbreviations:

Admin.	- Administration
Council/Clerk	- City Council and Clerk
DCD	- Community Development
DES	- Environmental Services
ECD	- Emergency Communications Department
EDD	- Economic Development Department
DRYS	- Recreation & Youth Services

311/One Call to City Hall

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